

May 16, 2011

Mr. Wilburn Messer, Mayor  
Carrabelle Hospital Tax District  
P.O. Drawer 569  
Carrabelle, FL 32322-0569

RE: Commission on Review of Taxpayer Funded Hospital Districts  
Governor's Executive Order Number 11-63

Dear Mr. Messer:

The Commission on Review of Taxpayer Funded Hospital Districts, created by Governor Rick Scott, has been charged with assessing the hospital districts in Florida and making recommendations on the role of the districts in providing health care access for the poor. This correspondence requests your assistance with our review of Florida's districts and/or similar districts across the nation to determine which models have proven to be the most effective in the provision of services and in maximizing limited public resources. To do this, we request that you submit information that specifically responds to the nine numbered items in this letter. Other commission activities will include a review and comparison of available data on hospital services and costs for Florida hospitals, including for-profit, not-for-profit and government-funded facilities.

Our inquiry seeks to learn more about the history, structure and operation of your hospital district.

1. Please provide information about your history and governance.

We would also like to know if your district has:

2. Created innovative programs and access to health care services to poor persons without operating hospitals through a program that provides for funds to follow the patient to a hospital or outpatient service center in the district;
3. Developed alternative methods of providing access to poor persons that deliver inpatient and outpatient hospital services to the broadest population possible;

Additionally, the commission has been instructed to determine whether the existing governing-body model for government-operated hospitals optimizes the best governance practices. Specifically, the commission has been asked to determine whether:

4. This model ensures proper oversight with accountability for the actions of board members;
5. Violations of charter or governance rules by board members have occurred;
6. The governing body has complied with the government-in-the-sunshine laws, and;
7. If the board has consistently acted in the best interest of the taxpayer.

To permit the commission to make this determination, we ask that you

Mr. Wilburn Messer  
May 16, 2011  
Page Two

8. Provide specific information on any history of violation or non-compliance related to your hospital district.

The executive order also asks us to evaluate your practices related to physician employment and remuneration. Specifically, we are requesting information about:

9. Employment models and pay rates for physicians and whether you utilize other forms of compensation, such as medical directorships.

The commission anticipates pursuing an aggressive agenda to comply with the charge from Governor Scott. To permit our work to proceed as expeditiously as possible, we are requesting that you provide the information requested by June 13, 2011. Please submit the information to:

Jeff Gregg, Executive Director  
Commission on Review of Taxpayer Funded Hospital Districts  
Agency for Health Care Administration  
2727 Mahan Drive, MS 28A  
Tallahassee, FL 32308  
[Jeffrey.Gregg@ahca.myflorida.com](mailto:Jeffrey.Gregg@ahca.myflorida.com)

You may access Governor Scott's Executive Order Number 11-63 at:  
<http://edocs.dlis.state.fl.us/fldocs/governor/orders/2011/11-63-hospitals.pdf> . A paper copy is also attached.

If you have questions on this request, please contact Jeff Gregg at the Agency for Health Care Administration at [Jeffrey.Gregg@ahca.myflorida.com](mailto:Jeffrey.Gregg@ahca.myflorida.com) or at (850) 412-4402.

Sincerely,

Sincerely,

Elizabeth Dudek, Secretary  
Agency for Health Care Administration

Dominic Calabro, Chairman  
Commission on Review of Taxpayer Funded  
Hospital Districts

Enclosure

Mr. Wilburn Messer, Mayor  
Carrabelle Hospital Tax District  
P.O. Drawer 569  
Carrabelle, FL 32322-0569

Mr. Walter T. Rose, Jr.  
Cape Canaveral Hospital District  
P.O. Box 321255  
Cocoa Beach, FL 32932-1255

Mr. Charles Chapman, Administrator  
Gadsden County Hospital  
P.O. Box 1799  
Quincy, FL 32353

Ms. Vickie LaMarche, CEO  
Citrus County Hospital Board  
P.O. Box 1030  
Inverness, FL 34451-1030

Mr. Selvin McGahee, Board Chairman  
Highlands County Hospital District  
P.O. Box 1926  
Sebring, FL 33875

Mr. Louis Ambler Jr., Chairman of the Board  
Desoto County Hospital District  
124 N. Brevard Ave.  
Arcadia, FL 34266

Mr. Ronald A. Hytoff, President and CEO  
Hillsborough County Hospital Authority  
7205 S. George Boulevard  
Tampa, FL 33601-1110

Ms. Joanne Baker, Administrator  
Doctors Memorial Hospital  
1727 South County Highway 393  
Santa Rosa Beach, FL 32459

Mr. Stephen A. Purves, President and CEO  
Marion County Hospital District  
1500 SW 1<sup>st</sup> Avenue  
Ocala, FL 34478-6000

Mr. Alan C. Pierce, Director of Admin Services  
George E. Weems Memorial Hospital  
34 Forbes Street, Suite 1  
Apalachicola, FL 32320

Ms. Camilla Schmitz, CFO  
Northwest Florida Community Hospital District  
P.O. Box 889  
Chipley, FL 32428

Mr. Jeff Feasel, President and CEO  
Halifax Hospital Medical Center  
303 North Clyde Morris Blvd.  
Daytona Beach, FL 32114-2732

Mr. Darryl Register, Administrative Authority  
Baker County Hospital District  
20 East Macclenny Ave.  
Macclenny, FL 32063

Mrs. Amelia Tomkins, Chairman of the Board  
Hamilton County Memorial Hospital  
6115 S.E. County Road  
Jasper, FL 32052

Mr. Jimmy Rigsby, Administrator  
Campbellton-Graceville Hospital  
5429 College Dr.  
Graceville FL 32440

Mr. Miller Couse, Director  
Hendry County Hospital Authority  
524 W. Sagamore Ave.  
Clewiston, FL 33440

Ms. Anne Marie Suriano  
District Executive Director  
Indian River County Hospital District  
3730 7<sup>th</sup> Terrace, Suite 204B  
Vero Beach, FL 32960

Ms. Gwen M. MacKenzie  
President and CEO  
Sarasota County Public Hospital District  
1700 South Tamiami Trail  
Sarasota, FL 34239-3555

Mr. Larry Meese, President and CEO  
Jackson County Hospital District  
P.O. Box 1608  
Marianna, FL 32447

Mr. Frank V. Sacco, President and CEO  
South Broward Hospital District  
3501 Johnson Street  
Hollywood, FL 33021

Mr. Jack Berry, Executive Director  
Lake Shore Hospital Authority  
P.O. Box 988  
Lake City, FL 32056-0988

Mr. Kasey Kesselring, President  
South Lake County Hospital District  
1900 Don Wickham Dr.  
Clermont, FL 34711

Mr. Lewis W. Fishman, Registered Agent  
Lower Florida Keys Hospital District  
9130 S. Dadeland Boulevard, Suite 1121  
Miami, FL 33156

Mr. Darryl Bloodworth, Outside Counsel  
Southeast Volusia Hospital District  
215 N. Eola Drive  
Orlando, FL 32801

Mr. Patrick Halfhill, CEO  
Madison County Health and Hospital District  
309 N.E. Marion Street  
Madison, FL 32340

Mr. Richard M. Irwin, Jr., CEO  
West Orange Healthcare District  
10000 West Colonial Drive  
Ocoee, FL 34761

Mr. George Mikitarian, President and CEO  
North Brevard County Hospital District  
951 North Washington Ave.  
Titusville, FL 32796

Dr. Ron J. Wiewora, Interim CEO  
Health Care District of Palm Beach County  
324 Datura Street, Suite 401  
West Palm Beach, FL 33401

Mr. Frank Nask, President/CEO  
Broward Health  
303 S.E. 17<sup>th</sup> Street  
Fort Lauderdale, FL 33316

Mr. Jim Nathan, President  
Lee Memorial Health System  
2776 Cleveland Ave.  
Fort Myers, FL 33901

Ms. Patricia A. Sykes-Amos, Registered Agent  
North Lake County Hospital District  
P.O. Box 8  
Mount Dora, FL 32756

Mr. Pare Teal, Registered Agent  
West Volusia Hospital Authority  
P.O. Box 940  
Deland, FL 32721-0940