

2020

# Florida Hospital Financial Data



# 2007 HOSPITAL FINANCIAL DATA

This publication contains 2007 hospital financial data filed with the Agency by hospitals with fiscal years ending during calendar year 2007 with analysis of hospital financial trends

(Data Compiled on January 24, 2009)

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## OVERVIEW OF 2007 HOSPITAL FINANCIAL DATA BOOK

**Hospital Data Used:** This report is based on hospital-specific audited financial data submitted to the Agency for Health Care Administration. The majority of reports cover the 12 months preceding the hospital's fiscal year 2007 ending date. Some hospitals have filed partial year reports due to fiscal year or ownership changes. Throughout the report, the aggregate 2007 data are compared with data reported for previous years so trends become more evident.

Adjusted admissions were utilized as the basis for the discussion in this report. The gross data and trend tables can be found in the appendix Tables A through I. For analytical purposes, groups one and three (excluding urban counties) have been combined into the "Rural Hospital Group", groups two, three (excluding rural counties), four, and six have been combined into the "Urban Hospital Group", while groups five and seven have been designated the "Regional Hospital Group". Groups eight and nine are the "Teaching Hospital Group". The hospital groups may be found in Appendix B, beginning on page B-2.

**State hospitals are excluded from the summary analysis in this report** because they are primarily financed by public funds that are reported under "non-operating" revenues, and therefore show large deficits and negative operating margins. State hospitals are included in the detailed hospital data.



TABLE OF CONTENTS		Page
I.	WHAT IS THE FINANCIAL HEALTH OF FLORIDA HOSPITALS IN 2007?	5
II.	WHAT IS THE FINANCIAL POSITION OF FLORIDA HOSPITALS TO FUND CAPITAL PROJECTS?	6
III.	WHO IS UTILIZING FLORIDA HOSPITAL SERVICES?	7
	Table 1: Licensed Hospitals and Hospital Beds in Florida (1998-2007)	8
	Table 2: Utilization Characteristics General Acute Care Hospitals in Florida (1998-2007)	9
IV.	WHAT IS THE IMPACT OF HOSPITAL CHARGES?	9
V.	WHAT WAS HOSPITAL REIMBURSEMENT IN 2007?	10
VI.	WHAT IS THE COST OF HOSPITAL SERVICES?	11
VII.	HOW WELL HAVE HOSPITALS MANAGED RECEIVABLES AND PAYABLES?	13
<b>APPENDIX A</b>		
Table A	Gross Charges for Patient Services by Type of Payer (1998-2007)	A-1
Table B	Gross Charges for Patient Services by Type of Service (1998-2007)	A-2
Table C	Hospital Operating Revenue (1998-2007)	A-3
Table D	Deductions from Patient Service Charges by Type of Payer (1998-2007)	A-4
Table D-1	Percentage of Patient Service Charges by Type of Payer (1998-2007)	A-4.1
Table E	Hospital Operating Expenses by Type of Service (1998-2007)	A-5
Table E-1	Percentage of Increase Hospital Operating Expenses by Type of Service (1998-2007)	A-5.1
Table F	Salary Component of Hospital Operating Expenses (1998-2007)	A-6
Table G	Operating Margin and Total Margin (1998-2007)	A-7
Table H	Summary Trends in Hospital Revenue and Expenses (1998-2007)	A-8
Table I	Net Operating Revenue and Operating Expenses Per Adjusted Admission (1998-2007)	A-9
Table J	Standard Ratio Values, 2007 Combined Groups	A-10
Table J-1	Standard Ratio Values, 2000 - 2007 Combined Groups Weighted Averages	A-11
<b>APPENDIX B</b>		
	2010 Hospital Groups	B-1
<b>APPENDIX C</b>		
	Hospitals that Filed Consolidated Financial Reports	C-1
	Hospitals that are not Included in this Report	C-2
	Glossary	C-3
<b>APPENDIX D</b>		
<b>2007 HOSPITAL FINANCIAL DATA</b>		
	State Summary By Type of Owner	D-1
	State Summary by Type of Group	D-2
	Hospital Specific Financial Data for 2007 (With Key to Codes Used)	D-3

### Quick Fact

Overall, Florida acute care hospitals had a 0.4 percent operating margin in 2007 down from the 0.5 percent operating margin in 2006.



### Quick Fact

Overall, Florida acute care hospitals had a 5.87 percent total margin in 2007; up from the 4.9 percent total margin in 2006.

## I. What Is The Financial Health Of Florida Hospitals In 2007?

Florida hospitals had a slight decrease in operating margin and posted an increase in total margin as well as cash flows in 2007.

**Operating Margin** - The operating margin is used to measure revenues in excess of expenses from core operations. The overall operating margin for Florida acute care hospitals was 0.4 percent, slightly down from the 0.5 percent operating margin in 2006. The 2007 operating margin is well below the previous ten year average operating margin of 2.2 percent.

Out of the 177 general acute care hospitals, 52 percent reported a positive operating margin in 2007. In 2006, 55 percent of acute care hospitals reported a positive operating margin.

**Operating Margin by Group** - The operating margin varies slightly among the four comparative groups. The Urban and Regional groups showed slight increases in the prior year operating margins. The Rural and Teaching hospital groups both showed declines of the previous year. Rural hospitals have a long history of struggling for profitability. The current environment of reduced reimbursement from all sources has a negative affect on the profitability for many facilities in this group. The Rural hospital group posted a negative 0.1 percent operating margin, down slightly from a break even operating margin in 2006. In 2007, approximately 43 percent of the facilities in the Rural hospital group reported a positive operating margin, a significant decrease from the previous year mark of 60 percent. The Teaching hospital group posted a negative operating margin again in 2007. The Teaching hospital group has posted a negative operating margin in each of the last eight years. It should be noted that this group reported a significantly higher level of Medicaid and Charity care than the other groups. This may explain some of the reasons for the lower operating margin. Six out of the twelve hospitals in the Teaching group posted a positive operating margin in 2007, which was consistent with the previous year.

Operating Margin by Group 2007				
All Hospitals	Rural	Urban	Regional	Teaching
0.4%	-0.1%	1.9%	1.7%	-3.5%

**Total Margin** - Total margin is the measure of the organization's overall profitability. It reports how well the organization has done from the entire range of its business operations, whether health care-related or not. This indicator takes into account all revenues and expenses from non-operating sources, such as sale of property or equipment, operation of an office building, income taxes, and physician management and consulting services. Unlike the operating margin, the total margin increased over the prior year. The 2007 total margin of 5.7 percent is above the ten year average total margin of 5.0 percent.

OPERATING & TOTAL MARGIN ALL ACUTE CARE HOSPITALS, 1998 through 2007		
FYE	Operating Margin %	Total Margin %
1998	2.2	4.4
1999	2.7	4.4
1200	1.3	4.1
2001	2.8	5.2
2002	4.4	5.8
2003	3.5	5.9
2004	1.4	3.8
2005	2.3	5.8
2006	0.5	4.9
2007	0.4	5.7

- Revenue reported as “non-operating” accounted for 8.1 percent of total revenue for all acute care hospitals.
- Expenses reported as “non-operating” accounted for 2.9 percent of total expenses for all acute care hospitals.

**Total Margin by Group** – The Urban and Regional hospital groups showed a material increase in total margin in 2007. Both the Rural and Teaching hospital groups show a decrease in total margins. Overall hospital groups posted a material increase of 5.7 percent compared to 4.9 percent in 2006. As discussed above, the only groups to show a negative operating margin are the Rural and Teaching groups. The Rural and Teaching hospital groups were able to realize a relatively healthy total margin of 3.3 and 5.5 percent respectively through non-operating revenue sources.

Total Margin by Group 2007				
All Hospitals	Rural	Urban	Regional	Teaching
5.7%	3.3%	4.8%	7.1%	5.5%

**Cash Flow** – In 2007, both the ratio of cash flow to total assets and cash flow to current liabilities increased from the previous year. The overall cash flow to total assets is consistent with the previous eight years average. The cash flow to current liabilities ratio is above the 66.9 percent average over the last eight years. In 2007 only the Teaching and Rural hospital group showed decreases in cash flow ratios over the previous year. The Teaching hospital group showed a decline in both cash flows to total assets and cash flows to current liabilities. The Rural hospital group showed a decline in cash flows to current liabilities. (Table J-1)

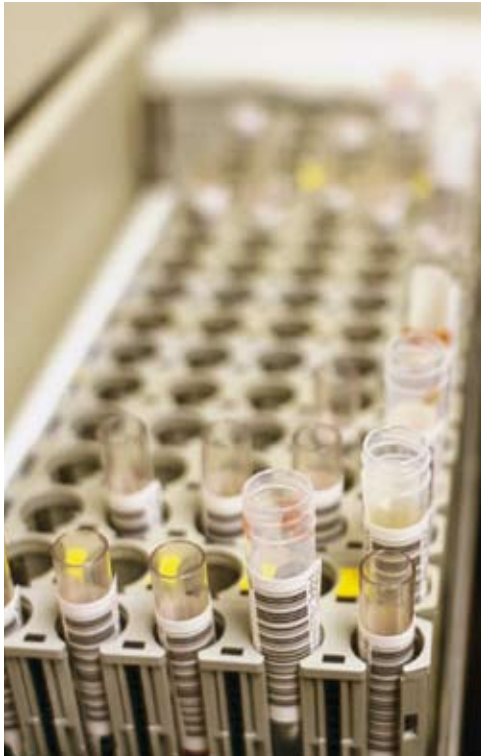
## II. What Is The Financial Position Of Florida Hospitals To Fund Capital Projects?

Florida hospitals have maintained a relatively healthy short term-position, while the long-term position of Florida hospitals varies by group.

**Short-Term Position** – As discussed above, the cash flow to current liabilities ratio increased over the prior year, indicating that cash flows increased relative to current obligations, a good position. The current ratio measures the level of current assets to current liabilities. In 2007, the combined current ratio was

Current Ratio by Group 2007				
All Hospitals	Rural	Urban	Regional	Teaching
2.1	2.2	2.1	1.9	2.2

2.1 indicating that Florida hospitals on average have twice the liquid assets necessary to cover the liabilities due over the next year, a good position. There was relatively no difference in the current ratio by group in 2007. Overall, 90 percent of the acute care hospitals reporting data in 2007 had a current ratio of 1.0 or better. In other words, 90 percent of acute care hospitals could meet current obligations with current assets. In terms of total dollars, working capital (the difference between current assets and current liabilities) totaled \$5.0 billion and is a measure of excess liquidity that could be used to fund capital projects.





**Long-Term Position** – Historically operating margins at Florida hospitals have varied up and down year over year with no apparent trend. Although this suggests some instability in the profitability of Florida hospitals, the combined operating margin for all Florida hospitals has remained positive over the last ten years. The capacity of Florida hospitals to take on additional debt to fund capital projects can be measured by the long-term debt to equity ratio. Overall, the long-term debt to equity decreased to 59.7 percent in 2007 compared to 62.9 percent in 2006. The Rural and Teaching hospital groups continue to be highly leveraged (large amount of debt relative to equity) and may have difficulty obtaining future debt funding (it should be noted that these hospitals may have other sources of funding beyond debt financing). Urban and Regional hospitals were approximately 50 percent leveraged leaving some flexibility for these hospitals to obtain debt financing for expansion and upgrades to their facilities. It should be noted that despite an improvement in debt-to-equity ratios, hospitals may have difficulty obtaining debt financing due to the current economic down turn and credit environment.

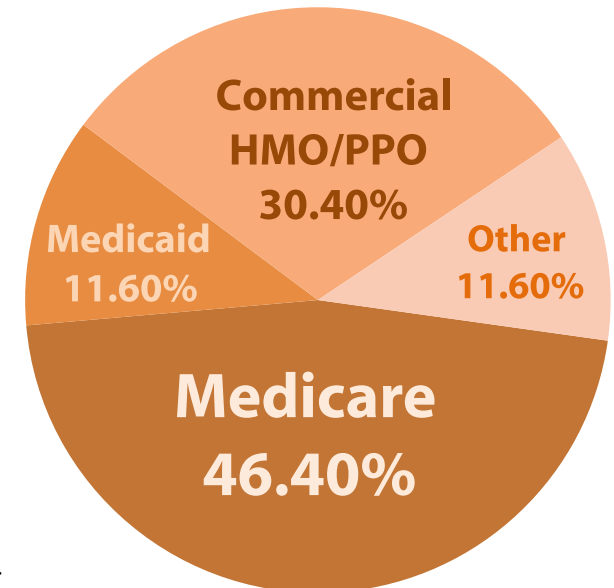
Long-Term Debt to Equity by Group 2007				
All Hospitals	Rural	Urban	Regional	Teaching
59.7%	127.2%	48.9%	48.0%	92.4%

### III. Who Is Utilizing Florida Hospital Services?

**Payer Type** – The payer mix in Florida has remained relatively unchanged over the last ten years. Over the last twenty years we have seen the gradual elimination of insurance charge based payers (only 1% of total mix). Insurance charge based payer is included in the “Other” in the chart below. **(Table A)**

**Charity and Uncompensated Care** - The portion of charity and uncompensated care as a percentage of gross charges was 8.1 percent in 2007. An upward trend is beginning to develop in the level of charity and uncompensated care. After remaining virtually unchanged for the first half of the last ten years, the percentage of charity and uncompensated care has steadily risen from 7.0 percent to the current level over the past five years. **(Tables D, D-1)**

**Outpatient Services** - Gross outpatient revenues were 32.2 percent of gross revenues in 2007. **(Table B)** The number of emergency room visits has increased by approximately 31 visits per thousand population over the last ten years while the acute care admissions per thousand population have decreased by approximately 3 admissions per thousand over the same ten year period. **(Table 2)**



#### Quick Fact

*Gross revenues for outpatient services totaled \$37.9 billion in 2007, an increase of \$4.5 billion over 2006.*



**Hospital Utilization** – In 2007, Florida had 281 hospital campuses and a total of 61,895 licensed hospital beds. **(Table 1)** The average length of stay for acute care patients has been consistent over the past ten years at five days. The acute care admissions per 1,000 populations showed a small decrease in 2007. **(Table 2)**

Table 1: LICENSED HOSPITALS AND HOSPITAL BEDS IN FLORIDA, 1998-2007										
Year	Licensed Hospital Campuses				Licensed Beds					
	Excluding State Facilities		State Facilities	TOTAL Campuses	Excluding State Facilities			Specialty Hospitals With Specialty Beds Only (5)	State Facilities	TOTAL Licensed Beds
	With General Acute Care Beds (1)	With Specialty Beds Only (2)			General Acute Care Hospitals					
					General Acute Care Beds (3)	Specialty Beds (4)	Sub-Total General Acute Care Hospitals			
1998	216	60	10	286	45,318	7,874	53,192	4,231	5,029	62,452
1999	213	60	10	283	42,285	7,447	49,732	3,871	5,029	58,632
2000	212	51	9	272	42,285	7,504	49,789	3,405	4,824	58,018
2001	209	51	9	269	45,431	7,176	52,607	3,433	4,824	60,864
2002	212	53	9	274	46,149	6,573	52,722	3,352	4,824	60,898
2003	212	53	7	272	46,909	6,160	53,069	3,505	3,848	60,422
2004	213	54	6	273	47,376	6,010	53,386	3,594	3,858	60,838
2005	214	58	6	278	48,010	5,998	54,008	3,700	3,858	61,566
2006	215	58	6	279	48,578	5,916	54,494	3,702	3,848	62,044
2007	215	60	6	281	49,200	5,837	55,037	3,787	3,271	62,095

Source: Hospital Beds and Service List published by the CON Office. Data is current as of December of the year shown.

NOTE: For facilities with multiple campuses, each campus is counted separately for each year shown regardless of whether the license shows single or consolidated premises.

(1) Acute Care Hospitals only.

(2) Campuses limited to Psychiatric, Substance Abuse, Rehabilitation or Long Term Care Hospital beds.

(3) General acute care beds in Acute Care Hospitals only.

(4) Other beds in Acute Care Hospitals: NICU, Psychiatric, Substance Abuse, Rehabilitation and Skilled Nursing (SNU) beds.

(5) Psychiatric, Substance Abuse, Rehabilitation or Long Term Care Hospital beds.

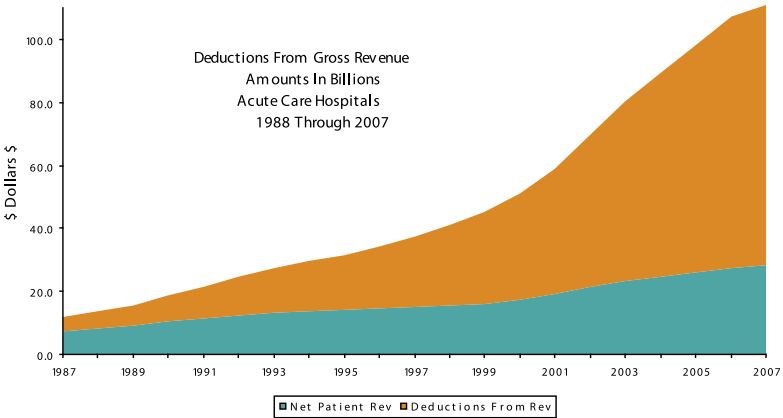
Table 2: UTILIZATION CHARACTERISTICS: GENERAL ACUTE CARE HOSPITALS IN FLORIDA, 1998-2007							
Year	Acute Care Admissions (Excludes Subacute)	Acute Care Patient Days (Excludes Subacute)	Average Length of Stay	Population (1*)	Acute Care Admissions per 1,000 Population	Acute Care Patient Days per 1,000 Population	ER Visits per 1,000 Population
1998	1,859,033	9,263,995	5.0	15,487,620	120.0	598.2	365.6
1999	1,904,115	9,399,218	4.9	15,883,050	119.9	591.8	323.1
2000	1,982,674	9,759,548	4.9	16,245,794	122.0	600.7	374.6
2001	2,087,985	10,248,135	4.9	16,585,740	125.9	617.9	381.4
2002	2,145,174	10,629,631	5.0	16,967,572	126.4	626.5	386.6
2003	2,191,268	10,910,238	5.0	17,407,789	125.9	626.7	392.3
2004	2,245,777	11,154,576	5.0	17,821,119	126.0	625.9	391.4
2005	2,261,018	11,217,979	5.0	18,246,280	123.9	614.8	393.8
2006	2,293,213	11,367,845	5.0	18,614,712	123.2	610.7	391.6
2007	2,312,470	11,482,194	4.9	18,812,038	122.9	610.4	396.5

Source: Hospital financial data reports from acute care hospitals.  
 Acute Care Hospital: Any hospital with general acute care beds. Some acute care hospitals also have specialty beds.  
 (1) 2000-2020 Population estimates: AHCA Population Estimates/ Certificate of Need Office Published September 2008

**Quick Fact**  
 Deductions for charity/  
 uncompensated care, including  
 bad debts, totaled \$9.5 billion in  
 2007, up from the \$8.4 billion in  
 2006.

#### IV. What Is The Impact Of Hospital Charges?

With almost three quarters of hospital charges for all payers deducted from gross revenue, it is apparent that charges no longer reflect the economic cost of the services provided. **(Table C)** This is also apparent in the virtual elimination of the charged-based insurer as a percentage of total charges. Deductions from revenue continue to be an increasing portion of gross charges. In 1988, deductions from revenue represented 37.9 percent of gross charges. In 2007, the percentage of deductions from revenue to gross charges was 75.2 percent. This trend is illustrated by looking at the growing gap of dollars billed versus dollars collected in the graph below. In 2007, Medicare and Medicaid contractual adjustments represent 77.8 and 77.8 percent of Medicare and Medicaid charges respectively. **(Table D)** This level of deduction is up significantly from 1998 when Medicare and Medicaid contractual adjustments represented 62.3 and 66.9 percent of Medicare and Medicaid charges respectively. This trend has not been restricted to fixed government payers like Medicare and Medicaid. Deductions for



NET PATIENT SERVICES REVENUE PER ADJUSTED ADMISSION (NRAA) 1997 through 2007		
FYE	NRAA	% Increase
1998	\$5,686	0.80%
1999	\$5,707	0.36%
2000	\$5,857	2.63%
2001	\$6,185	5.61%
2002	\$6,736	8.91%
2003	\$7,130	5.84%
2004	\$7,294	2.31%
2005	\$7,705	5.64%
2006	\$7,940	3.05%
2007	\$8,228	3.63%

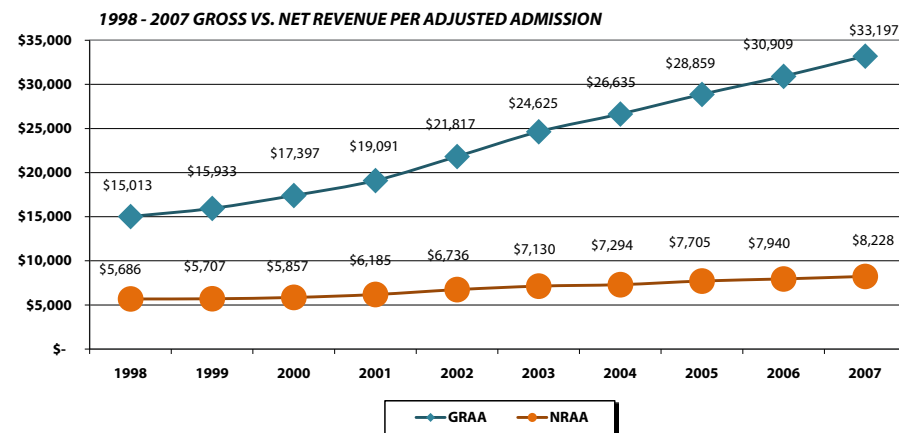
other payers (excluding bad debt and charity care) accounted for 64.9 percent of gross charges in 2007, up from 52.7 percent in 1998. This gap between charges and net revenue has likely increased for a combination of reasons including:

- Previous and current methodology used in Medicare reimbursement relying on charges
- Managed Care and Insurance negotiating reimbursement based on charges
- Charges inflated to capture the cost of providing service to charity and other uncompensated patients

## V. What Was Hospital Reimbursement In 2007?

**Net Patient Service Revenue** - Net revenue per adjusted admission (NRAA) increased from \$5,686 in 1998 to \$8,228 in 2007, an increase of \$2,542 or 44.7 percent over the decade. The average annual compound rate of increase over the past ten years is 3.8 percent. Including 2007, three of the last four years had increases in NRAA at rates below the ten year average. The ten year average rate of increase is consistent with the increase in cost per adjusted admission (CAA). Considering the majority of payers are fixed government payers who often calculate reimbursement on some function of cost, it is not surprising that net operating revenues and operating expenses are correlated. It should be noted that in recent years the correlation between the increase and decrease in NRAA and CAA does not match on a year to year basis. This may reflect some lag time between realizing a shift in revenues or expenses and acting to take advantage of or protect against such changes. The percentage increase in NRAA and CAA was virtually identical in 2007.

**Other Operating Revenue** - Operating revenues, other than patient service revenues, represented 2.3 percent of net operating revenues in 2007 and have been consistent over the past ten years. Therefore, the operating revenue per adjusted admission is not materially different than net patient revenue per adjusted admission.



OPERATING EXPENSE PER ADJUSTED ADMISSION (CAA) 1998 through 2007		
FYE	CAA	% Increase
1998	\$5,670	-0.94%
1999	\$5,668	-0.03%
2000	\$5,886	3.85%
2001	\$6,111	3.83%
2002	\$6,541	7.04%
2003	\$6,978	6.67%
2004	\$7,340	5.19%
2005	\$7,697	4.87%
2006	\$8,083	5.01%
2007	\$8,390	3.79%

## VI. What Is The Cost Of Hospital Services?

The cost of hospital services in 2007 was \$8,390 per adjusted admission, an increase of 3.79 percent over the prior year.

**Total Operating Expense** - The total operating expense per adjusted admission increased from \$5,670 in 1998 to \$8,390 in 2007, an increase of \$2,720 or 48.0 percent over the decade. The average annual compound rate of increase over the past ten years is 4.0 percent and mirrors the net revenue per adjusted patient day increase over the same period. In 5 of the last 6 years, the annual rate of increase has been greater than the ten-year average with the current year being the exception. Ancillary services expense per adjusted admission showed the largest level of increase over the past ten years of 56.0 percent.



### Quick Fact

*Salary and Wages expense represented 38 percent of total operating expenses in 2007.*

**Salary Expense** - Hospitals are an extremely labor intensive enterprise. The majority of the hospital workforce is made up of well-educated and highly skilled individuals. Attracting and retaining this caliber of employee means that the salaries offered by Hospitals are generally higher than the local area average wage. Intense competition for a finite pool of applicants, such as nurses and technicians, results in driving salaries higher as hospitals try to out bid each other for scarce personnel. Over the past ten years, salary and wage expenses have represented approximately 39 percent of total operating expenses.

**Salary Expense Per Adjusted Admission** - Not surprisingly, as a major component of operating expenses, salary and wage expenses per adjusted admission have increased at rates mirroring overall operating expense per adjusted admission over the past ten years.

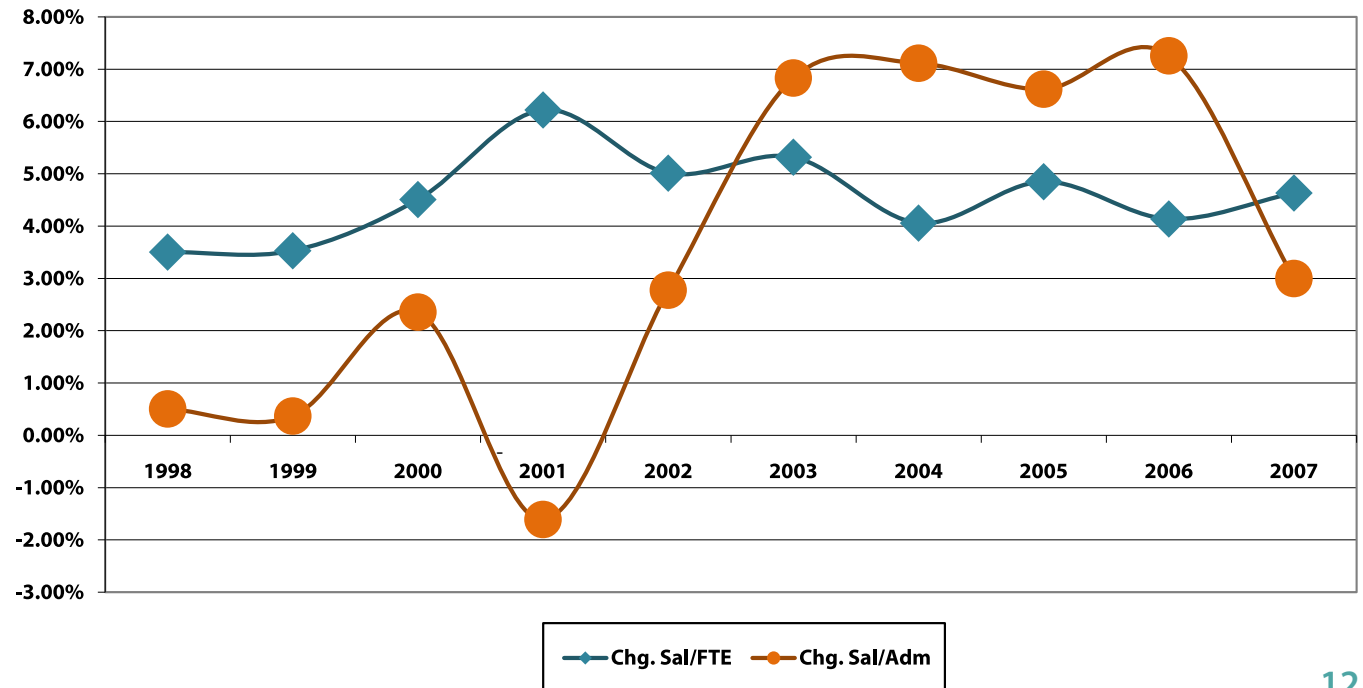
OPERATING SALARY PER ADJUSTED ADMISSION (SAA) 1998 through 2007		
FYE	SAA	% Increase
1998	\$2,094	0.51%
1999	\$2,157	3.01%
2000	\$2,154	-0.13%
2001	\$2,167	0.58%
2002	\$2,288	5.58%
2003	\$2,474	8.14%
2004	\$2,595	4.88%
2005	\$2,809	8.26%
2006	\$2,898	3.17%
2007	\$3,013	3.97%

**Salary Expense Per FTE** - An analysis of the trend in salaries per FTE is somewhat different than the trend illustrated in the per admission calculation. Salaries per FTE increased from \$34,583 in 1998 to \$52,257 in 2007, an increase of \$17,674 or 51.1 percent over the decade. The average annual compound rate of increase over the past ten years is 4.2 percent. Over the last ten years, the annual rate of increase has ranged from 6.2 percent in 2001 to 3.5 percent in 1988. (Table F)

The lower increase in salary per adjusted admission over the first portion of the last ten years (as compared to the increase in salary per FTE) indicates hospitals were spending less on salaried employees to treat patients per adjusted admission. This suggests a combination of increased efficiencies of salaried staff and/or a shift to contracted employees (which are not included in the salaries expense data) in order to maintain or increase the quality of care provided. It is unclear what impact the current economic down turn will have on healthcare salaries. Healthcare is one of the few industries who continue to show demand for qualified employees. As the unemployment rate rises, the pool for new health care professionals will potentially increase.



**Operating Salary per FTE vs. Adjusted Admission 1998 - 2007**





## VII. How Well Have Hospitals Managed Receivables And Payables?

Since 2000, Florida hospitals have shown significant improvement in the ability to manage receivables and payables. Over the last 7 years Florida hospitals collected revenues at a slower pace than they paid expenses. In 2007 Florida Hospitals collected revenues two days faster than paying expenses. In 2000 receivable collections trailed paying expenses by twelve days. This improvement correlates to higher cash flow ratios over the same period.

**Days In Accounts Receivable (DAR)** - All hospital groups experienced a steady decline in DAR over the last eight years. There are a number of possible explanations for the across the board decline in DAR including; a more aggressive collection policy, increased efficiencies in applying for and receiving reimbursement from government and other contract payers, and a change in the bad debt/charity policy of the hospital. As costs continue to rise, it appears that hospitals in Florida have put an emphasis on managing their receivables. Hospital groups across the board have continued to shorten the DAR with the exception of the Rural Hospital group which showed an increase over the previous year. It should be noted that the previous year appeared to be an anomaly in the overall trend. The weighted average DAR for all acute care hospitals was 57.3 for 2007 a decline from 79.4 in 2000. (Table J-1)

All Hospitals	Rural	Urban	Regional	Teaching
57.3	58.0	55.6	55.6	61.8

**Days In Accounts Payable (DAP)** - Overall, Florida hospitals have decreased the DAP since 2000. This is not surprising considering the reduction in DAR. By increasing the rate in which receivables are collected, hospitals in turn can pay off existing liabilities at a faster rate. The decrease in DAP appeared to have ceased in recent years with the 2007 year showing relatively no change from the prior year. The high level of DAP early in 2000 may have been the result of a lack of cash flow rather than the benefits of a strong purchasing position that a hospital might have enjoyed. The weighted average DAP for all acute care hospitals was 59.0 for 2007, a decline from 67.5 in 2000. (Table J-1)

All Hospitals	Rural	Community	Regional	Teaching
59.0	52.9	49.1	59.4	73.6

2020

# Florida Hospital Financial Data

## APPENDIX A

TABLE A

**GROSS CHARGES FOR PATIENT SERVICES BY TYPE OF PAYER  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	TOTAL PATIENT SERVICE CHARGES	MEDICARE	MEDICAID	INSURANCE/ CHARGE- BASED PAYERS	COMMERCIAL HMO/PPO AND OTHER DISCOUNTED	ALL OTHER	Percent of Total Charges				
							Medicare	Medicaid	Insurance/ Charge- Based	Comm. HMO/PPO Oth.Discnt.	All Other
							Col. A	Col. B	Col. C	Col. D	Col. E

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	41,133,146,226	20,073,734,413	3,999,485,823	1,665,043,532	11,952,537,569	3,442,344,889	48.8%	9.7%	4.0%	29.1%	8.4%
1999	45,053,599,154	21,617,259,589	4,282,448,772	1,410,545,498	12,075,453,438	5,667,891,857	48.0%	9.5%	3.1%	26.8%	12.6%
2000	51,094,823,404	24,802,383,293	4,923,293,526	1,296,270,513	15,740,292,437	4,332,583,635	48.5%	9.6%	2.5%	30.8%	8.5%
2001	59,107,546,284	28,527,247,710	5,836,494,346	1,325,939,145	18,507,290,210	4,910,574,873	48.3%	9.9%	2.2%	31.3%	8.3%
2002	69,685,876,498	33,550,904,158	7,204,841,310	1,299,214,288	21,852,162,460	5,778,754,282	48.1%	10.3%	1.9%	31.4%	8.3%
2003	80,196,602,031	38,422,433,345	8,796,368,605	1,300,747,892	24,606,427,594	7,070,624,595	47.9%	11.0%	1.6%	30.7%	8.8%
2004	89,288,932,123	42,607,797,284	10,259,683,131	1,428,989,425	26,807,129,453	8,185,332,830	47.7%	11.5%	1.6%	30.0%	9.2%
2005	97,965,007,252	46,202,377,942	11,844,554,838	1,117,325,662	29,515,510,021	9,285,238,789	47.2%	12.1%	1.1%	30.1%	9.5%
2006	107,235,222,315	50,049,359,252	12,782,169,416	1,196,642,908	32,334,920,391	10,872,130,348	46.7%	11.9%	1.1%	30.2%	10.1%
2007	117,900,310,038	54,752,091,808	13,645,910,802	1,160,849,627	35,794,167,416	12,547,290,385	46.4%	11.6%	1.0%	30.4%	10.6%

**PROPRIETARY HOSPITALS**

1998	15,715,157,463	8,711,064,022	1,223,900,843	141,098,889	4,759,047,184	880,046,525	55.4%	7.8%	0.9%	30.3%	5.6%
1999	16,555,781,953	9,098,166,807	1,308,648,879	116,443,073	4,233,642,641	1,798,880,553	55.0%	7.9%	0.7%	25.6%	10.9%
2000	18,859,080,621	10,483,691,602	1,589,249,954	104,860,846	5,612,259,229	1,069,018,990	55.6%	8.4%	0.6%	29.8%	5.7%
2001	22,202,841,935	12,159,563,032	1,943,559,567	102,659,865	6,710,237,174	1,286,822,297	54.8%	8.8%	0.5%	30.2%	5.8%
2002	27,053,264,203	14,579,014,309	2,541,095,915	99,647,840	8,189,340,085	1,644,166,054	53.9%	9.4%	0.4%	30.3%	6.1%
2003	31,939,989,255	17,065,732,679	3,304,490,872	79,938,525	9,397,946,889	2,091,880,290	53.4%	10.3%	0.3%	29.4%	6.5%
2004	34,607,563,798	18,439,313,264	3,777,333,118	103,055,406	9,792,178,965	2,495,683,045	53.3%	10.9%	0.3%	28.3%	7.2%
2005	37,533,044,170	19,703,555,902	4,136,036,374	113,662,813	10,572,085,573	3,007,703,508	52.5%	11.0%	0.3%	28.2%	8.0%
2006	40,786,733,362	21,494,009,137	4,390,944,740	87,104,870	11,360,036,423	3,454,638,192	52.7%	10.8%	0.2%	27.9%	8.5%
2007	42,663,840,791	22,545,347,187	4,441,242,465	49,114,845	11,754,371,460	3,873,764,834	52.8%	10.4%	0.1%	27.6%	9.1%

**NOT-FOR-PROFIT HOSPITALS**

1998	20,035,540,354	9,401,589,700	1,901,676,682	1,227,324,684	5,891,387,648	1,613,561,640	46.9%	9.5%	6.1%	29.4%	8.1%
1999	22,505,279,740	10,291,092,905	2,094,553,741	1,014,436,743	6,469,165,567	2,636,030,784	45.7%	9.3%	4.5%	28.7%	11.7%
2000	25,465,878,319	11,837,817,412	2,333,216,884	914,001,748	8,307,982,328	2,072,859,947	46.5%	9.2%	3.6%	32.6%	8.1%
2001	29,439,772,945	13,661,385,663	2,710,709,815	940,376,492	9,752,856,229	2,374,444,746	46.4%	9.2%	3.2%	33.1%	8.1%
2002	33,989,431,949	15,783,784,247	3,265,541,656	931,744,876	11,316,175,473	2,692,185,697	46.4%	9.6%	2.7%	33.3%	7.9%
2003	38,568,732,861	17,868,785,132	3,918,029,478	944,038,592	12,646,341,375	3,191,538,284	46.3%	10.2%	2.4%	32.8%	8.3%
2004	43,827,502,679	20,360,241,719	4,552,543,292	973,417,043	14,096,356,779	3,844,943,846	46.5%	10.4%	2.2%	32.2%	8.8%
2005	48,260,168,801	22,203,624,857	5,221,317,844	727,545,918	15,684,505,883	4,423,174,299	46.0%	10.8%	1.5%	32.5%	9.2%
2006	52,895,793,299	23,896,861,565	5,820,666,285	764,471,251	17,313,061,483	5,100,732,715	45.2%	11.0%	1.4%	32.7%	9.6%
2007	60,186,472,231	26,992,511,541	6,524,309,590	727,359,503	19,977,417,482	5,964,874,115	44.8%	10.8%	1.2%	33.2%	9.9%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	5,382,448,409	1,961,080,691	873,908,298	296,619,959	1,302,102,737	948,736,724	36.4%	16.2%	5.5%	24.2%	17.6%
1999	5,992,537,461	2,227,999,877	879,246,152	279,665,682	1,372,645,230	1,232,980,520	37.2%	14.7%	4.7%	22.9%	20.6%
2000	6,769,864,464	2,480,874,279	1,000,826,688	277,407,919	1,820,050,880	1,190,704,698	36.6%	14.8%	4.1%	26.9%	17.6%
2001	7,464,931,404	2,706,299,015	1,182,224,964	282,902,788	2,044,196,807	1,249,307,830	36.3%	15.8%	3.8%	27.4%	16.7%
2002	8,643,180,346	3,188,105,602	1,398,203,739	267,821,572	2,346,646,902	1,442,402,531	36.9%	16.2%	3.1%	27.2%	16.7%
2003	9,687,879,915	3,487,915,534	1,573,848,255	276,770,775	2,562,139,330	1,787,206,021	36.0%	16.2%	2.9%	26.4%	18.4%
2004	10,853,865,646	3,808,242,301	1,929,806,721	352,516,976	2,918,593,709	1,844,705,939	35.1%	17.8%	3.2%	26.9%	17.0%
2005	12,171,794,281	4,295,197,183	2,487,200,620	276,116,931	3,258,918,565	1,854,360,982	35.3%	20.4%	2.3%	26.8%	15.2%
2006	13,552,695,654	4,658,488,550	2,570,558,391	345,066,787	3,661,822,485	2,316,759,441	34.4%	19.0%	2.5%	27.0%	17.1%
2007	15,049,997,016	5,214,233,080	2,680,358,747	384,375,279	4,062,378,474	2,708,651,436	34.6%	17.8%	2.6%	27.0%	18.0%

TABLE B

**GROSS CHARGES FOR PATIENT SERVICES BY TYPE OF SERVICE  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	PATIENT SERVICE CHARGES	TOTAL INPATIENT	TOTAL OUTPATIENT	Outpt. Percent of Total	SURGERY			OTHER SERVICES		
					INPATIENT	OUTPATIENT/ AMBULATORY	Percent Outpt./ Ambul.	INPATIENT	OUTPATIENT/ AMBULATORY	Percent Outpt./ Ambul.
Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J	

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	41,133,146,228	29,073,665,763	12,059,480,465	29.3%	2,766,305,409	1,870,656,561	40.3%	26,307,360,354	10,188,823,904	27.9%
1999	45,053,599,158	31,576,000,257	13,477,598,901	29.9%	3,029,826,585	2,077,125,552	40.7%	28,546,173,672	11,400,473,349	28.5%
2000	51,094,823,404	35,850,116,440	15,244,706,964	29.8%	3,486,781,277	2,315,722,600	39.9%	32,363,335,163	12,928,984,364	28.5%
2001	59,107,546,284	41,391,804,121	17,715,742,163	30.0%	4,110,819,435	2,667,528,791	39.4%	37,280,984,686	15,048,213,372	28.8%
2002	69,685,876,498	48,566,453,121	21,119,423,377	30.3%	4,910,681,639	3,161,433,214	39.2%	43,655,771,482	17,957,990,163	29.1%
2003	80,196,602,027	56,038,231,551	24,158,370,476	30.1%	5,490,367,257	3,421,426,680	38.4%	50,547,864,294	20,736,943,796	29.1%
2004	89,288,932,123	62,253,733,688	27,035,198,435	30.3%	5,986,784,602	3,632,331,374	37.8%	56,266,949,086	23,402,867,061	29.4%
2005	97,965,007,252	67,852,010,499	30,112,996,753	30.7%	6,516,656,239	3,985,953,837	38.0%	61,335,354,260	26,127,042,916	29.9%
2006	107,235,222,315	73,822,454,042	33,412,768,273	31.2%	7,120,593,988	4,307,796,368	37.7%	66,701,860,054	29,104,971,905	30.4%
2007	117,900,310,038	79,986,260,165	37,914,049,873	32.2%	7,370,817,994	4,304,814,325	36.9%	72,615,442,171	33,609,235,548	31.6%

**PROPRIETARY HOSPITALS**

1998	15,715,157,464	11,166,595,722	4,548,561,742	28.9%	1,052,382,362	739,846,302	41.3%	10,114,213,360	3,808,715,440	27.4%
1999	16,555,781,954	11,814,294,999	4,741,486,955	28.6%	1,093,152,063	761,658,761	41.1%	10,721,142,936	3,979,828,194	27.1%
2000	18,859,080,621	13,596,189,475	5,262,891,146	27.9%	1,227,111,985	839,384,253	40.6%	12,369,077,490	4,423,506,893	26.3%
2001	22,202,841,935	16,010,115,673	6,192,726,262	27.9%	1,456,503,218	968,012,168	39.9%	14,553,612,455	5,224,714,094	26.4%
2002	27,053,264,203	19,403,301,934	7,649,962,269	28.3%	1,801,960,805	1,168,901,002	39.3%	17,601,341,129	6,481,061,267	26.9%
2003	31,939,989,254	23,055,805,572	8,884,183,682	27.8%	2,037,572,211	1,296,378,989	38.9%	21,018,233,361	7,587,804,693	26.5%
2004	34,607,563,798	25,028,194,919	9,579,368,879	27.7%	2,148,098,469	1,352,644,104	38.6%	22,880,096,450	8,226,724,775	26.4%
2005	37,533,044,170	26,870,783,788	10,662,260,382	28.4%	2,328,119,822	1,477,997,655	38.8%	24,542,663,966	9,184,262,727	27.2%
2006	40,786,733,362	28,981,135,785	11,805,597,577	28.9%	2,585,922,811	1,580,305,635	37.9%	26,395,212,974	10,225,291,942	27.9%
2007	42,663,840,791	30,162,088,302	12,501,752,489	29.3%	2,531,419,641	1,295,113,563	33.8%	27,630,668,661	11,206,638,926	28.9%

**NOT-FOR-PROFIT HOSPITALS**

1998	20,035,540,355	14,004,742,291	6,030,798,064	30.1%	1,441,352,079	967,987,141	40.2%	12,563,390,212	5,062,810,923	28.7%
1999	22,505,279,740	15,492,749,826	7,012,529,914	31.2%	1,626,072,858	1,122,103,490	40.8%	13,866,676,968	5,890,426,424	29.8%
2000	25,465,878,319	17,514,898,030	7,950,980,289	31.2%	1,898,380,252	1,251,443,035	39.7%	15,616,517,778	6,699,537,254	30.0%
2001	29,439,772,945	20,209,329,921	9,230,443,024	31.4%	2,255,101,441	1,459,299,100	39.3%	17,954,228,480	7,771,143,924	30.2%
2002	33,989,431,949	23,264,767,075	10,724,664,874	31.6%	2,621,328,321	1,709,106,794	39.5%	20,643,438,754	9,015,558,080	30.4%
2003	38,568,732,858	26,433,819,139	12,134,913,719	31.5%	2,978,474,307	1,831,730,306	38.1%	23,455,344,832	10,303,183,413	30.5%
2004	43,827,502,679	29,945,032,688	13,882,469,991	31.7%	3,339,189,267	1,971,204,248	37.1%	26,605,843,421	11,911,265,743	30.9%
2005	48,260,168,801	32,852,089,847	15,408,078,954	31.9%	3,602,074,325	2,153,254,180	37.4%	29,250,015,522	13,254,824,774	31.2%
2006	52,895,793,299	35,855,361,819	17,040,431,480	32.2%	3,933,652,520	2,351,791,971	37.4%	31,921,709,299	14,688,639,509	31.5%
2007	60,186,472,231	39,939,894,705	20,246,577,526	33.6%	4,193,606,352	2,584,494,517	38.1%	35,746,288,353	17,662,083,009	33.1%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	5,382,448,409	3,902,327,750	1,480,120,659	27.5%	272,570,968	162,823,118	37.4%	3,629,756,782	1,317,297,541	26.6%
1999	5,992,537,464	4,268,955,432	1,723,582,032	28.8%	310,601,664	193,363,301	38.4%	3,958,353,768	1,530,218,731	27.9%
2000	6,769,864,464	4,739,028,935	2,030,835,529	30.0%	361,289,040	224,895,312	38.4%	4,377,739,895	1,805,940,217	29.2%
2001	7,464,931,404	5,172,358,527	2,292,572,877	30.7%	399,214,776	240,217,523	37.6%	4,773,143,751	2,052,355,354	30.1%
2002	8,643,180,346	5,898,384,112	2,744,796,234	31.8%	487,392,513	283,425,418	36.8%	5,410,991,599	2,461,370,816	31.3%
2003	9,687,879,915	6,548,606,840	3,139,273,075	32.4%	474,320,739	293,317,385	38.2%	6,074,286,101	2,845,955,690	31.9%
2004	10,853,865,646	7,280,506,081	3,573,359,565	32.9%	499,496,866	308,483,022	38.2%	6,781,009,215	3,264,876,543	32.5%
2005	12,171,794,281	8,129,136,864	4,042,657,417	33.2%	586,462,092	354,702,022	37.7%	7,542,674,772	3,687,955,415	32.8%
2006	13,552,695,654	8,985,956,438	4,566,739,216	33.7%	601,018,657	375,698,762	38.5%	8,384,937,781	4,191,040,454	33.3%
2007	15,049,997,016	9,884,277,158	5,165,719,858	34.3%	645,792,001	425,206,245	39.7%	9,238,485,157	4,740,513,613	33.9%

TABLE C

**HOSPITAL OPERATING REVENUE  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	PATIENT SERVICE CHARGES	Percent Increase	DEDUCTIONS FROM CHARGES	Percent of Charges Deducted	NET PATIENT SERVICE REVENUE	Percent Increase	OTHER OPERATING REVENUE	TOTAL NET OPERATING REVENUE (Col. D+F)	Patient Services as a Percent of Net Oper. Revenue
	Col. A	Col. B	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	41,133,146,228	10.1%	25,553,647,194	62.1%	15,579,499,034	6.6%	300,803,416	15,880,302,450	98.1%
1999	45,053,599,158	9.5%	28,916,722,308	64.2%	16,136,876,850	3.6%	330,347,132	16,467,223,982	98.0%
2000	51,094,823,404	13.4%	33,893,464,769	66.3%	17,201,358,635	6.6%	309,910,657	17,511,269,292	98.2%
2001	59,107,546,284	15.7%	39,956,885,334	67.6%	19,150,660,950	11.3%	320,950,967	19,471,611,917	98.4%
2002	69,685,876,498	17.9%	48,168,999,509	69.1%	21,516,876,989	12.4%	342,575,705	21,859,452,694	98.4%
2003	80,196,602,027	15.1%	56,977,300,014	71.0%	23,219,302,013	7.9%	336,188,599	23,555,490,612	98.6%
2004	89,288,932,123	11.3%	64,836,180,084	72.6%	24,452,752,039	5.3%	513,843,707	24,966,595,746	97.9%
2005	97,965,007,252	9.7%	71,808,477,472	73.3%	26,156,529,780	7.0%	592,690,443	26,749,220,223	97.8%
2006	107,235,222,315	9.5%	79,687,462,821	74.3%	27,547,759,494	5.3%	638,237,870	28,185,997,364	97.7%
2007	117,900,310,038	9.9%	88,676,401,302	75.2%	29,223,908,736	6.1%	686,741,298	29,910,650,034	97.7%

**PROPRIETARY HOSPITALS**

1998	15,715,157,464	12.1%	10,473,631,431	66.6%	5,241,526,033	5.9%	40,806,151	5,282,332,184	99.2%
1999	16,555,781,954	5.3%	11,177,370,202	67.5%	5,378,411,752	2.6%	33,236,221	5,411,647,973	99.4%
2000	18,859,080,621	13.9%	13,136,680,349	69.7%	5,722,400,272	6.4%	30,334,788	5,752,735,060	99.5%
2001	22,202,841,935	17.7%	15,975,510,615	72.0%	6,227,331,320	8.8%	30,105,602	6,257,436,922	99.5%
2002	27,053,264,203	21.8%	19,913,632,615	73.6%	7,139,631,588	14.6%	35,740,654	7,175,372,242	99.5%
2003	31,939,989,254	18.1%	24,307,343,199	76.1%	7,632,646,055	6.9%	31,885,464	7,664,531,519	99.6%
2004	34,607,563,798	8.4%	26,926,600,700	77.8%	7,680,963,098	0.6%	53,089,998	7,734,053,096	99.3%
2005	37,533,044,170	8.5%	29,459,829,958	78.5%	8,073,214,212	5.1%	65,656,242	8,138,870,454	99.2%
2006	40,786,733,362	8.7%	32,261,474,444	79.1%	8,525,258,918	5.6%	50,830,498	8,576,089,416	99.4%
2007	42,663,840,791	4.6%	34,130,735,961	80.0%	8,533,104,830	0.1%	71,787,451	8,604,892,281	99.2%

**NOT-FOR-PROFIT HOSPITALS**

1998	20,035,540,355	8.7%	11,599,846,278	57.9%	8,435,694,077	11.3%	215,995,284	8,651,689,361	97.5%
1999	22,505,279,740	12.3%	13,725,996,569	61.0%	8,779,283,171	4.1%	253,071,523	9,032,354,694	97.2%
2000	25,465,878,319	13.2%	16,138,624,525	63.4%	9,327,253,794	6.2%	245,543,481	9,572,797,275	97.4%
2001	29,439,772,945	15.6%	18,864,534,563	64.1%	10,575,238,382	13.4%	245,393,015	10,820,631,397	97.7%
2002	33,989,431,949	15.5%	22,396,586,501	65.9%	11,592,845,448	9.6%	260,924,179	11,853,769,627	97.8%
2003	38,568,732,858	13.5%	25,990,626,508	67.4%	12,578,106,350	8.5%	253,210,996	12,831,317,346	98.0%
2004	43,827,502,679	13.6%	30,250,179,117	69.0%	13,577,323,562	7.9%	401,417,301	13,978,740,863	97.1%
2005	48,260,168,801	10.1%	33,644,128,686	69.7%	14,616,040,115	7.7%	421,022,804	15,037,062,919	97.2%
2006	52,895,793,299	9.6%	37,626,457,981	71.1%	15,269,335,318	4.5%	477,746,709	15,747,082,027	97.0%
2007	60,186,472,231	13.8%	43,567,053,211	72.4%	16,619,419,020	8.8%	488,466,624	17,107,885,644	97.1%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	5,382,448,409	9.4%	3,480,169,485	64.7%	1,902,278,924	-8.7%	44,001,981	1,946,280,905	97.7%
1999	5,992,537,464	11.3%	4,013,355,537	67.0%	1,979,181,927	4.0%	44,039,388	2,023,221,315	97.8%
2000	6,769,864,464	13.0%	4,618,159,895	68.2%	2,151,704,569	8.7%	34,032,388	2,185,736,957	98.4%
2001	7,464,931,404	10.3%	5,116,840,156	68.5%	2,348,091,248	9.1%	45,452,350	2,393,543,598	98.1%
2002	8,643,180,346	15.8%	5,858,780,393	67.8%	2,784,399,953	18.6%	45,910,872	2,830,310,825	98.4%
2003	9,687,879,915	12.1%	6,679,330,307	68.9%	3,008,549,608	8.1%	51,092,139	3,059,641,747	98.3%
2004	10,853,865,646	12.0%	7,659,400,267	70.6%	3,194,465,379	6.2%	59,336,408	3,253,801,787	98.2%
2005	12,171,794,281	12.1%	8,704,518,828	71.5%	3,467,275,453	8.5%	106,011,397	3,573,286,850	97.0%
2006	13,552,695,654	11.3%	9,799,530,396	72.3%	3,753,165,258	8.2%	109,660,663	3,862,825,921	97.2%
2007	15,049,997,016	11.0%	10,978,612,130	72.9%	4,071,384,886	8.5%	126,487,223	4,197,872,109	97.0%

TABLE D

**DEDUCTIONS FROM PATIENT SERVICE CHARGES BY TYPE OF PAYER  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	CHARGES TO MEDICARE			CHARGES TO MEDICAID			CHARGES TO OTHER EXCLUDING BAD DEBT AND UNCOMPENSATED CARE			CHARGES TO BAD DEBT AND UNCOMPENSATED CARE		
	PATIENT SERVICE CHARGES	Deductions from Medicare	Percent Deducted	PATIENT SERVICE CHARGES	Deductions from Medicaid	Percent Deducted	PATIENT SERVICE CHARGES	Deductions	Percent Deducted	PATIENT SERVICE CHARGES	Deductions	Percent Deducted
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J	Col. K	Col. L

ALL GENERAL ACUTE CARE HOSPITALS												
1998	20,073,734,413	12,505,921,459	62.3%	3,999,485,823	2,675,490,412	66.9%	14,132,591,029	7,444,900,360	52.7%	2,927,334,963	2,927,334,963	100.0%
1999	21,617,259,589	13,997,767,243	64.8%	4,282,448,772	2,932,282,659	68.5%	15,901,435,771	8,734,124,540	54.9%	3,252,455,023	3,252,455,023	100.0%
2000	24,802,383,293	16,610,709,572	67.0%	4,923,293,526	3,529,307,141	71.7%	17,639,755,539	10,024,057,010	56.8%	3,729,391,046	3,729,391,046	100.0%
2001	28,527,247,710	19,671,636,645	69.0%	5,836,494,346	4,271,712,353	73.2%	20,539,208,107	11,808,940,215	57.5%	4,204,596,121	4,204,596,121	100.0%
2002	33,550,904,158	24,025,359,664	71.6%	7,204,841,310	5,325,267,880	73.9%	24,360,265,138	14,248,506,073	58.5%	4,569,865,892	4,569,865,892	100.0%
2003	38,422,433,345	28,342,839,187	73.8%	8,796,368,605	6,608,467,343	75.1%	27,385,298,583	16,433,491,986	60.0%	5,592,501,498	5,592,501,498	100.0%
2004	42,607,797,284	32,072,015,416	75.3%	10,259,683,131	7,805,106,253	76.1%	29,846,179,534	18,383,786,241	61.6%	6,575,272,174	6,575,272,174	100.0%
2005	46,202,377,942	35,187,832,549	76.2%	11,844,554,838	9,155,596,169	77.3%	32,547,076,308	20,094,050,590	61.7%	7,370,998,164	7,370,998,164	100.0%
2006	50,049,359,252	38,446,889,827	76.8%	12,782,169,416	9,920,858,429	77.6%	35,964,195,571	22,880,216,489	63.6%	8,439,498,076	8,439,498,076	100.0%
2007	54,752,091,808	42,608,111,909	77.8%	13,645,910,802	10,612,351,122	77.8%	39,985,384,583	25,939,015,426	64.9%	9,516,922,845	9,516,922,845	100.0%

PROPRIETARY HOSPITALS												
1998	8,711,064,022	5,854,474,055	67.2%	1,223,900,843	887,602,594	72.5%	5,075,096,290	3,026,458,473	59.6%	705,096,309	705,096,309	100.0%
1999	9,098,166,807	6,261,229,437	68.8%	1,308,648,879	968,756,944	74.0%	5,374,966,734	3,173,384,287	59.0%	773,999,534	773,999,534	100.0%
2000	10,483,691,602	7,425,805,522	70.8%	1,589,249,954	1,218,560,605	76.7%	5,934,273,040	3,640,448,197	61.3%	851,866,025	851,866,025	100.0%
2001	12,159,563,032	8,960,693,397	73.7%	1,943,559,567	1,557,758,297	80.1%	7,083,925,712	4,441,265,297	62.7%	1,015,793,624	1,015,793,624	100.0%
2002	14,579,014,309	11,054,958,877	75.8%	2,541,095,915	2,103,736,347	82.8%	8,747,060,190	5,568,843,602	63.7%	1,186,093,789	1,186,093,789	100.0%
2003	17,065,732,679	13,450,548,620	78.8%	3,304,490,872	2,718,943,203	82.3%	10,013,017,214	6,581,102,886	65.7%	1,556,748,490	1,556,748,490	100.0%
2004	18,439,313,264	14,768,158,603	80.1%	3,777,333,118	3,197,362,853	84.6%	10,567,228,087	7,137,389,915	67.5%	1,823,689,329	1,823,689,329	100.0%
2005	19,703,555,902	15,979,094,811	81.1%	4,136,036,374	3,439,302,470	83.2%	11,709,922,657	8,057,903,440	68.8%	1,983,529,237	1,983,529,237	100.0%
2006	21,494,009,137	17,497,491,100	81.4%	4,390,944,740	3,712,458,700	84.5%	12,688,486,599	8,838,231,758	69.7%	2,213,292,886	2,213,292,886	100.0%
2007	22,545,347,187	18,474,520,330	81.9%	4,441,242,465	3,787,136,257	85.3%	13,286,884,075	9,478,712,310	71.3%	2,390,367,064	2,390,367,064	100.0%

NOT-FOR-PROFIT HOSPITALS												
1998	9,401,589,700	5,494,808,178	58.4%	1,901,676,682	1,275,063,053	67.0%	7,396,918,510	3,494,619,584	47.2%	1,335,355,463	1,335,355,463	100.0%
1999	10,291,092,905	6,350,610,625	61.7%	2,094,553,741	1,431,925,333	68.4%	8,606,177,477	4,429,912,151	51.5%	1,513,455,617	1,513,455,617	100.0%
2000	11,837,817,412	7,610,460,964	64.3%	2,333,216,884	1,635,513,242	70.1%	9,522,229,661	5,120,035,957	53.8%	1,772,614,362	1,772,614,362	100.0%
2001	13,661,385,663	8,943,657,526	65.5%	2,710,709,815	1,952,565,868	72.0%	11,144,751,987	6,045,385,689	54.2%	1,922,925,480	1,922,925,480	100.0%
2002	15,783,784,247	10,835,522,305	68.6%	3,265,541,656	2,417,843,005	74.0%	12,807,940,352	7,011,055,497	54.7%	2,132,165,694	2,132,165,694	100.0%
2003	17,868,785,132	12,579,576,045	70.4%	3,918,029,478	2,916,850,018	74.4%	14,294,855,038	8,007,137,232	56.0%	2,487,063,213	2,487,063,213	100.0%
2004	20,360,241,719	14,753,374,617	72.5%	4,552,543,292	3,381,521,973	74.3%	15,956,033,187	9,156,598,046	57.4%	2,958,684,481	2,958,684,481	100.0%
2005	22,203,624,857	16,338,656,522	73.6%	5,221,317,844	4,009,270,472	76.8%	17,456,959,993	9,917,935,585	56.8%	3,378,266,107	3,378,266,107	100.0%
2006	23,896,861,565	17,818,540,104	74.6%	5,820,666,285	4,439,141,867	76.3%	19,271,846,182	11,462,356,743	59.5%	3,906,419,267	3,906,419,267	100.0%
2007	26,992,511,541	20,534,937,927	76.1%	6,524,309,590	5,029,293,910	77.1%	22,096,331,671	13,429,501,945	60.8%	4,573,319,429	4,573,319,429	100.0%

LOCAL GOVERNMENTAL HOSPITALS												
1998	1,961,080,691	1,156,639,226	59.0%	873,908,298	512,824,765	58.7%	1,660,576,229	923,822,303	55.6%	886,883,191	886,883,191	100.0%
1999	2,227,999,877	1,385,927,181	62.2%	879,246,152	531,600,382	60.5%	1,920,291,560	1,130,828,102	58.9%	964,999,872	964,999,872	100.0%
2000	2,480,874,279	1,574,443,086	63.5%	1,000,826,688	675,233,294	67.5%	2,183,252,838	1,263,572,856	57.9%	1,104,910,659	1,104,910,659	100.0%
2001	2,706,299,015	1,767,285,722	65.3%	1,182,224,964	761,388,188	64.4%	2,310,530,408	1,322,289,229	57.2%	1,265,877,017	1,265,877,017	100.0%
2002	3,188,105,602	2,134,878,482	67.0%	1,398,203,739	803,688,528	57.5%	2,805,264,596	1,668,606,974	59.5%	1,251,606,409	1,251,606,409	100.0%
2003	3,487,915,534	2,312,714,522	66.3%	1,573,848,255	972,674,122	61.8%	3,077,426,331	1,845,251,868	60.0%	1,548,689,795	1,548,689,795	100.0%
2004	3,808,242,301	2,550,482,196	67.0%	1,929,806,721	1,226,221,427	63.5%	3,322,918,260	2,089,798,280	62.9%	1,792,898,364	1,792,898,364	100.0%
2005	4,295,197,183	2,870,081,216	66.8%	2,487,200,620	1,707,023,227	68.6%	3,380,193,658	2,118,211,565	62.7%	2,009,202,820	2,009,202,820	100.0%
2006	4,658,488,550	3,130,858,623	67.2%	2,570,558,391	1,769,257,862	68.8%	4,003,862,790	2,579,627,988	64.4%	2,319,785,923	2,319,785,923	100.0%
2007	5,214,233,080	3,598,653,652	69.0%	2,680,358,747	1,795,920,955	67.0%	4,602,168,837	3,030,801,171	65.9%	2,553,236,352	2,553,236,352	100.0%

TABLE D-1

**PERCENTAGE OF PATIENT SERVICE CHARGES BY TYPE OF PAYER  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	TOTAL PATIENT SERVICE CHARGES	CHARGES TO MEDICARE		CHARGES TO MEDICAID		CHARGES TO OTHER Excluding BAD DEBT AND UNCOMPENSATED CARE		CHARGES TO BAD DEBT AND UNCOMPENSATED CARE	
		PATIENT SERVICE CHARGES	Percent of Total	PATIENT SERVICE CHARGES	Percent of Total	PATIENT SERVICE CHARGES	Percent of Total	PATIENT SERVICE CHARGES	Percent of Total
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	41,133,146,226	20,073,734,413	48.8%	3,999,485,823	9.7%	14,132,591,029	34.4%	2,927,334,963	7.1%
1999	45,053,599,154	21,617,259,589	48.0%	4,282,448,772	9.5%	15,901,435,771	35.3%	3,252,455,023	7.2%
2000	51,094,823,404	24,802,383,293	48.5%	4,923,293,526	9.6%	17,639,755,539	34.5%	3,729,391,046	7.3%
2001	59,107,546,284	28,527,247,710	48.3%	5,836,494,346	9.9%	20,539,208,107	34.7%	4,204,596,121	7.1%
2002	69,685,876,498	33,550,904,158	48.1%	7,204,841,310	10.3%	24,360,265,138	35.0%	4,569,865,892	6.6%
2003	80,196,602,031	38,422,433,345	47.9%	8,796,368,605	11.0%	27,385,298,583	34.1%	5,592,501,498	7.0%
2004	89,288,932,123	42,607,797,284	47.7%	10,259,683,131	11.5%	29,846,179,534	33.4%	6,575,272,174	7.4%
2005	97,965,007,252	46,202,377,942	47.2%	11,844,554,838	12.1%	32,547,076,308	33.2%	7,370,998,164	7.5%
2006	107,235,222,315	50,049,359,252	46.7%	12,782,169,416	11.9%	35,964,195,571	33.5%	8,439,498,076	7.9%
2007	117,900,310,038	54,752,091,808	46.4%	13,645,910,802	11.6%	39,985,384,583	33.9%	9,516,922,845	8.1%

**PROPRIETARY HOSPITALS**

1998	15,715,157,463	8,711,064,022	55.4%	1,223,900,843	7.8%	5,075,096,290	32.3%	705,096,309	4.5%
1999	16,555,781,953	9,098,166,807	55.0%	1,308,648,879	7.9%	5,374,966,734	32.5%	773,999,534	4.7%
2000	18,859,080,621	10,483,691,602	55.6%	1,589,249,954	8.4%	5,934,273,040	31.5%	851,866,025	4.5%
2001	22,202,841,935	12,159,563,032	54.8%	1,943,559,567	8.8%	7,083,925,712	31.9%	1,015,793,624	4.6%
2002	27,053,264,203	14,579,014,309	53.9%	2,541,095,915	9.4%	8,747,060,190	32.3%	1,186,093,789	4.4%
2003	31,939,989,255	17,065,732,679	53.4%	3,304,490,872	10.3%	10,013,017,214	31.3%	1,556,748,490	4.9%
2004	34,607,563,798	18,439,313,264	53.3%	3,777,333,118	10.9%	10,567,228,087	30.5%	1,823,689,329	5.3%
2005	37,533,044,170	19,703,555,902	52.5%	4,136,036,374	11.0%	11,709,922,657	31.2%	1,983,529,237	5.3%
2006	40,786,733,362	21,494,009,137	52.7%	4,390,944,740	10.8%	12,688,486,599	31.1%	2,213,292,886	5.4%
2007	42,663,840,791	22,545,347,187	52.8%	4,441,242,465	10.4%	13,286,884,075	31.1%	2,390,367,064	5.6%

**NOT-FOR-PROFIT HOSPITALS**

1998	20,035,540,354	9,401,589,700	46.9%	1,901,676,682	9.5%	7,396,918,510	36.9%	1,335,355,463	6.7%
1999	22,505,279,740	10,291,092,905	45.7%	2,094,553,741	9.3%	8,606,177,477	38.2%	1,513,455,617	6.7%
2000	25,465,878,319	11,837,817,412	46.5%	2,333,216,884	9.2%	9,522,229,661	37.4%	1,772,614,362	7.0%
2001	29,439,772,945	13,661,385,663	46.4%	2,710,709,815	9.2%	11,144,751,987	37.9%	1,922,925,480	6.5%
2002	33,989,431,949	15,783,784,247	46.4%	3,265,541,656	9.6%	12,807,940,352	37.7%	2,132,165,694	6.3%
2003	38,568,732,861	17,868,785,132	46.3%	3,918,029,478	10.2%	14,294,855,038	37.1%	2,487,063,213	6.4%
2004	43,827,502,679	20,360,241,719	46.5%	4,552,543,292	10.4%	15,956,033,187	36.4%	2,958,684,481	6.8%
2005	48,260,168,801	22,203,624,857	46.0%	5,221,317,844	10.8%	17,456,959,993	36.2%	3,378,266,107	7.0%
2006	52,895,793,299	23,896,861,565	45.2%	5,820,666,285	11.0%	19,271,846,182	36.4%	3,906,419,267	7.4%
2007	60,186,472,231	26,992,511,541	44.8%	6,524,309,590	10.8%	22,096,331,671	36.7%	4,573,319,429	7.6%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	5,382,448,409	1,961,080,691	36.4%	873,908,298	16.2%	1,660,576,229	30.9%	886,883,191	16.5%
1999	5,992,537,461	2,227,999,877	37.2%	879,246,152	14.7%	1,920,291,560	32.0%	964,999,872	16.1%
2000	6,769,864,464	2,480,874,279	36.6%	1,000,826,688	14.8%	2,183,252,838	32.2%	1,104,910,659	16.3%
2001	7,464,931,404	2,706,299,015	36.3%	1,182,224,964	15.8%	2,310,530,408	31.0%	1,265,877,017	17.0%
2002	8,643,180,346	3,188,105,602	36.9%	1,398,203,739	16.2%	2,805,264,596	32.5%	1,251,606,409	14.5%
2003	9,687,879,915	3,487,915,534	36.0%	1,573,848,255	16.2%	3,077,426,331	31.8%	1,548,689,795	16.0%
2004	10,853,865,646	3,808,242,301	35.1%	1,929,806,721	17.8%	3,322,918,260	30.6%	1,792,898,364	16.5%
2005	12,171,794,281	4,295,197,183	35.3%	2,487,200,620	20.4%	3,380,193,658	27.8%	2,009,202,820	16.5%
2006	13,552,695,654	4,658,488,550	34.4%	2,570,558,391	19.0%	4,003,862,790	29.5%	2,319,785,923	17.1%
2007	15,049,997,016	5,214,233,080	34.6%	2,680,358,747	17.8%	4,602,168,837	30.6%	2,553,236,352	17.0%

TABLE E

**HOSPITAL OPERATING EXPENSES BY TYPE OF SERVICE**  
**ACUTE CARE HOSPITALS**  
**1998 through 2007**

FYE	DAILY HOSPITAL SERVICES	AMBULATORY SERVICES	ANCILLARY SERVICES	OTHER OPERATING EXPENSES	TOTAL OPERATING EXPENSES (Col A thru D)	Percent Daily Hospital Services	Percent Ambulatory Services	Percent Ancillary Services	Percent Other Operating Expenses
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	2,606,553,950	781,534,223	5,157,739,375	6,988,064,987	15,533,892,535	16.8%	5.0%	33.2%	45.0%
1999	2,666,517,660	814,360,757	5,513,256,082	7,032,505,869	16,026,640,368	16.6%	5.1%	34.4%	43.9%
2000	2,911,652,804	857,030,323	5,944,932,208	7,572,725,141	17,286,340,476	16.8%	5.0%	34.4%	43.8%
2001	3,236,752,844	908,837,829	6,518,998,227	8,255,607,908	18,920,196,808	17.1%	4.8%	34.5%	43.6%
2002	3,636,852,399	1,018,016,026	7,204,739,239	9,034,476,516	20,894,084,180	17.4%	4.9%	34.5%	43.2%
2003	3,949,828,208	1,098,329,096	7,800,503,397	9,875,194,452	22,723,855,153	17.4%	4.8%	34.3%	43.5%
2004	4,199,511,295	1,168,044,491	8,571,655,303	10,666,461,061	24,605,672,150	17.1%	4.7%	34.8%	43.3%
2005	4,449,218,356	1,244,502,499	9,223,613,912	11,212,507,473	26,129,842,240	17.0%	4.8%	35.3%	42.9%
2006	4,739,593,451	1,347,914,033	9,771,602,137	12,185,127,751	28,044,237,372	16.9%	4.8%	34.8%	43.4%
2007	5,049,729,737	1,446,574,536	10,433,044,446	12,867,310,601	29,796,659,320	16.9%	4.9%	35.0%	43.2%

**PROPRIETARY HOSPITALS**

1998	801,025,378	211,853,893	1,606,604,930	2,242,894,372	4,862,378,573	16.5%	4.4%	33.0%	46.1%
1999	803,308,351	195,216,426	1,644,422,433	2,166,180,088	4,809,127,298	16.7%	4.1%	34.2%	45.0%
2000	871,890,839	199,882,584	1,733,157,723	2,362,969,071	5,167,900,217	16.9%	3.9%	33.5%	45.7%
2001	970,677,353	213,927,993	1,881,873,727	2,575,908,532	5,642,387,605	17.2%	3.8%	33.4%	45.7%
2002	1,115,674,325	252,719,513	2,118,331,418	2,843,558,938	6,330,284,194	17.6%	4.0%	33.5%	44.9%
2003	1,220,126,317	277,294,996	2,299,921,494	3,117,759,053	6,915,101,860	17.6%	4.0%	33.3%	45.1%
2004	1,284,799,504	303,798,806	2,504,297,082	3,326,864,968	7,419,760,360	17.3%	4.1%	33.8%	44.8%
2005	1,329,801,393	318,740,995	2,641,269,090	3,470,553,393	7,760,364,871	17.1%	4.1%	34.0%	44.7%
2006	1,421,263,733	361,420,137	2,839,384,689	3,829,833,239	8,451,901,798	16.8%	4.3%	33.6%	45.3%
2007	1,445,694,799	361,309,706	2,830,862,409	3,785,230,387	8,423,097,301	17.2%	4.3%	33.6%	44.9%

**NOT-FOR-PROFIT HOSPITALS**

1998	1,370,536,385	434,339,977	2,828,764,675	3,848,296,098	8,481,937,135	16.2%	5.1%	33.4%	45.4%
1999	1,410,165,473	465,303,701	3,104,410,655	3,954,136,273	8,934,016,102	15.8%	5.2%	34.7%	44.3%
2000	1,539,108,087	490,338,472	3,369,096,101	4,222,546,990	9,621,089,650	16.0%	5.1%	35.0%	43.9%
2001	1,727,940,216	526,293,190	3,722,597,842	4,590,488,800	10,567,320,048	16.4%	5.0%	35.2%	43.4%
2002	1,896,860,121	570,577,291	4,026,158,189	4,984,914,436	11,478,510,037	16.5%	5.0%	35.1%	43.4%
2003	2,039,344,243	591,183,647	4,335,017,443	5,449,007,269	12,414,552,602	16.4%	4.8%	34.9%	43.9%
2004	2,192,621,434	605,160,493	4,807,200,101	5,938,936,425	13,543,918,453	16.2%	4.5%	35.5%	43.8%
2005	2,333,951,658	647,366,539	5,236,411,270	6,235,449,099	14,453,178,566	16.1%	4.5%	36.2%	43.1%
2006	2,474,856,830	675,593,389	5,520,494,219	6,681,604,804	15,352,549,242	16.1%	4.4%	36.0%	43.5%
2007	2,682,546,646	716,820,843	6,064,008,716	7,240,831,717	16,704,207,922	16.1%	4.3%	36.3%	43.3%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	434,992,187	135,340,353	722,369,770	896,874,517	2,189,576,827	19.9%	6.2%	33.0%	41.0%
1999	453,043,836	153,840,630	764,422,994	912,189,508	2,283,496,968	19.8%	6.7%	33.5%	39.9%
2000	500,653,878	166,809,267	842,678,384	987,209,080	2,497,350,609	20.0%	6.7%	33.7%	39.5%
2001	538,135,275	168,616,646	914,526,658	1,089,210,576	2,710,489,155	19.9%	6.2%	33.7%	40.2%
2002	624,317,953	194,719,222	1,060,249,632	1,206,003,142	3,085,289,949	20.2%	6.3%	34.4%	39.1%
2003	690,357,648	229,850,453	1,165,564,460	1,308,428,130	3,394,200,691	20.3%	6.8%	34.3%	38.5%
2004	722,090,357	259,085,192	1,260,158,120	1,400,659,668	3,641,993,337	19.8%	7.1%	34.6%	38.5%
2005	785,465,305	278,394,965	1,345,933,552	1,506,504,981	3,916,298,803	20.1%	7.1%	34.4%	38.5%
2006	843,472,888	310,900,507	1,411,723,229	1,673,689,708	4,239,786,332	19.9%	7.3%	33.3%	39.5%
2007	921,488,292	368,443,987	1,538,173,321	1,841,248,497	4,669,354,097	19.7%	7.9%	32.9%	39.4%

TABLE E-1

**PERCENTAGE OF INCREASE  
HOSPITAL OPERATING EXPENSES BY TYPE OF SERVICE  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	DAILY HOSPITAL SERVICES	Percent Increase Daily Hospital Services	AMBULATORY SERVICES	Percent Increase Ambulatory Services	ANCILLARY SERVICES	Percent Increase Ancillary Services	OTHER OPERATING EXPENSES	Percent Increase Other Operating Expenses	TOTAL OPERATING EXPENSES (Col A thru D)	Percent Increase Total Operating Expenses
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	2,606,553,950	6.4%	781,534,223	3.9%	5,157,739,375	7.0%	6,988,064,987	2.7%	15,533,892,535	4.8%
1999	2,666,517,660	2.3%	814,360,757	4.2%	5,513,256,082	6.9%	7,032,505,869	0.6%	16,026,640,368	3.2%
2000	2,911,652,804	9.2%	857,030,323	5.2%	5,944,932,208	7.8%	7,572,725,141	7.7%	17,286,340,476	7.9%
2001	3,236,752,844	11.2%	908,837,829	6.0%	6,518,998,227	9.7%	8,255,607,908	9.0%	18,920,196,808	9.5%
2002	3,636,852,399	12.4%	1,018,016,026	12.0%	7,204,739,239	10.5%	9,034,476,516	9.4%	20,894,084,180	10.4%
2003	3,949,828,208	8.6%	1,098,329,096	7.9%	7,800,503,397	8.3%	9,875,194,452	9.3%	22,723,855,153	8.8%
2004	4,199,511,295	6.3%	1,168,044,491	6.3%	8,571,655,303	9.9%	10,666,461,061	8.0%	24,605,672,150	8.3%
2005	4,449,218,356	5.9%	1,244,502,499	6.5%	9,223,613,912	7.6%	11,212,507,473	5.1%	26,129,842,240	6.2%
2006	4,739,593,451	6.5%	1,347,914,033	8.3%	9,771,602,137	5.9%	12,185,127,751	8.7%	28,044,237,372	7.3%
2007	5,049,729,737	6.5%	1,446,574,536	7.3%	10,433,044,446	6.8%	12,867,310,601	5.6%	29,796,659,320	6.2%

**PROPRIETARY HOSPITALS**

1998	801,025,378	6.2%	211,853,893	-0.9%	1,606,604,930	7.7%	2,242,894,372	0.8%	4,862,378,573	3.8%
1999	803,308,351	0.3%	195,216,426	-7.9%	1,644,422,433	2.4%	2,166,180,088	-3.4%	4,809,127,298	-1.1%
2000	871,890,839	8.5%	199,882,584	2.4%	1,733,157,723	5.4%	2,362,969,071	9.1%	5,167,900,217	7.5%
2001	970,677,353	11.3%	213,927,993	7.0%	1,881,873,727	8.6%	2,575,908,532	9.0%	5,642,387,605	9.2%
2002	1,115,674,325	14.9%	252,719,513	18.1%	2,118,331,418	12.6%	2,843,558,938	10.4%	6,330,284,194	12.2%
2003	1,220,126,317	9.4%	277,294,996	9.7%	2,299,921,494	8.6%	3,117,759,053	9.6%	6,915,101,860	9.2%
2004	1,284,799,504	5.3%	303,798,806	9.6%	2,504,297,082	8.9%	3,326,864,968	6.7%	7,419,760,360	7.3%
2005	1,329,801,393	3.5%	318,740,995	4.9%	2,641,269,090	5.5%	3,470,553,393	4.3%	7,760,364,871	4.6%
2006	1,421,263,733	6.9%	361,420,137	13.4%	2,839,384,689	7.5%	3,829,833,239	10.4%	8,451,901,798	8.9%
2007	1,445,694,799	1.7%	361,309,706	0.0%	2,830,862,409	-0.3%	3,785,230,387	-1.2%	8,423,097,301	-0.3%

**NOT-FOR-PROFIT HOSPITALS**

1998	1,370,536,385	6.7%	434,339,977	6.8%	2,828,764,675	6.9%	3,848,296,098	3.0%	8,481,937,135	5.1%
1999	1,410,165,473	2.9%	465,303,701	7.1%	3,104,410,655	9.7%	3,954,136,273	2.8%	8,934,016,102	5.3%
2000	1,539,108,087	9.1%	490,338,472	5.4%	3,369,096,101	8.5%	4,222,546,990	6.8%	9,621,089,650	7.7%
2001	1,727,940,216	12.3%	526,293,190	7.3%	3,722,597,842	10.5%	4,590,488,800	8.7%	10,567,320,048	9.8%
2002	1,896,860,121	9.8%	570,577,291	8.4%	4,026,158,189	8.2%	4,984,914,436	8.6%	11,478,510,037	8.6%
2003	2,039,344,243	7.5%	591,183,647	3.6%	4,335,017,443	7.7%	5,449,007,269	9.3%	12,414,552,602	8.2%
2004	2,192,621,434	7.5%	605,160,493	2.4%	4,807,200,101	10.9%	5,938,936,425	9.0%	13,543,918,453	9.1%
2005	2,333,951,658	6.4%	647,366,539	7.0%	5,236,411,270	8.9%	6,235,449,099	5.0%	14,453,178,566	6.7%
2006	2,474,856,830	6.0%	675,593,389	4.4%	5,520,494,219	5.4%	6,681,604,804	7.2%	15,352,549,242	6.2%
2007	2,682,546,646	8.4%	716,820,843	6.1%	6,064,008,716	9.8%	7,240,831,717	8.4%	16,704,207,922	8.8%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	434,992,187	5.9%	135,340,353	3.0%	722,369,770	5.8%	896,874,517	6.2%	2,189,576,827	5.8%
1999	453,043,836	4.1%	153,840,630	13.7%	764,422,994	5.8%	912,189,508	1.7%	2,283,496,968	4.3%
2000	500,653,878	10.5%	166,809,267	8.4%	842,678,384	10.2%	987,209,080	8.2%	2,497,350,609	9.4%
2001	538,135,275	7.5%	168,616,646	1.1%	914,526,658	8.5%	1,089,210,576	10.3%	2,710,489,155	8.5%
2002	624,317,953	16.0%	194,719,222	15.5%	1,060,249,632	15.9%	1,206,003,142	10.7%	3,085,289,949	13.8%
2003	690,357,648	10.6%	229,850,453	18.0%	1,165,564,460	9.9%	1,308,428,130	8.5%	3,394,200,691	10.0%
2004	722,090,357	4.6%	259,085,192	12.7%	1,260,158,120	8.1%	1,400,659,668	7.0%	3,641,993,337	7.3%
2005	785,465,305	8.8%	278,394,965	7.5%	1,345,933,552	6.8%	1,506,504,981	7.6%	3,916,298,803	7.5%
2006	843,472,888	7.4%	310,900,507	11.7%	1,411,723,229	4.9%	1,673,689,708	11.1%	4,239,786,332	8.3%
2007	921,488,292	9.2%	368,443,987	18.5%	1,538,173,321	9.0%	1,841,248,497	10.0%	4,669,354,097	10.1%

**TABLE F**

**SALARY COMPONENT OF HOSPITAL OPERATING EXPENSES  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	TOTAL OPERATING EXPENSES	OPERATING SALARIES		Salaries as a Percent of Operating Expense	OTHER OPERATING EXPENSES		OPERATING FTEs		OPERATING SALARIES per FTE
		SALARY EXPENSE	Percent Increase		OTHER OPERATING EXPENSE	Percent Increase	NUMB OF FTE's	Percent Increase	

ALL GENERAL ACUTE CARE HOSPITALS									
1998	15,533,892,535	6,099,833,034	6.3%	39.3%	9,434,059,501	3.8%	176,381	2.7%	34,583
1999	16,026,640,368	6,327,022,811	3.7%	39.5%	9,699,617,557	2.8%	176,713	0.2%	35,804
2000	17,286,340,476	6,708,635,119	6.0%	38.8%	10,577,705,357	9.1%	179,289	1.5%	37,418
2001	18,920,196,808	7,307,253,659	8.9%	38.6%	11,612,943,149	9.8%	183,851	2.5%	39,746
2002	20,894,084,180	8,057,068,551	10.3%	38.6%	12,837,015,629	10.5%	193,040	5.0%	41,738
2003	22,723,855,153	8,698,637,891	8.0%	38.3%	14,025,217,262	9.3%	197,888	2.5%	43,957
2004	24,605,672,150	9,535,489,602	9.6%	38.8%	15,070,182,548	7.5%	208,466	5.3%	45,741
2005	26,129,842,240	10,054,151,166	5.4%	38.5%	16,075,691,074	6.7%	209,640	0.6%	47,959
2006	28,044,237,372	10,700,502,174	6.4%	38.2%	17,343,735,198	7.9%	214,254	2.2%	49,943
2007	29,796,659,320	11,443,734,157	6.9%	38.4%	18,352,925,163	5.8%	218,989	2.2%	52,257

PROPRIETARY HOSPITALS									
1998	4,862,378,573	1,742,770,877	6.9%	35.8%	3,119,607,696	2.2%	50,456	2.5%	34,541
1999	4,809,127,298	1,737,452,828	-0.3%	36.1%	3,071,674,470	-1.5%	48,227	-4.4%	36,026
2000	5,167,900,217	1,821,886,027	4.9%	35.3%	3,346,014,190	8.9%	48,596	0.8%	37,490
2001	5,642,387,605	1,948,704,334	7.0%	34.5%	3,693,683,271	10.4%	48,974	0.8%	39,791
2002	6,330,284,194	2,177,144,510	11.7%	34.4%	4,153,139,684	12.4%	51,486	5.1%	42,287
2003	6,915,101,860	2,361,336,998	8.5%	34.1%	4,553,764,862	9.6%	53,411	3.7%	44,211
2004	7,419,760,360	2,543,430,822	7.7%	34.3%	4,876,329,538	7.1%	55,163	3.3%	46,107
2005	7,760,364,871	2,620,777,180	3.0%	33.8%	5,139,587,691	5.4%	54,570	-1.1%	48,026
2006	8,451,901,798	2,782,835,411	6.2%	32.9%	5,669,066,387	10.3%	55,650	2.0%	50,006
2007	8,423,097,301	2,795,993,707	0.5%	33.2%	5,627,103,594	-0.7%	53,679	-3.5%	52,088

NOT-FOR-PROFIT HOSPITALS									
1998	8,481,937,135	3,446,078,682	6.0%	40.6%	5,035,858,453	4.5%	101,605	2.5%	33,916
1999	8,934,016,102	3,602,266,219	4.5%	40.3%	5,331,749,883	5.9%	103,191	1.6%	34,909
2000	9,621,089,650	3,822,093,899	6.1%	39.7%	5,798,995,751	8.8%	103,952	0.7%	36,768
2001	10,567,320,048	4,213,874,829	10.3%	39.9%	6,353,445,219	9.6%	107,466	3.4%	39,211
2002	11,478,510,037	4,549,014,105	8.0%	39.6%	6,929,495,932	9.1%	111,418	3.7%	40,829
2003	12,414,552,602	4,855,816,455	6.7%	39.1%	7,558,736,147	9.1%	112,732	1.2%	43,074
2004	13,543,918,453	5,374,556,808	10.7%	39.7%	8,169,361,645	8.1%	119,979	6.4%	44,796
2005	14,453,178,566	5,695,519,606	6.0%	39.4%	8,757,658,960	7.2%	122,047	1.7%	46,667
2006	15,352,549,242	6,046,224,994	6.2%	39.4%	9,306,324,248	6.3%	124,598	2.1%	48,526
2007	16,704,207,922	6,575,799,127	8.8%	39.4%	10,128,408,795	8.8%	129,213	3.7%	50,891

LOCAL GOVERNMENTAL HOSPITALS									
1998	2,189,576,827	910,983,475	6.5%	41.6%	1,278,593,352	5.3%	24,320	3.9%	37,458
1999	2,283,496,968	987,303,764	8.4%	43.2%	1,296,193,204	1.4%	25,295	4.0%	39,031
2000	2,497,350,609	1,064,655,193	7.8%	42.6%	1,432,695,416	10.5%	26,741	5.7%	39,814
2001	2,710,489,155	1,144,674,496	7.5%	42.2%	1,565,814,659	9.3%	27,411	2.5%	41,760
2002	3,085,289,949	1,330,909,936	16.3%	43.1%	1,754,380,013	12.0%	30,137	9.9%	44,162
2003	3,394,200,691	1,481,484,438	11.3%	43.6%	1,912,716,253	9.0%	31,745	5.3%	46,669
2004	3,641,993,337	1,617,501,973	9.2%	44.4%	2,024,491,364	5.8%	33,324	5.0%	48,539
2005	3,916,298,803	1,737,854,380	7.4%	44.4%	2,178,444,423	7.6%	33,024	-0.9%	52,624
2006	4,239,786,332	1,871,441,769	7.7%	44.1%	2,368,344,563	8.7%	34,005	3.0%	55,034
2007	4,669,354,097	2,071,941,323	10.7%	44.4%	2,597,412,774	9.7%	36,098	6.2%	57,398

TABLE G

**OPERATING MARGIN AND TOTAL MARGIN  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	OPERATING REVENUE (NET)	OPERATING EXPENSES	EXCESS OF OPERATING REVENUE OVER OPERATING EXPENSES	Operating Margin (Col. C/A) times 100	NON-OPERATING REVENUE	NON-OPERATING EXPENSES	EXCESS OF ALL REVENUE OVER ALL EXPENSES (Col.A+E) minus (Col.B+F)	Provision for Taxes and Extraordinary Items	EXCESS OF ALL REVENUE OVER EXPENSES (Col. G minus Col. H)	Total Margin (Col. I/A) times 100
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	15,880,302,450	15,533,892,535	346,409,915	2.2	1,400,619,132	844,935,599	902,093,448	197,817,199	704,276,249	4.4
1999	16,467,223,982	16,026,640,368	440,583,614	2.7	1,138,120,956	626,341,342	952,363,228	228,474,279	723,888,949	4.4
2000	17,511,269,292	17,286,340,476	224,928,816	1.3	1,373,726,567	661,050,248	937,605,135	226,949,917	710,655,218	4.1
2001	19,473,119,271	18,922,910,627	550,208,644	2.8	1,406,971,761	678,592,383	1,278,588,022	258,418,100	1,020,169,922	5.2
2002	21,859,452,694	20,894,084,180	965,368,514	4.4	1,295,610,814	653,636,033	1,607,343,295	339,095,509	1,268,247,786	5.8
2003	23,555,490,612	22,723,855,153	831,635,459	3.5	1,578,167,546	718,044,207	1,691,758,798	308,865,168	1,382,893,630	5.9
2004	24,966,595,746	24,605,672,150	360,923,596	1.4	1,465,861,259	732,530,899	1,094,253,956	151,024,885	943,229,071	3.8
2005	26,749,220,223	26,129,842,240	619,377,983	2.3	1,817,244,998	653,485,871	1,783,137,110	227,313,229	1,555,823,881	5.8
2006	28,185,997,364	28,044,237,372	141,759,992	0.5	2,174,677,584	802,650,684	1,513,786,892	133,476,705	1,380,310,187	4.9
2007	29,910,650,034	29,796,659,320	113,990,714	0.4	2,632,467,831	885,157,013	1,861,301,532	166,010,976	1,695,290,556	5.7

**PROPRIETARY HOSPITALS**

1998	5,282,332,184	4,862,378,573	419,953,611	8.0	363,568,272	427,555,296	355,966,587	146,180,398	209,786,189	4.0
1999	5,411,647,973	4,809,127,298	602,520,675	11.1	166,160,323	187,239,372	581,441,626	218,648,925	362,792,701	6.7
2000	5,752,735,060	5,167,900,217	584,834,843	10.2	247,045,564	179,155,823	652,724,584	224,140,865	428,583,719	7.5
2001	6,257,436,928	5,642,387,605	615,049,323	9.8	292,475,051	162,565,076	744,959,298	261,636,905	483,322,393	7.7
2002	7,175,372,242	6,330,284,194	845,088,048	11.8	322,984,887	174,036,187	994,036,748	339,026,502	655,010,246	9.1
2003	7,664,531,519	6,915,101,860	749,429,659	9.8	354,275,678	197,802,704	905,902,633	301,817,839	604,084,794	7.9
2004	7,734,053,096	7,419,760,360	314,292,736	4.1	52,622,810	203,701,465	163,214,081	152,009,917	11,204,164	0.1
2005	8,138,997,454	7,760,364,871	378,505,583	4.7	325,428,580	156,258,233	547,675,930	222,208,197	325,467,733	4.0
2006	8,576,089,416	8,451,901,798	124,187,618	1.4	353,694,254	153,816,283	324,065,589	142,533,814	181,531,775	2.1
2007	8,604,892,281	8,423,097,301	181,794,980	2.1	402,591,596	127,499,704	456,886,872	163,021,793	293,865,079	3.4

**NOT-FOR-PROFIT HOSPITALS**

1998	8,651,689,361	8,481,937,135	169,752,226	2.0	594,519,825	308,227,989	456,044,062	51,636,801	404,407,261	4.7
1999	9,032,354,694	8,934,016,102	98,338,592	1.1	522,670,302	310,558,432	310,450,462	14,097,354	296,353,108	3.3
2000	9,572,797,275	9,621,089,650	(48,292,375)	-0.5	627,826,279	345,583,019	233,950,885	2,809,052	231,141,833	2.4
2001	10,822,138,746	10,570,033,867	252,104,879	2.3	534,269,836	360,153,221	426,221,494	(3,218,805)	429,440,299	4.0
2002	11,853,769,627	11,478,510,037	375,259,590	3.2	364,672,218	294,021,920	445,909,888	69,007	445,840,881	3.8
2003	12,831,317,346	12,414,552,602	416,764,744	3.2	561,083,806	311,491,527	666,357,023	4,961,552	661,395,471	5.2
2004	13,978,740,863	13,543,918,453	434,822,410	3.1	701,324,410	335,120,616	801,026,204	(985,032)	802,011,236	5.7
2005	15,037,062,919	14,453,178,566	583,884,353	3.9	764,371,943	389,352,844	958,903,452	5,105,032	953,798,420	6.3
2006	15,747,082,027	15,352,549,242	394,532,785	2.5	895,169,325	441,031,346	848,670,764	(9,057,109)	857,727,873	5.4
2007	17,107,885,644	16,704,207,922	403,677,722	2.4	1,163,388,212	485,104,803	1,081,961,131	2,989,183	1,078,971,948	6.3

**LOCAL GOVERNMENTAL HOSPITALS**

1998	1,946,280,905	2,189,576,827	(243,295,922)	-12.5	442,531,035	109,152,314	90,082,799	0	90,082,799	4.6
1999	2,023,221,315	2,283,496,968	(260,275,653)	-12.9	449,290,331	128,543,538	60,471,140	(4,272,000)	64,743,140	3.2
2000	2,185,736,957	2,497,350,609	(311,613,652)	-14.3	498,854,724	136,311,406	50,929,666	0	50,929,666	2.3
2001	2,393,543,597	2,710,489,155	(316,945,558)	-13.2	580,226,874	155,874,086	107,407,230	0	107,407,230	4.5
2002	2,830,310,825	3,085,289,949	(254,979,124)	-9.0	607,953,709	185,577,926	167,396,659	0	167,396,659	5.9
2003	3,059,641,747	3,394,200,691	(334,558,944)	-10.9	662,808,062	208,749,976	119,499,142	2,085,777	117,413,365	3.8
2004	3,253,801,787	3,641,993,337	(388,191,550)	-11.9	711,914,039	193,708,818	130,013,671	0	130,013,671	4.0
2005	3,573,286,850	3,916,298,803	(343,011,953)	-9.6	727,444,475	107,874,794	276,557,728	0	276,557,728	7.7
2006	3,862,825,921	4,239,786,332	(376,960,411)	-9.8	925,814,005	207,803,055	341,050,539	0	341,050,539	8.8
2007	4,197,872,109	4,669,354,097	(471,481,988)	-11.2	1,066,488,023	272,552,506	322,453,529	0	322,453,529	7.7

TABLE H

**SUMMARY TRENDS IN HOSPITAL REVENUE AND EXPENSES  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	OPERATING REVENUE (NET)	NON-OPERATING REVENUE	TOTAL REVENUE	Non-Operating Percent of Total Revenue	Percent Increase in Operating Revenue	Percent Increase in TOTAL Revenue	OPERATING EXPENSES	NON-OPERATING EXPENSES	TOTAL EXPENSES	Percent Increase in Operating Expenses	Percent Increase in TOTAL Expenses
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J	Col. K

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	15,880,302,450	1,400,619,132	17,280,921,582	8.1%	3.8%	3.0%	15,533,892,535	844,935,599	16,378,828,134	4.8%	3.9%
1999	16,467,223,982	1,138,120,956	17,605,344,938	6.5%	3.7%	1.9%	16,026,640,368	626,341,342	16,652,981,710	3.2%	1.7%
2000	17,511,269,292	1,373,726,567	18,884,995,859	7.3%	6.3%	7.3%	17,286,340,476	661,050,248	17,947,390,724	7.9%	7.8%
2001	19,473,119,271	1,406,971,761	20,880,091,032	6.7%	11.2%	10.6%	18,920,196,808	678,592,383	19,598,789,191	9.5%	9.2%
2002	21,859,452,694	1,295,610,814	23,155,063,508	5.6%	12.3%	10.9%	20,894,084,180	653,636,033	21,547,720,213	10.4%	9.9%
2003	23,555,490,612	1,578,167,546	25,133,658,158	6.3%	7.8%	8.5%	22,723,855,153	718,044,207	23,441,899,360	8.8%	8.8%
2004	24,966,595,746	1,465,861,259	26,432,457,005	5.5%	6.0%	5.2%	24,605,672,150	732,530,899	25,338,203,049	8.3%	8.1%
2005	26,749,220,223	1,817,244,998	28,566,465,221	6.4%	7.1%	8.1%	26,129,842,240	653,485,871	26,783,328,111	6.2%	5.7%
2006	28,185,997,364	2,174,677,584	30,360,674,948	7.2%	5.4%	6.3%	28,044,237,372	802,650,684	28,846,888,056	7.3%	7.7%
2007	29,910,650,034	2,632,467,831	32,543,117,865	8.1%	6.1%	7.2%	29,796,659,320	885,157,013	30,681,816,333	6.2%	6.4%

**PROPRIETARY HOSPITALS**

1998	5,282,332,184	363,568,272	5,645,900,456	6.4%	5.8%	2.0%	4,862,378,573	427,555,296	5,289,933,869	3.8%	-0.2%
1999	5,411,647,973	166,160,323	5,577,808,296	3.0%	2.4%	-1.2%	4,809,127,298	187,239,372	4,996,366,670	-1.1%	-5.5%
2000	5,752,735,060	247,045,564	5,999,780,624	4.1%	6.3%	7.6%	5,167,900,217	179,155,823	5,347,056,040	7.5%	7.0%
2001	6,257,436,928	292,475,051	6,549,911,979	4.5%	8.8%	9.2%	5,642,387,605	162,565,076	5,804,952,681	9.2%	8.6%
2002	7,175,372,242	322,984,887	7,498,357,129	4.3%	14.7%	14.5%	6,330,284,194	174,036,187	6,504,320,381	12.2%	12.0%
2003	7,664,531,519	354,275,678	8,018,807,197	4.4%	6.8%	6.9%	6,915,101,860	197,802,704	7,112,904,564	9.2%	9.4%
2004	7,734,053,096	52,622,810	7,786,675,906	0.7%	0.9%	-2.9%	7,419,760,360	203,701,465	7,623,461,825	7.3%	7.2%
2005	8,138,870,454	325,428,580	8,464,299,034	3.8%	5.2%	8.7%	7,760,364,871	156,258,233	7,916,623,104	4.6%	3.8%
2006	8,576,089,416	353,694,254	8,929,783,670	4.0%	5.4%	5.5%	8,451,901,798	153,816,283	8,605,718,081	8.9%	8.7%
2007	8,604,892,281	402,591,596	9,007,483,877	4.5%	0.3%	0.9%	8,423,097,301	127,499,704	8,550,597,005	-0.3%	-0.6%

**NOT-FOR-PROFIT HOSPITALS**

1998	8,651,689,361	594,519,825	9,246,209,186	6.4%	2.8%	3.2%	8,481,937,135	308,227,989	8,790,165,124	5.1%	5.5%
1999	9,032,354,694	522,670,302	9,555,024,996	5.5%	4.4%	3.3%	8,934,016,102	310,558,432	9,244,574,534	5.3%	5.2%
2000	9,572,797,275	627,826,279	10,200,623,554	6.2%	6.0%	6.8%	9,621,089,650	345,583,019	9,966,672,669	7.7%	7.8%
2001	10,822,138,746	534,269,836	11,356,408,582	4.7%	13.1%	11.3%	10,567,320,048	360,153,221	10,927,473,269	9.8%	9.6%
2002	11,853,769,627	364,672,218	12,218,441,845	3.0%	9.5%	7.6%	11,478,510,037	294,021,920	11,772,531,957	8.6%	7.7%
2003	12,831,317,346	561,083,806	13,392,401,152	4.2%	8.2%	9.6%	12,414,552,602	311,491,527	12,726,044,129	8.2%	8.1%
2004	13,978,740,863	701,324,410	14,680,065,273	4.8%	8.9%	9.6%	13,543,918,453	335,120,616	13,879,039,069	9.1%	9.1%
2005	15,037,062,919	764,371,943	15,801,434,862	4.8%	7.6%	7.6%	14,453,178,566	389,352,844	14,842,531,410	6.7%	6.9%
2006	15,747,082,027	895,169,325	16,642,251,352	5.4%	4.7%	5.3%	15,352,549,242	441,031,346	15,793,580,588	6.2%	6.4%
2007	17,107,885,644	1,163,388,212	18,271,273,856	6.4%	8.6%	9.8%	16,704,207,922	485,104,803	17,189,312,725	8.8%	8.8%

**LOCAL GOVERNMENTAL HOSPITALS**

1998	1,946,280,905	442,531,035	2,388,811,940	18.5%	3.2%	4.5%	2,189,576,827	109,152,314	2,298,729,141	5.8%	7.4%
1999	2,023,221,315	449,290,331	2,472,511,646	18.2%	4.0%	3.5%	2,283,496,968	128,543,538	2,412,040,506	4.3%	4.9%
2000	2,185,736,957	498,854,724	2,684,591,681	18.6%	8.0%	8.6%	2,497,350,609	136,311,406	2,633,662,015	9.4%	9.2%
2001	2,393,543,597	580,226,874	2,973,770,471	19.5%	9.5%	10.8%	2,710,489,155	155,874,086	2,866,363,241	8.5%	8.8%
2002	2,830,310,825	607,953,709	3,438,264,534	17.7%	18.2%	15.6%	3,085,289,949	185,577,926	3,270,867,875	13.8%	14.1%
2003	3,059,641,747	662,808,062	3,722,449,809	17.8%	8.1%	8.3%	3,394,200,691	208,749,976	3,602,950,667	10.0%	10.2%
2004	3,253,801,787	711,914,039	3,965,715,826	18.0%	6.3%	6.5%	3,641,993,337	193,708,818	3,835,702,155	7.3%	6.5%
2005	3,573,286,850	727,444,475	4,300,731,325	16.9%	9.8%	8.4%	3,916,298,803	107,874,794	4,024,173,597	7.5%	4.9%
2006	3,862,825,921	925,814,005	4,788,639,926	19.3%	8.1%	11.3%	4,239,786,332	207,803,055	4,447,589,387	8.3%	10.5%
2007	4,197,872,109	1,066,488,023	5,264,360,132	20.3%	8.7%	9.9%	4,669,354,097	272,552,506	4,941,906,603	10.1%	11.1%

TABLE I

**NET OPERATING REVENUE AND OPERATING EXPENSES PER ADJUSTED ADMISSION  
ACUTE CARE HOSPITALS  
1998 through 2007**

FYE	Adjustment Factor (Ratio of total gross revenue to inpatient gross revenue)	ACUTE CARE ADMISSIONS		ADJUSTED ADMISSIONS		NET OPERATING REVENUE		NET OPERATING REVENUE per ADJUSTED ADMISSION	OPERATING EXPENSES		OPERATING EXPENSE per ADJUSTED ADMISSION
			Percent Change		Percent Change		Percent Change			Percent Change	
	Col. A	Col. B	Col. C	Col. D	Col. E	Col. F	Col. G	Col. H	Col. I	Col. J	Col. K

**ALL GENERAL ACUTE CARE HOSPITALS**

1998	1.47	1,859,033	4.6%	2,739,842	5.8%	15,880,302,450	3.8%	\$5,796	15,533,892,535	4.8%	\$5,670
1999	1.49	1,904,115	2.4%	2,827,700	3.2%	16,467,316,825	3.7%	\$5,824	16,025,841,872	3.2%	\$5,667
2000	1.48	1,982,674	4.1%	2,936,917	3.9%	17,511,269,292	6.3%	\$5,962	17,286,340,476	7.9%	\$5,886
2001	1.48	2,087,985	5.3%	3,096,079	5.4%	19,471,611,917	11.2%	\$6,289	18,920,196,808	9.5%	\$6,111
2002	1.49	2,145,174	2.7%	3,194,160	3.2%	21,859,452,694	12.3%	\$6,844	20,894,084,180	10.4%	\$6,541
2003	1.49	2,191,268	2.1%	3,256,704	2.0%	23,555,490,612	7.8%	\$7,233	22,723,855,153	8.8%	\$6,978
2004	1.49	2,245,777	2.5%	3,352,373	2.9%	24,966,595,746	6.0%	\$7,447	24,605,672,150	8.3%	\$7,340
2005	1.50	2,261,018	0.7%	3,394,651	1.3%	26,749,220,223	7.1%	\$7,880	26,129,842,240	6.2%	\$7,697
2006	1.51	2,293,213	1.4%	3,469,440	2.2%	28,185,997,364	5.4%	\$8,124	28,044,237,372	7.3%	\$8,083
2007	1.54	2,312,470	0.8%	3,551,587	2.4%	29,910,650,034	6.1%	\$8,422	29,796,659,320	6.2%	\$8,390

**PROPRIETARY HOSPITALS**

1998	1.45	654,026	5.8%	950,925	6.2%	5,282,332,184	5.8%	\$5,555	4,862,378,573	3.8%	\$5,113
1999	1.45	660,748	1.0%	955,498	0.5%	5,411,647,973	2.4%	\$5,664	4,808,288,426	-1.1%	\$5,032
2000	1.43	688,679	4.2%	983,338	2.9%	5,752,735,060	6.3%	\$5,850	5,167,900,217	7.5%	\$5,255
2001	1.42	715,847	3.9%	1,019,960	3.7%	6,257,436,922	8.8%	\$6,135	5,642,387,605	9.2%	\$5,532
2002	1.43	749,078	4.6%	1,071,148	5.0%	7,175,372,242	14.7%	\$6,699	6,330,284,194	12.2%	\$5,910
2003	1.42	774,077	3.3%	1,100,696	2.8%	7,664,531,519	6.8%	\$6,963	6,915,101,860	9.2%	\$6,282
2004	1.42	787,526	1.7%	1,116,299	1.4%	7,734,053,096	0.9%	\$6,928	7,419,760,360	7.3%	\$6,647
2005	1.43	768,992	-2.4%	1,099,455	-1.5%	8,138,870,454	5.2%	\$7,403	7,760,364,871	4.6%	\$7,058
2006	1.44	791,273	2.9%	1,142,457	3.9%	8,576,089,416	5.4%	\$7,507	8,451,901,798	8.9%	\$7,398
2007	1.45	766,107	-3.2%	1,113,868	-2.5%	8,604,892,281	0.3%	\$7,725	8,423,097,301	-0.3%	\$7,562

**NOT-FOR-PROFIT HOSPITALS**

1998	1.49	972,735	3.9%	1,451,182	5.7%	8,651,689,361	2.8%	\$5,962	8,481,937,135	5.1%	\$5,845
1999	1.51	1,004,491	3.3%	1,517,696	4.6%	9,032,447,537	4.4%	\$5,951	8,934,056,478	5.3%	\$5,887
2000	1.51	1,050,293	4.6%	1,586,338	4.5%	9,572,797,275	6.0%	\$6,035	9,621,089,650	7.7%	\$6,065
2001	1.51	1,118,850	6.5%	1,689,392	6.5%	10,820,631,397	13.0%	\$6,405	10,567,320,048	9.8%	\$6,255
2002	1.51	1,123,265	0.4%	1,700,928	0.7%	11,853,769,627	9.5%	\$6,969	11,478,510,037	8.6%	\$6,748
2003	1.51	1,137,512	1.3%	1,717,896	1.0%	12,831,317,346	8.2%	\$7,469	12,414,552,602	8.2%	\$7,227
2004	1.52	1,168,884	2.8%	1,781,237	3.7%	13,978,740,863	8.9%	\$7,848	13,543,918,453	9.1%	\$7,604
2005	1.53	1,192,511	2.0%	1,823,431	2.4%	15,037,062,919	7.6%	\$8,247	14,453,178,566	6.7%	\$7,926
2006	1.54	1,192,112	0.0%	1,833,027	0.5%	15,747,082,027	4.7%	\$8,591	15,352,549,242	6.2%	\$8,376
2007	1.57	1,228,305	3.0%	1,924,638	5.0%	17,107,885,644	8.6%	\$8,889	16,704,207,922	8.8%	\$8,679

**LOCAL GOVERNMENTAL HOSPITALS**

1998	1.45	232,272	4.3%	337,735	4.9%	1,946,280,905	3.2%	\$5,763	2,189,576,827	5.8%	\$6,483
1999	1.48	238,876	2.8%	354,506	5.0%	2,023,221,315	4.0%	\$5,707	2,283,496,968	4.3%	\$6,441
2000	1.51	243,702	2.0%	367,241	3.6%	2,185,736,957	8.0%	\$5,952	2,497,350,609	9.4%	\$6,800
2001	1.53	253,288	3.9%	386,726	5.3%	2,393,543,598	9.5%	\$6,189	2,710,489,155	8.5%	\$7,009
2002	1.55	272,831	7.7%	422,084	9.1%	2,830,310,825	18.2%	\$6,706	3,085,289,949	13.8%	\$7,310
2003	1.57	279,679	2.5%	438,112	3.8%	3,059,641,747	8.1%	\$6,984	3,394,200,691	10.0%	\$7,747
2004	1.57	289,367	3.5%	454,836	3.8%	3,253,801,787	6.3%	\$7,154	3,641,993,337	7.3%	\$8,007
2005	1.58	299,515	3.5%	471,765	3.7%	3,573,286,850	9.8%	\$7,574	3,916,298,803	7.5%	\$8,301
2006	1.59	309,828	3.4%	493,956	4.7%	3,862,825,921	8.1%	\$7,820	4,239,786,332	8.3%	\$8,583
2007	1.61	318,058	2.7%	513,080	3.9%	4,197,872,109	8.7%	\$8,182	4,669,354,097	10.1%	\$9,101

TABLE J

## STANDARD RATIO VALUES 2007 COMBINED GROUPS

GROUP NAME	CURRENT RATIO	DAYS REVENUE IN ACCOUNTS RECEIVABLE	DAYS EXPENSE IN ACCOUNTS PAYABLES	EQUITY TO ASSETS	LONG-TERM DEBT TO EQUITY	CASH FLOW TO TOTAL ASSETS	CASH FLOW TO CURRENT LIABILITIES	OPERATING MARGIN %	TOTAL MARGIN %
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### ALL ACUTE CARE HOSPITALS

WEIGHTED AVERAGE	2.1	57.3	59.0	53.8%	59.7%	9.0%	72.2%	0.4%	5.7%
Highest	5.9	159.3	172.7	96.1%	749.6%	39.0%	407.5%	25.0%	32.4%
80th percentile	2.9	65.1	77.6	85.6%	127.5%	13.4%	144.3%	7.2%	10.3%
50th percentile	2.1	56.0	48.4	50.2%	43.6%	8.7%	67.1%	0.3%	3.5%
20th percentile	1.3	46.1	32.4	26.8%	0.0%	2.0%	16.3%	-7.2%	-3.0%
Lowest	0.3	11.7	18.1	-147.4%	-830.0%	-83.6%	-178.5%	-47.3%	-39.7%
Arithmetic Mean	2.2	57.6	54.6	49.3%	55.6%	6.8%	79.4%	-0.8%	3.2%

### RURAL HOSPITAL GROUP

WEIGHTED AVERAGE	2.2	58.0	52.9	34.2%	127.2%	8.6%	62.7%	-0.1%	3.3%
Highest	4.9	159.3	129.6	89.9%	405.2%	30.0%	249.0%	25.0%	26.3%
80th percentile	3.4	92.9	84.0	67.3%	171.7%	16.0%	113.6%	7.4%	8.3%
50th percentile	1.8	58.0	67.1	29.1%	66.8%	5.9%	59.8%	-2.9%	2.4%
20th percentile	1.1	41.4	31.5	13.7%	0.0%	-1.4%	-2.6%	-9.1%	-4.6%
Lowest	0.7	30.7	18.1	-50.0%	-517.0%	-83.6%	-121.2%	-47.3%	-39.7%
Arithmetic Mean	2.2	67.4	64.5	33.4%	63.8%	2.9%	61.4%	-4.0%	0.9%

### URBAN HOSPITAL GROUP

WEIGHTED AVERAGE	2.1	55.6	49.1	58.5%	49.9%	8.8%	81.6%	1.9%	4.8%
Highest	5.8	87.8	148.2	96.1%	749.6%	39.0%	407.5%	21.3%	32.4%
80th percentile	2.9	64.1	62.0	87.1%	111.3%	13.9%	153.5%	8.2%	10.3%
50th percentile	2.2	56.3	38.4	55.3%	19.3%	8.1%	65.4%	0.7%	3.3%
20th percentile	1.3	46.8	31.5	24.1%	0.0%	0.8%	7.5%	-8.8%	-4.0%
Lowest	0.3	11.7	21.7	-147.4%	-830.0%	-31.5%	-125.9%	-36.3%	-30.3%
Arithmetic Mean	2.2	55.8	50.2	49.6%	38.9%	7.0%	82.4%	-0.4%	2.8%

### REGIONAL HOSPITAL GROUP

WEIGHTED AVERAGE	1.9	55.6	59.4	58.9%	48.0%	10.2%	85.1%	1.7%	7.1%
Highest	5.9	87.4	116.5	95.4%	658.4%	20.9%	249.7%	12.6%	21.7%
80th percentile	2.7	63.5	74.9	85.6%	94.5%	12.8%	138.8%	7.3%	10.8%
50th percentile	1.8	54.4	53.8	58.3%	50.1%	9.5%	75.7%	0.8%	5.6%
20th percentile	1.3	46.6	35.2	40.8%	0.0%	6.2%	39.7%	-4.0%	0.0%
Lowest	0.9	40.3	19.5	8.9%	0.0%	-41.6%	-178.5%	-15.0%	-20.6%
Arithmetic Mean	2.1	55.8	55.6	59.9%	85.8%	8.3%	85.8%	0.7%	5.2%

### TEACHING HOSPITAL GROUP

WEIGHTED AVERAGE	2.2	61.8	73.6	42.8%	92.4%	8.0%	51.6%	-3.5%	5.5%
Highest	4.0	144.3	172.7	67.5%	215.5%	15.2%	212.4%	5.4%	14.0%
80th percentile	3.1	67.3	85.3	49.2%	139.5%	10.9%	92.9%	3.5%	8.7%
50th percentile	2.3	55.9	61.3	42.7%	90.8%	8.8%	55.6%	-0.3%	4.5%
20th percentile	1.5	44.4	50.2	29.7%	58.3%	5.6%	21.8%	-3.5%	2.6%
Lowest	0.6	26.5	38.3	26.7%	0.1%	-0.5%	-1.2%	-36.4%	-3.8%
Arithmetic Mean	2.3	62.6	74.3	42.5%	103.6%	8.1%	64.4%	-2.7%	4.8%

**Arithmetic Mean:** This is the sum of the individual values divided by the total number of values in the array. This is also known as the "Average"

**Weighted Average:** The total values of a set divided by the total number of occurrences in that set. For example: for the weighted average current ratio of a group, the total current assets of the group are divided by the total current liabilities of the group.

NOTES: In considering Days Expense in Accounts Payables, All values of greater than 500 are considered outliers and have been eliminated from the calculations

NOTES: In considering Equity to Asset Ratio, All values greater than 100 percent are considered outliers and have been eliminated

NOTES: In considering Long Term Debt to Equity, All values of greater than plus or minus 1,000 percent are considered outliers and have been eliminated from the calculations

**VALUES PRESENTED IN THE DATA TABLES REPRESENT INFORMATION REPORTED FOR THE YEAR INDICATED.  
NO SUBSEQUENT UPDATES HAVE BEEN MADE TO THE PUBLISHED DATA.**

TABLE J -1

**STANDARD RATIO VALUES  
2000 - 2007 COMBINED GROUPS WEIGHTED AVERAGES**

YEAR	CURRENT RATIO	DAYS REVENUE IN ACCOUNTS RECEIVABLE	DAYS EXPENSE IN ACCOUNTS PAYABLES	EQUITY TO ASSETS	LONG-TERM DEBT TO EQUITY	CASH FLOW TO TOTAL ASSETS	CASH FLOW TO CURRENT LIABILITIES	OPERATING MARGIN %	TOTAL MARGIN %
<b>ALL ACUTE CARE HOSPITALS WEIGHTED AVERAGE</b>									
2000	2.0	79.4	67.5	50.1%	41.8%	8.0%	60.0%	1.3%	4.1%
2001	1.9	67.6	68.9	52.2%	67.1%	8.8%	60.0%	2.8%	5.2%
2002	2.0	63.7	61.9	59.2%	57.9%	9.4%	72.3%	4.4%	5.8%
2003	2.1	62.5	60.7	52.0%	60.7%	9.3%	73.3%	3.5%	5.9%
2004	2.0	61.1	60.2	52.6%	61.4%	7.8%	58.7%	1.4%	3.8%
2005	2.1	58.5	60.5	52.5%	61.3%	9.4%	71.7%	2.3%	5.8%
2006	2.1	59.3	58.7	52.8%	62.9%	8.3%	67.1%	0.5%	4.9%
2007	2.1	57.3	59.0	53.8%	59.7%	9.0%	72.2%	0.4%	5.7%
<b>RURAL HOSPITAL GROUP WEIGHTED AVERAGE</b>									
2000	1.1	81.3	85.0	26.7%	90.8%	2.0%	6.9%	-9.0%	-3.8%
2001	1.5	64.6	62.5	29.0%	175.8%	5.3%	26.7%	-3.7%	-0.3%
2002	1.8	61.6	49.7	15.7%	441.3%	6.6%	4.6%	0.0%	1.3%
2003	1.5	65.5	76.0	28.6%	180.9%	3.8%	21.5%	-3.1%	-1.6%
2004	1.9	65.2	73.0	30.9%	150.9%	5.1%	30.5%	0.2%	-0.2%
2005	2.0	58.8	62.4	28.7%	137.0%	8.6%	56.1%	2.5%	3.8%
2006	2.5	51.2	52.9	36.2%	130.8%	8.5%	63.5%	0.0%	3.4%
2007	2.2	58.0	52.9	34.2%	127.2%	8.6%	62.7%	-0.1%	3.3%
<b>URBAN HOSPITAL GROUP WEIGHTED AVERAGE</b>									
2000	1.9	72.5	60.0	50.1%	67.7%	7.9%	60.2%	1.5%	3.1%
2001	1.9	66.4	61.6	58.3%	57.4%	9.4%	71.1%	4.3%	5.4%
2002	2.0	63.5	53.9	54.6%	53.9%	10.3%	85.8%	6.0%	6.3%
2003	2.1	68.1	53.2	55.3%	51.8%	9.4%	82.5%	4.9%	5.6%
2004	2.1	64.0	51.5	58.3%	48.5%	7.3%	64.8%	2.3%	2.7%
2005	2.1	60.9	54.1	56.4%	51.8%	8.8%	73.6%	3.3%	4.6%
2006	2.1	58.8	48.8	56.4%	55.4%	8.2%	74.3%	1.5%	3.8%
2007	2.1	55.6	49.1	58.5%	49.9%	8.8%	81.6%	1.9%	4.8%
<b>REGIONAL HOSPITAL GROUP WEIGHTED AVERAGE</b>									
2000	2.3	85.9	63.4	56.5%	36.4%	9.6%	90.0%	6.1%	7.2%
2001	2.2	65.6	61.4	58.2%	51.3%	10.0%	90.0%	6.5%	7.4%
2002	2.2	64.4	59.7	62.6%	46.4%	9.8%	87.3%	7.0%	7.1%
2003	2.0	59.9	58.5	56.4%	49.8%	10.1%	86.7%	5.7%	7.1%
2004	1.9	58.5	58.8	56.7%	52.0%	8.5%	67.2%	3.8%	5.0%
2005	1.9	54.6	58.2	57.1%	52.4%	9.9%	84.7%	3.9%	7.0%
2006	2.0	56.5	56.5	59.2%	48.2%	8.1%	74.6%	1.2%	5.1%
2007	1.9	55.6	59.4	58.9%	48.0%	10.2%	85.1%	1.7%	7.1%
<b>TEACHING HOSPITAL GROUP WEIGHTED AVERAGE</b>									
2000	1.8	83.1	82.8	43.0%	48.3%	6.5%	40.0%	-4.4%	2.5%
2001	1.7	73.0	88.1	41.1%	97.5%	6.8%	40.0%	-3.4%	3.0%
2002	1.9	63.4	78.2	65.1%	62.6%	7.7%	46.5%	-0.9%	3.8%
2003	2.2	59.9	71.9	42.0%	94.8%	8.1%	51.9%	-1.4%	4.4%
2004	2.1	60.5	72.8	40.8%	98.1%	7.7%	45.6%	-3.3%	3.9%
2005	2.1	60.0	72.7	42.6%	90.7%	9.6%	58.1%	-1.4%	6.5%
2006	2.1	63.9	77.1	41.9%	95.5%	8.8%	54.5%	-1.9%	6.6%
2007	2.2	61.8	73.6	42.8%	92.4%	8.0%	51.6%	-3.5%	5.5%

**Weighted Average:** This is total values of a set divided by the total number of occurrences in that set. For example: for the weighted average current ratio of a group, the total current assets of the group are divided by the total current liabilities of the group.

NOTES: In considering Days Expense in Accounts Payables, All values of greater than 500 are considered outliers and have been eliminated from the calculations

NOTES: In considering Equity to Asset Ratio, All values greater than 100 percent are considered outliers and have been eliminated

NOTES: In considering Long Term Debt to Equity, All values of greater than plus or minus 1,000 percent are considered outliers and have been eliminated from the calculations

**VALUES PRESENTED IN THE DATA TABLES REPRESENT INFORMATION REPORTED FOR THE YEAR INDICATED.  
NO SUBSEQUENT UPDATES HAVE BEEN MADE TO THE PUBLISHED DATA.**

2021

# Florida Hospital Financial Data

## APPENDIX B

2010 ACUTE CARE HOSPITAL GROUPS  
 SMALL RURAL HOSPITAL GROUP (NON-TERTIARY)  
 GROUP 01, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0004	MADISON COUNTY MEMORIAL HOSPITAL	Madison	1	3,554	2,809	16.2	25	8.55	70.92%	11.57%	0.8782	90.84	1.0090
10-0048	JAY HOSPITAL, INC.	Santa Rosa	1	5,402	4,426	22.0	31	13.26	58.63%	17.04%	0.8805	93.89	1.0090
10-0078	DOCTORS MEMORIAL HOSPITAL	Holmes	1	4,296	3,347	22.4	25	10.19	48.19%	22.31%	0.8637	91.02	1.0090
10-0081	HEALTHMARK REGIONAL MEDICAL CENTER	Walton	1	4,232	3,515	20.3	50	11.01	54.32%	13.01%	0.8876	94.41	1.0090
10-0102	SHANDS AT LAKE SHORE	Columbia	1	4,957	4,462	28.1	99	52.06	46.66%	32.66%	0.9797	93.53	1.0180
10-0103	SHANDS AT STARKE	Bradford	1	4,614	4,020	19.1	25	10.20	77.26%	12.66%	0.9218	96.22	1.0180
10-0106	DOCTORS MEMORIAL HOSPITAL	Taylor	1	3,820	3,349	24.3	48	20.03	58.81%	25.02%	0.9767	91.64	1.0210
10-0108	TRINITY COMMUNITY HOSPITAL	Hamilton	1	6,654	5,085	13.7	42	5.32	35.91%	45.08%	0.8259	92.53	1.0000
10-0112	CALHOUN-LIBERTY HOSPITAL	Calhoun	1	4,231	3,565	12.7	15	4.21	68.29%	8.36%	0.9285	90.75	1.0000
10-0124	SANTA ROSA MEDICAL CENTER	Santa Rosa	1	4,975	4,921	33.1	129	47.56	52.23%	18.02%	1.0536	93.89	1.0000
10-0134	ED FRASER MEMORIAL HOSPITAL	Baker	1	4,649	3,768	19.3	25	0.68	96.79%	26.46%	0.8535	95.81	1.0090
10-0138	CAMPBELLTON-GRACEVILLE HOSPITAL	Jackson	1	6,233	5,508	15.7	15	2.80	57.92%	6.87%	0.9770	91.26	1.0090
10-0139	NATURE COAST REGIONAL	Levy	1	3,078	2,303	7.3	20	7.30	53.29%	19.70%	0.7947	95.00	1.0090
10-0142	JACKSON HOSPITAL	Jackson	1	4,190	3,994	28.8	100	35.07	67.13%	20.64%	1.0539	91.26	1.0090
10-0146	SHANDS AT LIVE OAK	Suwannee	1	3,895	3,300	21.3	15	6.45	82.71%	15.27%	0.9303	92.71	1.0180
10-0147	NORTHWEST FLORIDA COMMUNITY HOSPITAL	Washington	1	4,572	3,884	17.3	25	7.05	78.32%	13.06%	0.9333	91.84	1.0090
10-0153	GEORGE E. WEEMS MEMORIAL HOSPITAL	Franklin	1	6,086	4,493	14.7	15	2.74	73.91%	9.02%	0.7908	94.19	1.0090
10-0241	LAKE BUTLER HOSPITAL/HAND SURGERY CENTER	Union	1	9,574	7,227	12.2	25	2.34	81.59%	24.03%	0.8005	94.29	1.0000
10-0282	FLORIDA HOSPITAL WAUCHULA	Hardee	1	8,218	7,476	13.5	25	19.84	58.90%	5.11%	0.9559	95.18	1.0000
19		MEAN		5,117	4,287	19.05	39.68	14.04	64.30%	18.21%	0.9098	93.17	1.0087
		MEDIAN		4,614	3,994	19.10	25.00	8.55	58.90%	17.04%	0.9218	93.53	1.0090
		STANDARD DEVIATION		1,586	1,298	6.30	32.22	14.59	14.68%	9.53%	0.0771	1.73	0.0064

2010 ACUTE CARE HOSPITAL GROUPS  
 SMALL COMMUNITY HOSPITAL GROUP (NON-TERTIARY)  
 GROUP 02, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTMT FACTOR
10-0049	HIGHLANDS REGIONAL MEDICAL CENTER	Highlands	2	5,362	5,791	34.8	126	63.44	37.82%	13.42%	1.1334	95.29	1.0000
10-0074	ST CLOUD REGIONAL MEDICAL CENTER	Osceola	2	4,742	4,930	27.8	84	48.76	44.27%	6.65%	1.0635	97.75	1.0000
10-0098	HENDRY REGIONAL MEDICAL CENTER	Hendry	2	5,716	6,149	27.8	25	11.89	62.56%	15.47%	1.1047	98.25	1.0090
10-0099	LAKE WALES MEDICAL CENTER	Polk	2	5,047	4,885	31.8	154	49.86	37.24%	13.64%	0.9997	96.82	1.0000
10-0107	LEHIGH REGIONAL MEDICAL CENTER	Lee	2	4,307	4,782	25.8	88	37.89	48.30%	12.85%	1.0985	101.08	1.0000
10-0109	FLORIDA HOSPITAL HEARTLAND MED. CENTER	Highlands	2	5,758	6,249	32.3	209	123.42	37.08%	15.69%	1.1388	95.29	1.0000
10-0117	BAPTIST MEDICAL CENTER - BEACHES	Duval	2	5,533	6,113	21.1	146	92.18	47.19%	8.79%	1.1189	99.63	1.0090
10-0121	BARTOW REGIONAL MEDICAL CENTER	Polk	2	4,224	4,312	31.8	72	47.96	49.86%	18.28%	1.0543	96.82	1.0000
10-0122	NORTH OKALOOSA MEDICAL CENTER	Okaloosa	2	4,694	4,894	30.1	110	59.13	49.95%	13.58%	1.0910	95.56	1.0000
10-0125	HOMESTEAD HOSPITAL	Miami-Dade	2	7,949	9,176	27.3	120	106.84	36.69%	38.24%	1.1266	103.39	1.0090
10-0130	GLADES GENERAL HOSPITAL	Palm Beach	2	5,247	5,827	24.0	73	32.45	37.71%	39.37%	1.0730	104.42	1.0090
10-0140	BAPTIST MEDICAL CENTER - NASSAU	Nassau	2	4,167	4,335	27.0	54	22.56	70.66%	12.44%	1.0714	97.99	1.0090
10-0150	LOWER KEYS MEDICAL CENTER	Monroe	2	7,451	7,510	29.5	152	52.63	44.17%	19.22%	0.9792	102.93	1.0000
10-0156	LAKE CITY MEDICAL CENTER	Columbia	2	5,765	5,973	32.1	67	47.43	56.25%	5.43%	1.1076	93.53	1.0000
10-0160	MARINERS HOSPITAL	Monroe	2	10,497	12,618	28.1	42	13.47	63.61%	7.78%	1.1783	102.93	1.0090
10-0165	WESTCHESTER GENERAL HOSPITAL	Miami-Dade	2	6,734	6,668	39.9	197	123.66	16.64%	18.46%	0.9578	103.39	1.0000
10-0175	DESOTO MEMORIAL HOSPITAL	Desoto	2	4,714	4,485	23.0	49	19.87	55.43%	33.51%	0.9745	98.51	1.0090
10-0206	MEMORIAL HOSPITAL OF TAMPA	Hillsborough	2	5,106	5,621	36.5	180	85.04	41.67%	3.76%	1.1060	100.43	1.0090
10-0211	PASCO REGIONAL MEDICAL CENTER	Pasco	2	4,321	4,836	31.1	120	45.45	44.32%	10.76%	1.1420	98.01	1.0000
10-0252	RAULERSON HOSPITAL	Okeechobee	2	6,018	6,471	26.1	100	60.27	36.93%	7.18%	1.1009	97.67	1.0000
10-0255	TOWN & COUNTRY HOSPITAL	Hillsborough	2	5,485	6,103	38.2	186	58.43	38.84%	7.38%	1.1179	100.43	1.0090
11-1522	GULF COAST HOSPITAL	Lee	2	5,835	6,310	30.8	120	39.70	42.37%	25.47%	1.0795	101.08	1.0090
2396-0046	LAKEWOOD RANCH MEDICAL CENTER	Manatee	2	5,883	6,768	37.9	120	35.12	47.97%	6.36%	1.1545	99.63	1.0000
2396-0050	MEMORIAL HOSPITAL MIRAMAR	Broward	2	5,450	5,897	31.1	128	63.63	47.78%	19.86%	1.0731	103.24	1.0240
24		MEAN		5,667	6,113	30.25	113.42	55.88	45.64%	15.57%	1.0852	99.34	1.0048
		MEDIAN		5,468	5,935	30.45	120.00	49.31	44.29%	13.50%	1.0997	99.07	1.0000
		STANDARD DEVIATION		1,367	1,731	4.73	49.32	30.36	10.88%	9.68%	0.0565	2.98	0.0059

2010 ACUTE CARE HOSPITAL GROUPS  
 SMALL SUBURBAN HOSPITAL GROUP  
 GROUP 03, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTMT FACTOR
10-0014	BERT FISH MEDICAL CENTER	Volusia	3	6,583	8,755	30.2	112	61.96	47.62%	9.91%	1.3965	96.09	1.0090
10-0024	FISHERMEN'S HOSPITAL	Monroe	3	7,548	10,344	25.8	58	7.32	65.37%	7.70%	1.3313	102.93	1.0000
10-0028	PARRISH MEDICAL CENTER	Brevard	3	5,043	6,207	39.7	210	104.13	57.84%	16.08%	1.2730	97.56	1.0090
10-0030	HEALTH CENTRAL	Orange	3	4,675	5,576	43.2	171	119.98	42.88%	15.03%	1.1994	100.35	1.0090
10-0045	FLORIDA HOSPITAL DELAND	Volusia	3	4,936	5,454	37.3	156	98.12	44.79%	17.79%	1.1498	96.09	1.0000
10-0046	FLORIDA HOSPITAL ZEPHYRHILLS, INC.	Pasco	3	5,771	7,553	48.2	154	107.37	25.76%	18.00%	1.3353	98.01	1.0000
10-0051	SOUTH LAKE HOSPITAL	Lake	3	5,078	5,949	35.5	104	75.18	48.86%	17.10%	1.2126	97.48	1.0090
10-0054	TWIN CITIES HOSPITAL	Okaloosa	3	7,008	8,578	29.8	65	21.93	50.76%	5.58%	1.2810	95.56	1.0000
10-0055	HELEN ELLIS MEMORIAL HOSPITAL	Pinellas	3	5,846	7,247	34.5	150	66.66	37.37%	11.76%	1.2374	101.07	1.0090
10-0057	FLORIDA HOSPITAL WATERMAN	Lake	3	5,139	6,565	45.4	204	132.14	45.60%	15.39%	1.3104	97.48	1.0000
10-0063	MORTON PLANT NORTH BAY HOSPITAL	Pasco	3	5,732	7,129	34.0	122	75.90	35.63%	13.00%	1.2691	98.01	1.0000
10-0071	BROOKSVILLE REGIONAL HOSPITAL	Hernando	3	5,269	5,902	37.5	244	134.88	34.16%	20.43%	1.1633	96.28	1.0000
10-0072	FLORIDA HOSPITAL FISH MEMORIAL	Volusia	3	5,298	6,602	35.5	139	103.32	41.47%	9.25%	1.2968	96.09	1.0000
10-0077	PEACE RIVER REGIONAL MEDICAL CENTER	Charlotte	3	4,873	5,782	36.0	212	105.54	40.38%	9.94%	1.2071	98.30	1.0000
10-0118	FLORIDA HOSPITAL- FLAGLER	Flagler	3	4,566	5,932	33.5	99	61.27	49.22%	9.81%	1.3520	96.09	1.0000
10-0132	SOUTH FLORIDA BAPTIST HOSPITAL	Hillsborough	3	5,268	6,343	35.3	132	67.68	46.87%	20.02%	1.1990	100.43	1.0000
10-0137	HEART OF FLORIDA REGIONAL MEDICAL CENTER	Polk	3	4,878	5,755	31.8	142	115.45	34.53%	21.69%	1.2185	96.82	1.0000
10-0177	CAPE CANAVERAL HOSPITAL	Brevard	3	5,452	6,776	41.2	150	83.64	55.58%	8.62%	1.2856	97.56	1.0090
10-0217	SEBASTIAN RIVER MEDICAL CENTER	Indian River	3	4,893	6,022	35.3	117	58.00	46.33%	3.39%	1.2508	98.40	1.0000
10-0219	FLAGLER HOSPITAL WEST (AKA FLAGLER (X-4))	Saint Johns	3	5,781	7,334	33.2	302	173.63	33.72%	13.30%	1.2934	98.97	1.0090
10-0226	ORANGE PARK MEDICAL CENTER, INC.	Clay	3	5,485	6,407	46.2	230	166.06	39.45%	14.02%	1.1847	98.59	1.0000
10-0232	PUTNAM COMMUNITY MEDICAL CENTER	Putnam	3	5,034	5,591	35.1	131	74.29	41.38%	13.85%	1.1835	93.85	1.0000
10-0239	EDWARD WHITE HOSPITAL, INC.	Pinellas	3	6,791	9,406	27.8	167	46.64	33.00%	11.32%	1.3703	101.07	1.0000
10-0242	GULF COAST MEDICAL CENTER	Bay	3	5,689	7,053	44.6	176	108.69	34.73%	20.24%	1.3164	94.18	1.0000
10-0244	CAPE CORAL HOSPITAL	Lee	3	4,450	5,821	34.0	291	161.68	35.51%	13.27%	1.3059	101.08	1.0090
10-0249	SEVEN RIVERS REGIONAL MEDICAL CENTER	Citrus	3	5,021	5,784	30.8	112	72.90	34.43%	9.57%	1.2217	94.30	1.0000
10-0259	SOUTH BAY HOSPITAL	Hillsborough	3	5,222	6,500	30.3	112	90.30	32.07%	6.03%	1.2393	100.43	1.0000
10-0260	SAINT LUCIE MEDICAL CENTER	Saint Lucie	3	5,770	7,335	35.2	194	143.06	24.21%	9.24%	1.2776	99.50	1.0000
11-0004	ENGLEWOOD COMMUNITY HOSPITAL, INC.	Sarasota	3	5,555	6,891	36.0	85	39.84	42.96%	3.19%	1.2275	101.06	1.0000
2396-0025	PHYSICIANS REGIONAL MEDICAL CENTER	Collier	3	5,992	8,617	35.1	183	79.52	46.51%	8.92%	1.3828	104.01	1.0000
2396-0032	THE VILLAGES REGIONAL HOSPITAL	Sumter	3	5,011	5,659	24.3	60	67.45	39.60%	2.84%	1.2127	94.79	1.0180
2396-0034	WUESTHOFF MEDICAL CENTER - MELBOURNE	Brevard	3	4,866	5,919	35.7	115	67.00	42.61%	13.04%	1.2583	97.56	1.0090
2396-0041	SACRED HEART HOSPITAL - EMERALD COAST	Walton	3	5,836	7,211	32.5	50	24.77	61.52%	8.13%	1.3323	94.41	1.0180
33		MEAN		5,465	6,788	35.47	149.97	88.37	42.20%	12.04%	1.2659	98.01	1.0035
		MEDIAN		5,269	6,500	35.20	142.00	79.52	41.47%	11.76%	1.2691	97.56	1.0000
		STANDARD DEVIATION		697	1,182	5.51	61.32	40.17	9.26%	5.06%	0.0637	2.55	0.0054

2010 ACUTE CARE HOSPITAL GROUPS  
MEDIUM URBAN HOSPITAL GROUP  
GROUP 04, 2007 ACTUAL DATA  
QTR 01:4 12/31/2007  
CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTMT FACTOR
10-0002	BETHESDA MEMORIAL HOSPITAL	Palm Beach	4	5,424	6,860	54.2	390	260.31	34.63%	18.91%	1.2220	104.42	1.0090
10-0010	TENET SAINT MARY'S, INC.	Palm Beach	4	6,839	8,889	46.9	463	282.63	21.95%	51.86%	1.2447	104.42	1.0000
10-0020	DOCTORS HOSPITAL	Miami-Dade	4	9,886	11,862	42.7	281	117.53	35.95%	4.69%	1.1711	103.39	1.0090
10-0029	NORTH SHORE MEDICAL CENTER	Miami-Dade	4	6,010	7,013	54.0	357	166.70	27.62%	37.28%	1.1287	103.39	1.0000
10-0050	PALM SPRINGS GENERAL HOSPITAL	Miami-Dade	4	4,888	5,195	24.0	247	132.20	24.42%	5.30%	1.0280	103.39	1.0000
10-0053	HALEAH HOSPITAL	Miami-Dade	4	5,944	6,760	37.7	378	145.47	20.45%	25.57%	1.1000	103.39	1.0000
10-0067	SAINT ANTHONY'S HOSPITAL	Pinellas	4	6,079	7,824	43.2	365	166.52	34.27%	16.98%	1.2733	101.07	1.0000
10-0076	METROPOLITAN HOSPITAL OF MIAMI	Miami-Dade	4	6,037	6,850	24.0	146	79.67	22.24%	7.76%	1.0974	103.39	1.0000
10-0086	NORTH BROWARD MEDICAL CENTER	Broward	4	6,065	7,966	44.4	409	239.38	29.35%	21.14%	1.2952	103.24	1.0180
10-0167	PLANTATION GENERAL HOSPITAL	Broward	4	6,686	7,826	39.7	264	127.58	28.71%	47.59%	1.1338	103.24	1.0000
10-0180	SAINT PETERSBURG GENERAL HOSPITAL	Pinellas	4	5,943	7,592	34.8	219	104.30	31.54%	20.17%	1.2638	101.07	1.0000
10-0181	LARKIN COMMUNITY HOSPITAL, INC.	Miami-Dade	4	5,584	6,565	34.8	130	87.31	19.04%	11.28%	1.1371	103.39	1.0000
10-0183	CORAL GABLES HOSPITAL	Miami-Dade	4	6,983	8,526	30.5	256	87.00	25.16%	10.27%	1.1811	103.39	1.0000
10-0187	PALMETTO GENERAL HOSPITAL	Miami-Dade	4	6,370	7,800	59.3	360	249.73	26.19%	24.09%	1.1844	103.39	1.0000
10-0189	NORTHWEST MEDICAL CENTER, INC.	Broward	4	5,741	6,778	43.7	215	130.18	30.69%	13.26%	1.1435	103.24	1.0000
10-0191	NEW PORT RICHEY HOSPITAL, INC.	Pasco	4	6,543	7,669	43.2	389	191.03	25.91%	10.88%	1.1960	98.01	1.0000
10-0200	IMPERIAL POINT MEDICAL CENTER	Broward	4	5,523	6,152	42.5	204	105.90	43.15%	19.13%	1.0983	103.24	1.0180
10-0209	KENDALL REGIONAL MEDICAL CENTER	Miami-Dade	4	5,406	7,500	41.3	412	203.03	27.97%	16.84%	1.3419	103.39	1.0000
10-0224	UNIVERSITY HOSPITAL, LTD.	Broward	4	5,917	6,606	34.8	317	135.14	28.88%	10.47%	1.0814	103.24	1.0000
10-0228	WESTSIDE REGIONAL MEDICAL CENTER	Broward	4	5,903	8,150	39.3	224	175.99	19.06%	6.29%	1.3373	103.24	1.0000
10-0230	MEMORIAL HOSPITAL PEMBROKE	Broward	4	5,491	6,851	36.3	301	86.05	49.81%	18.57%	1.2376	103.24	1.0240
10-0234	COLUMBIA HOSPITAL (PALM BEACHES)	Palm Beach	4	5,899	6,065	37.0	250	119.25	32.20%	23.11%	0.9846	104.42	1.0000
10-0253	JUPITER MEDICAL CENTER, INC.	Palm Beach	4	4,891	6,749	33.7	156	124.41	46.86%	3.35%	1.3334	104.42	1.0090
11-0006	PALMS WEST HOSPITAL	Palm Beach	4	5,204	6,182	36.3	175	124.01	35.13%	24.32%	1.1375	104.42	1.0000
11-0008	WEST BOCA MEDICAL CENTER	Palm Beach	4	6,263	7,207	42.4	185	118.08	29.89%	17.57%	1.1020	104.42	1.0000
11-0010	WELLINGTON REGIONAL MEDICAL CENTER	Palm Beach	4	4,934	6,049	44.1	143	113.27	34.62%	19.15%	1.1740	104.42	1.0000
11-0019	CORAL SPRINGS MEDICAL CENTER	Broward	4	5,069	5,697	43.4	200	128.31	42.38%	20.70%	1.1083	103.24	1.0180
11-0403	GOOD SAMARITAN MEDICAL CENTER	Palm Beach	4	6,544	8,964	39.1	333	115.32	29.35%	14.06%	1.3117	104.42	1.0000
11-1527	MEMORIAL HOSPITAL WEST	Broward	4	5,394	6,419	47.4	299	245.85	42.42%	16.48%	1.1802	103.24	1.0240
29		MEAN		5,981	7,261	40.51	278.21	150.42	31.03%	18.52%	1.1803	103.28	1.0045
		MEDIAN		5,917	6,860	41.30	264.00	128.31	29.35%	17.57%	1.1740	103.39	1.0000
		STANDARD DEVIATION		928	1,257	7.73	92.16	56.44	7.91%	11.18%	0.0914	1.29	0.0079

2010 ACUTE CARE HOSPITAL GROUPS  
 MEDIUM URBAN HOSPITAL GROUP (TERTIARY)  
 GROUP 05, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0047	CHARLOTTE REGIONAL MEDICAL CENTER	Charlotte	5	5,779	8,437	50.9	208	131.33	25.60%	4.32%	1.4851	98.30	1.0000
10-0056	CLEVELAND CLINIC FLORIDA HOSPITAL	Broward	5	5,194	8,401	49.4	150	106.60	35.33%	3.30%	1.5665	103.24	1.0000
10-0068	FLORIDA HOSPITAL-ORMOND & OCEANSIDE	Volusia	5	5,298	8,158	48.0	324	155.71	32.00%	11.34%	1.6024	96.09	1.0000
10-0069	UNIVERSITY COMMUNITY HOSP. CARROLLWOOD	Hillsborough	5	5,251	7,951	32.3	120	60.34	39.57%	9.18%	1.5212	100.43	1.0090
10-0070	VENICE REGIONAL MEDICAL CENTER	Sarasota	5	5,101	8,462	45.7	312	114.04	30.36%	2.10%	1.6416	101.06	1.0000
10-0084	LEESBURG REGIONAL MEDICAL CENTER	Lake	5	4,981	7,470	44.3	294	221.79	30.19%	9.29%	1.5661	97.48	1.0180
10-0166	DOCTORS HOSPITAL OF SARASOTA	Sarasota	5	6,046	9,181	38.7	168	71.79	28.68%	3.65%	1.5025	101.06	1.0000
10-0176	PALM BEACH GARDENS MEDICAL CENTER	Palm Beach	5	6,165	11,633	45.7	199	138.02	18.55%	6.90%	1.8069	104.42	1.0000
10-0179	MEMORIAL HOSPITAL OF JACKSONVILLE	Duval	5	5,461	8,499	49.6	353	289.58	29.34%	11.97%	1.5620	99.63	1.0000
10-0213	BLAKE MEDICAL CENTER	Manatee	5	5,686	8,771	45.7	383	173.40	22.19%	3.49%	1.5483	99.63	1.0000
10-0220	SOUTHWEST FLORIDA REGIONAL MED. CENTER	Lee	5	6,430	9,901	37.5	400	184.50	23.86%	7.94%	1.5368	101.08	1.0090
10-0237	NORTH RIDGE MEDICAL CENTER	Broward	5	7,224	13,822	45.7	316	56.39	32.75%	5.18%	1.8532	103.24	1.0000
10-0238	NORTHSIDE HOSPITAL & HEART INSTITUTE	Pinellas	5	6,297	9,848	45.7	288	166.76	19.25%	13.41%	1.5474	101.07	1.0000
10-0248	LARGO MEDICAL CENTER, INC.	Pinellas	5	5,439	8,361	45.7	256	169.49	18.70%	6.39%	1.5210	101.07	1.0000
10-0256	REGIONAL MEDICAL CENTER BAYONET POINT	Pasco	5	6,123	10,128	49.4	290	173.13	19.74%	8.00%	1.6879	98.01	1.0000
15		MEAN		5,765	9,268	44.95	270.73	147.53	27.07%	7.10%	1.5966	100.39	1.0024
		MEDIAN		5,686	8,499	45.70	290.00	155.71	28.68%	6.90%	1.5620	101.06	1.0000
		STANDARD DEVIATION		594	1,587	4.93	82.07	60.05	6.34%	3.35%	0.1047	2.20	0.0052

2010 ACUTE CARE HOSPITAL GROUPS  
 LARGE URBAN HOSPITAL GROUP  
 GROUP 06, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0023	CITRUS MEMORIAL HEALTH SYSTEM	Citrus	6	5,035	6,698	42.0	198	156.13	31.71%	9.24%	1.4235	94.30	1.0090
10-0025	SACRED HEART HOSPITAL	Escambia	6	5,165	6,833	56.8	449	311.72	40.33%	32.84%	1.4374	93.70	1.0180
10-0026	BAY MEDICAL CENTER	Bay	6	4,853	6,398	58.9	413	232.55	43.13%	20.52%	1.4126	94.18	1.0090
10-0035	MANATEE MEMORIAL HOSPITAL	Manatee	6	5,012	7,014	56.3	319	210.89	28.79%	18.67%	1.4046	99.63	1.0000
10-0043	MEASE HEALTH CARE	Pinellas	6	5,213	6,936	50.1	443	285.20	37.33%	11.67%	1.3164	101.07	1.0000
10-0044	MARTIN MEMORIAL MEDICAL CENTER	Martin	6	6,002	8,317	59.5	344	217.69	38.66%	12.96%	1.3862	100.86	1.0090
10-0052	WINTER HAVEN HOSPITAL, INC.	Polk	6	6,163	7,960	51.2	527	216.19	33.88%	13.20%	1.3460	96.82	1.0090
10-0062	MUNROE REGIONAL MEDICAL CENTER	Marion	6	5,125	7,224	44.3	421	297.99	28.90%	13.41%	1.4821	95.97	1.0090
10-0092	WUESTHOFF MEDICAL CENTER - ROCKLEDGE	Brevard	6	4,542	6,054	56.0	291	182.34	39.36%	13.98%	1.3784	97.56	1.0090
10-0093	BAPTIST HOSPITAL, INC	Escambia	6	5,547	7,309	59.9	552	261.72	45.28%	16.08%	1.4190	93.70	1.0090
10-0105	INDIAN RIVER MEDICAL CENTER	Indian River	6	5,255	7,228	54.2	293	185.50	34.31%	15.97%	1.4105	98.40	1.0090
10-0110	OSCEOLA REGIONAL HOSPITAL, INC.	Osceola	6	5,862	7,765	43.7	235	174.30	37.81%	19.79%	1.3552	97.75	1.0000
10-0126	PALMS OF PASADENA HOSPITAL	Pinellas	6	6,211	8,424	40.4	307	98.25	28.09%	5.54%	1.3539	101.07	1.0090
10-0131	AVENTURA HOSPITAL AND MEDICAL CENTER	Miami-Dade	6	6,527	9,076	42.7	407	253.11	21.68%	10.40%	1.3450	103.39	1.0000
10-0161	CENTRAL FLORIDA REGIONAL HOSPITAL, INC.	Seminole	6	5,747	8,013	49.4	208	116.56	34.97%	11.14%	1.3984	99.71	1.0000
10-0204	NORTH FLORIDA REGIONAL MEDICAL CENTER	Alachua	6	5,781	8,129	41.3	325	238.20	25.97%	8.34%	1.4587	96.40	1.0000
10-0210	FLORIDA MEDICAL CENTER	Broward	6	6,116	8,723	46.4	459	172.99	22.18%	14.24%	1.3817	103.24	1.0000
10-0212	OCALA REGIONAL MEDICAL CENTER	Marion	6	6,193	8,555	42.2	270	191.63	28.95%	8.71%	1.4394	95.97	1.0000
10-0223	FORT WALTON BEACH MEDICAL CENTER, INC.	Okaloosa	6	6,075	7,666	53.6	257	177.60	30.36%	12.25%	1.3206	95.56	1.0000
10-0231	WEST FLORIDA REGIONAL MED. CENTER	Escambia	6	7,636	10,757	49.7	531	169.93	32.23%	9.23%	1.5033	93.70	1.0000
10-0236	FAWCETT MEMORIAL HOSPITAL, INC.	Charlotte	6	5,743	7,916	36.3	238	128.22	31.43%	4.03%	1.4022	98.30	1.0000
10-0243	BRANDON REGIONAL HOSPITAL	Hillsborough	6	5,278	6,871	56.8	367	256.92	29.48%	19.42%	1.2964	100.43	1.0000
10-0246	LAWNWOOD REGIONAL MEDICAL CENTER	Saint Lucie	6	6,134	8,237	55.6	341	224.63	22.41%	18.55%	1.3497	99.50	1.0000
10-0254	CAPITAL REGIONAL MEDICAL CENTER	Leon	6	6,271	8,495	46.7	198	113.51	35.93%	14.85%	1.4110	96.00	1.0000
10-0264	OAK HILL HOSPITAL	Hernando	6	5,379	7,298	43.7	204	151.33	22.64%	5.09%	1.4092	96.28	1.0000
25		MEAN		5,715	7,756	49.51	343.88	201.00	32.23%	13.60%	1.3937	97.74	1.0040
		MEDIAN		5,747	7,765	49.70	325.00	191.63	31.71%	13.20%	1.4022	97.56	1.0000
		STANDARD DEVIATION		646	976	6.82	106.89	56.79	6.43%	5.98%	0.0497	2.86	0.0051

2010 ACUTE CARE HOSPITAL GROUPS  
 LARGE URBAN HOSPITAL GROUP (TERTIARY)  
 GROUP 07, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0008	BAPTIST HOSPITAL OF MIAMI	Miami-Dade	7	8,853	12,987	56.1	584	479.01	29.44%	19.33%	1.4318	103.39	1.0090
10-0009	CEDARS MEDICAL CENTER	Miami-Dade	7	7,003	9,699	54.6	560	267.97	16.57%	19.22%	1.3441	103.39	1.0033
10-0012	LEE MEMORIAL HEALTH SYSTEM	Lee	7	5,619	8,165	51.1	729	440.05	28.51%	21.10%	1.4503	101.08	1.0090
10-0018	NAPLES COMMUNITY HOSPITAL	Collier	7	6,011	8,889	54.9	621	373.65	25.28%	18.39%	1.4346	104.01	1.0090
10-0019	HOLMES REGIONAL MEDICAL CENTER, INC.	Brevard	7	6,303	9,196	59.1	574	475.78	30.48%	11.49%	1.5091	97.56	1.0090
10-0038	MEMORIAL REGIONAL HOSPITAL	Broward	7	6,749	9,678	61.3	1,014	587.75	35.91%	31.75%	1.4223	103.24	1.0240
10-0039	BROWARD GENERAL MEDICAL CENTER	Broward	7	6,645	9,270	64.7	716	453.08	29.36%	45.37%	1.3756	103.24	1.0180
10-0061	MERCY HOSPITAL	Miami-Dade	7	7,007	10,043	54.9	483	269.04	23.27%	7.90%	1.3863	103.39	1.0000
10-0073	HOLY CROSS HOSPITAL, INC.	Broward	7	5,855	9,803	54.8	571	252.81	38.03%	6.14%	1.6217	103.24	1.0000
10-0075	SAINT JOSEPH'S HOSPITAL	Hillsborough	7	5,778	7,897	61.6	883	604.65	29.96%	27.84%	1.3610	100.43	1.0000
10-0080	JFK MEDICAL CENTER	Palm Beach	7	5,904	9,384	45.0	424	337.76	26.37%	13.79%	1.5221	104.42	1.0000
10-0087	SARASOTA MEMORIAL HOSPITAL	Sarasota	7	5,690	9,115	59.3	806	371.84	38.70%	13.47%	1.5995	101.06	1.0090
10-0088	BAPTIST MEDICAL CENTER	Duval	7	6,176	8,345	65.7	699	536.95	40.95%	18.23%	1.3686	99.63	1.0090
10-0127	MORTON PLANT HOSPITAL	Pinellas	7	5,248	7,785	65.7	687	331.67	31.00%	13.73%	1.4677	101.07	1.0000
10-0154	SOUTH MIAMI HOSPITAL	Miami-Dade	7	8,721	12,094	62.7	445	247.17	33.44%	17.26%	1.3533	103.39	1.0090
10-0157	LAKELAND REGIONAL MEDICAL CENTER	Polk	7	5,869	7,987	63.0	851	513.66	30.68%	18.28%	1.4182	96.82	1.0090
10-0168	BOCA RATON COMMUNITY HOSPITAL	Palm Beach	7	5,529	8,126	52.1	400	258.85	49.64%	1.75%	1.4330	104.42	1.0180
10-0173	UNIVERSITY COMMUNITY HOSPITAL	Hillsborough	7	5,323	7,603	56.8	475	312.47	29.48%	15.82%	1.4350	100.43	1.0090
10-0258	DELRAY MEDICAL CENTER	Palm Beach	7	6,062	9,507	48.7	493	260.52	18.36%	6.38%	1.5020	104.42	1.0000
19		MEAN		6,334	9,241	57.48	632.37	388.14	30.81%	17.22%	1.4440	102.03	1.0076
		MEDIAN		6,011	9,196	56.80	584.00	371.84	29.96%	17.26%	1.4330	103.24	1.0090
		STANDARD DEVIATION		977	1,360	5.69	166.08	116.80	7.54%	9.69%	0.0762	2.22	0.0068

2010 MAJOR TEACHING GROUP  
 GROUP 8, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0001	SHANDS JACKSONVILLE	Duval	8	6,527	9,887	70.7	656	419.4	36.91%	44.01%	1.5478	99.63	1.0180
10-0006	ORLANDO REGIONAL HEALTHCARE SYSTEM, INC.	Orange	8	6,981	9,634	63.3	1,600	1,081.1	32.86%	27.17%	1.3877	100.35	1.0090
10-0022	JACKSON MEMORIAL HOSPITAL	Miami-Dade	8	10,445	15,343	72.9	2,139	1,332.3	22.99%	62.63%	1.4336	103.39	1.0090
10-0034	MOUNT SINAI MEDICAL CENTER	Miami-Dade	8	7,769	12,947	53.6	933	396.1	29.61%	8.76%	1.6118	103.39	1.0000
10-0113	SHANDS TEACHING HOSPITAL AND CLINIC	Alachua	8	8,491	14,106	77.9	1,118	753.6	28.28%	30.85%	1.7544	96.40	1.0180
10-0128	TAMPA GENERAL HOSPITAL	Hillsborough	8	7,747	13,597	67.3	877	621.7	21.38%	31.69%	1.7634	100.43	1.0090
10-0151	SAINT LUKE'S HOSPITAL	Duval	8	8,144	13,929	48.7	313	240.0	28.60%	4.88%	1.7166	99.63	1.0000
7		MEAN		8,015	12,777	64.9	1,090.9	692.04	28.66%	30.00%	1.6022	100.46	1.0090
		MEDIAN		7,769	13,597	67.3	933.0	621.73	28.60%	30.85%	1.6118	100.35	1.0090
		STANDARD DEVIATION		1,169	2,022	9.7	563.6	365.72	4.96%	18.34%	0.1413	2.24	0.0068

2010 FAMILY PRACTICE TEACHING GROUP  
 GROUP 9, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTMT FACTOR
10-0007	FLORIDA HOSPITAL	Orange	9	7,020	9,499	70.7	2,004	1,400.1	27.56%	24.47%	1.3483	100.35	1.0000
10-0017	HALIFAX MEDICAL CENTER	Volusia	9	7,320	9,646	65.7	764	404.0	27.28%	17.86%	1.3837	96.09	1.0090
10-0032	BAYFRONT MEDICAL CENTER	Pinellas	9	6,088	9,333	44.7	502	252.9	26.16%	27.40%	1.5168	101.07	1.0000
10-0040	SAINT VINCENT'S MEDICAL CENTER	Duval	9	5,637	8,633	63.2	528	361.5	32.12%	11.64%	1.5649	99.63	1.0180
10-0135	TALLAHASSEE MEMORIAL HOSPITAL	Leon	9	5,859	7,605	65.7	657	311.7	43.76%	20.58%	1.3643	96.00	1.0090
5		MEAN		6,385	8,943	62.0	891.0	546.04	31.37%	20.39%	1.4356	98.63	1.0072
		MEDIAN		6,088	9,333	65.7	657.0	361.51	27.56%	20.58%	1.3837	99.63	1.0090
		STANDARD DEVIATION		664	754	9.0	564.4	429.98	6.52%	5.45%	0.0880	2.16	0.0067

2010 STATE HOSPITAL GROUP  
 GROUP 11, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-3000	A.G. HOLLEY STATE HOSPITAL	Palm Beach	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10-4000	FLORIDA STATE HOSPITAL	Gadsden	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10-4001	GEO CARE, INC. - S. FLORIDA STATE HOSP	Broward	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10-4007	NORTHEAST FLORIDA STATE HOSPITAL	Baker	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10-4027	WEST FLORIDA COMMUNITY CARE CENTER	Santa Rosa	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
11-0183	RECEPTION AND MEDICAL CENTER HOSPITAL	Union	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
6		MEAN		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		MEDIAN		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		STANDARD DEVIATION		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

2010 LONG TERM ACUTE CARE GROUP  
 GROUP 12, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	BED SIZE	AVERAGE DAILY CENSUS	MEDICAID & CHARITY PERCENTAGE	AVERAGE LENGTH STAY	LTCH CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0016	KINDRED HOSPITAL NORTH FLORIDA	Clay	12	37,318	51,674	80	53.8	3.57%	39.8	1.4045	98.59	1.0000
10-0042	KINDRED HOSPITAL SOUTH FLORIDA	Broward	12	34,774	37,520	124	74.6	1.99%	32.2	1.0451	103.24	1.0000
10-0115	KINDRED HOSPITAL - BAY AREA TAMPA	Hillsborough	12	36,018	49,184	73	39.8	6.03%	37.4	1.3597	100.43	1.0000
10-0120	KINDRED HOSPITAL	Broward	12	41,195	56,719	70	45.0	0.71%	37.2	1.3336	103.24	1.0000
10-0143	KINDRED HOSPITAL CENTRAL TAMPA	Hillsborough	12	39,377	51,474	102	62.1	1.11%	38.6	1.3017	100.43	1.0000
10-0152	KINDRED HOSPITAL-CORAL GABLES	Miami-Dade	12	30,165	36,991	53	45.1	2.92%	31.1	1.1861	103.39	1.0000
10-0196	SPECIALTY HOSPITAL JACKSONVILLE	Duval	12	36,996	40,724	107	61.8	0.00%	31.4	1.1048	99.63	1.0000
2396-0011	KINDRED HOSPITAL-BAY AREA-ST PETERSBURG	Pinellas	12	45,232	63,761	82	53.8	0.32%	45.4	1.3947	101.07	1.0000
2396-0028	SSH - MIAMI	Miami-Dade	12	28,903	32,501	47	40.7	0.42%	25.8	1.0876	103.39	1.0000
2396-0043	SSH - ORLANDO	Orange	12	36,696	45,584	75	38.8	1.02%	27.4	1.2379	100.35	1.0000
2396-0044	SISTER EMMANUEL HOSP. FOR CONT. CARE	Miami-Dade	12	28,803	33,199	29	25.5	7.19%	29.5	1.1149	103.39	1.0000
2396-0045	SSH - PANAMA CITY	Bay	12	29,359	30,391	30	23.0	2.20%	25.3	1.0991	94.18	1.0000
2396-0060	KINDRED HOSPITAL OCALA	Marion	12	28,903	32,176	31	20.8	2.61%	26.9	1.1600	95.97	1.0000
13		MEAN		34,903	43,223	69.5	44.99	2.31%	32.9	1.2177	100.56	1.0000
		MEDIAN		36,018	40,724	73.0	45.00	1.99%	31.4	1.1861	100.43	1.0000
		STANDARD DEVIATION		5,139	10,244	29.4	15.54	2.12%	6.0	0.1227	2.85	0.0000

NEW HOSPITAL

2396-0059	SSH - TALLAHASSEE	Leon	12	183,840	270,291	29	1.9	0.00%	35.0	1.5316	96.00	1.0000
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2010 LONG TERM PSYCHIATRIC GROUP  
 GROUP 13, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	BED SIZE	AVERAGE DAILY CENSUS	MEDICAID & CHARITY PERCENTAGE	AVERAGE LENGTH STAY	CASE MIX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
11-0036	DEVEREUX HOSPITAL	Brevard	13	239,137	160,999	100	91.3	0.00%	387.7	0.7025	97.56	1.0180
11-0047	UNIVERSITY BEHAVIORAL CENTER	Orange	13	13,095	8,917	104	86.4	0.00%	73.2	0.6785	100.35	1.0000
11-0049	MANATEE PALMS YOUTH SERVICES	Manatee	13	66,146	44,290	60	19.3	0.00%	121.6	0.6720	99.63	1.0000
11-0051	LA AMISTAD RESIDENTIAL TREATMENT CENTER	Orange	13	35,160	25,799	40	35.2	2.29%	54.8	0.7312	100.35	1.0000
11-0055	SANDYPINES HOSPITAL	Martin	13	21,806	15,347	80	70.5	0.00%	155.9	0.6978	100.86	1.0000
11-1520	GULF COAST TREATMENT CENTER	Okaloosa	13	167,261	94,888	24	21.3	0.00%	288.5	0.5937	95.56	1.0000
11-1526	THE MERIDIAN	Escambia	13	41,843	25,867	16	14.3	99.76%	70.8	0.6657	93.70	1.0090
7		MEAN		83,493	53,730	60.6	48.34	14.58%	164.6	0.6774	98.29	1.0039
		MEDIAN		41,843	25,867	60.0	35.15	0.00%	121.6	0.6785	99.63	1.0000
		STANDARD DEVIATION		79,620	51,169	32.9	30.91	34.78%	117.3	0.0399	2.56	0.0066

2010 ACUTE CARE SPECIALTY GROUP  
 GROUP 14, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	SERVICE INDEX	BED SIZE	AVERAGE DAILY CENSUS	OUTPATIENT TO INPATIENT RATIO	MEDICAID & CHARITY PERCENTAGE	CASE MIX INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0079	UNIVERSITY OF MIAMI HOSPITAL & CLINICS	Miami-Dade	14	13,671	21,188	19.4	40	22.5	82.10%	7.61%	1.5305	103.39	1.0210
10-0197	DOUGLAS GARDENS HOSPITAL	Miami-Dade	14	7,463	9,832	13.1	32	13.6	51.56%	0.00%	1.2973	103.39	1.0180
10-0240	ANNE BATES LEACH EYE HOSPITAL	Miami-Dade	14	7,644	7,737	9.9	100	1.6	98.37%	6.32%	0.9996	103.39	1.0210
10-0250	ALL CHILDREN'S HOSPITAL, INC.	Pinellas	14	12,889	19,403	52.8	216	169.7	29.64%	60.40%	1.5029	101.07	1.0090
11-0009	H. LEE MOFFITT CANCER CENTER & RESEARCH	Hillsborough	14	7,708	15,498	32.3	162	124.3	65.83%	13.59%	2.0381	100.43	1.0180
11-0199	MIAMI CHILDREN'S HOSPITAL	Miami-Dade	14	11,736	15,509	51.6	275	189.1	33.82%	61.77%	1.2782	103.39	1.0000
6	MEAN			10,185	14,861	29.9	137.5	86.81	60.22%	24.95%	1.4411	102.51	1.0145
	MEDIAN			9,722	15,504	25.9	131.0	73.43	58.70%	10.60%	1.4001	103.39	1.0180
	STANDARD DEVIATION			2,642	4,788	17.3	89.2	76.90	24.74%	25.86%	0.3189	1.26	0.0076

2010 SHORT TERM PSYCHIATRIC GROUP  
 GROUP 15, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	BED SIZE	AVERAGE DAILY CENSUS	MEDICAID & CHARITY PERCENTAGE	AVERAGE LENGTH STAY	CASE MIX	GEOGRAPHIC INDEX	FYE ADJUSTMT FACTOR
10-0129	LAKESIDE BEHAVIORAL HEALTHCARE	Orange	15	3,335	2,376	56	23.9	0.00%	5.2	0.7227	100.35	1.0180
10-4008	OAKWOOD CENTER OF THE PALM BEACHES, INC.	Palm Beach	15	2,597	1,860	44	30.0	52.95%	5.3	0.6920	104.42	1.0090
10-4015	HOLLYWOOD PAVILION	Broward	15	9,381	6,984	46	29.8	0.00%	13.8	0.7342	103.24	1.0180
10-4016	TEN BROECK JACKSONVILLE	Duval	15	5,645	3,778	99	63.2	2.79%	8.9	0.6718	99.63	1.0000
10-4017	WINDMOOR HEALTHCARE	Pinellas	15	8,792	6,414	100	70.1	0.00%	13.8	0.7218	101.07	1.0000
10-4018	LIFESTREAM BEHAVIORAL CENTER, INC.	Lake	15	6,444	3,866	40	25.7	18.55%	4.6	0.6265	97.48	1.0180
10-4024	CIRCLES OF CARE	Brevard	15	5,490	2,978	52	48.1	24.81%	5.9	0.5660	97.56	1.0180
10-4026	FT. LAUDERDALE HOSPITAL	Broward	15	4,573	3,070	100	65.8	0.00%	6.0	0.6503	103.24	1.0000
11-0022	PORT SAINT LUCIE HOSPITAL	Saint Lucie	15	10,392	6,881	75	46.6	1.45%	14.1	0.6654	99.50	1.0000
11-0028	MANATEE GLENS HOSPITAL	Manatee	15	6,842	4,055	27	15.1	15.10%	6.9	0.6056	99.63	1.0180
11-0043	THE WILLOUGH AT NAPLES	Collier	15	17,214	11,782	42	9.1	4.76%	19.4	0.6581	104.01	1.0000
11-0044	EASTSIDE PSYCHIATRIC HOSPITAL	Leon	15	5,719	3,831	24	19.1	12.27%	7.7	0.7104	96.00	1.0180
11-0054	SPRINGBROOK HOSPITAL	Hernando	15	4,852	3,290	60	57.0	0.32%	8.3	0.7170	96.28	1.0180
11-0068	ATLANTIC SHORES HOSPITAL	Broward	15	6,420	4,329	72	35.5	0.00%	7.3	0.6531	103.24	1.0000
2396-0047	THE CENTERS, INC.	Marion	15	3,808	2,353	15	12.3	2.55%	6.1	0.6555	95.97	1.0180
2396-0061	WEKIVA SPRINGS	Duval	15	8,415	5,729	20	29.5	0.00%	10.7	0.6834	99.63	1.0000
16		MEAN		6,870	4,599	54.5	36.29	8.47%	9.0	0.6709	100.08	1.0096
		MEDIAN		6,070	3,849	49.0	29.88	2.00%	7.5	0.6686	99.63	1.0135
		STANDARD DEVIATION		3,413	2,416	27.2	19.15	13.77%	4.1	0.0447	2.82	0.0087

NEW HOSPITAL												
2396-0073	TEN BROECK CENTRAL FLORIDA, INC.	Marion	15	3,173	3,045	5	0.7	0.47%	4.4	1.0000	95.97	1.0000

2010 REHABILITATION GROUP  
 GROUP 18, 2007 ACTUAL DATA  
 QTR 01:4 12/31/2007  
 CMSNMB: 3.6%

HOSPITAL NUMBER	HOSPITAL NAME	COUNTY	GROUP NUMBER	STANDARD COST PER ADJ. ADM	COST PER ADJUSTED ADMISSION	BED SIZE	AVERAGE DAILY CENSUS	MEDICAID & CHARITY PERCENTAGE	AVERAGE LENGTH OF STAY	INTENSITY INDEX	GEOGRAPHIC INDEX	FYE ADJUSTM'T FACTOR
10-0184	BROOKS REHABILITATION HOSPITAL	Duval	18	16,064	16,915	143	116.5	12.32%	16.3	1.0569	99.63	1.0000
10-3004	SAINT CATHERINES' REHABILITATION HOSPITAL	Miami-Dade	18	14,493	12,538	60	25.6	17.82%	13.0	0.8443	103.39	1.0090
10-3027	SAINT ANTHONY'S REHABILITATION HOSPITAL	Broward	18	15,036	12,643	26	20.9	7.69%	12.7	0.8218	103.24	1.0090
10-3028	HEALTHSOUTH SUNRISE REHAB HOSPITAL	Broward	18	13,743	14,084	126	80.7	4.57%	15.3	0.9927	103.24	1.0000
10-3038	HEALTHSOUTH REHAB HOSPITAL - MIAMI	Miami-Dade	18	11,685	16,582	60	41.6	3.34%	21.2	1.3726	103.39	1.0000
11-0013	HEALTHSOUTH REHAB HOSPITAL OF SARASOTA	Sarasota	18	11,313	11,825	76	66.9	2.25%	16.0	1.0343	101.06	1.0000
11-0017	HEALTHSOUTH TREASURE COAST REHAB HOSP	Indian River	18	13,754	12,519	90	46.7	3.69%	14.3	0.9250	98.40	1.0000
11-0021	HEALTHSOUTH REHABILITATION HOSPITAL	Leon	18	13,063	12,187	76	42.4	9.19%	15.0	0.9719	96.00	1.0000
11-0027	HEALTHSOUTH SEA PINES REHAB HOSP	Brevard	18	13,389	11,714	90	41.8	2.07%	13.8	0.8968	97.56	1.0000
11-0041	WEST GABLES REHABILITATION HOSPITAL	Miami-Dade	18	14,057	11,966	60	39.5	5.52%	12.7	0.8234	103.39	1.0000
11-0045	HEALTHSOUTH REHABILITATION HOSPITAL	Pinellas	18	11,102	10,421	70	52.5	1.76%	14.3	0.9286	101.07	1.0000
2396-0013	HEALTHSOUTH EMERALD COAST REHAB HOSPITAL	Bay	18	12,234	11,078	75	42.0	6.30%	14.8	0.9615	94.18	1.0000
2396-0042	HEALTHSOUTH REHAB HOSPITAL SPRING HILL	Hernando	18	10,621	10,455	70	56.5	1.87%	15.8	1.0223	96.28	1.0000
2396-0049	HEALTHSOUTH RIDGELAKE HOSPITAL	Sarasota	18	19,743	39,111	40	27.0	1.06%	30.3	1.9602	101.06	1.0000
14	MEAN			13,593	14,574	75.86	50.033	5.67%	16.12	1.0437	100.13	1.0013
	MEDIAN			13,566	12,353	72.50	42.207	4.13%	14.93	0.9667	101.06	1.0000
	STANDARD DEVIATION			2,285	7,064	29.30	23.982	4.59%	4.43	0.2866	3.06	0.0032

PARTIAL YEAR - COMBINED WITH DELRAY 10-0258

11-0014	PINECREST REHABILITATION HOSPITAL, INC.	Palm Beach	18	23,070	22,282	90	29.1	6.34%	15.0	0.9718	104.42	1.0507
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2021

# Florida Hospital Financial Data

## APPENDIX C

## HOSPITALS THAT FILED CONSOLIDATED FINANCIAL REPORTS

(Consolidation of data for two or more campuses)

MAIN CAMPUS	MAIN CAMPUS NUMBER	MAIN CAMPUS COUNTY	ANCILLARY CAMPUS INCLUDED IN MAIN CAMPUS REPORT	ANCILLARY CAMPUS NUMBER	ANCILLARY CAMPUS COUNTY
Baptist Hospital	10-0093	Escambia	Gulf Breeze Hospital	11-0003	Santa Rosa
Baptist Medical Center	10-0088	Duval	Baptist Medical Center - South	2396-0052	Duval
Bay Medical Center	10-0026	Bay	Bay Medical Behavioral HC	11-0034	Bay
Brooksville Regional Hospital	10-0071	Hernando	Spring Hill Regional Hospital	11-1525	Hernando
Florida Hospital - Orlando	10-0007	Orange	Florida Hospital Altamonte	12-0004	Seminole
			Florida Hospital - Apopka	12-0003	Orange
			FL Hospital Celebration Health	2396-0017	Osceola
			Florida Hospital - East Orlando	10-0021	Orange
			Florida Hospital - Kissimmee	10-0089	Osceola
			Winter Park Memorial Hospital	10-0162	Orange
Florida Hospital Heartland Medical Center	10-0109	Highlands	Florida Hospital - Lake Placid	12-0013	Highlands
Florida Hospital - Oceanside	10-0068	Volusia	Florida Hospital - Ormond Beach	10-0169	Volusia
Halifax Medical Center	10-0017	Volusia	Halifax Psychiatric Center - North	11-0016	Volusia
			Halifax Medical Ctr - Port Orange	2396-0051	Volusia
Holmes Regional	10-0019	Brevard	Palm Bay Community Hospital	12-0007	Brevard
Jackson Memorial Hospital	10-0022	Miami-Dade	Jackson Memorial Hospital North	10-0114	Miami-Dade
			Jackson South Comm. Hospital	10-0208	Miami-Dade
Lee Memorial	10-0012	Lee	Healthpark Medical Center	12-0005	Lee
Leesburg Regional Medical Center	10-0084	Lake	Leesburg Regional Med Ctr North	10-0214	Lake
Lower Keys Med. Center	10-0150	Monroe	Depoo Hospital	10-0195	Monroe
Martin Memorial Medical Center	10-0044	Martin	Martin Memorial Hospital South	12-0009	Martin
Mease Hospital	10-0043	Pinellas	Mease Hospital - Countryside	11-0001	Pinellas
Memorial Regional Hospital	10-0025	Broward	Memorial Regional Hospital South	10-0225	Broward
Mount Sinai Medical Center	10-0034	Miami-Dade	South campus	10-0060	Miami-Dade
Naples Community	10-0018	Collier	North Collier Hospital	12-0006	Collier
Physicians Regional Medical Center- Pin	2396-0025	Collier	Physicians Reg. Med. Ctr. Collier	2396-0057	Collier
Ocala Regional Medical Center	10-0212	Marion	West Marion Community Hospital	2396-0039	Marion
Orlando Regional	10-0006	Orange	Arnold Palmer Hospital	12-0001	Orange
			Orlando Regional Lucerine	10-0221	Orange
			Orlando Regional Sand Lake	12-0002	Orange
			Orlando Regional South Seminole	10-0263	Seminole
Select Specialty Hospital- Orlando Inc	2396-0043	Orange	Spec. Hospital(Orlando) S campus	2396-0068	Orange
Shands Teaching Hospital	10-0113	Alachua	Shands at AGH	10-0082	Alachua
			Shands Rehabilitation Hospital	11-0025	Alachua
			Shands at Vista	12-0011	Alachua
Westchester General	10-0165	Miami-Dade	Southern Winds Hospital	11-0040	Miami-Dade
Winter Haven Hospital	10-0052	Polk	Regency Medical Center	12-0010	Polk

**NOTE: Individual statistics for the hospitals listed in column four are not contained in the body of this report, but are consolidated into the main campus statistics.**

## HOSPITALS THAT ARE NOT INCLUDED IN THIS REPORT

MOST RECENT NAME	HOSPITAL NUMBER	HOSPITAL COUNTY	CURRENT STATUS
Select Specialty Hospital Gainesville	2396-0071	Alachua	New Hospital
The Family	11-0035	Broward	Not Filed
Gadsden County Community Hospital	10-0159	Gadsden	Inactive
Shriners Hospital for Children Tampa	11-0012	Hillsborough	Exempt by Statute
South Beach Community Hospital	10-0172	Miami-Dade	Moratorium on Admissions
South Florida Evaluation & Treatment	12-0014	Miami-Dade	Not Filed

## HOSPITALS CLOSED FROM 1998 - 2007 BY COUNTY

MOST RECENT NAME	HOSPITAL NUMBER	HOSPITAL COUNTY	CURRENT STATUS
Tacachale-Dahlia Hospital Unit	11-0483	Alachua	Closed in 2001
Florida Medical Center-South	10-0085	Broward	Closed in 1999
Pompano Beach Medical Center	10-0199	Broward	Closed in 1999
Heritage-Beverly Hills	11-0052	Citrus	Closed in 1998
G. Pierce Wood Memorial Hospital	10-4002	DeSoto	Closed in 2002
Gulf Pines Hospital	10-0027	Gulf	Closed in 2005
Charter Behavioral-Tampa Bay/Tampa	10-4012	Hillsborough	Closed in 2000
Sunland Marianna Cox Medical Center	10-0261	Jackson	Closed in 2002
Florida Elks Children's Hospital	11-0111	Lake	Closed in 1999
Charter Glade Behavioral Health System	11-1416	Lee	Closed in 2000
WaterOak (IRTF)	11-1111	Leon	Closed in 1999
Charter Springs Hospital - Ocala	11-0005	Marion	Closed in 2000
Delray - North campus	10-0059	Miami-Dade	Closed in 2001
Parkway West Regional Medical Center	10-0222	Miami-Dade	Closed in 1998
Windmoor Healthcare of Miami	10-4005	Miami-Dade	Closed in 2001
Mt. Sinai Med Ctr. & Heart Inst. North	11-0011	Miami-Dade	Closed in 2001
Laurel Oaks Behavioral Treatment Center	11-0015	Orange	Closed in 1999
Winter Park Pavilion	11-0026	Orange	Closed in 2003
Park Place Behavioral Health Care	11-0030	Osceola	Closed in 2000
Everglades Regional Medical Center	10-0144	Palm Beach	Closed in 1998
Palm Beach Regional Hospital	10-0207	Palm Beach	Closed in 1998
Charter Behavioral-Tampa Bay/Pasco	11-0056	Pasco	Closed in 1999
Clearwater Community Hospital	10-0174	Pinellas	Closed in 2000
Charter Behavioral-Tampa Bay at Largo	10-4014	Pinellas	Closed in 1999
Heart of Florida Behavioral Center	10-4006	Polk	Closed in 2000

# GLOSSARY

**Acute Care** - Inpatient routine care provided patients who are acutely ill, but not to the degree that requires concentrated continuous observation of the type provided in intensive care units.

**Adjusted Admissions** - Adjusted admissions are the sum of acute admissions and the intensive care admissions divided by the ratio of inpatient revenues generated from acute, intensive, ambulatory and ancillary patient services to gross revenues. The formula for computation of adjusted admissions is as follows:

The Total of Acute & Intensive  
Care Admissions

Divided by  
The Quotient of

(Total Inpatient Revenue – Inpatient Sub Acute  
Revenue) / Gross Revenue

**Adjusted Patient Days** - Adjusted patient days are the sum of acute patient days and the intensive care patient days divided by the ratio of inpatient revenues generated from acute, intensive, ambulatory and ancillary patient services to gross revenues. The formula for computation of adjusted patient days is as follows:

The Total of Acute & Intensive  
Care Patient Days

Divided by  
The Quotient of

(Total Inpatient Revenue – Inpatient Sub Acute  
Revenue) / Gross Revenue

## **Administrative, Courtesy and Policy**

**Adjustments** - Write-offs of patients' debt balances as well as employee discounts and courtesy discounts to physicians and others made at the hospital's discretion.

**Ambulatory Services** - Services provided to patients who come or are brought to a facility for purposes other than admission as an inpatient. Includes emergency services, clinical services, ambulance services and home health services, but excludes ancillary services.

**Ancillary Services** - Diagnostic or therapeutic services performed by specific departments as distinguished from general or routine patient care such as room and board. Ancillary services generally are those special services for which charges are customarily made in addition to routine charges and include such services as laboratory, radiology and surgical services.

**Average Length of Stay** - The average number of days of service rendered to each inpatient discharged during a given period.

**Contractual Allowances** - The differences between established full charges for individual services and the contractual rates received or to be received from Medicare, Medicaid or other third-party payers for services rendered.

**Cost** - See Operating Expenses.

**Current Ratio** – is total current assets (resources of the entity that will be converted to cash within one year in the normal course of operations) divided by current liabilities (obligations of the entity that will come due within one year). The Current Ratio is the basic indicator of financial liquidity, which is an organizations ability to meet its obligations. A current ratio of 1.0 would indicate that current assets are equal to current liabilities. When the ratio is higher, the more likely the hospital will be able to cover current obligations. When the ratio is lower, the more likely the hospital will have difficulty meeting its current payments.

**Days of Revenue in Accounts Receivable** - patient account receivable less allowance for uncollectible accounts divided by daily net patient service revenue (total patient service revenue minus deductions from revenue divided by 365). The number of days in accounts receivable is a critical component of the patient revenue cycle. Slow collection of patient revenue will impact every area of hospital operation from payroll to capital acquisition. If billed revenues are not collected in a timely fashion, cash flow will rapidly diminish and the ability to meet current obligations will be severely hampered. Generally speaking, the lower number of days outstanding indicates a more positive financial position.

**Days of Revenue in Accounts Payable** – accounts payable and other current liabilities divided by adjusted daily operating expense (total operating expense minus depreciation and

# GLOSSARY

amortization divided by 365). Days in accounts payable is the reverse side of the patient revenue cycle. The ability to clear current expenditures is one of the keys to the hospital's access to both short term and long term financing. If revenues are either insufficient to pay current expenses or not collected in a timely manner, the ability of the facility to purchase goods and services will be jeopardized, possibly compromising patient care.

**Daily Hospital Services** - Services rendered to inpatients daily which include room, food, nursing, linens and other services for which the hospital does not customarily charge separately.

**Deductions from Revenue** - Reductions in gross revenue arising from bad debts, contractual adjustments, uncompensated or charity care, administrative courtesy and policy discounts and adjustments and other deductions.

**Extraordinary Items** - Items that are material in nature, atypical or uncustomary, not expected to recur, and not normally considered within the context of the operations of the facility.

**Freestanding Specialty Hospital** - A hospital with psychiatric, substance abuse, or comprehensive medical rehabilitation beds, but no general acute care beds.

**Full-Time Equivalent (FTE) Employees** - An objective measurement of employment by an institution. To calculate the number of full-time equivalent employees, add up all hours for which employees were paid (whether worked or not) during the year and divide by 2080.

**Gross Revenue** - The sum of daily hospital service charges, ambulatory service charges, ancillary service charges and other operating revenue. Gross revenue does not include contributions, donations, legacies, or bequests made to a hospital without restriction by the donors.

**Gross Revenue/Adjusted Admission** - Gross revenue, divided by the number of adjusted admissions.

**Groups** - Hospitals are placed in groups to provide comparison among similar hospitals. The grouping model is based on a set of descriptive variables, which measure similarity in hospital size, services and other operating characteristics. Hospitals are placed in groups either by application of variables, which measure similarity, or by characteristics of operation or medical specialty. (Group assignment may change from year to year.)

**Hospital** - A licensed establishment that provides diagnosis and treatment for patients by means of an organized medical or professional staff, and permanent facilities that include inpatient beds, medical services and continuous nursing service.

**Inpatient** - "Inpatient" means a patient who has an admission order given by a licensed physician or other individual who has been granted admitting privileges by the hospital. Observation patients are excluded unless they are admitted.

**Insurance Charged-Based** - This term is derived

from the indemnity insurance model. Providers were reimbursed on a fee for service basis. The insurer's payment was based, either on the provider's actual billed charges, or on a list of allowable usual and customary fees per service.

**Licensed Beds** - Beds licensed by the Division of Health Quality Assurance.

**Long Term Debt To Capitalization (Equity/Net Assets)** - The long term debt divided by capitalization, i.e. net stockholder / partnership equity or net assets (Not for Profits) of an entity. This ratio gives a snapshot of the hospital's ability to obtain additional debt financing. It measures the amount of debt the facility is currently carrying in relation to the net assets or equity of the hospital. A higher number indicates a facility that is highly leveraged. For example, if a hospital's long term debt to net assets ratio is 40 percent this means that long term debt is equal to forty cents for each dollar of the total for capitalization (equity) and long term debt. In other words, the current amount of debt is moderate and the hospital should be able to borrow additional funds to undertake new capital projects. However, a very high ratio (or high negative ratio) would generally indicate that the hospital had negative equity and was probably already in serious financial trouble. Another explanation of this disparity would be the capital structure of the corporation. The long-term debt of many proprietary hospitals consists of inter-company accounts with the parent company and in some cases these accounts should actually be considered

# GLOSSARY

as equity of the controlled corporation as they are investments by the parent in plant and equipment.

**Man-hours** - One work year (2080 hours for one full-time employee) multiplied by the number of full-time equivalent employees.

**Margin** - See operating margin or total margin.

**Net Operating Revenue** - The total charges at the hospital's full rates for services rendered and goods sold, both patient-related and non-patient-related, minus deductions from revenues.

**Net Patient Service Revenue** - Inpatient and outpatient revenue, after deductions, for all patient care services.

**Net Revenue/Adjusted Admission** - The total charges at the hospital's full rates for services rendered and goods sold minus deductions from revenues, divided by the number of adjusted admissions.

**Non-Operating Expense** - The expenses of a hospital not directly associated with patient care, related patient services or the sale of related goods.

**Non-Operating Revenue** - Revenue not directly associated with patient care, related patient services or the sale of related goods.

**Operating Expenses** - Includes all common and accepted costs appropriate in developing and maintaining the operation of the patient care facilities and activities.

**Operating Margin** - Excess of operating revenues over operating expenses.

**Operating Revenue** - Includes revenue generated directly by provision of patient-care services.

**Other Operating Expense** - All operating expenses (other than those that are directly associated with patient care) such as research, education, or administration.

**Other Operating Revenue** - Includes revenue from non-patient-care services to patients, from sales and activities to persons other than patients, and from donated commodities.

**Outpatient** - Means a hospital patient who received services in one or more of the facilities of the hospital that is not currently an inpatient of the hospital.

**Patient Day** - A unit of measurement denoting lodging facilities provided and services rendered to one inpatient between the census-taking hour on two successive days. The day of admission, but not the day of discharge or death, is counted as a patient day. If both admission and discharge or death occur on the same day, the day is considered a day of admission and counts as one patient day.

**Patient Service Revenue** - The total charges at the hospital's full rates for patient related services.

**Specialty Beds** - Includes neonatal intensive

care beds (level II and III), psychiatric beds, substance abuse beds, comprehensive medical rehabilitation beds and skilled nursing facility beds. Specialty beds may be located in general acute care hospitals or freestanding specialty hospitals.

**Total Margin** - Excess total revenues over total expenses from all sources, including taxes and extraordinary items.

**Total Revenue** - All revenue received from patient services and non-patient services.

2021

# Florida Hospital Financial Data

## APPENDIX D

## 2007 HOSPITAL FINANCIAL DATA STATE SUMMARY

# Line	UTILIZATION AND FINANCIAL CHARACTERISTICS	GENERAL ACUTE CARE HOSPITALS						TOTAL GENERAL ACUTE CARE HOSPITALS N = 177	SPECIALTY HOSPITALS EXCLUDING STATE HOSPITALS N = 59		
		VOLUNTARY NOT FOR PROFIT N = 72		PROPRIETARY (FOR PROFIT) N = 83		LOCAL GOVERNMENT N = 22					
1	ACUTE LICENSED BEDS FISCAL YEAR END	26,639		18,654		8,164		53,457	3,467		
2	SUBACUTE LICENSED BEDS FISCAL YEAR END	478		155		20		653	743		
3	TOTAL LICENSED BEDS FISCAL YEAR END	27,117		18,809		8,184		54,110	4,210		
4	ACUTE STAFFED BEDS FISCAL YEAR END	24,909		18,465		7,452		50,826	3,396		
5	SUBACUTE STAFFED BEDS FISCAL YEAR END	478		155		20		653	743		
6	TOTAL STAFFED BEDS FISCAL YEAR END	25,387		18,620		7,472		51,479	4,139		
7	PHYSICIANS ON ACTIVE STAFF	26,504		14,485		8,034		49,023	3,655		
8	NUMBER OF EMPLOYEES (FTEs)	129,213.0		53,678.6		36,097.6		218,989.2	15,809.4		
<b>ACUTE CARE PATIENT DAYS</b>											
9	SELF PAY	343,157	5.7%	203,408	5.5%	190,921	11.3%	737,486	6.5%	28,855	3.6%
10	MEDICARE	2,530,145	42.1%	1,772,157	48.3%	497,133	29.4%	4,799,435	42.2%	409,920	50.4%
11	MEDICARE HMO	464,720	7.7%	425,235	11.6%	145,299	8.6%	1,035,254	9.1%	22,267	2.7%
12	MEDICAID	876,315	14.6%	461,265	12.6%	402,948	23.8%	1,740,528	15.3%	90,906	11.2%
13	OTHER GOVERNMENT PAYER	113,221	1.9%	72,698	2.0%	62,393	3.7%	248,312	2.2%	20,666	2.5%
14	INSURANCE/CHARGE-BASED	86,535	1.4%	6,073	0.2%	40,354	2.4%	132,962	1.2%	7,020	0.9%
15	OTHER CHARGE-BASED	38,757	0.6%	0	0.0%	0	0.0%	38,757	0.3%	0	0.0%
16	COMMERCIAL HMO/PPO	1,371,173	22.8%	677,795	18.5%	306,615	18.1%	2,355,583	20.7%	195,411	24.0%
17	OTHER DISCOUNTED	179,067	3.0%	47,769	1.3%	45,245	2.7%	272,081	2.4%	37,673	4.6%
18	TOTAL ACUTE CARE PATIENT DAYS	6,003,090	100.0%	3,666,400	100.0%	1,690,908	100.0%	11,360,398	100.0%	812,718	100.0%
20	TOTAL ACUTE CARE ADMISSIONS	1,228,305		766,107		318,058		2,312,470		76,857	
21	SUBACUTE CARE PATIENT DAYS	89,402		30,964		1,430		121,796		187,370	
22	SUBACUTE CARE ADMISSIONS	6,340		1,960		166		8,466		5,289	
23	TOTAL ACUTE AND SUBACUTE PATIENT DAYS	6,092,492		3,697,364		1,692,338		11,482,194		1,000,088	
24	TOTAL ACUTE AND SUBACUTE ADMISSIONS	1,234,645		768,067		318,224		2,320,936		82,146	
25	PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	61.7%		53.8%		56.7%		58.2%		64.2%	
26	AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	4.9		4.8		5.3		4.9		10.6	
27	PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	51.2%		54.7%		19.6%		51.1%		69.1%	
28	AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	14.1		15.8		8.6		14.4		35.4	
29	PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	61.6%		53.9%		56.7%		58.1%		65.1%	
30	AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.9		4.8		5.3		4.9		12.2	
<b>GROSS REVENUES BY PAYER</b>											
31	SELF-PAY	4,276,092,722	7.1%	3,019,325,379	7.1%	1,925,688,330	12.8%	9,221,106,431	7.8%	144,172,301	2.9%
32	MEDICARE	26,992,511,541	44.8%	22,545,347,187	52.8%	5,214,233,080	34.6%	54,752,091,808	46.4%	1,846,026,246	36.8%
33	MEDICAID	6,524,309,590	10.8%	4,441,242,465	10.4%	2,680,358,747	17.8%	13,645,910,802	11.6%	949,833,613	18.9%
34	OTHER GOVERNMENT FIXED PRICE PAYER	1,688,781,393	2.8%	854,439,455	2.0%	782,963,106	5.2%	3,326,183,954	2.8%	115,269,914	2.3%
35	INSURANCE/CHARGE BASED PAYERS	727,359,503	1.2%	49,114,845	0.1%	384,375,279	2.6%	1,160,849,627	1.0%	96,346,530	1.9%
36	COMMERCIAL HMO/PPO	17,725,221,304	29.5%	10,942,542,739	25.6%	3,618,104,622	24.0%	32,285,868,665	27.4%	1,732,398,377	34.5%
37	OTHER COMMERCIAL DISCOUNTED PAYERS	2,252,196,178	3.7%	811,828,721	1.9%	444,273,852	3.0%	3,508,298,751	3.0%	131,341,503	2.6%
38	TOTAL GROSS PATIENT SERVICE REVENUES	60,186,472,231	100.0%	42,663,840,791	100.0%	15,049,997,016	100.0%	117,900,310,038	100.0%	5,015,388,484	100.0%
<b>GROSS REVENUES BY TYPE</b>											
39	DAILY HOSPITAL SERVICE	7,978,929,693	13.3%	5,195,807,856	12.2%	2,123,651,967	14.1%	15,298,389,516	13.0%	1,074,067,726	21.4%
40	INPATIENT AMBULATORY SERVICE	1,303,095,245	2.2%	824,488,143	1.9%	257,693,479	1.7%	2,385,276,867	2.0%	19,690,852	0.4%
41	INPATIENT SURGERY	4,193,606,352	7.0%	2,531,419,641	5.9%	645,792,001	4.3%	7,370,817,994	6.3%	108,975,755	2.2%
42	OTHER INPATIENT ANCILLARY SERVICE	26,464,263,415	44.0%	21,610,372,662	50.7%	6,857,139,711	45.6%	54,931,775,788	46.6%	1,987,580,589	39.6%
43	OUTPATIENT AND AMBULATORY SURGERY	2,584,494,517	4.3%	1,295,113,563	3.0%	425,206,245	2.8%	4,304,814,325	3.7%	154,757,143	3.1%
44	OTHER OUTPATIENT AMBULATORY SERVICES	2,535,930,975	4.2%	1,551,094,340	3.6%	766,730,286	5.1%	4,853,755,601	4.1%	272,509,630	5.4%
45	OTHER OUTPATIENT ANCILLARY SERVICES	15,126,152,034	25.1%	9,655,544,586	22.6%	3,973,783,327	26.4%	28,755,479,947	24.4%	1,397,806,788	27.9%
46	TOTAL GROSS PATIENT SERVICE REVENUES	60,186,472,231	100.0%	42,663,840,791	100.0%	15,049,997,016	100.0%	117,900,310,038	100.0%	5,015,388,483	100.0%

## 2007 HOSPITAL FINANCIAL DATA STATE SUMMARY

# Line	UTILIZATION AND FINANCIAL CHARACTERISTICS	GENERAL ACUTE CARE HOSPITALS						TOTAL GENERAL ACUTE CARE HOSPITALS N = 177	SPECIALTY HOSPITALS EXCLUDING STATE HOSPITALS N = 59		
		VOLUNTARY NOT FOR PROFIT N = 72		PROPRIETARY (FOR PROFIT) N = 83		LOCAL GOVERNMENT N = 22					
<b>DEDUCTIONS FROM REVENUES</b>											
47	PROVISIONS FOR BAD DEBTS	1,895,804,006	4.4%	1,563,379,028	4.6%	951,015,583	8.7%	4,410,198,617	5.0%	54,506,011	1.7%
48	CONTRACTUAL ALLOWANCE-MEDICARE	20,534,937,927	47.1%	18,474,520,330	54.1%	3,598,653,652	32.8%	42,608,111,909	48.0%	1,186,035,827	37.9%
49	CONTRACTUAL ALLOWANCE-MEDICAID	5,029,293,910	11.5%	3,787,136,257	11.1%	1,795,920,955	16.4%	10,612,351,122	12.0%	675,075,827	21.6%
50	CONTRACTUAL ALLOWANCE-OTHER	12,255,779,577	28.1%	8,097,286,055	23.7%	2,866,622,964	26.1%	23,219,688,596	26.2%	1,056,917,102	33.8%
51	CHARITY/UNCOMPENSATED CARE-HILL BURTON	71,711,065	0.2%	2,186,317	0.0%	0	0.0%	73,897,382	0.1%	0	0.0%
52	CHARITY/UNCOMPENSATED CARE-OTHER	2,605,804,358	6.0%	824,801,719	2.4%	1,602,220,769	14.6%	5,032,826,846	5.7%	104,356,605	3.3%
53	RESTRICTED DONATIONS AND GRANTS-INDIGENT	(660,132)	0.0%	(498,212)	0.0%	0	0.0%	(1,158,344)	0.0%	0	0.0%
54	ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	349,757,445	0.8%	43,948,539	0.1%	61,929,905	0.6%	455,635,889	0.5%	31,543,668	1.0%
55	OTHER DEDUCTIONS FROM REVENUE	824,625,055	1.9%	1,337,975,928	3.9%	102,248,302	0.9%	2,264,849,285	2.6%	22,383,142	0.7%
56	<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>43,567,053,211</b>	<b>100.0%</b>	<b>34,130,735,961</b>	<b>100.0%</b>	<b>10,978,612,130</b>	<b>100.0%</b>	<b>88,676,401,302</b>	<b>100.0%</b>	<b>3,130,818,182</b>	<b>100.0%</b>
57	<b>NET PATIENT SERVICE REVENUE</b>	<b>16,619,419,020</b>	<b>97.1%</b>	<b>8,533,104,830</b>	<b>99.2%</b>	<b>4,071,384,886</b>	<b>97.0%</b>	<b>29,223,908,736</b>	<b>97.7%</b>	<b>1,884,570,301</b>	<b>97.2%</b>
58	OTHER OPERATING REVENUE	488,466,624	2.9%	71,787,451	0.8%	126,487,223	3.0%	686,741,298	2.3%	55,275,296	2.8%
59	<b>NET OPERATING REVENUE</b>	<b>17,107,885,644</b>	<b>100.0%</b>	<b>8,604,892,281</b>	<b>100.0%</b>	<b>4,197,872,109</b>	<b>100.0%</b>	<b>29,910,650,034</b>	<b>100.0%</b>	<b>1,939,845,597</b>	<b>100.0%</b>
<b>OPERATING EXPENSES</b>											
60	DAILY HOSPITAL SERVICES	2,682,546,646	16.1%	1,445,694,799	17.2%	921,488,292	19.7%	5,049,729,737	16.9%	310,967,372	16.7%
61	AMBULATORY SERVICES	716,820,843	4.3%	361,309,706	4.3%	368,443,987	7.9%	1,446,574,536	4.9%	108,298,056	5.8%
62	ANCILLARY SERVICES	6,064,008,716	36.3%	2,830,862,409	33.6%	1,538,173,321	32.9%	10,433,044,446	35.0%	529,598,453	28.4%
63	OTHER OPERATING EXPENSES	7,240,831,717	43.3%	3,785,230,387	44.9%	1,841,248,497	39.4%	12,867,310,601	43.2%	918,347,995	49.2%
64	<b>TOTAL OPERATING EXPENSES</b>	<b>16,704,207,922</b>	<b>100.0%</b>	<b>8,423,097,301</b>	<b>100.0%</b>	<b>4,669,354,097</b>	<b>100.0%</b>	<b>29,796,659,320</b>	<b>100.0%</b>	<b>1,867,211,876</b>	<b>100.0%</b>
<b>EXCESS (DEFICIT) OF OPERATING</b>											
65	<b>REVENUES OVER OPERATING EXPENSES</b>	<b>403,677,722</b>		<b>181,794,980</b>		<b>(471,481,988)</b>		<b>113,990,714</b>		<b>72,633,721</b>	
66	<b>OPERATING MARGIN</b>	2.4%		2.1%		-11.2%		0.4%		3.7%	
67	NON-OPERATING REVENUE	1,163,388,212		402,591,596		1,066,488,023		2,632,467,831		231,483,956	
68	NON-OPERATING EXPENSE	485,104,803		127,499,704		272,552,506		885,157,013		148,155,776	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES</b>											
69	<b>PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>1,081,961,131</b>		<b>456,886,872</b>		<b>322,453,529</b>		<b>1,861,301,532</b>		<b>155,961,901</b>	
70	PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	2,989,183		163,021,793		0		166,010,976		1,331,096	
<b>EXCESS (DEFICIT) OF TOTAL REVENUES</b>											
71	<b>OVER TOTAL EXPENSES</b>	<b>1,078,971,948</b>		<b>293,865,079</b>		<b>322,453,529</b>		<b>1,695,290,556</b>		<b>154,630,805</b>	
72	<b>TOTAL MARGIN</b>	6.3%		3.4%		7.7%		5.7%		8.0%	
73	<b>ADJUSTED ADMISSIONS</b>	1,924,638		1,113,868		513,080		3,551,587		129,675	
74	<b>ADJUSTED PATIENT DAYS</b>	9,354,104		5,268,349		2,651,705		17,274,158		1,293,232	
75	OPERATING EXPENSES/ADJUSTED ADMISSION	8,679.14		7,562.02		9,100.63		8,389.67		14,399.16	
76	NET OPERATING REVENUE/ADJUSTED ADMISSION	8,888.88		7,725.23		8,181.70		8,421.77		14,959.28	
77	OPERATING EXPENSES/ADJUSTED PATIENT DAY	1,785.76		1,598.81		1,760.89		1,724.93		1,443.83	
78	NET OPERATING REVENUE/ADJUSTED PATIENT DAY	1,828.92		1,633.32		1,583.08		1,731.53		1,500.00	
79	SALARY PER FTE	50,891.16		52,087.68		57,398.31		52,257.07		50,708.86	

## 2007 HOSPITAL FINANCIAL DATA GROUP SUMMARY

# Line	UTILIZATION AND FINANCIAL CHARACTERISTICS	GENERAL ACUTE CARE HOSPITALS								TOTAL GENERAL ACUTE CARE HOSPITALS	
		RURAL GROUP Group 1 and Group 3 (Rural Counties) N = 21		URBAN GROUP Group 3 (urban Counties) and Groups 2, 4, and 6 N =110		REGIONAL GROUP Groups 5 and 7 N = 34		TEACHING GROUP Groups 8 and 9 N = 12		N = 177	
1	ACUTE LICENSED BEDS FISCAL YEAR END	862		24,428		16,076		12,091		53,457	
2	SUBACUTE LICENSED BEDS FISCAL YEAR END	108		234		136		175		653	
3	TOTAL LICENSED BEDS FISCAL YEAR END	970		24,662		16,212		12,266		54,110	
4	ACUTE STAFFED BEDS FISCAL YEAR END	810		23,889		15,425		10,702		50,826	
5	SUBACUTE STAFFED BEDS FISCAL YEAR END	108		234		136		175		653	
6	TOTAL STAFFED BEDS FISCAL YEAR END	918		24,123		15,561		10,877		51,479	
7	PHYSICIANS ON ACTIVE STAFF	354		23,405		15,295		9,969		49,023	
8	NUMBER OF EMPLOYEES (FTEs)	3,505.5		87,846.1		64,639.0		62,998.6		218,989.2	
<b>ACUTE CARE PATIENT DAYS</b>											
9	SELF PAY	8,550	7.8%	325,173	6.5%	217,906	6.2%	185,857	6.7%	737,486	6.5%
10	MEDICARE	63,855	58.6%	2,329,084	46.6%	1,501,672	43.0%	904,824	32.7%	4,799,435	42.2%
11	MEDICARE HMO	1,315	1.2%	508,041	10.2%	360,164	10.3%	165,734	6.0%	1,035,254	9.1%
12	MEDICAID	15,546	14.3%	658,342	13.2%	444,162	12.7%	622,478	22.5%	1,740,528	15.3%
13	OTHER GOVERNMENT PAYER	1,024	0.9%	72,699	1.5%	57,180	1.6%	117,409	4.2%	248,312	2.2%
14	INSURANCE/CHARGE-BASED	388	0.4%	30,638	0.6%	29,954	0.9%	71,982	2.6%	132,962	1.2%
15	OTHER CHARGE-BASED	14	0.0%	9,770	0.2%	8,758	0.3%	20,215	0.7%	38,757	0.3%
16	COMMERCIAL HMO/PPO	16,431	15.1%	960,324	19.2%	792,019	22.7%	586,809	21.2%	2,355,583	20.7%
17	OTHER DISCOUNTED	1,921	1.8%	101,457	2.0%	79,345	2.3%	89,358	3.2%	272,081	2.4%
18	TOTAL ACUTE CARE PATIENT DAYS	109,044	100.0%	4,995,528	100.0%	3,491,160	100.0%	2,764,666	100.0%	11,360,398	100.0%
20	TOTAL ACUTE CARE ADMISSIONS	29,020		1,083,724		696,139		503,587		2,312,470	
21	SUBACUTE CARE PATIENT DAYS	19,488		46,618		29,660		26,030		121,796	
22	SUBACUTE CARE ADMISSIONS	841		4,050		2,535		1,040		8,466	
23	TOTAL ACUTE AND SUBACUTE PATIENT DAYS	128,532		5,042,146		3,520,820		2,790,696		11,482,194	
24	TOTAL ACUTE AND SUBACUTE ADMISSIONS	29,861		1,087,774		698,674		504,627		2,320,936	
25	PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	34.7%		56.0%		59.5%		62.6%		58.2%	
26	AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	3.8		4.6		5.0		5.5		4.9	
27	PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	49.4%		54.6%		59.8%		40.8%		51.1%	
28	AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	23.2		11.5		11.7		25.0		14.4	
29	PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	36.3%		56.0%		59.5%		62.3%		58.1%	
30	AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.3		4.6		5.0		5.5		4.9	
<b>GROSS REVENUES BY PAYER</b>											
31	SELF-PAY	125,478,937	11.1%	4,266,680,147	7.9%	2,630,836,663	7.1%	2,198,110,684	8.5%	9,221,106,431	7.8%
32	MEDICARE	480,750,063	42.4%	26,555,910,783	49.4%	18,227,518,489	49.2%	9,487,912,473	36.5%	54,752,091,808	46.4%
33	MEDICAID	153,037,863	13.5%	5,802,792,890	10.8%	3,594,063,805	9.7%	4,096,016,244	15.8%	13,645,910,802	11.6%
34	OTHER GOVERNMENT FIXED PRICE PAYER	16,092,612	1.4%	1,019,416,117	1.9%	697,286,786	1.9%	1,593,388,439	6.1%	3,326,183,954	2.8%
35	INSURANCE/CHARGE BASED PAYERS	12,555,780	1.1%	285,639,634	0.5%	323,864,917	0.9%	538,789,296	2.1%	1,160,849,627	1.0%
36	COMMERCIAL HMO/PPO	310,471,186	27.4%	14,452,123,019	26.9%	10,580,492,841	28.6%	6,942,781,619	26.7%	32,285,868,665	27.4%
37	OTHER COMMERCIAL DISCOUNTED PAYERS	35,308,514	3.1%	1,358,608,102	2.5%	1,002,391,054	2.7%	1,111,991,081	4.3%	3,508,298,751	3.0%
38	TOTAL GROSS PATIENT SERVICE REVENUES	1,133,694,955	100.0%	53,741,170,692	100.0%	37,056,454,555	100.0%	25,968,989,836	100.0%	117,900,310,038	100.0%
<b>GROSS REVENUES BY TYPE</b>											
39	DAILY HOSPITAL SERVICE	95,879,854	8.5%	6,449,303,199	12.0%	4,699,294,315	12.7%	4,053,912,148	15.6%	15,298,389,516	13.0%
40	INPATIENT AMBULATORY SERVICE	20,043,953	1.8%	1,090,610,146	2.0%	691,262,653	1.9%	583,360,115	2.2%	2,385,276,867	2.0%
41	INPATIENT SURGERY	39,461,220	3.5%	3,131,211,275	5.8%	2,467,826,554	6.7%	1,732,318,945	6.7%	7,370,817,994	6.3%
42	OTHER INPATIENT ANCILLARY SERVICE	292,072,750	25.8%	24,415,531,786	45.4%	18,086,026,219	48.8%	12,138,145,033	46.7%	54,931,775,788	46.6%
43	OUTPATIENT AND AMBULATORY SURGERY	59,152,381	5.2%	2,086,773,686	3.9%	1,240,433,644	3.3%	918,454,614	3.5%	4,304,814,325	3.7%
44	OTHER OUTPATIENT AMBULATORY SERVICES	153,422,363	13.5%	2,414,420,278	4.5%	1,306,517,577	3.5%	979,395,383	3.8%	4,853,755,601	4.1%
45	OTHER OUTPATIENT ANCILLARY SERVICES	473,662,434	41.8%	14,153,320,322	26.3%	8,565,093,593	23.1%	5,563,403,598	21.4%	28,755,479,947	24.4%
46	TOTAL GROSS PATIENT SERVICE REVENUES	1,133,694,955	100.0%	53,741,170,692	100.0%	37,056,454,555	100.0%	25,968,989,836	100.0%	117,900,310,038	100.0%

## 2007 HOSPITAL FINANCIAL DATA GROUP SUMMARY

# Line	UTILIZATION AND FINANCIAL CHARACTERISTICS	GENERAL ACUTE CARE HOSPITALS								TOTAL GENERAL ACUTE CARE HOSPITALS	
		RURAL GROUP Group 1 and Group 3 (Rural Counties) N = 21		URBAN GROUP Group 3 (urban Counties) and Groups 2, 4, and 6 N = 110		REGIONAL GROUP Groups 5 and 7 N = 34		TEACHING GROUP Groups 8 and 9 N = 12		N = 177	
<b>DEDUCTIONS FROM REVENUES</b>											
47	PROVISIONS FOR BAD DEBTS	74,593,266	9.5%	2,238,865,965	5.4%	1,275,486,594	4.6%	821,252,792	4.4%	4,410,198,617	5.0%
48	CONTRACTUAL ALLOWANCE-MEDICARE	334,815,756	42.5%	21,178,084,790	50.9%	14,253,325,607	51.3%	6,841,885,756	37.0%	42,608,111,909	48.0%
49	CONTRACTUAL ALLOWANCE-MEDICAID	98,655,869	12.5%	4,805,935,165	11.5%	2,903,294,954	10.4%	2,804,465,134	15.2%	10,612,351,122	12.0%
50	CONTRACTUAL ALLOWANCE-OTHER	203,951,256	25.9%	10,384,610,950	25.0%	7,171,839,792	25.8%	5,459,286,598	29.5%	23,219,688,596	26.2%
51	CHARITY/UNCOMPENSATED CARE-HILL BURTON	2,186,317	0.3%	1,455,959	0.0%	70,255,106	0.3%	0	0.0%	73,897,382	0.1%
52	CHARITY/UNCOMPENSATED CARE-OTHER	46,582,189	5.9%	1,499,669,369	3.6%	1,266,347,588	4.6%	2,220,227,700	12.0%	5,032,826,846	5.7%
53	RESTRICTED DONATIONS AND GRANTS-INDIGENT	(498,212)	-0.1%	(660,132)	0.0%	0	0.0%	0	0.0%	(1,158,344)	0.0%
54	ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	3,805,649	0.5%	133,841,752	0.3%	140,718,675	0.5%	177,269,813	1.0%	455,635,889	0.5%
55	OTHER DEDUCTIONS FROM REVENUE	23,848,298	3.0%	1,370,152,289	3.3%	704,925,843	2.5%	165,922,855	0.9%	2,264,849,285	2.6%
56	<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>787,940,388</b>	<b>100.0%</b>	<b>41,611,956,107</b>	<b>100.0%</b>	<b>27,786,194,159</b>	<b>100.0%</b>	<b>18,490,310,648</b>	<b>100.0%</b>	<b>88,676,401,302</b>	<b>100.0%</b>
57	<b>NET PATIENT SERVICE REVENUE</b>	<b>345,754,567</b>	<b>95.9%</b>	<b>12,129,214,585</b>	<b>98.7%</b>	<b>9,270,260,396</b>	<b>98.4%</b>	<b>7,478,679,188</b>	<b>95.5%</b>	<b>29,223,908,736</b>	<b>97.7%</b>
58	OTHER OPERATING REVENUE	14,906,158	4.1%	161,843,337	1.3%	153,979,267	1.6%	356,012,536	4.5%	686,741,298	2.3%
59	<b>NET OPERATING REVENUE</b>	<b>360,660,725</b>	<b>100.0%</b>	<b>12,291,057,922</b>	<b>100.0%</b>	<b>9,424,239,663</b>	<b>100.0%</b>	<b>7,834,691,724</b>	<b>100.0%</b>	<b>29,910,650,034</b>	<b>100.0%</b>
<b>OPERATING EXPENSES</b>											
60	DAILY HOSPITAL SERVICES	40,893,809	11.3%	2,002,744,485	16.6%	1,569,011,941	16.9%	1,437,079,502	17.7%	5,049,729,737	16.9%
61	AMBULATORY SERVICES	41,870,044	11.6%	588,389,895	4.9%	385,132,546	4.2%	431,182,051	5.3%	1,446,574,536	4.9%
62	ANCILLARY SERVICES	108,537,199	30.1%	4,140,533,620	34.3%	3,404,863,771	36.7%	2,779,109,856	34.3%	10,433,044,446	35.0%
63	OTHER OPERATING EXPENSES	169,647,634	47.0%	5,324,260,451	44.2%	3,909,016,000	42.2%	3,464,386,516	42.7%	12,867,310,601	43.2%
64	<b>TOTAL OPERATING EXPENSES</b>	<b>360,948,686</b>	<b>100.0%</b>	<b>12,055,928,451</b>	<b>100.0%</b>	<b>9,268,024,258</b>	<b>100.0%</b>	<b>8,111,757,925</b>	<b>100.0%</b>	<b>29,796,659,320</b>	<b>100.0%</b>
<b>EXCESS (DEFICIT) OF OPERATING REVENUES OVER OPERATING EXPENSES</b>											
65	<b>REVENUES OVER OPERATING EXPENSES</b>	<b>(287,961)</b>		<b>235,129,471</b>		<b>156,215,405</b>		<b>(277,066,201)</b>		<b>113,990,714</b>	
66	<b>OPERATING MARGIN</b>	<b>-0.1%</b>		<b>1.9%</b>		<b>1.7%</b>		<b>-3.5%</b>		<b>0.4%</b>	
67	NON-OPERATING REVENUE	20,182,377		739,252,603		831,530,140		1,041,502,711		2,632,467,831	
68	NON-OPERATING EXPENSE	9,393,080		271,431,011		270,769,896		333,563,026		885,157,013	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>											
69	<b>PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>10,501,336</b>		<b>702,951,063</b>		<b>716,975,649</b>		<b>430,873,484</b>		<b>1,861,301,532</b>	
70	PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	(1,304,372)		117,324,726		48,282,219		1,708,403		166,010,976	
<b>EXCESS (DEFICIT) OF TOTAL REVENUES OVER TOTAL EXPENSES</b>											
71	<b>OVER TOTAL EXPENSES</b>	<b>11,805,708</b>		<b>585,626,337</b>		<b>668,693,430</b>		<b>429,165,081</b>		<b>1,695,290,556</b>	
72	<b>TOTAL MARGIN</b>	<b>3.3%</b>		<b>4.8%</b>		<b>7.1%</b>		<b>5.5%</b>		<b>5.7%</b>	
73	<b>ADJUSTED ADMISSIONS</b>	<b>79,646</b>		<b>1,718,690</b>		<b>1,022,038</b>		<b>731,212</b>		<b>3,551,587</b>	
74	<b>ADJUSTED PATIENT DAYS</b>	<b>299,034</b>		<b>7,851,683</b>		<b>5,123,274</b>		<b>4,000,167</b>		<b>17,274,158</b>	
75	OPERATING EXPENSES/ADJUSTED ADMISSION	4,531.89		7,014.60		9,068.18		11,093.57		8,389.67	
76	NET OPERATING REVENUE/ADJUSTED ADMISSION	4,528.28		7,151.41		9,221.02		10,714.66		8,421.77	
77	OPERATING EXPENSES/ADJUSTED PATIENT DAY	1,207.05		1,535.46		1,809.00		2,027.85		1,724.93	
78	NET OPERATING REVENUE/ADJUSTED PATIENT DAY	1,206.08		1,565.40		1,839.50		1,958.59		1,731.53	
79	SALARY PER FTE	44,916.82		50,820.76		53,833.26		53,051.09		52,257.07	

## HOSPITAL SPECIFIC FINANCIAL DATA FOR 2007 (BY COUNTY)

Below is the alphabetic key codes used to indicate the type of control and type of hospital. Note: Short-term rehabilitation hospitals are categorized as Type E hospitals, while long-term acute care hospitals are placed with the Type J hospitals. Also below are the numeric codes used to identify groups of hospitals for comparative purposes. Acute care hospital groups 01-07 are further defined in Appendix B.

KEY TO CODES USED IN THE HOSPITAL-SPECIFIC DATA		
Type of Control	Type of Hospital	Type of Group
<b>Not-For-Profit</b>	<b>Short-Term</b>	<b>01-07</b> Acute Care Hospitals
<b>A</b> Religious	<b>A</b> General	<b>08</b> Statutory Teaching Hospitals
<b>B</b> Other	<b>B</b> Psychiatric	<b>09</b> Family Practice Teaching Hospitals
<b>Proprietary (For Profit)</b>	<b>C</b> Substance Abuse	<b>11</b> State Hospitals
<b>C</b> Individual	<b>D</b> Teaching	<b>12</b> Long Term Care Hospitals
<b>D</b> Partnership	<b>E</b> Other Specialty	<b>13</b> Long Term Psychiatric Hospitals
<b>E</b> Corporation	<b>Long-Term</b>	<b>14</b> Specialty Acute Care Hospitals
<b>Governmental</b>	<b>F</b> General	<b>15</b> Short Term Psychiatric Hospitals
<b>H</b> County	<b>G</b> Psychiatric	<b>18</b> Comprehensive Medical Rehabilitation
<b>I</b> Hospital Authority	<b>H</b> Substance Abuse	
<b>J</b> Hospital District	<b>I</b> Rehabilitation	
<b>K</b> State	<b>J</b> Other Specialty	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Alachua	Alachua SHANDS	Baker	Baker	Bay	Bay	Bay
HOSPITAL NAME	NORTH FLORIDA REGIONAL MEDICAL CENTER	TEACHING HOSPITAL AND CLINICS	ED FRASER MEMORIAL HOSPITAL	NORTHEAST FLORIDA STATE HOSPITAL	GULF COAST MEDICAL CENTER	BAY MEDICAL CENTER	HEALTHSOUTH EMERALD COAST REHAB HOSPITAL
HOSPITAL NUMBER	100204	100113	100134	104007	100242	100026	23960013
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 6	B / D / 8	I / A / 1	K / G / 11	E / A / 3	J / A / 6	E / E / 18
FISCAL YEAR END	12/31/2007	6/30/2007	9/30/2007	6/30/2007	12/31/2007	9/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	325	1,118	25	76	176	413	75
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	1,062	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	325	1,118	25	1,138	176	413	75
ACUTE STAFFED BEDS FISCAL YEAR END	325	985	25	76	176	413	75
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	1,062	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	325	985	25	1,138	176	413	75
PHYSICIANS ON ACTIVE STAFF	351	1,081	3	43	195	179	63
NUMBER OF EMPLOYEES (FTEs)	1,302.7	6,545.3	136.2	1,073.0	715.7	1,877.1	151.6
ACUTE CARE PATIENT DAYS							
SELF PAY	2,297	15,279	5	6,982	1,743	7,309	294
MEDICARE	51,328	95,702	178	184	17,277	47,895	12,087
MEDICARE HMO	1,363	5,215	0	0	469	461	269
MEDICAID	6,773	67,732	47	7,082	7,857	11,726	788
OTHER GOVERNMENT PAYER	1,730	8,662	0	10,248	895	1,936	0
INSURANCE/CHARGE-BASED	0	11,497	0	0	0	1,925	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	22,561	68,628	19	32	10,288	11,668	1,055
OTHER DISCOUNTED	891	2,334	0	0	1,142	1,962	845
TOTAL ACUTE CARE PATIENT DAYS	86,943	275,049	249	24,528	39,671	84,882	15,338
TOTAL ACUTE CARE ADMISSIONS	20,171	40,909	74	26	10,487	18,305	1,033
SUBACUTE CARE PATIENT DAYS	0	0	0	175,067	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	252	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	86,943	275,049	249	199,595	39,671	84,882	15,338
TOTAL ACUTE AND SUBACUTE ADMISSIONS	20,171	40,909	74	278	10,487	18,305	1,033
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	73.3%	67.4%	2.7%	88.4%	61.8%	56.3%	56.0%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	4.3	6.7	3.4	943.4	3.8	4.6	14.8
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	45.2%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	694.7	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	73.3%	67.4%	2.7%	48.1%	61.8%	56.3%	56.0%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.3	6.7	3.4	718.0	3.8	4.6	14.8
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	172,947,801	329,585,707	267,418	54,851,979	63,538,121	89,695,651	8,790,775
INPATIENT AMBULATORY SERVICE	13,869,324	25,945,705	2,781	0	7,220,935	17,237,353	0
INPATIENT SURGERY	111,737,468	135,035,583	1,197	0	73,994,982	48,428,352	0
OTHER INPATIENT ANCILLARY SERVICE	721,790,728	949,946,262	723,996	0	295,040,332	310,320,074	15,567,463
OUTPATIENT AND AMBULATORY SURGERY	43,591,891	62,374,496	1,165,965	0	33,464,277	24,393,068	0
OTHER OUTPATIENT AMBULATORY SERVICES	24,927,590	65,781,073	2,698,433	0	19,845,396	60,964,747	0
OTHER OUTPATIENT ANCILLARY SERVICES	286,401,544	468,013,891	21,551,855	0	178,020,515	276,539,678	622,102
TOTAL GROSS PATIENT SERVICE REVENUES	1,375,266,346	2,036,682,717	26,411,645	54,851,979	671,124,558	827,578,923	24,980,340

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	NORTH FLORIDA REGIONAL MEDICAL CENTER	SHANDS TEACHING HOSPITAL AND CLINICS	ED FRASER MEMORIAL HOSPITAL	NORTHEAST FLORIDA STATE HOSPITAL	GULF COAST MEDICAL CENTER	BAY MEDICAL CENTER	HEALTHSOUTH EMERALD COAST REHAB HOSPITAL
HOSPITAL NUMBER	100204	100113	100134	104007	100242	100026	23960013
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	57,946,301	175,155,114	5,223,740	803,967	32,352,226	93,934,528	472,725
MEDICARE	697,147,885	694,661,182	8,449,029	32,819,619	279,972,604	400,669,219	19,753,479
MEDICAID	93,560,687	336,246,009	3,644,826	6,051,409	85,153,866	87,636,413	1,355,645
OTHER GOVERNMENT FIXED PRICE PAYER	25,848,862	94,567,686	0	47,287	22,119,725	45,855,870	0
INSURANCE/CHARGE BASED PAYERS	0	107,501,447	0	0	0	32,232,092	0
COMMERCIAL HMO/PPO	473,682,869	628,551,279	9,094,050	15,129,697	230,783,043	167,250,801	2,120,190
OTHER COMMERCIAL DISCOUNTED PAYERS	27,079,742	0	0	0	20,743,094	0	1,278,301
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,375,266,346</b>	<b>2,036,682,717</b>	<b>26,411,645</b>	<b>54,851,979</b>	<b>671,124,558</b>	<b>827,578,923</b>	<b>24,980,340</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	37,732,499	46,985,084	3,638,655	0	24,717,182	48,662,448	348,852
CONTRACTUAL ALLOWANCE-MEDICARE	593,649,016	408,972,704	5,401,331	30,181,261	239,210,913	303,006,384	8,304,364
CONTRACTUAL ALLOWANCE-MEDICAID	85,256,199	211,642,846	2,263,385	3,647,222	72,874,126	58,767,712	754,547
CONTRACTUAL ALLOWANCE-OTHER	367,854,142	419,751,077	1,504,323	13,993,304	182,718,716	149,409,822	1,628,046
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	7,591,906	129,560,819	2,003,766	0	2,893,670	55,685,260	289,615
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	1,324,222	0	0	0	117,795	0	0
OTHER DEDUCTIONS FROM REVENUE	23,752,634	0	0	0	13,269,304	10,876,051	182,388
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>1,117,160,618</b>	<b>1,216,912,530</b>	<b>14,811,460</b>	<b>47,821,787</b>	<b>535,801,706</b>	<b>626,407,677</b>	<b>11,507,812</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>258,105,728</b>	<b>819,770,187</b>	<b>11,600,185</b>	<b>7,030,192</b>	<b>135,322,852</b>	<b>201,171,246</b>	<b>13,472,528</b>
OTHER OPERATING REVENUE	1,405,719	44,813,796	0	76,021	1,067,422	3,319,239	33,850
<b>NET OPERATING REVENUE</b>	<b>259,511,447</b>	<b>864,583,983</b>	<b>11,600,185</b>	<b>7,106,213</b>	<b>136,390,274</b>	<b>204,490,485</b>	<b>13,506,378</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	35,937,676	126,428,237	554,890	34,465,333	16,071,458	29,904,182	2,351,092
AMBULATORY SERVICES	7,622,461	28,073,028	1,168,366	1,794	4,994,543	11,046,489	0
ANCILLARY SERVICES	90,248,410	320,029,860	3,214,861	7,046,048	43,304,996	86,385,334	2,646,649
OTHER OPERATING EXPENSES	89,426,214	362,548,219	3,759,275	18,092,920	49,159,335	82,385,435	6,754,271
<b>TOTAL OPERATING EXPENSES</b>	<b>223,234,761</b>	<b>837,079,344</b>	<b>8,697,392</b>	<b>59,606,095</b>	<b>113,530,332</b>	<b>209,721,440</b>	<b>11,752,012</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>36,276,686</b>	<b>27,504,639</b>	<b>2,902,793</b>	<b>(52,499,882)</b>	<b>22,859,942</b>	<b>(5,230,955)</b>	<b>1,754,366</b>
<b>OPERATING MARGIN</b>	<b>14.0%</b>	<b>3.2%</b>	<b>25.0%</b>	<b>-738.8%</b>	<b>16.8%</b>	<b>-2.6%</b>	<b>13.0%</b>
NON-OPERATING REVENUE	38,776,237	30,500,525	669,312	0	12,144,580	10,701,718	1,214,428
NON-OPERATING EXPENSE	8,648,203	32,326,844	519,663	48,335	218,146	5,295,122	1,126,213
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>66,404,720</b>	<b>25,678,320</b>	<b>3,052,442</b>	<b>(52,548,217)</b>	<b>34,786,376</b>	<b>175,641</b>	<b>1,842,581</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	21,461,461	0	0	0	12,864,514	0	747,844
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>44,943,259</b>	<b>25,678,320</b>	<b>3,052,442</b>	<b>(52,548,217)</b>	<b>21,921,862</b>	<b>175,641</b>	<b>1,094,737</b>
<b>TOTAL MARGIN</b>	<b>17.3%</b>	<b>3.0%</b>	<b>26.3%</b>	<b>-739.5%</b>	<b>16.1%</b>	<b>0.1%</b>	<b>8.1%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>27,463</b>	<b>59,342</b>	<b>2,309</b>	<b>189</b>	<b>16,096</b>	<b>32,777</b>	<b>1,061</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>118,372</b>	<b>398,984</b>	<b>7,768</b>	<b>178,480</b>	<b>60,891</b>	<b>151,990</b>	<b>15,751</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$50,077.77</b>	<b>\$34,320.93</b>	<b>\$11,440.99</b>	<b>\$289,928.95</b>	<b>\$41,693.94</b>	<b>\$25,248.70</b>	<b>\$23,548.19</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$8,128.68</b>	<b>\$14,105.95</b>	<b>\$3,767.53</b>	<b>\$315,057.59</b>	<b>\$7,053.13</b>	<b>\$6,398.42</b>	<b>\$11,078.25</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$9,449.63</b>	<b>\$14,569.44</b>	<b>\$5,024.96</b>	<b>\$37,561.03</b>	<b>\$8,473.31</b>	<b>\$6,238.82</b>	<b>\$12,732.04</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$11,618.17</b>	<b>\$5,104.67</b>	<b>\$3,400.13</b>	<b>\$307.33</b>	<b>\$11,021.76</b>	<b>\$5,444.94</b>	<b>\$1,585.95</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,885.87</b>	<b>\$2,098.03</b>	<b>\$1,119.67</b>	<b>\$333.97</b>	<b>\$1,864.49</b>	<b>\$1,379.83</b>	<b>\$746.11</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,192.34</b>	<b>\$2,166.96</b>	<b>\$1,493.36</b>	<b>\$39.82</b>	<b>\$2,239.91</b>	<b>\$1,345.42</b>	<b>\$857.49</b>
<b>SALARY PER FTE</b>	<b>\$49,730.43</b>	<b>\$50,624.33</b>	<b>\$33,551.64</b>	<b>\$30,630.62</b>	<b>\$47,640.22</b>	<b>\$43,035.81</b>	<b>\$42,771.70</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>22.89</b>	<b>34.12</b>	<b>36.47</b>	<b>12.50</b>	<b>24.45</b>	<b>25.69</b>	<b>20.02</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND REVENUE					
COUNTY	Bay	Bradford	Brevard	Brevard	Brevard	Brevard	Brevard
HOSPITAL NAME	SSH - PANAMA CITY	SHANDS AT STARKE	CAPE CANAVERAL HOSPITAL	CIRCLES OF CARE	DEVEREUX HOSPITAL	HEALTHSOUTH SEA PINES REHAB HOSP	Brevard HOLMES REGIONAL MEDICAL CENTER, INC.
HOSPITAL NUMBER	23960045	100103	100177	104024	110036	110027	100019
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / J / 12	B / A / 1	B / A / 3	B / B / 15	B / G / 13	D / E / 18	B / A / 7
FISCAL YEAR END	12/31/2007	6/30/2007	9/30/2007	6/30/2007	6/30/2007	12/31/2007	9/30/2007
ACUTE LICENSED BEDS FISCAL YEAR END	30	25	150	52	0	90	574
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	100	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	30	25	150	52	100	90	574
ACUTE STAFFED BEDS FISCAL YEAR END	30	25	150	52	0	90	574
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	100	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	30	25	150	52	100	90	574
PHYSICIANS ON ACTIVE STAFF	0	21	75	3	3	31	473
NUMBER OF EMPLOYEES (FTEs)	74.8	203.4	968.6	153.4	219.7	150.2	3,469.6
ACUTE CARE PATIENT DAYS							
SELF PAY	0	201	1,764	878	0	392	14,685
MEDICARE	6,914	2,593	14,169	3,668	0	10,942	76,420
MEDICARE HMO	208	95	3,708	0	0	399	19,150
MEDICAID	185	287	1,884	0	0	90	13,130
OTHER GOVERNMENT PAYER	0	146	312	7,253	0	0	2,181
INSURANCE/CHARGE-BASED	0	54	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	1,099	347	7,523	2,452	0	2,449	38,627
OTHER DISCOUNTED	0	0	1,167	3,307	0	975	9,467
TOTAL ACUTE CARE PATIENT DAYS	8,406	3,723	30,527	17,558	0	15,247	173,660
TOTAL ACUTE CARE ADMISSIONS	332	1,158	6,844	2,974	0	1,101	33,517
SUBACUTE CARE PATIENT DAYS	0	0	0	0	33,339	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	86	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	8,406	3,723	30,527	17,558	33,339	15,247	173,660
TOTAL ACUTE AND SUBACUTE ADMISSIONS	332	1,158	6,844	2,974	86	1,101	33,517
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	76.8%	40.8%	55.8%	92.5%	0.0%	46.4%	82.9%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	25.3	3.2	4.5	5.9	0.0	13.8	5.2
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	91.3%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	387.7	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	76.8%	40.8%	55.8%	92.5%	91.3%	46.4%	82.9%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	25.3	3.2	4.5	5.9	387.7	13.8	5.2
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	8,490,363	3,792,004	33,640,553	13,995,729	13,613,669	10,096,904	180,233,954
INPATIENT AMBULATORY SERVICE	0	903,546	6,669,345	0	0	92,221	36,200,340
INPATIENT SURGERY	732,000	131,390	12,904,752	0	0	0	94,090,175
OTHER INPATIENT ANCILLARY SERVICE	19,236,240	8,171,698	116,210,358	266,183	0	15,440,160	760,576,787
OUTPATIENT AND AMBULATORY SURGERY	0	560,906	18,457,020	0	0	0	46,635,350
OTHER OUTPATIENT AMBULATORY SERVICES	0	15,534,868	19,038,067	0	0	0	63,889,051
OTHER OUTPATIENT ANCILLARY SERVICES	0	25,763,112	167,233,959	0	0	1,867,544	345,538,845
TOTAL GROSS PATIENT SERVICE REVENUES	28,458,603	54,857,524	374,154,054	14,261,912	13,613,669	27,496,829	1,527,164,502

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	SSH - PANAMA CITY	SHANDS AT STARKE	CAPE CANAVERAL HOSPITAL	CIRCLES OF CARE	DEVEREUX HOSPITAL	HEALTHSOUTH SEA PINES REHAB HOSP	HOLMES REGIONAL MEDICAL CENTER, INC.
HOSPITAL NUMBER	23960045	100103	100177	104024	110036	110027	100019
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	0	6,697,424	22,090,047	887,018	0	531,074	119,576,469
MEDICARE	24,105,091	21,680,600	190,928,848	2,775,312	0	19,790,974	771,287,561
MEDICAID	492,178	8,421,860	16,330,204	0	0	232,084	106,210,660
OTHER GOVERNMENT FIXED PRICE PAYER	0	1,615,837	14,157,008	5,743,282	13,613,669	0	50,564,764
INSURANCE/CHARGE BASED PAYERS	0	2,260,596	0	0	0	0	0
COMMERCIAL HMO/PPO	3,861,334	14,181,207	116,797,559	2,194,950	0	4,957,572	404,532,585
OTHER COMMERCIAL DISCOUNTED PAYERS	0	0	13,850,388	2,661,350	0	1,985,125	74,992,463
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>28,458,603</b>	<b>54,857,524</b>	<b>374,154,054</b>	<b>14,261,912</b>	<b>13,613,669</b>	<b>27,496,829</b>	<b>1,527,164,502</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	(47,650)	4,714,544	6,360,342	283,080	251,200	207,721	27,787,552
CONTRACTUAL ALLOWANCE-MEDICARE	14,966,685	12,439,976	146,306,277	1,450,225	0	7,050,668	578,941,394
CONTRACTUAL ALLOWANCE-MEDICAID	362,540	4,465,282	14,085,355	0	0	146,863	81,365,172
CONTRACTUAL ALLOWANCE-OTHER	2,475,421	9,886,605	84,515,687	4,547,879	0	3,457,650	297,068,469
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	0	2,785,888	9,228,296	3,538,500	0	407,351	60,537,346
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	1,961,381	142,619	0	0	7,341,769
OTHER DEDUCTIONS FROM REVENUE	0	0	11,156,708	0	0	45,330	52,948,350
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>17,756,996</b>	<b>34,292,295</b>	<b>273,614,046</b>	<b>9,962,303</b>	<b>251,200</b>	<b>11,315,583</b>	<b>1,105,990,052</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>10,701,607</b>	<b>20,565,229</b>	<b>100,540,008</b>	<b>4,299,609</b>	<b>13,362,469</b>	<b>16,181,246</b>	<b>421,174,450</b>
OTHER OPERATING REVENUE	2,282	1,390,209	3,201,570	0	20,850	38,999	11,733,014
<b>NET OPERATING REVENUE</b>	<b>10,703,889</b>	<b>21,955,438</b>	<b>103,741,578</b>	<b>4,299,609</b>	<b>13,383,319</b>	<b>16,220,245</b>	<b>432,907,464</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	3,165,496	1,537,159	15,825,695	5,944,180	9,151,835	2,698,097	75,618,409
AMBULATORY SERVICES	0	5,904,958	3,347,127	0	0	5,380	21,249,057
ANCILLARY SERVICES	3,457,772	5,343,795	36,652,210	250,900	451,681	3,352,000	174,205,639
OTHER OPERATING EXPENSES	3,466,701	8,202,570	49,481,452	2,661,428	4,263,627	7,800,502	175,731,071
<b>TOTAL OPERATING EXPENSES</b>	<b>10,089,969</b>	<b>20,988,482</b>	<b>105,306,484</b>	<b>8,856,508</b>	<b>13,867,143</b>	<b>13,855,979</b>	<b>446,804,176</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>613,920</b>	<b>966,956</b>	<b>(1,564,906)</b>	<b>(4,556,899)</b>	<b>(483,824)</b>	<b>2,364,266</b>	<b>(13,896,712)</b>
<b>OPERATING MARGIN</b>	<b>5.7%</b>	<b>4.4%</b>	<b>-1.5%</b>	<b>-106.0%</b>	<b>-3.6%</b>	<b>14.6%</b>	<b>-3.2%</b>
NON-OPERATING REVENUE	40,855	362	11,802,607	4,127,430	221,037	112,298	19,562,326
NON-OPERATING EXPENSE	0	0	8,974,879	0	0	197,782	8,423,421
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>654,775</b>	<b>967,318</b>	<b>1,262,822</b>	<b>(429,469)</b>	<b>(262,787)</b>	<b>2,278,782</b>	<b>(2,757,807)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>654,775</b>	<b>967,318</b>	<b>1,262,822</b>	<b>(429,469)</b>	<b>(262,787)</b>	<b>2,278,782</b>	<b>(2,757,807)</b>
<b>TOTAL MARGIN</b>	<b>6.1%</b>	<b>4.4%</b>	<b>1.2%</b>	<b>-10.0%</b>	<b>-2.0%</b>	<b>14.0%</b>	<b>-0.6%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>332</b>	<b>5,221</b>	<b>15,540</b>	<b>2,974</b>	<b>86</b>	<b>1,183</b>	<b>48,585</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>8,407</b>	<b>16,785</b>	<b>69,315</b>	<b>17,558</b>	<b>33,390</b>	<b>16,381</b>	<b>251,730</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$85,711.81</b>	<b>\$10,507.59</b>	<b>\$24,076.85</b>	<b>\$4,795.53</b>	<b>\$158,056.41</b>	<b>\$23,245.22</b>	<b>\$31,432.99</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$30,389.04</b>	<b>\$4,020.20</b>	<b>\$6,776.48</b>	<b>\$2,977.98</b>	<b>\$160,999.27</b>	<b>\$11,713.54</b>	<b>\$9,196.38</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$32,238.04</b>	<b>\$4,205.42</b>	<b>\$6,675.78</b>	<b>\$1,445.73</b>	<b>\$155,382.01</b>	<b>\$13,712.24</b>	<b>\$8,910.35</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$3,385.24</b>	<b>\$3,268.28</b>	<b>\$5,397.91</b>	<b>\$812.27</b>	<b>\$407.72</b>	<b>\$1,678.56</b>	<b>\$6,066.68</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,200.23</b>	<b>\$1,250.44</b>	<b>\$1,519.25</b>	<b>\$504.41</b>	<b>\$415.31</b>	<b>\$845.85</b>	<b>\$1,774.94</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,273.26</b>	<b>\$1,308.05</b>	<b>\$1,496.68</b>	<b>\$244.88</b>	<b>\$400.82</b>	<b>\$990.17</b>	<b>\$1,719.73</b>
<b>SALARY PER FTE</b>	<b>\$61,021.59</b>	<b>\$54,460.02</b>	<b>\$53,868.13</b>	<b>\$33,466.69</b>	<b>\$34,019.53</b>	<b>\$50,061.70</b>	<b>\$52,055.62</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>18.51</b>	<b>25.21</b>	<b>29.07</b>	<b>18.17</b>	<b>13.69</b>	<b>19.07</b>	<b>28.67</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Brevard	Brevard	Brevard	Broward	Broward	Broward	Broward
HOSPITAL NAME	PARRISH MEDICAL CENTER	WUESTHOFF MEDICAL CENTER MELBOURNE	WUESTHOFF MEDICAL CENTER ROCKLEDGE	NORTHWEST MEDICAL CENTER, INC.	PLANTATION GENERAL HOSPITAL	UNIVERSITY HOSPITAL, LTD.	WESTSIDE REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	100028	23960034	100092	100189	100167	100224	100228
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	J / A / 3	B / A / 3	B / A / 6	E / A / 4	D / A / 4	D / A / 4	E / A / 4
FISCAL YEAR END	9/30/2007	9/30/2007	9/30/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	210	115	291	215	264	317	224
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	210	115	291	215	264	317	224
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	210	115	291	215	264	317	224
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	210	115	291	215	264	317	224
<b>PHYSICIANS ON ACTIVE STAFF</b>	94	274	211	281	335	239	349
<b>NUMBER OF EMPLOYEES (FTEs)</b>	953.3	472.1	1,208.9	667.8	557.4	619.2	717.7
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	2,293	1,695	5,148	2,356	2,743	3,421	2,199
MEDICARE	17,940	11,392	34,906	18,064	4,394	23,371	26,510
MEDICARE HMO	4,479	1,609	3,529	9,388	3,417	9,067	15,119
MEDICAID	4,255	2,317	6,852	5,547	21,525	4,443	3,453
OTHER GOVERNMENT PAYER	1,099	472	1,765	387	179	258	712
INSURANCE/CHARGE-BASED	0	747	1,785	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	6,501	3,169	7,478	11,489	14,050	8,411	15,660
OTHER DISCOUNTED	1,442	3,054	5,090	285	258	354	585
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>38,009</b>	<b>24,455</b>	<b>66,553</b>	<b>47,516</b>	<b>46,566</b>	<b>49,325</b>	<b>64,238</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>8,606</b>	<b>5,979</b>	<b>13,412</b>	<b>12,238</b>	<b>9,688</b>	<b>9,918</b>	<b>13,991</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>38,009</b>	<b>24,455</b>	<b>66,553</b>	<b>47,516</b>	<b>46,566</b>	<b>49,325</b>	<b>64,238</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>8,606</b>	<b>5,979</b>	<b>13,412</b>	<b>12,238</b>	<b>9,688</b>	<b>9,918</b>	<b>13,991</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>49.6%</b>	<b>58.3%</b>	<b>62.7%</b>	<b>60.5%</b>	<b>48.3%</b>	<b>42.6%</b>	<b>78.6%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.4</b>	<b>4.1</b>	<b>5.0</b>	<b>3.9</b>	<b>4.8</b>	<b>5.0</b>	<b>4.6</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>49.6%</b>	<b>58.3%</b>	<b>62.7%</b>	<b>60.5%</b>	<b>48.3%</b>	<b>42.6%</b>	<b>78.6%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.4</b>	<b>4.1</b>	<b>5.0</b>	<b>3.9</b>	<b>4.8</b>	<b>5.0</b>	<b>4.6</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	27,265,331	15,248,382	58,366,366	73,934,824	83,338,692	68,249,167	86,659,796
INPATIENT AMBULATORY SERVICE	6,061,430	3,177,708	7,112,124	11,536,572	7,716,222	11,930,970	14,510,410
INPATIENT SURGERY	13,009,574	33,986,780	47,542,390	38,741,363	10,679,473	13,760,481	57,192,345
OTHER INPATIENT ANCILLARY SERVICE	112,408,673	76,517,359	211,836,881	296,383,683	243,884,599	220,879,376	411,910,210
OUTPATIENT AND AMBULATORY SURGERY	20,444,151	18,021,914	21,278,643	27,732,271	9,096,574	5,516,886	10,890,464
OTHER OUTPATIENT AMBULATORY SERVICES	20,573,539	9,001,905	14,420,579	17,306,348	27,742,450	16,851,245	15,015,851
OTHER OUTPATIENT ANCILLARY SERVICES	170,816,019	67,451,003	170,000,745	137,382,589	99,095,846	102,739,501	106,732,166
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>370,578,717</b>	<b>223,405,051</b>	<b>530,557,728</b>	<b>603,017,650</b>	<b>481,553,856</b>	<b>439,927,626</b>	<b>702,911,242</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	PARRISH MEDICAL CENTER	WUESTHOFF MEDICAL CENTER MELBOURNE	WUESTHOFF MEDICAL CENTER ROCKLEDGE	NORTHWEST MEDICAL CENTER, INC.	PLANTATION GENERAL HOSPITAL	UNIVERSITY HOSPITAL, LTD.	WESTSIDE REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	100028	23960034	100092	100189	100167	100224	100228
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	32,636,308	15,047,356	37,973,739	39,270,984	49,140,783	33,948,270	33,342,354
MEDICARE	184,245,790	90,983,511	263,398,311	300,497,509	84,195,880	271,558,251	396,430,295
MEDICAID	28,101,485	23,341,884	42,831,569	58,497,520	185,691,545	27,728,921	32,590,512
OTHER GOVERNMENT FIXED PRICE PAYER	9,627,668	17,795,500	23,327,585	2,659,816	2,849,328	3,107,660	2,878,701
INSURANCE/CHARGE BASED PAYERS	0	4,149,876	9,234,867	0	0	0	0
COMMERCIAL HMO/PPO	97,180,222	44,733,217	101,953,824	194,132,170	153,866,134	96,978,736	224,562,370
OTHER COMMERCIAL DISCOUNTED PAYERS	18,787,244	27,353,707	51,837,833	7,959,651	5,810,186	6,605,788	13,107,010
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>370,578,717</b>	<b>223,405,051</b>	<b>530,557,728</b>	<b>603,017,650</b>	<b>481,553,856</b>	<b>439,927,626</b>	<b>702,911,242</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	8,199,453	7,182,933	17,407,746	19,317,529	31,537,075	18,314,958	17,736,449
CONTRACTUAL ALLOWANCE-MEDICARE	135,301,598	66,623,167	200,684,027	247,978,022	67,551,933	224,548,415	320,778,474
CONTRACTUAL ALLOWANCE-MEDICAID	22,231,255	18,946,558	33,712,533	51,172,882	150,725,788	24,220,894	29,378,526
CONTRACTUAL ALLOWANCE-OTHER	44,166,789	59,628,367	117,539,069	145,913,736	110,587,992	74,854,603	163,266,642
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	18,133,054	7,981,500	19,570,200	9,600,828	6,579,064	6,452,630	6,422,186
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	490,408	1,167,932	1,344,889	303,816	148,317	80,425	55,720
OTHER DEDUCTIONS FROM REVENUE	11,437,822	4,002,280	10,553,464	16,452,227	18,262,427	11,873,706	14,002,423
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>239,960,379</b>	<b>165,532,737</b>	<b>400,811,928</b>	<b>490,739,040</b>	<b>385,392,596</b>	<b>360,345,631</b>	<b>551,640,420</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>130,618,338</b>	<b>57,872,314</b>	<b>129,745,800</b>	<b>112,278,610</b>	<b>96,161,260</b>	<b>79,581,995</b>	<b>151,270,822</b>
OTHER OPERATING REVENUE	837,872	324,610	872,749	927,868	1,709,719	715,105	311,742
<b>NET OPERATING REVENUE</b>	<b>131,456,210</b>	<b>58,196,924</b>	<b>130,618,549</b>	<b>113,206,478</b>	<b>97,870,979</b>	<b>80,297,100</b>	<b>151,582,564</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	18,229,974	5,815,104	20,614,875	20,553,908	23,575,349	16,897,138	26,611,254
AMBULATORY SERVICES	5,563,013	2,938,854	4,584,364	7,249,834	5,541,683	4,690,885	4,051,548
ANCILLARY SERVICES	46,776,113	24,663,270	47,308,081	33,325,857	24,404,640	24,771,846	50,334,883
OTHER OPERATING EXPENSES	56,474,697	28,337,254	61,629,793	58,737,891	53,200,982	45,938,833	59,946,056
<b>TOTAL OPERATING EXPENSES</b>	<b>127,043,797</b>	<b>61,754,482</b>	<b>134,137,113</b>	<b>119,867,490</b>	<b>106,722,654</b>	<b>92,298,702</b>	<b>140,943,741</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>4,412,413</b>	<b>(3,557,558)</b>	<b>(3,518,564)</b>	<b>(6,661,012)</b>	<b>(8,851,675)</b>	<b>(12,001,602)</b>	<b>10,638,823</b>
<b>OPERATING MARGIN</b>	<b>3.4%</b>	<b>-6.1%</b>	<b>-2.7%</b>	<b>-5.9%</b>	<b>-9.0%</b>	<b>-14.9%</b>	<b>7.0%</b>
NON-OPERATING REVENUE	20,454,663	81,255	17,409,175	1,877,676	432,795	17,888,480	19,229,101
NON-OPERATING EXPENSE	22,049,552	0	5,889,688	2,524,478	3,569,406	2,557,373	5,578,792
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>2,817,524</b>	<b>(3,476,303)</b>	<b>8,000,923</b>	<b>(7,307,814)</b>	<b>(11,988,286)</b>	<b>3,329,505</b>	<b>24,289,132</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	(2,696,395)	0	0	9,005,388
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>2,817,524</b>	<b>(3,476,303)</b>	<b>8,000,923</b>	<b>(4,611,419)</b>	<b>(11,988,286)</b>	<b>3,329,505</b>	<b>15,283,744</b>
<b>TOTAL MARGIN</b>	<b>2.1%</b>	<b>-6.0%</b>	<b>6.1%</b>	<b>-4.1%</b>	<b>-12.2%</b>	<b>4.1%</b>	<b>10.1%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>20,467</b>	<b>10,432</b>	<b>22,157</b>	<b>17,685</b>	<b>13,637</b>	<b>13,972</b>	<b>17,294</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>90,393</b>	<b>42,670</b>	<b>109,949</b>	<b>68,665</b>	<b>65,547</b>	<b>69,488</b>	<b>79,402</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$18,106.38</b>	<b>\$21,414.36</b>	<b>\$23,945.02</b>	<b>\$34,097.66</b>	<b>\$35,312.17</b>	<b>\$31,485.92</b>	<b>\$40,645.38</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,207.33</b>	<b>\$5,919.44</b>	<b>\$6,053.85</b>	<b>\$6,777.91</b>	<b>\$7,825.93</b>	<b>\$6,605.88</b>	<b>\$8,149.98</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,422.92</b>	<b>\$5,578.43</b>	<b>\$5,895.05</b>	<b>\$6,401.27</b>	<b>\$7,176.84</b>	<b>\$5,746.92</b>	<b>\$8,765.16</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$4,099.65</b>	<b>\$5,235.59</b>	<b>\$4,825.49</b>	<b>\$8,782.04</b>	<b>\$7,346.65</b>	<b>\$6,331.02</b>	<b>\$8,852.54</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,405.46</b>	<b>\$1,447.24</b>	<b>\$1,219.99</b>	<b>\$1,745.69</b>	<b>\$1,628.18</b>	<b>\$1,328.27</b>	<b>\$1,775.06</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,454.28</b>	<b>\$1,363.87</b>	<b>\$1,187.99</b>	<b>\$1,648.68</b>	<b>\$1,493.13</b>	<b>\$1,155.56</b>	<b>\$1,909.05</b>
<b>SALARY PER FTE</b>	<b>\$59,227.55</b>	<b>\$47,292.36</b>	<b>\$48,360.36</b>	<b>\$55,789.59</b>	<b>\$59,652.58</b>	<b>\$50,913.20</b>	<b>\$58,178.93</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>21.94</b>	<b>23.01</b>	<b>22.87</b>	<b>20.23</b>	<b>17.69</b>	<b>18.53</b>	<b>18.80</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Broward	Broward	Broward	Broward	Broward	Broward	Broward
HOSPITAL NAME	ATLANTIC SHORES HOSPITAL	BROWARD GENERAL MEDICAL CENTER	CLEVELAND CLINIC FLORIDA HOSPITAL	CORAL SPRINGS MEDICAL CENTER	FLORIDA MEDICAL CENTER	FT. LAUDERDALE HOSPITAL	GEO CARE, INC. - S. FLORIDA STATE HOSP
HOSPITAL NUMBER	110068	100039	100056	110019	100210	104026	104001
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / G / 15	J / A / 7	B / A / 5	J / A / 4	D / A / 6	E / G / 15	K / G / 11
FISCAL YEAR END	12/31/2007	6/30/2007	12/31/2007	6/30/2007	12/31/2007	12/31/2007	6/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	72	716	150	200	459	100	40
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	310
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	72	716	150	200	459	100	350
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	72	640	150	182	459	100	40
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	310
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	72	640	150	182	459	100	350
<b>PHYSICIANS ON ACTIVE STAFF</b>	24	539	140	461	159	9	11
<b>NUMBER OF EMPLOYEES (FTEs)</b>	90.3	2,932.7	804.6	889.6	808.6	160.4	415.0
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	790	28,618	1,642	5,179	3,902	641	0
MEDICARE	6,550	41,863	15,382	10,537	30,664	4,693	0
MEDICARE HMO	0	9,282	2,482	5,871	12,647	0	0
MEDICAID	0	55,293	1,152	8,399	7,633	0	3,041
OTHER GOVERNMENT PAYER	0	0	0	0	0	0	0
INSURANCE/CHARGE-BASED	0	5,525	0	287	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	5,615	19,554	18,251	15,316	7,552	18,660	0
OTHER DISCOUNTED	11	5,241	0	1,245	744	16	0
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>12,966</b>	<b>165,376</b>	<b>38,909</b>	<b>46,834</b>	<b>63,142</b>	<b>24,010</b>	<b>3,041</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>1,783</b>	<b>27,640</b>	<b>9,551</b>	<b>11,876</b>	<b>11,685</b>	<b>4,028</b>	<b>4</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>113,558</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>270</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>12,966</b>	<b>165,376</b>	<b>38,909</b>	<b>46,834</b>	<b>63,142</b>	<b>24,010</b>	<b>116,599</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>1,783</b>	<b>27,640</b>	<b>9,551</b>	<b>11,876</b>	<b>11,685</b>	<b>4,028</b>	<b>274</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>49.3%</b>	<b>63.3%</b>	<b>71.1%</b>	<b>64.2%</b>	<b>37.7%</b>	<b>65.8%</b>	<b>20.8%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>7.3</b>	<b>6.0</b>	<b>4.1</b>	<b>3.9</b>	<b>5.4</b>	<b>6.0</b>	<b>760.3</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>100.4%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>420.6</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>49.3%</b>	<b>63.3%</b>	<b>71.1%</b>	<b>64.2%</b>	<b>37.7%</b>	<b>65.8%</b>	<b>91.3%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>7.3</b>	<b>6.0</b>	<b>4.1</b>	<b>3.9</b>	<b>5.4</b>	<b>6.0</b>	<b>425.5</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	14,817,583	129,820,947	74,884,867	42,993,037	116,054,646	27,426,368	3,847,481
INPATIENT AMBULATORY SERVICE	0	24,818,304	4,089,027	10,309,754	26,010,014	0	0
INPATIENT SURGERY	0	41,908,550	35,743,258	12,365,779	18,475,299	0	0
OTHER INPATIENT ANCILLARY SERVICE	109,776	893,323,958	232,124,156	237,865,988	446,890,773	266,776	0
OUTPATIENT AND AMBULATORY SURGERY	0	31,329,541	29,439,741	19,756,689	14,374,751	0	0
OTHER OUTPATIENT AMBULATORY SERVICES	0	53,481,483	7,585,541	33,820,720	28,152,743	4,117,842	0
OTHER OUTPATIENT ANCILLARY SERVICES	0	376,996,296	149,823,523	166,883,755	127,263,001	0	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>14,927,359</b>	<b>1,551,679,079</b>	<b>533,690,113</b>	<b>523,995,722</b>	<b>777,221,227</b>	<b>31,810,986</b>	<b>3,847,481</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	ATLANTIC SHORES HOSPITAL	BROWARD GENERAL MEDICAL CENTER	CLEVELAND CLINIC FLORIDA HOSPITAL	CORAL SPRINGS MEDICAL CENTER	FLORIDA MEDICAL CENTER	FT. LAUDERDALE HOSPITAL	GEO CARE, INC. - S. FLORIDA STATE HOSP
HOSPITAL NUMBER	110068	100039	100056	110019	100210	104026	104001
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	905,824	360,556,071	28,570,036	63,499,163	73,772,297	1,159,126	427,229
MEDICARE	7,554,753	394,167,585	170,810,294	154,315,831	487,939,762	9,739,900	21,135,667
MEDICAID	0	399,861,069	11,450,191	64,493,685	70,769,972	0	3,102,644
OTHER GOVERNMENT FIXED PRICE PAYER	0	11,299	0	0	0	0	4,033,069
INSURANCE/CHARGE BASED PAYERS	0	20,131,279	0	4,166,876	0	0	0
COMMERCIAL HMO/PPO	6,453,243	340,883,599	322,859,592	232,788,158	134,032,639	20,893,463	0
OTHER COMMERCIAL DISCOUNTED PAYERS	13,539	36,068,177	0	4,732,009	10,706,557	18,497	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>14,927,359</b>	<b>1,551,679,079</b>	<b>533,690,113</b>	<b>523,995,722</b>	<b>777,221,227</b>	<b>31,810,986</b>	<b>28,698,609</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	675,886	156,772,370	14,281,975	41,880,987	10,415,336	638,851	0
CONTRACTUAL ALLOWANCE-MEDICARE	3,843,030	299,882,337	133,633,304	121,978,429	413,778,614	4,382,720	20,706,533
CONTRACTUAL ALLOWANCE-MEDICAID	0	314,773,406	16,388,131	51,542,220	63,616,659	0	193,412
CONTRACTUAL ALLOWANCE-OTHER	3,529,339	264,785,435	206,772,379	173,742,965	102,533,740	11,888,916	3,951,182
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	0	188,977,211	1,826,983	14,620,812	16,746,236	0	0
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	15,820,061	26,433,371	5,470,594	0	0	0
OTHER DEDUCTIONS FROM REVENUE	0	248,590	0	51,721	48,979,233	0	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>8,048,255</b>	<b>1,241,259,410</b>	<b>399,336,143</b>	<b>409,287,728</b>	<b>656,069,818</b>	<b>16,910,487</b>	<b>24,851,127</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>6,879,104</b>	<b>310,419,669</b>	<b>134,353,970</b>	<b>114,707,994</b>	<b>121,151,409</b>	<b>14,900,499</b>	<b>(21,003,646)</b>
OTHER OPERATING REVENUE	16,993	31,980,461	46,518	3,585,025	1,121,131	26,751	50,979
<b>NET OPERATING REVENUE</b>	<b>6,896,097</b>	<b>342,400,130</b>	<b>134,400,488</b>	<b>118,293,019</b>	<b>122,272,540</b>	<b>14,927,250</b>	<b>(20,952,667)</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	2,509,136	79,878,425	18,300,709	21,599,266	24,852,670	4,104,728	12,994,154
AMBULATORY SERVICES	0	17,978,065	3,588,784	6,573,707	4,917,117	751,719	0
ANCILLARY SERVICES	329,092	133,578,424	35,960,194	44,545,282	47,323,746	707,676	3,146,924
OTHER OPERATING EXPENSES	4,888,813	142,416,770	66,230,371	46,244,631	54,088,534	8,654,213	14,808,299
<b>TOTAL OPERATING EXPENSES</b>	<b>7,727,041</b>	<b>373,851,684</b>	<b>124,080,058</b>	<b>118,962,886</b>	<b>131,182,067</b>	<b>14,218,336</b>	<b>30,949,377</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(830,944)</b>	<b>(31,451,554)</b>	<b>10,320,430</b>	<b>(669,867)</b>	<b>(8,909,527)</b>	<b>708,914</b>	<b>(51,902,044)</b>
<b>OPERATING MARGIN</b>	<b>-12.0%</b>	<b>-9.2%</b>	<b>7.7%</b>	<b>-0.6%</b>	<b>-7.3%</b>	<b>4.7%</b>	<b>247.7%</b>
NON-OPERATING REVENUE	0	87,107,616	567,825	14,272,846	4,257,968	0	0
NON-OPERATING EXPENSE	0	19,096,410	0	483,727	3,767,335	0	150,847
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(830,944)</b>	<b>36,559,652</b>	<b>10,888,255</b>	<b>13,119,252</b>	<b>(8,418,894)</b>	<b>708,914</b>	<b>(52,052,891)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	269,458	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(830,944)</b>	<b>36,559,652</b>	<b>10,888,255</b>	<b>13,119,252</b>	<b>(8,418,894)</b>	<b>439,456</b>	<b>(52,052,891)</b>
<b>TOTAL MARGIN</b>	<b>-12.0%</b>	<b>10.7%</b>	<b>8.1%</b>	<b>11.1%</b>	<b>-6.9%</b>	<b>2.9%</b>	<b>248.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>1,785</b>	<b>40,328</b>	<b>14,770</b>	<b>20,882</b>	<b>15,038</b>	<b>4,631</b>	<b>5</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>12,981</b>	<b>241,288</b>	<b>60,171</b>	<b>82,350</b>	<b>81,261</b>	<b>27,603</b>	<b>4,075</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$8,362.53</b>	<b>\$38,476.92</b>	<b>\$36,133.00</b>	<b>\$25,093.29</b>	<b>\$51,683.69</b>	<b>\$6,869.38</b>	<b>\$717,797.21</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$4,328.80</b>	<b>\$9,270.39</b>	<b>\$8,400.73</b>	<b>\$5,696.94</b>	<b>\$8,723.35</b>	<b>\$3,070.36</b>	<b>\$5,774,005.50</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$3,863.30</b>	<b>\$8,490.48</b>	<b>\$9,099.46</b>	<b>\$5,664.86</b>	<b>\$8,130.88</b>	<b>\$3,223.45</b>	<b>(\$3,908,990.30)</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,149.96</b>	<b>\$6,430.81</b>	<b>\$8,869.58</b>	<b>\$6,363.07</b>	<b>\$9,564.54</b>	<b>\$1,152.43</b>	<b>\$944.16</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$595.27</b>	<b>\$1,549.40</b>	<b>\$2,062.13</b>	<b>\$1,444.61</b>	<b>\$1,614.34</b>	<b>\$515.09</b>	<b>\$7,594.88</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$531.26</b>	<b>\$1,419.05</b>	<b>\$2,233.65</b>	<b>\$1,436.47</b>	<b>\$1,504.69</b>	<b>\$540.78</b>	<b>(\$5,141.72)</b>
<b>SALARY PER FTE</b>	<b>\$42,675.26</b>	<b>\$54,216.06</b>	<b>\$55,916.07</b>	<b>\$56,268.02</b>	<b>\$52,964.48</b>	<b>\$43,024.86</b>	<b>\$43,639.67</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>14.47</b>	<b>25.28</b>	<b>27.81</b>	<b>22.47</b>	<b>20.70</b>	<b>12.09</b>	<b>211.83</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Broward	Broward	Broward	Broward	Broward	Broward	Broward
HOSPITAL NAME	HEALTHSOUTH SUNRISE REHAB HOSPITAL	HOLLYWOOD PAVILION	HOLY CROSS HOSPITAL, INC.	IMPERIAL POINT MEDICAL CENTER	KINDRED HOSPITAL	KINDRED HOSPITAL SOUTH FLORIDA	MEMORIAL HOSPITAL MIRAMAR
HOSPITAL NUMBER	103028	104015	100073	100200	100120	100042	23960050
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	D / E / 18	E / B / 15	A / A / 7	J / A / 4	E / F / 12	E / F / 12	J / A / 2
FISCAL YEAR END	12/31/2007	6/30/2007	12/31/2007	6/30/2007	12/31/2007	12/31/2007	4/30/2007
ACUTE LICENSED BEDS FISCAL YEAR END	126	46	571	204	70	124	128
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	126	46	571	204	70	124	128
ACUTE STAFFED BEDS FISCAL YEAR END	126	46	571	180	70	124	128
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	126	46	571	180	70	124	128
PHYSICIANS ON ACTIVE STAFF	97	1	397	234	162	160	666
NUMBER OF EMPLOYEES (FTEs)	321.9	68.0	2,124.7	649.6	166.5	260.7	602.5
ACUTE CARE PATIENT DAYS							
SELF PAY	491	0	4,869	5,969	375	789	2,151
MEDICARE	19,874	8,034	48,109	14,980	9,461	16,874	3,687
MEDICARE HMO	1,050	0	12,499	4,959	1,718	5,322	2,874
MEDICAID	782	0	4,753	5,645	55	196	3,809
OTHER GOVERNMENT PAYER	0	0	0	0	0	0	0
INSURANCE/CHARGE-BASED	0	0	0	71	0	1,166	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	4,492	2,826	20,176	6,502	4,815	2,886	9,922
OTHER DISCOUNTED	2,758	0	1,871	529	0	0	781
TOTAL ACUTE CARE PATIENT DAYS	29,447	10,860	92,277	38,655	16,424	27,233	23,224
TOTAL ACUTE CARE ADMISSIONS	1,921	785	16,522	7,419	441	847	6,860
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	29,447	10,860	92,277	38,655	16,424	27,233	23,224
TOTAL ACUTE AND SUBACUTE ADMISSIONS	1,921	785	16,522	7,419	441	847	6,860
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	64.0%	64.7%	44.3%	51.9%	64.3%	60.2%	49.7%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	15.3	13.8	5.6	5.2	37.2	32.2	3.4
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	64.0%	64.7%	44.3%	51.9%	64.3%	60.2%	49.7%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	15.3	13.8	5.6	5.2	37.2	32.2	3.4
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	21,740,022	6,749,409	113,078,635	29,212,134	21,500,753	34,423,560	31,378,003
INPATIENT AMBULATORY SERVICE	0	0	18,175,809	8,687,587	0	0	1,165,778
INPATIENT SURGERY	0	0	91,049,819	8,901,013	1,021,455	867,599	7,439,894
OTHER INPATIENT ANCILLARY SERVICE	25,201,898	1,583,781	601,525,484	151,864,622	78,785,861	89,539,139	113,090,835
OUTPATIENT AND AMBULATORY SURGERY	0	0	47,236,710	24,800,038	326,355	0	10,010,630
OTHER OUTPATIENT AMBULATORY SERVICES	0	0	51,376,005	14,947,237	0	0	8,111,707
OTHER OUTPATIENT ANCILLARY SERVICES	0	1,776,098	425,498,689	107,444,906	303,291	75,249	118,520,428
TOTAL GROSS PATIENT SERVICE REVENUES	46,941,920	10,109,288	1,347,941,151	345,857,537	101,937,715	124,905,547	289,717,275

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	HEALTHSOUTH SUNRISE REHAB HOSPITAL	HOLLYWOOD PAVILION	HOLY CROSS HOSPITAL, INC.	IMPERIAL POINT MEDICAL CENTER	KINDRED HOSPITAL	KINDRED HOSPITAL SOUTH FLORIDA	MEMORIAL HOSPITAL MIRAMAR
HOSPITAL NUMBER	103028	104015	100073	100200	100120	100042	23960050
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	800,380	0	65,246,160	48,634,233	1,007,656	3,125,169	31,236,028
MEDICARE	32,825,018	7,276,144	759,906,039	146,639,360	70,751,185	71,940,825	62,590,112
MEDICAID	1,296,606	0	51,303,658	33,520,644	84,332	894,273	32,524,358
OTHER GOVERNMENT FIXED PRICE PAYER	0	0	0	0	0	0	2,646,652
INSURANCE/CHARGE BASED PAYERS	0	0	0	1,752,691	0	0	0
COMMERCIAL HMO/PPO	7,672,258	2,833,144	446,562,174	111,273,953	30,094,542	48,945,280	144,047,271
OTHER COMMERCIAL DISCOUNTED PAYERS	4,347,658	0	24,923,120	4,036,656	0	0	16,672,854
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>46,941,920</b>	<b>10,109,288</b>	<b>1,347,941,151</b>	<b>345,857,537</b>	<b>101,937,715</b>	<b>124,905,547</b>	<b>289,717,275</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	365,007	238,420	41,474,933	27,288,490	0	(315,711)	14,922,779
CONTRACTUAL ALLOWANCE-MEDICARE	10,260,021	1,348,464	633,033,349	111,496,325	53,986,594	54,203,730	45,172,782
CONTRACTUAL ALLOWANCE-MEDICAID	670,302	0	45,823,283	26,066,166	63,497	746,231	23,706,704
CONTRACTUAL ALLOWANCE-OTHER	6,179,209	525,057	332,558,420	81,816,342	19,224,298	35,658,806	100,044,304
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	899,676	0	13,437,753	16,035,840	378,010	1,562,585	10,034,410
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	333,542	7,126,509	0	0	658,744
OTHER DEDUCTIONS FROM REVENUE	0	0	34,982,525	25,306	542,001	0	9,174,194
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>18,374,215</b>	<b>2,111,941</b>	<b>1,101,643,805</b>	<b>269,854,978</b>	<b>74,194,400</b>	<b>91,855,641</b>	<b>203,713,917</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>28,567,705</b>	<b>7,997,347</b>	<b>246,297,346</b>	<b>76,002,559</b>	<b>27,743,315</b>	<b>33,049,906</b>	<b>86,003,358</b>
OTHER OPERATING REVENUE	58,836	243	4,499,035	8,713,392	48,208	48,889	346,852
<b>NET OPERATING REVENUE</b>	<b>28,626,541</b>	<b>7,997,590</b>	<b>250,796,381</b>	<b>84,715,951</b>	<b>27,791,523</b>	<b>33,098,795</b>	<b>86,350,210</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	5,077,337	1,129,549	42,183,709	15,176,752	5,976,344	9,252,620	12,397,942
AMBULATORY SERVICES	0	0	7,017,318	4,597,381	0	0	7,163,463
ANCILLARY SERVICES	6,192,591	1,810,197	102,342,481	27,442,863	6,469,836	8,169,071	23,920,530
OTHER OPERATING EXPENSES	15,818,922	3,711,532	116,970,772	35,193,785	12,567,040	14,357,609	34,078,899
<b>TOTAL OPERATING EXPENSES</b>	<b>27,088,850</b>	<b>6,651,278</b>	<b>268,514,280</b>	<b>82,410,781</b>	<b>25,013,220</b>	<b>31,779,300</b>	<b>77,560,834</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>1,537,691</b>	<b>1,346,312</b>	<b>(17,717,899)</b>	<b>2,305,170</b>	<b>2,778,303</b>	<b>1,319,495</b>	<b>8,789,376</b>
<b>OPERATING MARGIN</b>	<b>5.4%</b>	<b>16.8%</b>	<b>-7.1%</b>	<b>2.7%</b>	<b>10.0%</b>	<b>4.0%</b>	<b>10.2%</b>
NON-OPERATING REVENUE	6,400,838	23,382	87,150,965	11,625,627	0	2,589	3,392,136
NON-OPERATING EXPENSE	5,230,805	0	58,041,778	629,588	0	0	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>2,707,724</b>	<b>1,369,694</b>	<b>11,391,288</b>	<b>13,301,209</b>	<b>2,778,303</b>	<b>1,322,084</b>	<b>12,181,512</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	1,076,402	514,119	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>2,707,724</b>	<b>1,369,694</b>	<b>11,391,288</b>	<b>13,301,209</b>	<b>1,701,901</b>	<b>807,965</b>	<b>12,181,512</b>
<b>TOTAL MARGIN</b>	<b>9.5%</b>	<b>17.1%</b>	<b>4.5%</b>	<b>15.7%</b>	<b>6.1%</b>	<b>2.4%</b>	<b>14.1%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>1,923</b>	<b>952</b>	<b>27,391</b>	<b>13,396</b>	<b>444</b>	<b>848</b>	<b>13,153</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>29,484</b>	<b>13,175</b>	<b>152,984</b>	<b>69,797</b>	<b>16,534</b>	<b>27,260</b>	<b>44,529</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$24,405.60</b>	<b>\$10,615.27</b>	<b>\$49,210.42</b>	<b>\$25,817.74</b>	<b>\$229,614.92</b>	<b>\$147,321.67</b>	<b>\$22,026.25</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$14,083.78</b>	<b>\$6,984.18</b>	<b>\$9,802.88</b>	<b>\$6,151.84</b>	<b>\$56,342.33</b>	<b>\$37,482.56</b>	<b>\$5,896.69</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$14,883.24</b>	<b>\$8,397.88</b>	<b>\$9,156.03</b>	<b>\$6,323.92</b>	<b>\$62,600.47</b>	<b>\$39,038.86</b>	<b>\$6,564.92</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,592.12</b>	<b>\$767.31</b>	<b>\$8,811.02</b>	<b>\$4,955.16</b>	<b>\$6,165.38</b>	<b>\$4,581.99</b>	<b>\$6,506.20</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$918.77</b>	<b>\$504.84</b>	<b>\$1,755.18</b>	<b>\$1,180.71</b>	<b>\$1,512.85</b>	<b>\$1,165.78</b>	<b>\$1,741.79</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$970.92</b>	<b>\$607.03</b>	<b>\$1,639.37</b>	<b>\$1,213.74</b>	<b>\$1,680.88</b>	<b>\$1,214.19</b>	<b>\$1,939.17</b>
<b>SALARY PER FTE</b>	<b>\$46,995.05</b>	<b>\$53,317.04</b>	<b>\$62,279.28</b>	<b>\$55,345.84</b>	<b>\$54,366.01</b>	<b>\$48,726.96</b>	<b>\$60,516.76</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>22.71</b>	<b>10.74</b>	<b>28.89</b>	<b>19.36</b>	<b>20.95</b>	<b>19.89</b>	<b>28.14</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Broward	Broward	Broward	Broward	Broward	Broward	Calhoun
HOSPITAL NAME	MEMORIAL HOSPITAL PEMBROKE	MEMORIAL HOSPITAL WEST	MEMORIAL REGIONAL HOSPITAL	NORTH BROWARD MEDICAL CENTER	NORTH RIDGE MEDICAL CENTER	ST. ANTHONY'S REHABILITATION HOSPITAL	CALHOUN-LIBERTY HOSPITAL
HOSPITAL NUMBER	100230	111527	100038	100086	100237	103027	100112
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	J / A / 4	J / A / 4	J / A / 7	J / A / 4	E / A / 5	A / E / 18	B / A / 1
FISCAL YEAR END	4/30/2007	4/30/2007	4/30/2007	6/30/2007	12/31/2007	9/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	301	299	1,014	409	316	0	15
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	16	26	10
TOTAL LICENSED BEDS FISCAL YEAR END	301	299	1,014	409	332	26	25
ACUTE STAFFED BEDS FISCAL YEAR END	301	299	1,014	360	316	0	15
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	16	26	10
TOTAL STAFFED BEDS FISCAL YEAR END	301	299	1,014	360	332	26	25
PHYSICIANS ON ACTIVE STAFF	654	1,062	1,144	385	174	100	6
NUMBER OF EMPLOYEES (FTEs)	823.8	2,058.5	4,645.7	1,360.7	486.7	45.0	58.0
ACUTE CARE PATIENT DAYS							
SELF PAY	5,081	7,063	31,283	17,507	670	0	129
MEDICARE	8,559	20,162	49,597	26,612	11,246	0	1,095
MEDICARE HMO	7,347	14,961	23,381	14,866	3,494	0	0
MEDICAID	3,705	12,126	49,037	9,143	999	0	127
OTHER GOVERNMENT PAYER	0	0	0	0	0	0	0
INSURANCE/CHARGE-BASED	0	0	0	1,795	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	5,968	32,555	52,035	12,629	3,808	0	0
OTHER DISCOUNTED	749	2,869	9,195	4,823	367	0	187
TOTAL ACUTE CARE PATIENT DAYS	31,409	89,736	214,528	87,375	20,584	0	1,538
TOTAL ACUTE CARE ADMISSIONS	7,387	22,602	39,936	15,274	4,084	0	432
SUBACUTE CARE PATIENT DAYS	0	0	0	0	4,833	7,614	420
SUBACUTE CARE ADMISSIONS	0	0	0	0	333	600	60
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	31,409	89,736	214,528	87,375	25,417	7,614	1,958
TOTAL ACUTE AND SUBACUTE ADMISSIONS	7,387	22,602	39,936	15,274	4,417	600	492
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	28.6%	82.2%	58.0%	58.5%	17.8%	0.0%	28.1%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	4.3	4.0	5.4	5.7	5.0	0.0	3.6
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	82.8%	80.2%	11.5%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	14.5	12.7	7.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	28.6%	82.2%	58.0%	58.5%	21.0%	80.2%	21.5%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.3	4.0	5.4	5.7	5.8	12.7	4.0
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	35,373,856	117,653,772	305,407,165	96,701,048	33,561,671	10,746,850	1,139,379
INPATIENT AMBULATORY SERVICE	2,140,333	6,448,064	4,809,290	18,192,439	2,645,179	0	84,516
INPATIENT SURGERY	11,218,817	24,327,929	34,111,072	18,776,489	9,604,283	0	0
OTHER INPATIENT ANCILLARY SERVICE	169,171,527	406,392,508	987,384,765	388,635,912	178,966,837	6,995,274	2,642,905
OUTPATIENT AND AMBULATORY SURGERY	22,935,688	23,922,018	60,472,856	15,148,542	9,044,354	0	0
OTHER OUTPATIENT AMBULATORY SERVICES	38,063,201	46,245,735	122,468,860	33,258,944	8,430,755	467,303	2,428,946
OTHER OUTPATIENT ANCILLARY SERVICES	143,833,571	343,548,787	540,840,935	174,209,607	89,263,198	586,953	5,689,273
TOTAL GROSS PATIENT SERVICE REVENUES	422,736,993	968,538,813	2,055,494,943	744,922,981	331,516,277	18,796,380	11,985,019

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	MEMORIAL HOSPITAL PEMBROKE	MEMORIAL HOSPITAL WEST	MEMORIAL REGIONAL HOSPITAL	NORTH BROWARD MEDICAL CENTER	NORTH RIDGE MEDICAL CENTER	ST. ANTHONY'S REHABILITATION HOSPITAL	CALHOUN-LIBERTY HOSPITAL	
HOSPITAL NUMBER	100230	111527	100038	100086	100237	103027	100112	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	79,204,088	91,655,218	290,889,131	161,594,616	20,387,897	260,895	1,881,194	
MEDICARE	161,927,550	337,947,404	637,990,297	316,347,918	200,957,729	16,161,840	5,499,512	
MEDICAID	37,770,696	96,085,415	384,783,915	79,259,455	12,387,361	1,042,425	1,540,035	
OTHER GOVERNMENT FIXED PRICE PAYER	1,703,228	5,581,104	6,824,673	0	0	0	0	
INSURANCE/CHARGE BASED PAYERS	0	0	0	11,279,368	0	0	0	
COMMERCIAL HMO/PPO	120,284,387	391,682,544	578,377,273	157,085,815	92,211,980	1,331,220	0	
OTHER COMMERCIAL DISCOUNTED PAYERS	21,847,044	45,587,128	156,629,654	19,355,809	5,571,310	0	3,064,278	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>422,736,993</b>	<b>968,538,813</b>	<b>2,055,494,943</b>	<b>744,922,981</b>	<b>331,516,277</b>	<b>18,796,380</b>	<b>11,985,019</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	35,509,232	41,930,926	124,244,359	82,213,716	3,269,628	0	2,075,875	
CONTRACTUAL ALLOWANCE-MEDICARE	122,414,193	268,361,016	450,617,082	240,153,079	159,486,326	8,106,010	2,774,366	
CONTRACTUAL ALLOWANCE-MEDICAID	30,076,849	71,097,077	276,441,095	62,989,124	11,162,688	792,201	982,916	
CONTRACTUAL ALLOWANCE-OTHER	88,154,264	254,534,643	395,379,143	123,014,737	67,676,330	571,850	1,261,614	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	28,681,519	28,778,312	183,369,419	81,102,680	1,088,253	100,204	13,315	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	2,908,454	2,791,826	14,644,010	5,363,122	0	106,897	118,564	
OTHER DEDUCTIONS FROM REVENUE	15,597,270	11,328,145	31,926,811	27,088	14,189,159	0	0	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>323,341,781</b>	<b>678,821,945</b>	<b>1,476,621,919</b>	<b>594,863,546</b>	<b>256,872,384</b>	<b>9,677,162</b>	<b>7,226,650</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>99,395,212</b>	<b>289,716,868</b>	<b>578,873,024</b>	<b>150,059,435</b>	<b>74,643,893</b>	<b>9,119,218</b>	<b>4,758,369</b>	
OTHER OPERATING REVENUE	403,979	1,741,166	6,816,553	14,682,328	14,758	65,757	1,149,220	
<b>NET OPERATING REVENUE</b>	<b>99,799,191</b>	<b>291,458,034</b>	<b>585,689,577</b>	<b>164,741,763</b>	<b>74,658,651</b>	<b>9,184,975</b>	<b>5,907,589</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	18,967,083	44,829,436	98,543,612	40,317,103	11,935,935	3,253,782	532,368	
AMBULATORY SERVICES	11,462,658	22,565,703	62,107,859	9,327,852	4,155,776	159,126	1,061,126	
ANCILLARY SERVICES	26,881,610	83,494,182	193,866,828	64,753,983	37,493,804	1,912,001	1,795,671	
OTHER OPERATING EXPENSES	43,620,083	105,168,553	254,826,869	63,061,337	31,215,397	2,739,464	2,287,358	
<b>TOTAL OPERATING EXPENSES</b>	<b>100,931,434</b>	<b>256,057,874</b>	<b>609,345,168</b>	<b>177,460,275</b>	<b>84,800,912</b>	<b>8,064,373</b>	<b>5,676,523</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(1,132,243)</b>	<b>35,400,160</b>	<b>(23,655,591)</b>	<b>(12,718,512)</b>	<b>(10,142,261)</b>	<b>1,120,602</b>	<b>231,066</b>	
<b>OPERATING MARGIN</b>	<b>-1.1%</b>	<b>12.1%</b>	<b>-4.0%</b>	<b>-7.7%</b>	<b>-13.6%</b>	<b>12.2%</b>	<b>3.9%</b>	
NON-OPERATING REVENUE	3,938,275	5,428,251	88,873,796	45,176,893	(6,455,653)	39,207	816	
NON-OPERATING EXPENSE	0	0	18,876,205	8,915,972	543,703	0	0	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>2,806,032</b>	<b>40,828,411</b>	<b>46,342,000</b>	<b>23,542,409</b>	<b>(17,141,617)</b>	<b>1,159,809</b>	<b>231,882</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	(1,726,000)	0	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>2,806,032</b>	<b>40,828,411</b>	<b>46,342,000</b>	<b>23,542,409</b>	<b>(15,415,617)</b>	<b>1,159,809</b>	<b>231,882</b>	
<b>TOTAL MARGIN</b>	<b>2.8%</b>	<b>14.0%</b>	<b>7.9%</b>	<b>14.3%</b>	<b>-20.6%</b>	<b>12.6%</b>	<b>3.9%</b>	
<b>ADJUSTED ADMISSIONS</b>	<b>14,732</b>	<b>39,894</b>	<b>62,965</b>	<b>22,277</b>	<b>6,135</b>	<b>638</b>	<b>1,592</b>	
<b>ADJUSTED PATIENT DAYS</b>	<b>62,641</b>	<b>158,388</b>	<b>338,235</b>	<b>127,436</b>	<b>30,923</b>	<b>8,095</b>	<b>5,669</b>	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$28,694.35</b>	<b>\$24,278.04</b>	<b>\$32,645.09</b>	<b>\$33,439.04</b>	<b>\$54,033.64</b>	<b>\$29,467.12</b>	<b>\$7,526.70</b>	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,850.98</b>	<b>\$6,418.52</b>	<b>\$9,677.54</b>	<b>\$7,966.06</b>	<b>\$13,821.65</b>	<b>\$12,642.53</b>	<b>\$3,564.91</b>	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,774.12</b>	<b>\$7,305.88</b>	<b>\$9,301.84</b>	<b>\$7,395.14</b>	<b>\$12,168.57</b>	<b>\$14,399.30</b>	<b>\$3,710.02</b>	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$6,748.55</b>	<b>\$6,114.96</b>	<b>\$6,077.13</b>	<b>\$5,845.47</b>	<b>\$10,720.63</b>	<b>\$2,322.07</b>	<b>\$2,114.13</b>	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,611.26</b>	<b>\$1,616.65</b>	<b>\$1,801.55</b>	<b>\$1,392.54</b>	<b>\$2,742.31</b>	<b>\$996.26</b>	<b>\$1,001.33</b>	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,593.19</b>	<b>\$1,840.15</b>	<b>\$1,731.61</b>	<b>\$1,292.74</b>	<b>\$2,414.32</b>	<b>\$1,134.70</b>	<b>\$1,042.09</b>	
<b>SALARY PER FTE</b>	<b>\$60,028.68</b>	<b>\$59,185.03</b>	<b>\$62,589.24</b>	<b>\$56,570.40</b>	<b>\$56,138.31</b>	<b>\$64,283.67</b>	<b>\$40,164.64</b>	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>27.35</b>	<b>27.03</b>	<b>28.57</b>	<b>22.21</b>	<b>32.74</b>	<b>11.56</b>	<b>21.28</b>	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Charlotte	Charlotte	Charlotte	Citrus	Citrus	Clay	Clay
HOSPITAL NAME	FAWCETT MEMORIAL HOSPITAL, INC.	CHARLOTTE REGIONAL MEDICAL CENTER	PEACE RIVER REGIONAL MEDICAL CENTER	CITRUS MEMORIAL HEALTH SYSTEM	SEVEN RIVERS REGIONAL MEDICAL CENTER	ORANGE PARK MEDICAL CENTER, INC.	KINDRED HOSPITAL NORTH FLORIDA
HOSPITAL NUMBER	100236	100047	100077	100023	100249	100226	100016
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 6	E / A / 5	E / A / 3	B / A / 6	E / A / 3	E / A / 3	E / F / 12
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007	12/31/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	238	208	212	198	112	230	80
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	238	208	212	198	112	230	80
ACUTE STAFFED BEDS FISCAL YEAR END	238	208	212	198	112	230	80
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	238	208	212	198	112	230	80
PHYSICIANS ON ACTIVE STAFF	164	155	300	189	83	256	56
NUMBER OF EMPLOYEES (FTEs)	629.3	789.4	735.3	1,160.4	440.5	896.2	163.8
ACUTE CARE PATIENT DAYS							
SELF PAY	1,488	1,294	2,027	9,189	851	2,815	663
MEDICARE	31,223	31,614	20,490	38,580	17,402	31,152	11,991
MEDICARE HMO	4,955	2,717	3,319	0	1,463	2,160	0
MEDICAID	1,577	1,722	3,567	3,263	2,442	7,967	0
OTHER GOVERNMENT PAYER	936	1,076	643	0	225	757	0
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	3,245
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	6,189	8,594	7,283	5,686	4,052	15,537	3,735
OTHER DISCOUNTED	434	918	1,194	271	175	224	0
TOTAL ACUTE CARE PATIENT DAYS	46,802	47,935	38,523	56,989	26,610	60,612	19,634
TOTAL ACUTE CARE ADMISSIONS	9,289	9,373	9,038	14,062	7,359	13,162	493
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	46,802	47,935	38,523	56,989	26,610	60,612	19,634
TOTAL ACUTE AND SUBACUTE ADMISSIONS	9,289	9,373	9,038	14,062	7,359	13,162	493
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	53.9%	63.1%	49.8%	78.9%	65.1%	72.2%	67.2%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	5.0	5.1	4.3	4.1	3.6	4.6	39.8
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	53.9%	63.1%	49.8%	78.9%	65.1%	72.2%	67.2%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	5.0	5.1	4.3	4.1	3.6	4.6	39.8
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	66,950,488	68,813,935	41,159,424	51,018,971	13,700,883	65,715,482	21,193,048
INPATIENT AMBULATORY SERVICE	12,304,970	7,771,054	13,423,424	7,920,444	6,498,034	16,637,457	0
INPATIENT SURGERY	58,137,593	11,531,206	23,173,458	22,268,570	36,076,215	44,900,457	416,778
OTHER INPATIENT ANCILLARY SERVICE	290,091,650	274,844,380	163,855,534	256,478,956	128,433,668	442,822,729	75,165,520
OUTPATIENT AND AMBULATORY SURGERY	29,709,365	5,013,523	21,016,782	9,075,000	21,188,796	36,075,556	0
OTHER OUTPATIENT AMBULATORY SERVICES	18,330,682	20,284,707	34,661,178	14,517,469	11,636,301	43,952,356	0
OTHER OUTPATIENT ANCILLARY SERVICES	145,104,176	97,958,866	102,366,789	128,161,505	63,317,662	287,620,847	36,139
TOTAL GROSS PATIENT SERVICE REVENUES	620,628,924	486,217,671	399,656,589	489,440,915	280,851,559	937,724,884	96,811,485

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	FAWCETT MEMORIAL HOSPITAL, INC.	CHARLOTTE REGIONAL MEDICAL CENTER	PEACE RIVER REGIONAL MEDICAL CENTER	CITRUS MEMORIAL HEALTH SYSTEM	SEVEN RIVERS REGIONAL MEDICAL CENTER	ORANGE PARK MEDICAL CENTER, INC.	KINDRED HOSPITAL NORTH FLORIDA
HOSPITAL NUMBER	100236	100047	100077	100023	100249	100226	100016
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	25,333,654	17,963,614	28,537,840	26,769,167	11,765,899	73,097,842	220,630
MEDICARE	418,565,580	328,064,708	201,920,562	311,456,363	169,380,240	408,281,827	58,144,158
MEDICAID	19,659,724	16,035,496	40,253,007	23,457,187	27,245,793	103,027,750	0
OTHER GOVERNMENT FIXED PRICE PAYER	7,003,498	9,405,935	6,725,758	9,065,935	1,770,942	8,316,162	0
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	16,691,516
COMMERCIAL HMO/PPO	134,808,793	103,676,268	103,443,850	118,692,263	64,696,375	335,104,669	21,755,181
OTHER COMMERCIAL DISCOUNTED PAYERS	15,257,675	11,071,650	18,775,572	0	5,992,310	9,896,634	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>620,628,924</b>	<b>486,217,671</b>	<b>399,656,589</b>	<b>489,440,915</b>	<b>280,851,559</b>	<b>937,724,884</b>	<b>96,811,485</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	14,601,806	8,750,758	13,576,462	12,585,566	6,284,176	47,297,208	0
CONTRACTUAL ALLOWANCE-MEDICARE	355,188,562	261,361,529	159,594,049	223,415,464	133,231,291	357,531,401	43,517,162
CONTRACTUAL ALLOWANCE-MEDICAID	18,192,671	13,836,298	33,592,330	18,616,329	22,880,557	92,794,410	1,591
CONTRACTUAL ALLOWANCE-OTHER	115,593,574	68,182,922	75,896,133	93,607,489	45,257,657	253,600,504	17,717,662
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	4,113,668	3,534,544	2,728,381	17,222,690	1,116,283	8,249,808	3,463,850
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	145,259	3,146,404	1,148,328	0	225,855	1,148,800	0
OTHER DEDUCTIONS FROM REVENUE	8,557,151	16,799,680	28,496,717	0	9,378,179	23,723,686	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>516,392,691</b>	<b>375,612,135</b>	<b>315,032,400</b>	<b>365,447,538</b>	<b>218,373,998</b>	<b>784,345,817</b>	<b>64,700,265</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>104,236,233</b>	<b>110,605,536</b>	<b>84,624,189</b>	<b>123,993,377</b>	<b>62,477,561</b>	<b>153,379,067</b>	<b>32,111,220</b>
OTHER OPERATING REVENUE	386,151	281,536	761,021	581,631	453,239	874,075	77,489
<b>NET OPERATING REVENUE</b>	<b>104,622,384</b>	<b>110,887,072</b>	<b>85,385,210</b>	<b>124,575,008</b>	<b>62,930,800</b>	<b>154,253,142</b>	<b>32,188,709</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	17,638,683	20,403,742	15,542,163	22,180,579	7,988,819	24,907,790	4,738,452
AMBULATORY SERVICES	2,808,917	3,607,449	5,399,719	5,739,622	2,704,110	6,582,206	98,845
ANCILLARY SERVICES	40,987,832	38,257,482	28,876,808	66,208,300	21,920,522	40,706,624	6,019,589
OTHER OPERATING EXPENSES	45,872,314	44,081,872	38,009,004	43,960,737	32,405,460	67,207,728	14,618,545
<b>TOTAL OPERATING EXPENSES</b>	<b>107,307,746</b>	<b>106,350,545</b>	<b>87,827,694</b>	<b>138,089,238</b>	<b>65,018,911</b>	<b>139,404,348</b>	<b>25,475,431</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(2,685,362)</b>	<b>4,536,527</b>	<b>(2,442,484)</b>	<b>(13,514,230)</b>	<b>(2,088,111)</b>	<b>14,848,794</b>	<b>6,713,278</b>
<b>OPERATING MARGIN</b>	<b>-2.6%</b>	<b>4.1%</b>	<b>-2.9%</b>	<b>-10.8%</b>	<b>-3.3%</b>	<b>9.6%</b>	<b>20.9%</b>
NON-OPERATING REVENUE	3,898,531	1,848,262	3,785,516	21,878,317	120,345	17,441,768	14,826
NON-OPERATING EXPENSE	455,062	1,297,780	1,377,759	9,631,231	279,212	401,259	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>758,107</b>	<b>5,087,009</b>	<b>(34,727)</b>	<b>(1,267,144)</b>	<b>(2,246,978)</b>	<b>31,889,303</b>	<b>6,728,104</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	273,187	1,962,314	(13,396)	0	(866,772)	11,808,267	2,597,663
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>484,920</b>	<b>3,124,695</b>	<b>(21,331)</b>	<b>(1,267,144)</b>	<b>(1,380,206)</b>	<b>20,081,036</b>	<b>4,130,441</b>
<b>TOTAL MARGIN</b>	<b>0.5%</b>	<b>2.8%</b>	<b>0.0%</b>	<b>-1.0%</b>	<b>-2.2%</b>	<b>13.0%</b>	<b>12.8%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>13,555</b>	<b>12,606</b>	<b>15,189</b>	<b>20,616</b>	<b>11,241</b>	<b>21,759</b>	<b>494</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>68,298</b>	<b>64,467</b>	<b>64,739</b>	<b>83,549</b>	<b>40,648</b>	<b>100,202</b>	<b>19,657</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$45,784.61</b>	<b>\$38,571.83</b>	<b>\$26,312.97</b>	<b>\$23,741.15</b>	<b>\$24,984.39</b>	<b>\$43,095.99</b>	<b>\$196,141.88</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$7,916.23</b>	<b>\$8,436.83</b>	<b>\$5,782.48</b>	<b>\$6,698.25</b>	<b>\$5,784.04</b>	<b>\$6,406.75</b>	<b>\$51,613.70</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$7,718.13</b>	<b>\$8,796.71</b>	<b>\$5,621.67</b>	<b>\$6,042.72</b>	<b>\$5,598.29</b>	<b>\$7,089.17</b>	<b>\$65,214.93</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$9,087.07</b>	<b>\$7,542.17</b>	<b>\$6,173.37</b>	<b>\$5,858.11</b>	<b>\$6,909.44</b>	<b>\$9,358.37</b>	<b>\$4,925.03</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,571.17</b>	<b>\$1,649.90</b>	<b>\$1,356.65</b>	<b>\$1,652.79</b>	<b>\$1,599.58</b>	<b>\$1,391.24</b>	<b>\$1,295.99</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,531.85</b>	<b>\$1,720.07</b>	<b>\$1,318.92</b>	<b>\$1,491.04</b>	<b>\$1,548.21</b>	<b>\$1,539.43</b>	<b>\$1,637.51</b>
<b>SALARY PER FTE</b>	<b>\$51,784.00</b>	<b>\$46,747.96</b>	<b>\$47,655.28</b>	<b>\$39,832.34</b>	<b>\$44,654.25</b>	<b>\$54,428.81</b>	<b>\$52,853.56</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>19.17</b>	<b>25.47</b>	<b>23.62</b>	<b>28.89</b>	<b>22.54</b>	<b>18.60</b>	<b>17.33</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Collier	Collier	Collier	Columbia	Columbia	Desoto	Duval
HOSPITAL NAME	NAPLES COMMUNITY HOSPITAL	PHYSICIANS REGIONAL MEDICAL CENTER	THE WILLOUGH AT NAPLES	LAKE CITY MEDICAL CENTER	SHANDS AT LAKE SHORE	DESOTO MEMORIAL HOSPITAL	BAPTIST MEDICAL CENTER
HOSPITAL NUMBER	100018	23960025	110043	100156	100102	100175	100088
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 7	E / A / 3	E / B / 15	E / A / 2	B / A / 1	B / A / 2	A / A / 7
FISCAL YEAR END	9/30/2007	12/31/2007	12/31/2007	12/31/2007	6/30/2007	9/30/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	621	183	42	67	99	49	699
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	681	183	42	67	99	49	699
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	621	183	42	67	85	49	699
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	681	183	42	67	85	49	699
<b>PHYSICIANS ON ACTIVE STAFF</b>	566	260	4	30	34	15	833
<b>NUMBER OF EMPLOYEES (FTEs)</b>	2,815.7	706.6	99.7	331.0	399.1	265.2	4,553.8
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	9,988	1,987	197	573	1,483	711	11,600
MEDICARE	76,815	16,665	2,348	12,472	9,089	3,572	65,096
MEDICARE HMO	2,989	993	0	360	374	0	5,927
MEDICAID	17,325	2,350	0	868	4,315	2,056	32,066
OTHER GOVERNMENT PAYER	960	254	0	230	532	0	0
INSURANCE/CHARGE-BASED	3,157	0	0	0	119	0	1,166
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	24,925	6,083	438	2,724	3,089	0	72,639
OTHER DISCOUNTED	223	694	350	84	0	915	7,494
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>136,382</b>	<b>29,026</b>	<b>3,333</b>	<b>17,311</b>	<b>19,001</b>	<b>7,254</b>	<b>195,988</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>31,521</b>	<b>7,599</b>	<b>172</b>	<b>3,806</b>	<b>5,082</b>	<b>2,322</b>	<b>37,430</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>13,963</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>1,236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>150,345</b>	<b>29,026</b>	<b>3,333</b>	<b>17,311</b>	<b>19,001</b>	<b>7,254</b>	<b>195,988</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>32,757</b>	<b>7,599</b>	<b>172</b>	<b>3,806</b>	<b>5,082</b>	<b>2,322</b>	<b>37,430</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>60.2%</b>	<b>43.5%</b>	<b>21.7%</b>	<b>70.8%</b>	<b>52.6%</b>	<b>40.6%</b>	<b>76.8%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.3</b>	<b>3.8</b>	<b>19.4</b>	<b>4.5</b>	<b>3.7</b>	<b>3.1</b>	<b>5.2</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>63.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>11.3</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>60.5%</b>	<b>43.5%</b>	<b>21.7%</b>	<b>70.8%</b>	<b>52.6%</b>	<b>40.6%</b>	<b>76.8%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.6</b>	<b>3.8</b>	<b>19.4</b>	<b>4.5</b>	<b>3.7</b>	<b>3.1</b>	<b>5.2</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	132,814,754	44,496,405	5,028,723	20,024,222	22,966,738	10,761,250	206,938,445
INPATIENT AMBULATORY SERVICE	26,208,901	8,801,169	0	2,966,049	3,298,024	1,552,868	28,198,912
INPATIENT SURGERY	68,489,227	22,932,577	0	8,092,242	3,144,438	1,891,185	155,437,973
OTHER INPATIENT ANCILLARY SERVICE	669,428,033	170,649,880	846,861	56,377,472	46,970,073	17,580,831	629,053,914
OUTPATIENT AND AMBULATORY SURGERY	22,542,192	14,763,294	0	13,926,245	5,227,821	1,721,050	118,705,613
OTHER OUTPATIENT AMBULATORY SERVICES	32,010,686	24,368,452	0	11,216,614	19,882,378	6,989,774	81,394,773
OTHER OUTPATIENT ANCILLARY SERVICES	263,764,862	174,935,761	0	84,731,697	39,170,664	29,339,564	512,120,002
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,215,258,655</b>	<b>460,947,538</b>	<b>5,875,584</b>	<b>197,334,541</b>	<b>140,660,136</b>	<b>69,836,522</b>	<b>1,731,849,632</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	NAPLES COMMUNITY HOSPITAL	PHYSICIANS REGIONAL MEDICAL CENTER	THE WILLOUGH AT NAPLES	LAKE CITY MEDICAL CENTER	SHANDS AT LAKE SHORE	DESOTO MEMORIAL HOSPITAL	BAPTIST MEDICAL CENTER
HOSPITAL NUMBER	100018	23960025	110043	100156	100102	100175	100088
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	98,098,360	31,112,906	340,163	12,281,873	18,373,037	9,407,188	102,560,663
MEDICARE	699,921,943	251,310,313	4,234,495	104,986,636	56,222,971	30,412,897	508,756,263
MEDICAID	92,719,239	24,260,992	0	18,270,196	28,440,990	14,538,488	211,940,913
OTHER GOVERNMENT FIXED PRICE PAYER	8,553,036	3,623,076	0	2,454,185	4,245,162	0	59,466,096
INSURANCE/CHARGE BASED PAYERS	34,274,408	0	0	0	3,052,259	0	13,339,642
COMMERCIAL HMO/PPO	281,691,669	133,805,824	726,649	56,147,090	30,325,717	0	813,894,592
OTHER COMMERCIAL DISCOUNTED PAYERS	0	16,834,427	574,277	3,194,561	0	15,477,949	21,891,463
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,215,258,655</b>	<b>460,947,538</b>	<b>5,875,584</b>	<b>197,334,541</b>	<b>140,660,136</b>	<b>69,836,522</b>	<b>1,731,849,632</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	34,117,611	18,336,323	104,196	8,793,453	4,446,184	7,915,894	73,373,797
CONTRACTUAL ALLOWANCE-MEDICARE	488,866,861	200,711,947	3,035,790	83,423,704	41,045,116	20,518,547	383,800,876
CONTRACTUAL ALLOWANCE-MEDICAID	71,534,095	16,427,692	0	16,033,633	20,414,284	9,012,629	139,373,143
CONTRACTUAL ALLOWANCE-OTHER	159,576,155	75,152,945	860,087	36,902,378	23,158,123	6,546,179	485,093,815
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	69,703,631	3,817,568	279,784	813,509	14,350,825	3,617,501	32,616,676
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	(660,132)	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	2,264,901	1,164,039	47,509	72,033	0	137,208	24,458,616
OTHER DEDUCTIONS FROM REVENUE	15,389,072	29,647,052	0	5,593,062	0	23,706	2,864,516
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>841,452,326</b>	<b>345,257,566</b>	<b>4,327,366</b>	<b>151,631,772</b>	<b>103,414,532</b>	<b>47,111,532</b>	<b>1,141,581,439</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>373,806,329</b>	<b>115,689,972</b>	<b>1,548,218</b>	<b>45,702,769</b>	<b>37,245,604</b>	<b>22,724,990</b>	<b>590,268,193</b>
OTHER OPERATING REVENUE	10,159,841	360,961	2,151	273,447	3,505,009	231,992	10,681,247
<b>NET OPERATING REVENUE</b>	<b>383,966,170</b>	<b>116,050,933</b>	<b>1,550,369</b>	<b>45,976,216</b>	<b>40,750,613</b>	<b>22,956,982</b>	<b>600,949,440</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	66,831,812	15,186,411	581,010	5,847,608	7,664,061	3,124,059	77,851,100
AMBULATORY SERVICES	12,068,529	5,662,910	0	2,320,934	5,006,074	863,580	18,826,326
ANCILLARY SERVICES	171,769,516	43,479,921	105,098	12,749,335	14,530,351	6,703,650	195,114,338
OTHER OPERATING EXPENSES	141,221,280	58,187,146	1,341,118	31,111,561	16,367,457	12,757,374	248,704,158
<b>TOTAL OPERATING EXPENSES</b>	<b>391,891,137</b>	<b>122,516,388</b>	<b>2,027,226</b>	<b>52,029,438</b>	<b>43,567,943</b>	<b>23,448,663</b>	<b>540,495,922</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(7,924,967)</b>	<b>(6,465,455)</b>	<b>(476,857)</b>	<b>(6,053,222)</b>	<b>(2,817,330)</b>	<b>(491,681)</b>	<b>60,453,518</b>
<b>OPERATING MARGIN</b>	<b>-2.1%</b>	<b>-5.6%</b>	<b>-30.8%</b>	<b>-13.2%</b>	<b>-6.9%</b>	<b>-2.1%</b>	<b>10.1%</b>
NON-OPERATING REVENUE	12,294,242	2,815,075	10,264,231	117,933	81,296	4,015,946	57,881,826
NON-OPERATING EXPENSE	0	344,086	8,927,435	272,771	0	3,901,076	18,465,657
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>4,369,275</b>	<b>(3,994,466)</b>	<b>859,939</b>	<b>(6,208,060)</b>	<b>(2,736,034)</b>	<b>(376,811)</b>	<b>99,869,687</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(1,540,865)	323,414	(2,285,985)	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>4,369,275</b>	<b>(2,453,601)</b>	<b>536,525</b>	<b>(3,922,075)</b>	<b>(2,736,034)</b>	<b>(376,811)</b>	<b>99,869,687</b>
<b>TOTAL MARGIN</b>	<b>1.1%</b>	<b>-2.1%</b>	<b>34.6%</b>	<b>-8.5%</b>	<b>-6.7%</b>	<b>-1.6%</b>	<b>16.6%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>44,089</b>	<b>14,217</b>	<b>172</b>	<b>8,711</b>	<b>9,765</b>	<b>5,228</b>	<b>64,766</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>190,760</b>	<b>54,306</b>	<b>3,334</b>	<b>39,622</b>	<b>36,511</b>	<b>16,331</b>	<b>339,120</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$27,563.78</b>	<b>\$32,421.31</b>	<b>\$34,147.87</b>	<b>\$22,652.85</b>	<b>\$14,404.08</b>	<b>\$13,359.03</b>	<b>\$26,740.30</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$8,888.64</b>	<b>\$8,617.34</b>	<b>\$11,781.88</b>	<b>\$5,972.68</b>	<b>\$4,461.51</b>	<b>\$4,485.50</b>	<b>\$8,345.43</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$8,708.89</b>	<b>\$8,162.59</b>	<b>\$9,010.47</b>	<b>\$5,277.80</b>	<b>\$4,173.00</b>	<b>\$4,391.44</b>	<b>\$9,278.85</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$6,370.62</b>	<b>\$8,487.89</b>	<b>\$1,762.21</b>	<b>\$4,980.46</b>	<b>\$3,852.51</b>	<b>\$4,276.22</b>	<b>\$5,106.89</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$2,054.37</b>	<b>\$2,256.02</b>	<b>\$608.01</b>	<b>\$1,313.15</b>	<b>\$1,193.27</b>	<b>\$1,435.80</b>	<b>\$1,593.82</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,012.82</b>	<b>\$2,136.96</b>	<b>\$464.99</b>	<b>\$1,160.38</b>	<b>\$1,116.11</b>	<b>\$1,405.70</b>	<b>\$1,772.08</b>
<b>SALARY PER FTE</b>	<b>\$54,065.05</b>	<b>\$58,576.63</b>	<b>\$36,338.36</b>	<b>\$49,385.79</b>	<b>\$50,324.76</b>	<b>\$47,871.04</b>	<b>\$47,453.77</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>30.70</b>	<b>27.06</b>	<b>62.20</b>	<b>17.38</b>	<b>22.74</b>	<b>33.78</b>	<b>27.93</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE					
COUNTY	Duval	Duval	Duval	Duval	Duval	Duval	Duval
HOSPITAL NAME	BAPTIST MEDICAL CENTER - BEACHES	BROOKS REHABILITATION HOSPITAL	MEMORIAL HOSPITAL OF JACKSONVILLE	SHANDS JACKSONVILLE	SPECIALTY HOSPITAL JACKSONVILLE	ST. LUKE'S HOSPITAL	ST. VINCENT'S MEDICAL CENTER
HOSPITAL NUMBER	100117	100184	100179	100001	100196	100151	100040
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	A / A / 2	B / I / 18	E / A / 5	B / D / 8	E / F / 12	B / D / 8	A / A / 9
FISCAL YEAR END	9/30/2007	12/31/2007	12/31/2007	6/30/2007	12/31/2007	12/31/2007	6/30/2007
ACUTE LICENSED BEDS FISCAL YEAR END	146	0	353	656	107	313	528
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	143	0	40	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	146	143	353	696	107	313	528
ACUTE STAFFED BEDS FISCAL YEAR END	146	0	353	559	107	313	455
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	143	0	40	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	146	143	353	599	107	313	455
PHYSICIANS ON ACTIVE STAFF	204	9	436	424	48	580	344
NUMBER OF EMPLOYEES (FTEs)	755.2	490.1	1,413.7	3,421.8	230.6	1,608.9	2,881.2
ACUTE CARE PATIENT DAYS							
SELF PAY	2,510	0	5,409	21,035	2	4,585	7,637
MEDICARE	17,357	0	49,495	38,509	21,528	48,094	71,372
MEDICARE HMO	861	0	4,774	15,038	274	20	3,516
MEDICAID	1,894	0	12,201	48,881	0	3,571	12,468
OTHER GOVERNMENT PAYER	0	0	9,052	0	33	0	0
INSURANCE/CHARGE-BASED	212	0	0	0	0	3,028	291
OTHER CHARGE-BASED	0	0	0	1,166	0	0	0
COMMERCIAL HMO/PPO	9,493	0	24,293	13,678	487	15,200	33,227
OTHER DISCOUNTED	1,319	0	473	14,785	245	13,113	3,441
TOTAL ACUTE CARE PATIENT DAYS	33,646	0	105,697	153,092	22,569	87,611	131,952
TOTAL ACUTE CARE ADMISSIONS	7,118	0	20,113	26,928	719	17,106	26,086
SUBACUTE CARE PATIENT DAYS	0	42,516	0	14,041	0	0	0
SUBACUTE CARE ADMISSIONS	0	2,605	0	345	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	33,646	42,516	105,697	167,133	22,569	87,611	131,952
TOTAL ACUTE AND SUBACUTE ADMISSIONS	7,118	2,605	20,113	27,273	719	17,106	26,086
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	63.1%	0.0%	82.0%	63.9%	57.8%	76.7%	68.5%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	4.7	0.0	5.3	5.7	31.4	5.1	5.1
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	81.5%	0.0%	96.2%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	16.3	0.0	40.7	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	63.1%	81.5%	82.0%	65.8%	57.8%	76.7%	68.5%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.7	16.3	5.3	6.1	31.4	5.1	5.1
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	33,747,565	26,734,223	168,277,159	167,215,644	23,141,128	79,070,737	85,490,042
INPATIENT AMBULATORY SERVICE	3,145,428	26,726	44,401,656	50,950,280	494,354	7,803,625	30,007,894
INPATIENT SURGERY	18,400,688	174,872	86,762,108	137,278,736	5,229,305	131,347,206	170,263,020
OTHER INPATIENT ANCILLARY SERVICE	110,938,674	65,945,544	742,818,601	573,175,949	57,316,967	391,164,783	544,306,494
OUTPATIENT AND AMBULATORY SURGERY	24,356,480	0	44,737,252	65,638,272	0	63,726,220	79,928,798
OTHER OUTPATIENT AMBULATORY SERVICES	10,987,529	22,665,075	51,190,909	90,459,525	0	19,401,063	28,778,062
OTHER OUTPATIENT ANCILLARY SERVICES	109,034,578	8,042,508	341,410,257	390,841,392	0	154,496,270	300,501,817
TOTAL GROSS PATIENT SERVICE REVENUES	310,610,942	123,588,948	1,479,597,942	1,475,559,798	86,181,754	847,009,904	1,239,276,127

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	BAPTIST MEDICAL CENTER - BEACHES	BROOKS REHABILITATION HOSPITAL	MEMORIAL HOSPITAL OF JACKSONVILLE	SHANDS JACKSONVILLE	SPECIALTY HOSPITAL JACKSONVILLE	ST. LUKE'S HOSPITAL	ST. VINCENT'S MEDICAL CENTER
HOSPITAL NUMBER	100117	100184	100179	100001	100196	100151	100040
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	24,059,807	0	103,030,769	253,490,341	3,937	52,209,996	91,900,461
MEDICARE	123,831,651	62,950,238	657,698,938	557,618,839	82,754,745	427,666,981	622,153,542
MEDICAID	13,311,071	10,346,437	135,656,135	321,310,223	0	21,103,199	81,563,346
OTHER GOVERNMENT FIXED PRICE PAYER	15,815,267	0	101,229,429	64,882,011	112,456	18,821,696	35,162,173
INSURANCE/CHARGE BASED PAYERS	6,202,677	0	0	14,974,269	0	84,917,148	5,758,688
COMMERCIAL HMO/PPO	127,390,469	33,339,037	467,617,098	175,117,270	2,504,573	66,845,328	395,059,323
OTHER COMMERCIAL DISCOUNTED PAYERS	0	16,953,236	14,365,573	88,166,845	806,043	175,445,556	7,678,594
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>310,610,942</b>	<b>123,588,948</b>	<b>1,479,597,942</b>	<b>1,475,559,798</b>	<b>86,181,754</b>	<b>847,009,904</b>	<b>1,239,276,127</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	12,618,569	294,543	74,738,455	68,352,000	55,795	19,192,033	43,259,626
CONTRACTUAL ALLOWANCE-MEDICARE	99,679,057	30,483,183	555,778,753	432,365,078	57,286,850	306,411,861	466,552,039
CONTRACTUAL ALLOWANCE-MEDICAID	10,561,492	5,063,847	118,037,121	239,620,474	0	16,039,653	66,439,229
CONTRACTUAL ALLOWANCE-OTHER	84,082,096	25,503,697	411,907,866	192,158,518	1,352,348	149,605,019	281,409,970
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	9,817,931	4,718,819	6,306,011	199,095,000	0	6,893,056	27,204,453
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	5,342,288	0	347,563	0	0	19,471,847	18,223,302
OTHER DEDUCTIONS FROM REVENUE	2,083,007	0	36,411,693	18,050,724	688,245	19,325,015	386,450
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>224,184,440</b>	<b>66,064,089</b>	<b>1,203,527,462</b>	<b>1,149,641,794</b>	<b>59,383,238</b>	<b>536,938,484</b>	<b>903,475,069</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>86,426,502</b>	<b>57,524,859</b>	<b>276,070,480</b>	<b>325,918,004</b>	<b>26,798,516</b>	<b>310,071,420</b>	<b>335,801,058</b>
OTHER OPERATING REVENUE	404,944	3,692,548	2,992,894	172,653,273	536	8,531,272	4,725,782
<b>NET OPERATING REVENUE</b>	<b>86,831,446</b>	<b>61,217,407</b>	<b>279,063,374</b>	<b>498,571,277</b>	<b>26,799,052</b>	<b>318,602,692</b>	<b>340,526,840</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	14,689,345	11,121,388	45,290,566	60,753,901	6,756,813	57,704,255	41,982,732
AMBULATORY SERVICES	3,401,397	7,881,717	8,586,717	26,473,859	1,538,234	6,620,115	8,187,469
ANCILLARY SERVICES	31,508,571	13,796,330	87,579,789	139,735,796	7,947,156	196,824,071	130,171,563
OTHER OPERATING EXPENSES	32,896,568	27,582,892	102,553,592	253,853,627	13,038,329	75,925,967	162,506,234
<b>TOTAL OPERATING EXPENSES</b>	<b>82,495,881</b>	<b>60,382,327</b>	<b>244,010,664</b>	<b>480,817,183</b>	<b>29,280,532</b>	<b>337,074,408</b>	<b>342,847,998</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>4,335,565</b>	<b>835,080</b>	<b>35,052,710</b>	<b>17,754,094</b>	<b>(2,481,480)</b>	<b>(18,471,716)</b>	<b>(2,321,158)</b>
<b>OPERATING MARGIN</b>	<b>5.0%</b>	<b>1.4%</b>	<b>12.6%</b>	<b>3.6%</b>	<b>-9.3%</b>	<b>-5.8%</b>	<b>-0.7%</b>
NON-OPERATING REVENUE	3,642,522	0	51,747,689	2,733,075	78,492	8,003,755	53,134,992
NON-OPERATING EXPENSE	0	0	13,786,668	5,239,286	0	0	3,267,776
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>7,978,087</b>	<b>835,080</b>	<b>73,013,731</b>	<b>15,247,883</b>	<b>(2,402,988)</b>	<b>(10,467,961)</b>	<b>47,546,058</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	26,998,907	0	(871,618)	1,708,403	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>7,978,087</b>	<b>835,080</b>	<b>46,014,824</b>	<b>15,247,883</b>	<b>(1,531,370)</b>	<b>(12,176,364)</b>	<b>47,546,058</b>
<b>TOTAL MARGIN</b>	<b>9.2%</b>	<b>1.4%</b>	<b>16.5%</b>	<b>3.1%</b>	<b>-5.7%</b>	<b>-3.8%</b>	<b>14.0%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>13,495</b>	<b>3,570</b>	<b>28,711</b>	<b>48,634</b>	<b>719</b>	<b>24,200</b>	<b>39,715</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>63,791</b>	<b>58,262</b>	<b>150,882</b>	<b>276,494</b>	<b>22,569</b>	<b>123,943</b>	<b>200,894</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$23,016.23</b>	<b>\$34,620.65</b>	<b>\$51,533.80</b>	<b>\$30,340.33</b>	<b>\$119,862.61</b>	<b>\$35,000.63</b>	<b>\$31,203.94</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,112.93</b>	<b>\$16,914.74</b>	<b>\$8,498.79</b>	<b>\$9,886.52</b>	<b>\$40,723.71</b>	<b>\$13,928.78</b>	<b>\$8,632.63</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,434.20</b>	<b>\$17,148.67</b>	<b>\$9,719.66</b>	<b>\$10,251.58</b>	<b>\$37,272.44</b>	<b>\$13,165.48</b>	<b>\$8,574.18</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$4,869.21</b>	<b>\$2,121.24</b>	<b>\$9,806.33</b>	<b>\$5,336.69</b>	<b>\$3,818.57</b>	<b>\$6,833.85</b>	<b>\$6,168.80</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,293.23</b>	<b>\$1,036.38</b>	<b>\$1,617.23</b>	<b>\$1,738.98</b>	<b>\$1,297.37</b>	<b>\$2,719.59</b>	<b>\$1,706.61</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,361.19</b>	<b>\$1,050.72</b>	<b>\$1,849.55</b>	<b>\$1,803.19</b>	<b>\$1,187.42</b>	<b>\$2,570.55</b>	<b>\$1,695.06</b>
<b>SALARY PER FTE</b>	<b>\$46,303.74</b>	<b>\$50,778.53</b>	<b>\$56,082.05</b>	<b>\$47,749.54</b>	<b>\$50,054.54</b>	<b>\$54,626.62</b>	<b>\$43,957.28</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>24.62</b>	<b>17.50</b>	<b>19.49</b>	<b>25.74</b>	<b>21.25</b>	<b>27.00</b>	<b>29.83</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Duval	Duval	Escambia	Escambia	Escambia	Escambia	Flagler
HOSPITAL NAME	TEN BROECK JACKSONVILLE	WEKIVA SPRINGS	BAPTIST HOSPITAL, INC	SACRED HEART HOSPITAL	THE MERIDIAN	WEST FLORIDA REGIONAL MED. CENTER	FLORIDA HOSPITAL-FLAGLER
HOSPITAL NUMBER	104016	23960061	100093	100025	111526	100231	100118
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / B / 15	E / B / 15	B / A / 6	A / A / 6	B / G / 13	E / A / 6	A / A / 3
FISCAL YEAR END	12/31/2007	12/31/2007	9/30/2007	6/30/2007	9/30/2007	12/31/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	99	20	552	449	0	531	99
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	16	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	99	20	552	449	16	531	99
ACUTE STAFFED BEDS FISCAL YEAR END	99	20	552	449	0	531	99
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	16	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	99	20	552	449	16	531	99
PHYSICIANS ON ACTIVE STAFF	11	7	306	475	1	187	109
NUMBER OF EMPLOYEES (FTEs)	158.6	84.0	2,040.0	2,099.1	25.8	1,042.8	582.8
ACUTE CARE PATIENT DAYS							
SELF PAY	443	1,886	5,631	3,224	0	3,364	1,096
MEDICARE	9,387	1,168	45,186	35,251	0	34,882	11,115
MEDICARE HMO	0	0	6,275	2,807	0	1,921	3,217
MEDICAID	0	0	13,246	34,186	0	5,286	1,365
OTHER GOVERNMENT PAYER	3,619	0	2,036	614	0	1,508	249
INSURANCE/CHARGE-BASED	0	0	435	0	0	0	0
OTHER CHARGE-BASED	0	0	1,377	0	0	0	0
COMMERCIAL HMO/PPO	7,050	6,851	19,802	29,471	0	12,906	4,895
OTHER DISCOUNTED	2,583	873	1,538	8,223	0	2,159	425
TOTAL ACUTE CARE PATIENT DAYS	23,082	10,778	95,526	113,776	0	62,026	22,362
TOTAL ACUTE CARE ADMISSIONS	2,594	1,012	19,384	24,262	0	10,540	5,396
SUBACUTE CARE PATIENT DAYS	0	0	0	0	5,236	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	74	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	23,082	10,778	95,526	113,776	5,236	62,026	22,362
TOTAL ACUTE AND SUBACUTE ADMISSIONS	2,594	1,012	19,384	24,262	74	10,540	5,396
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	63.9%	147.6%	47.4%	69.4%	0.0%	32.0%	61.9%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	8.9	10.7	4.9	4.7	0.0	5.9	4.1
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	89.7%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	70.8	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	63.9%	147.6%	47.4%	69.4%	89.7%	32.0%	61.9%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	8.9	10.7	4.9	4.7	70.8	5.9	4.1
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	30,027,101	12,409,089	82,202,241	90,898,844	2,541,745	106,505,047	25,048,603
INPATIENT AMBULATORY SERVICE	38,032	0	22,188,242	12,801,171	0	9,906,962	4,384,473
INPATIENT SURGERY	0	0	74,798,569	97,365,868	0	49,152,279	12,571,950
OTHER INPATIENT ANCILLARY SERVICE	1,594,704	1,445,480	337,688,918	306,148,361	0	342,299,420	87,190,458
OUTPATIENT AND AMBULATORY SURGERY	0	0	38,846,732	63,227,952	0	18,060,926	11,694,391
OTHER OUTPATIENT AMBULATORY SERVICES	2,487,413	2,195,054	81,144,353	31,531,381	0	15,459,725	12,454,467
OTHER OUTPATIENT ANCILLARY SERVICES	52,409	0	327,734,165	252,705,590	0	203,068,893	105,392,852
TOTAL GROSS PATIENT SERVICE REVENUES	34,199,659	16,049,623	964,603,220	854,679,167	2,541,745	744,453,252	258,737,194

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	TEN BROECK JACKSONVILLE	WEKIVA SPRINGS	BAPTIST HOSPITAL, INC	SACRED HEART HOSPITAL	THE MERIDIAN	WEST FLORIDA REGIONAL MED. CENTER	FLORIDA HOSPITAL-FLAGLER
HOSPITAL NUMBER	104016	23960061	100093	100025	111526	100231	100118
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	721,607	4,056,409	89,837,587	42,679,171	44,442	49,656,475	17,723,991
MEDICARE	13,177,215	2,759,212	435,830,248	328,992,148	0	403,948,385	157,740,192
MEDICAID	0	0	77,545,757	134,404,624	2,445,968	53,776,503	14,586,585
OTHER GOVERNMENT FIXED PRICE PAYER	7,925,927	0	34,718,888	11,594,990	0	13,835,125	1,256,460
INSURANCE/CHARGE BASED PAYERS	0	0	35,183,778	0	51,335	0	0
COMMERCIAL HMO/PPO	11,574,210	9,234,002	285,642,126	284,749,734	0	202,113,734	60,424,053
OTHER COMMERCIAL DISCOUNTED PAYERS	800,700	0	5,844,836	52,258,500	0	21,123,030	7,005,913
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>34,199,659</b>	<b>16,049,623</b>	<b>964,603,220</b>	<b>854,679,167</b>	<b>2,541,745</b>	<b>744,453,252</b>	<b>258,737,194</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	863,484	704,990	61,532,405	26,026,491	0	39,021,377	7,534,324
CONTRACTUAL ALLOWANCE-MEDICARE	7,720,735	1,323,899	317,810,516	225,080,906	0	337,032,751	111,100,993
CONTRACTUAL ALLOWANCE-MEDICAID	0	0	71,998,661	78,327,293	400,760	48,669,409	14,456,283
CONTRACTUAL ALLOWANCE-OTHER	11,740,131	7,674,550	184,607,358	200,002,615	0	139,930,921	32,232,672
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	953,274	0	21,375,849	23,971,913	44,278	5,260,623	9,628,005
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	831,091	1,750	2,362,660	5,765,953	0	104,640	25,612
OTHER DEDUCTIONS FROM REVENUE	0	0	32,214,210	0	0	18,411,492	2,225,900
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>22,108,715</b>	<b>9,705,189</b>	<b>691,901,659</b>	<b>559,175,171</b>	<b>445,038</b>	<b>588,431,213</b>	<b>177,203,789</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>12,090,944</b>	<b>6,344,434</b>	<b>272,701,561</b>	<b>295,503,996</b>	<b>2,096,707</b>	<b>156,022,039</b>	<b>81,533,405</b>
OTHER OPERATING REVENUE	15,042	17,722	2,732,964	2,998,613	964	1,893,615	1,051,197
<b>NET OPERATING REVENUE</b>	<b>12,105,986</b>	<b>6,362,156</b>	<b>275,434,525</b>	<b>298,502,609</b>	<b>2,097,671</b>	<b>157,915,654</b>	<b>82,584,602</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	3,450,827	2,239,095	29,122,784	38,074,254	1,264,790	22,446,628	8,989,296
AMBULATORY SERVICES	769,768	736,291	15,606,394	17,474,826	0	3,369,656	2,927,350
ANCILLARY SERVICES	594,022	405,788	107,097,696	118,709,420	0	62,504,557	22,770,393
OTHER OPERATING EXPENSES	5,776,755	3,343,091	113,836,313	107,031,810	650,126	79,398,010	30,336,794
<b>TOTAL OPERATING EXPENSES</b>	<b>10,591,372</b>	<b>6,724,265</b>	<b>265,663,187</b>	<b>281,290,310</b>	<b>1,914,916</b>	<b>167,718,851</b>	<b>65,023,833</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>1,514,614</b>	<b>(362,109)</b>	<b>9,771,338</b>	<b>17,212,299</b>	<b>182,755</b>	<b>(9,803,197)</b>	<b>17,560,769</b>
<b>OPERATING MARGIN</b>	<b>12.5%</b>	<b>-5.7%</b>	<b>3.5%</b>	<b>5.8%</b>	<b>8.7%</b>	<b>-6.2%</b>	<b>21.3%</b>
NON-OPERATING REVENUE	0	0	18,050,359	12,894,939	64,750	3,974,889	17,805,201
NON-OPERATING EXPENSE	230	0	16,567,628	431	72,970	5,547,656	8,593,892
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>1,514,384</b>	<b>(362,109)</b>	<b>11,254,069</b>	<b>30,106,807</b>	<b>174,535</b>	<b>(11,375,964)</b>	<b>26,772,078</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	(1,277,573)	0	0	(4,212,057)	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>1,514,384</b>	<b>(362,109)</b>	<b>12,531,642</b>	<b>30,106,807</b>	<b>174,535</b>	<b>(7,163,907)</b>	<b>26,772,078</b>
<b>TOTAL MARGIN</b>	<b>12.5%</b>	<b>-5.7%</b>	<b>4.5%</b>	<b>10.1%</b>	<b>8.3%</b>	<b>-4.5%</b>	<b>32.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>2,803</b>	<b>1,174</b>	<b>36,345</b>	<b>41,164</b>	<b>74</b>	<b>15,592</b>	<b>10,961</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>24,945</b>	<b>12,499</b>	<b>179,112</b>	<b>193,036</b>	<b>5,238</b>	<b>91,757</b>	<b>45,423</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$12,199.66</b>	<b>\$13,675.19</b>	<b>\$26,540.04</b>	<b>\$20,762.97</b>	<b>\$34,334.88</b>	<b>\$47,745.36</b>	<b>\$23,605.75</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$3,778.14</b>	<b>\$5,729.45</b>	<b>\$7,309.44</b>	<b>\$6,833.47</b>	<b>\$25,867.43</b>	<b>\$10,756.62</b>	<b>\$5,932.41</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$4,318.43</b>	<b>\$5,420.92</b>	<b>\$7,578.29</b>	<b>\$7,251.61</b>	<b>\$28,336.16</b>	<b>\$10,127.89</b>	<b>\$7,534.56</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,371.02</b>	<b>\$1,284.03</b>	<b>\$5,385.47</b>	<b>\$4,427.57</b>	<b>\$485.25</b>	<b>\$8,113.31</b>	<b>\$5,696.12</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$424.59</b>	<b>\$537.97</b>	<b>\$1,483.22</b>	<b>\$1,457.19</b>	<b>\$365.58</b>	<b>\$1,827.86</b>	<b>\$1,431.50</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$485.31</b>	<b>\$509.00</b>	<b>\$1,537.78</b>	<b>\$1,546.36</b>	<b>\$400.47</b>	<b>\$1,721.02</b>	<b>\$1,818.11</b>
<b>SALARY PER FTE</b>	<b>\$37,332.12</b>	<b>\$42,405.79</b>	<b>\$43,396.76</b>	<b>\$47,234.30</b>	<b>\$37,695.00</b>	<b>\$50,176.28</b>	<b>\$48,599.70</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>13.22</b>	<b>13.98</b>	<b>23.69</b>	<b>22.62</b>	<b>10.25</b>	<b>23.64</b>	<b>26.69</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Franklin GEORGE E. WEEMS MEMORIAL HOSPITAL	Gadsden  FLORIDA STATE HOSPITAL	Hamilton  TRINITY COMMUNITY HOSPITAL	Hardee  FLORIDA HOSPITAL WAUCHULA	Hendry  HENDRY REGIONAL MEDICAL CENTER	Hernando  OAK HILL HOSPITAL	Hernando  BROOKSVILLE REGIONAL HOSPITAL
HOSPITAL NAME							
HOSPITAL NUMBER	100153	104000	100108	100282	100098	100264	100071
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	H / A / 1	K / B / 11	E / A / 1	A / A / 1	J / A / 2	E / A / 6	E / A / 3
FISCAL YEAR END	9/30/2007	6/30/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	15	34	42	25	25	204	244
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	10	1,196	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	25	1,230	42	25	25	204	244
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	15	34	42	25	25	204	244
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	10	1,196	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	25	1,230	42	25	25	204	244
<b>PHYSICIANS ON ACTIVE STAFF</b>	3	46	6	4	21	177	128
<b>NUMBER OF EMPLOYEES (FTEs)</b>	85.1	2,285.0	63.6	109.7	167.7	714.9	823.5
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	104	0	128	63	833	1,587	3,682
MEDICARE	668	45	938	6,677	2,048	34,118	19,384
MEDICARE HMO	0	0	0	170	0	9,880	6,730
MEDICAID	83	12,139	875	59	329	1,826	8,527
OTHER GOVERNMENT PAYER	0	115	0	67	17	331	728
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	0	111	0	165	469	7,292	9,110
OTHER DISCOUNTED	146	0	0	42	644	203	1,072
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>1,001</b>	<b>12,410</b>	<b>1,941</b>	<b>7,243</b>	<b>4,340</b>	<b>55,237</b>	<b>49,233</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>383</b>	<b>24</b>	<b>782</b>	<b>744</b>	<b>1,091</b>	<b>11,978</b>	<b>12,413</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>314</b>	<b>347,291</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>40</b>	<b>1,143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>1,315</b>	<b>359,701</b>	<b>1,941</b>	<b>7,243</b>	<b>4,340</b>	<b>55,237</b>	<b>49,233</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>423</b>	<b>1,167</b>	<b>782</b>	<b>744</b>	<b>1,091</b>	<b>11,978</b>	<b>12,413</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>18.3%</b>	<b>100.0%</b>	<b>12.7%</b>	<b>79.4%</b>	<b>47.6%</b>	<b>74.2%</b>	<b>55.3%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>2.6</b>	<b>517.1</b>	<b>2.5</b>	<b>9.7</b>	<b>4.0</b>	<b>4.6</b>	<b>4.0</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>8.6%</b>	<b>79.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>7.9</b>	<b>303.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>14.4%</b>	<b>80.1%</b>	<b>12.7%</b>	<b>79.4%</b>	<b>47.6%</b>	<b>74.2%</b>	<b>55.3%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>3.1</b>	<b>308.2</b>	<b>2.5</b>	<b>9.7</b>	<b>4.0</b>	<b>4.6</b>	<b>4.0</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	932,001	110,994,994	1,667,426	4,945,558	3,435,796	113,728,353	84,017,978
INPATIENT AMBULATORY SERVICE	146,250	0	127,638	333,828	353,214	11,163,428	14,962,267
INPATIENT SURGERY	0	0	0	0	365,516	67,915,199	30,573,751
OTHER INPATIENT ANCILLARY SERVICE	2,188,691	0	2,550,251	15,356,945	8,505,675	405,765,741	341,393,265
OUTPATIENT AND AMBULATORY SURGERY	0	0	0	0	985,541	14,780,054	35,940,979
OTHER OUTPATIENT AMBULATORY SERVICES	2,817,583	0	1,398,113	6,587,357	4,320,479	13,258,139	46,270,677
OTHER OUTPATIENT ANCILLARY SERVICES	5,991,737	0	1,036,650	22,897,705	15,600,530	140,092,934	158,908,539
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>12,076,262</b>	<b>110,994,994</b>	<b>6,780,078</b>	<b>50,121,393</b>	<b>33,566,751</b>	<b>766,703,848</b>	<b>712,067,456</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	GEORGE E. WEEMS MEMORIAL HOSPITAL	FLORIDA STATE HOSPITAL	TRINITY COMMUNITY HOSPITAL	FLORIDA HOSPITAL WAUCHULA	HENDRY REGIONAL MEDICAL CENTER	OAK HILL HOSPITAL	BROOKSVILLE REGIONAL HOSPITAL
HOSPITAL NUMBER	100153	104000	100108	100282	100098	100264	100071
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	2,412,119	0	2,422,717	5,797,773	6,374,454	27,431,094	69,422,685
MEDICARE	5,032,823	20,623,833	1,973,325	28,958,863	12,102,271	564,052,118	319,203,015
MEDICAID	1,503,213	58,635,875	2,384,036	6,240,758	4,038,867	26,708,160	118,222,278
OTHER GOVERNMENT FIXED PRICE PAYER	0	16,153,992	0	1,616,918	862,159	4,643,831	18,669,697
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	0	15,581,294	0	6,083,432	5,907,479	136,217,497	170,741,769
OTHER COMMERCIAL DISCOUNTED PAYERS	3,128,107	0	0	1,423,649	4,281,521	7,651,148	15,808,012
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>12,076,262</b>	<b>110,994,994</b>	<b>6,780,078</b>	<b>50,121,393</b>	<b>33,566,751</b>	<b>766,703,848</b>	<b>712,067,456</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	2,193,809	0	696,412	3,840,834	4,903,173	10,354,516	19,618,338
CONTRACTUAL ALLOWANCE-MEDICARE	2,159,170	20,341,373	304,607	20,572,468	5,926,619	485,912,342	274,663,114
CONTRACTUAL ALLOWANCE-MEDICAID	1,187,245	57,832,812	1,336,957	4,868,713	1,484,383	24,816,242	109,540,204
CONTRACTUAL ALLOWANCE-OTHER	1,655,279	31,300,648	0	3,608,402	4,984,739	100,277,391	127,797,722
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	87,698	0	0	2,169,276	2,657,738	13,723,545	22,184,970
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	83,848	0	0	213,946	156,585	227,115	992,421
OTHER DEDUCTIONS FROM REVENUE	198,378	0	0	125,514	378,540	6,085,942	34,152,452
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>7,565,427</b>	<b>109,474,833</b>	<b>2,337,976</b>	<b>35,399,153</b>	<b>20,491,777</b>	<b>641,397,093</b>	<b>588,949,221</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>4,510,835</b>	<b>1,520,161</b>	<b>4,442,102</b>	<b>14,722,240</b>	<b>13,074,974</b>	<b>125,306,755</b>	<b>123,118,235</b>
OTHER OPERATING REVENUE	34,320	128,066	0	345,276	108,820	358,226	1,135,986
<b>NET OPERATING REVENUE</b>	<b>4,545,155</b>	<b>1,648,227</b>	<b>4,442,102</b>	<b>15,067,516</b>	<b>13,183,794</b>	<b>125,664,981</b>	<b>124,254,221</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	667,506	60,136,959	556,370	1,740,199	1,858,715	21,852,294	15,968,575
AMBULATORY SERVICES	1,746,589	0	1,079,307	1,489,920	1,821,766	3,472,259	4,204,421
ANCILLARY SERVICES	1,749,254	13,872,909	686,293	3,597,841	4,547,824	39,505,922	30,207,254
OTHER OPERATING EXPENSES	2,533,462	39,958,610	3,882,328	6,799,008	9,747,389	48,243,639	61,077,346
<b>TOTAL OPERATING EXPENSES</b>	<b>6,696,811</b>	<b>113,968,478</b>	<b>6,204,298</b>	<b>13,626,968</b>	<b>17,975,694</b>	<b>113,074,114</b>	<b>111,457,596</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(2,151,656)</b>	<b>(112,320,251)</b>	<b>(1,762,196)</b>	<b>1,440,548</b>	<b>(4,791,900)</b>	<b>12,590,867</b>	<b>12,796,625</b>
<b>OPERATING MARGIN</b>	<b>-47.3%</b>	<b>-6814.6%</b>	<b>-39.7%</b>	<b>9.6%</b>	<b>-36.3%</b>	<b>10.0%</b>	<b>10.3%</b>
NON-OPERATING REVENUE	1,346,195	0	0	316,605	9,576,851	6,865,465	1,265,833
NON-OPERATING EXPENSE	0	70,021	0	43,073	1,385,002	920,388	801,450
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(805,461)</b>	<b>(112,390,272)</b>	<b>(1,762,196)</b>	<b>1,714,080</b>	<b>3,399,949</b>	<b>18,535,944</b>	<b>13,261,008</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	6,844,008	5,115,434
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(805,461)</b>	<b>(112,390,272)</b>	<b>(1,762,196)</b>	<b>1,714,080</b>	<b>3,399,949</b>	<b>11,691,936</b>	<b>8,145,574</b>
<b>TOTAL MARGIN</b>	<b>-17.7%</b>	<b>-6818.9%</b>	<b>-39.7%</b>	<b>11.4%</b>	<b>25.8%</b>	<b>9.3%</b>	<b>6.6%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>1,491</b>	<b>696</b>	<b>1,220</b>	<b>1,823</b>	<b>2,924</b>	<b>15,493</b>	<b>18,885</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>3,896</b>	<b>360,117</b>	<b>3,029</b>	<b>17,745</b>	<b>11,630</b>	<b>71,447</b>	<b>74,901</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$8,101.93</b>	<b>\$159,375.03</b>	<b>\$5,556.67</b>	<b>\$27,496.91</b>	<b>\$11,481.40</b>	<b>\$49,486.69</b>	<b>\$37,706.22</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$4,492.87</b>	<b>\$163,644.58</b>	<b>\$5,084.78</b>	<b>\$7,475.84</b>	<b>\$6,148.53</b>	<b>\$7,298.34</b>	<b>\$5,902.03</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$3,049.33</b>	<b>\$2,366.65</b>	<b>\$3,640.56</b>	<b>\$8,266.13</b>	<b>\$4,509.48</b>	<b>\$8,111.01</b>	<b>\$6,579.65</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$3,099.94</b>	<b>\$308.22</b>	<b>\$2,238.70</b>	<b>\$2,824.48</b>	<b>\$2,886.22</b>	<b>\$10,731.06</b>	<b>\$9,506.78</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,719.05</b>	<b>\$316.48</b>	<b>\$2,048.58</b>	<b>\$767.92</b>	<b>\$1,545.63</b>	<b>\$1,582.63</b>	<b>\$1,488.07</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,166.73</b>	<b>\$4.58</b>	<b>\$1,466.73</b>	<b>\$849.10</b>	<b>\$1,133.60</b>	<b>\$1,758.85</b>	<b>\$1,658.91</b>
<b>SALARY PER FTE</b>	<b>\$34,012.30</b>	<b>\$40,140.17</b>	<b>\$35,272.23</b>	<b>\$43,221.45</b>	<b>\$47,145.95</b>	<b>\$51,518.44</b>	<b>\$46,807.12</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>45.44</b>	<b>13.20</b>	<b>43.68</b>	<b>12.86</b>	<b>29.99</b>	<b>20.81</b>	<b>22.87</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Hernando	Hernando	Highlands FLORIDA	Highlands	Hillsborough	Hillsborough	Hillsborough
HOSPITAL NAME	HEALTHSOUTH REHAB HOSPITAL SPRING HILL	SPRINGBROOK HOSPITAL	HEARTLAND MED. CENTER	HIGHLANDS REGIONAL MEDICAL CENTER	BRANDON REGIONAL HOSPITAL	H. LEE MOFFITT CANCER CENTER & RESEARCH	KINDRED HOSPITAL - BAY AREA TAMPA
HOSPITAL NUMBER	23960042	110054	100109	100049	100243	110009	100115
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / E / 18	B / B / 15	A / A / 2	E / A / 2	E / A / 6	B / E / 14	E / F / 12
FISCAL YEAR END	12/31/2007	6/30/2007	12/31/2007	12/31/2007	12/31/2007	6/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	70	60	209	126	367	162	73
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	70	60	209	126	367	162	73
ACUTE STAFFED BEDS FISCAL YEAR END	70	60	209	126	367	162	73
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	70	60	209	126	367	162	73
PHYSICIANS ON ACTIVE STAFF	22	3	119	82	231	228	134
NUMBER OF EMPLOYEES (FTEs)	176.3	114.9	927.1	376.9	1,344.9	2,122.1	129.2
ACUTE CARE PATIENT DAYS							
SELF PAY	334	392	2,181	1,386	5,814	1,080	783
MEDICARE	17,644	14,511	29,908	14,793	30,351	14,844	8,414
MEDICARE HMO	399	0	1,503	883	13,061	1,771	1,048
MEDICAID	38	0	5,611	2,906	14,873	4,410	370
OTHER GOVERNMENT PAYER	0	0	569	360	3,039	0	0
INSURANCE/CHARGE-BASED	0	0	0	0	0	294	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	1,521	2,289	4,887	2,306	25,991	21,510	3,906
OTHER DISCOUNTED	697	3,596	391	520	646	1,468	0
TOTAL ACUTE CARE PATIENT DAYS	20,633	20,788	45,050	23,154	93,775	45,377	14,521
TOTAL ACUTE CARE ADMISSIONS	1,307	2,511	11,349	5,529	21,407	7,261	388
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	20,633	20,788	45,050	23,154	93,775	45,377	14,521
TOTAL ACUTE AND SUBACUTE ADMISSIONS	1,307	2,511	11,349	5,529	21,407	7,261	388
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	80.8%	94.9%	59.1%	50.3%	70.0%	76.7%	54.5%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	15.8	8.3	4.0	4.2	4.4	6.2	37.4
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	80.8%	94.9%	59.1%	50.3%	70.0%	76.7%	54.5%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	15.8	8.3	4.0	4.2	4.4	6.2	37.4
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	9,533,995	27,205,560	50,418,515	12,876,044	144,970,849	44,775,819	16,480,192
INPATIENT AMBULATORY SERVICE	0	0	9,022,245	4,334,008	15,729,871	2,764,159	0
INPATIENT SURGERY	0	0	11,844,480	18,221,976	77,006,359	22,563,219	2,432,548
OTHER INPATIENT ANCILLARY SERVICE	18,096,405	2,506,468	201,561,872	106,747,714	634,721,671	233,091,438	76,660,499
OUTPATIENT AND AMBULATORY SURGERY	0	0	8,055,513	13,618,229	33,230,822	10,723,979	0
OTHER OUTPATIENT AMBULATORY SERVICES	0	0	17,493,054	7,551,396	39,087,002	88,211,349	0
OTHER OUTPATIENT ANCILLARY SERVICES	2,019,019	0	134,360,600	64,143,479	286,023,276	528,812,434	0
TOTAL GROSS PATIENT SERVICE REVENUES	29,649,419	29,712,028	432,756,279	227,492,846	1,230,769,850	930,942,397	95,573,239

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	HEALTHSOUTH REHAB HOSPITAL SPRING HILL	SPRINGBROOK HOSPITAL	FLORIDA HOSPITAL HEARTLAND MED. CENTER	HIGHLANDS REGIONAL MEDICAL CENTER	BRANDON REGIONAL HOSPITAL	H. LEE MOFFITT CANCER CENTER & RESEARCH	KINDRED HOSPITAL - BAY AREA TAMPA
HOSPITAL NUMBER	23960042	110054	100109	100049	100243	110009	100115
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	431,899	477,280	26,188,324	12,185,934	97,365,322	30,688,856	0
MEDICARE	25,189,338	20,767,467	278,531,696	141,633,120	466,282,209	335,978,365	61,376,655
MEDICAID	72,104	0	44,918,671	23,403,406	152,765,949	78,572,802	1,895,506
OTHER GOVERNMENT FIXED PRICE PAYER	0	0	6,007,437	5,008,611	43,374,998	23,176,074	0
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	6,258,850	0
COMMERCIAL HMO/PPO	2,573,325	3,482,308	72,124,621	35,958,874	449,516,205	446,494,534	32,301,078
OTHER COMMERCIAL DISCOUNTED PAYERS	1,382,753	4,984,973	4,985,530	9,302,901	21,465,167	9,772,916	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>29,649,419</b>	<b>29,712,028</b>	<b>432,756,279</b>	<b>227,492,846</b>	<b>1,230,769,850</b>	<b>930,942,397</b>	<b>95,573,239</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	301,204	1,341,897	13,350,447	5,696,310	59,370,318	5,500,171	0
CONTRACTUAL ALLOWANCE-MEDICARE	6,540,384	13,312,125	216,633,981	114,276,301	393,304,762	229,218,219	45,954,419
CONTRACTUAL ALLOWANCE-MEDICAID	47,866	0	37,886,649	21,338,761	136,350,649	56,897,651	1,681,289
CONTRACTUAL ALLOWANCE-OTHER	1,486,319	4,835,170	34,245,213	28,149,890	336,793,511	231,427,435	24,151,917
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	499,815	95,632	14,027,420	1,986,949	43,892,414	36,203,150	3,331,602
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	369,056	1,030,742	(134,010)	260,176	15,540,507	0
OTHER DEDUCTIONS FROM REVENUE	0	0	1,047,685	10,295,610	29,723,392	1,478,248	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>8,875,588</b>	<b>19,953,880</b>	<b>318,222,137</b>	<b>181,609,811</b>	<b>999,695,222</b>	<b>576,265,381</b>	<b>75,119,227</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>20,773,831</b>	<b>9,758,148</b>	<b>114,534,142</b>	<b>45,883,035</b>	<b>231,074,628</b>	<b>354,677,016</b>	<b>20,454,012</b>
OTHER OPERATING REVENUE	48,107	0	1,522,853	404,316	2,065,935	3,280,186	49,308
<b>NET OPERATING REVENUE</b>	<b>20,821,938</b>	<b>9,758,148</b>	<b>116,056,995</b>	<b>46,287,351</b>	<b>233,140,563</b>	<b>357,957,202</b>	<b>20,503,320</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	3,467,932	2,734,073	17,406,620	6,868,223	40,160,576	25,224,953	4,356,892
AMBULATORY SERVICES	0	0	5,038,254	1,553,962	9,956,446	29,489,454	0
ANCILLARY SERVICES	3,999,591	659,461	40,942,053	17,372,746	67,439,293	137,798,069	5,462,494
OTHER OPERATING EXPENSES	7,218,898	5,428,808	49,742,957	25,790,274	91,394,760	158,074,436	9,263,888
<b>TOTAL OPERATING EXPENSES</b>	<b>14,686,421</b>	<b>8,822,342</b>	<b>113,129,884</b>	<b>51,585,205</b>	<b>208,951,075</b>	<b>350,586,912</b>	<b>19,083,274</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>6,135,517</b>	<b>935,806</b>	<b>2,927,111</b>	<b>(5,297,854)</b>	<b>24,189,488</b>	<b>7,370,290</b>	<b>1,420,046</b>
<b>OPERATING MARGIN</b>	<b>29.5%</b>	<b>9.6%</b>	<b>2.5%</b>	<b>-11.4%</b>	<b>10.4%</b>	<b>2.1%</b>	<b>6.9%</b>
NON-OPERATING REVENUE	92,092	74,667	8,339,181	367,016	16,072,742	17,225,809	0
NON-OPERATING EXPENSE	270,404	0	5,718,013	64,171	183,485	0	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>5,957,205</b>	<b>1,010,473</b>	<b>5,548,279</b>	<b>(4,995,009)</b>	<b>40,078,745</b>	<b>24,596,099</b>	<b>1,420,046</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	2,269,181	0	0	(1,926,825)	14,840,290	0	549,965
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>3,688,024</b>	<b>1,010,473</b>	<b>5,548,279</b>	<b>(3,068,184)</b>	<b>25,238,455</b>	<b>24,596,099</b>	<b>870,081</b>
<b>TOTAL MARGIN</b>	<b>17.7%</b>	<b>10.4%</b>	<b>4.8%</b>	<b>-6.6%</b>	<b>10.8%</b>	<b>6.9%</b>	<b>4.2%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>1,405</b>	<b>2,681</b>	<b>18,105</b>	<b>8,907</b>	<b>30,409</b>	<b>22,621</b>	<b>388</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>22,177</b>	<b>22,199</b>	<b>71,868</b>	<b>37,302</b>	<b>133,208</b>	<b>141,369</b>	<b>14,528</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$21,106.08</b>	<b>\$11,080.82</b>	<b>\$23,902.63</b>	<b>\$25,539.47</b>	<b>\$40,474.07</b>	<b>\$41,153.56</b>	<b>\$246,195.76</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$10,454.60</b>	<b>\$3,290.21</b>	<b>\$6,248.56</b>	<b>\$5,791.21</b>	<b>\$6,871.39</b>	<b>\$15,498.17</b>	<b>\$49,158.33</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$14,822.19</b>	<b>\$3,639.21</b>	<b>\$6,410.23</b>	<b>\$5,196.45</b>	<b>\$7,666.87</b>	<b>\$15,823.98</b>	<b>\$52,816.36</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,336.97</b>	<b>\$1,338.46</b>	<b>\$6,021.55</b>	<b>\$6,098.63</b>	<b>\$9,239.44</b>	<b>\$6,585.19</b>	<b>\$6,578.33</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$662.25</b>	<b>\$397.43</b>	<b>\$1,574.14</b>	<b>\$1,382.90</b>	<b>\$1,568.60</b>	<b>\$2,479.94</b>	<b>\$1,313.51</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$938.91</b>	<b>\$439.58</b>	<b>\$1,614.87</b>	<b>\$1,240.87</b>	<b>\$1,750.20</b>	<b>\$2,532.07</b>	<b>\$1,411.25</b>
<b>SALARY PER FTE</b>	<b>\$42,625.81</b>	<b>\$34,624.35</b>	<b>\$43,915.77</b>	<b>\$47,121.51</b>	<b>\$51,206.72</b>	<b>\$53,450.25</b>	<b>\$52,375.42</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>16.54</b>	<b>10.77</b>	<b>26.83</b>	<b>21.02</b>	<b>21.00</b>	<b>31.22</b>	<b>18.50</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Hillsborough	Hillsborough	Hillsborough	Hillsborough	Hillsborough	Hillsborough	Hillsborough
HOSPITAL NAME	KINDRED HOSPITAL CENTRAL TAMPA	MEMORIAL HOSPITAL OF TAMPA	SOUTH BAY HOSPITAL	SOUTH FLORIDA BAPTIST HOSPITAL	ST. JOSEPH'S HOSPITAL	TAMPA GENERAL HOSPITAL	TOWN & COUNTRY HOSPITAL
HOSPITAL NUMBER	100143	100206	100259	100132	100075	100128	100255
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / F / 12	D / A / 2	E / A / 3	B / A / 3	A / A / 7	B / D / 8	D / A / 2
FISCAL YEAR END	12/31/2007	9/30/2007	12/31/2007	12/31/2007	12/31/2007	9/30/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	102	180	112	132	883	877	186
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	15	0	0	15
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	102	180	112	147	883	877	201
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	102	149	112	132	883	836	186
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	15	0	0	15
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	102	149	112	147	883	836	201
<b>PHYSICIANS ON ACTIVE STAFF</b>	62	193	95	78	595	1,326	127
<b>NUMBER OF EMPLOYEES (FTEs)</b>	195.9	453.8	394.9	598.5	3,737.3	4,953.6	348.3
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	538	640	1,304	1,217	9,175	3,427	1,304
MEDICARE	14,783	16,136	21,619	8,834	65,098	70,479	8,064
MEDICARE HMO	1,004	2,594	5,273	4,677	19,172	14,296	2,795
MEDICAID	0	1,101	1,141	3,249	48,463	49,240	1,313
OTHER GOVERNMENT PAYER	0	0	691	1,796	10,244	23,127	0
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	4,078	9,518	2,761	4,532	58,215	53,106	6,985
OTHER DISCOUNTED	2,255	1,052	169	400	10,330	13,257	866
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>22,658</b>	<b>31,041</b>	<b>32,958</b>	<b>24,705</b>	<b>220,697</b>	<b>226,932</b>	<b>21,327</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>587</b>	<b>6,211</b>	<b>6,411</b>	<b>5,688</b>	<b>44,017</b>	<b>41,337</b>	<b>5,069</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,404</b>	<b>0</b>	<b>0</b>	<b>4,549</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>271</b>	<b>0</b>	<b>0</b>	<b>320</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>22,658</b>	<b>31,041</b>	<b>32,958</b>	<b>28,109</b>	<b>220,697</b>	<b>226,932</b>	<b>25,876</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>587</b>	<b>6,211</b>	<b>6,411</b>	<b>5,959</b>	<b>44,017</b>	<b>41,337</b>	<b>5,389</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>60.9%</b>	<b>47.2%</b>	<b>80.6%</b>	<b>51.3%</b>	<b>68.5%</b>	<b>70.9%</b>	<b>31.4%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>38.6</b>	<b>5.0</b>	<b>5.1</b>	<b>4.3</b>	<b>5.0</b>	<b>5.5</b>	<b>4.2</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>62.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>83.1%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>12.6</b>	<b>0.0</b>	<b>0.0</b>	<b>14.2</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>60.9%</b>	<b>47.2%</b>	<b>80.6%</b>	<b>52.4%</b>	<b>68.5%</b>	<b>70.9%</b>	<b>35.3%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>38.6</b>	<b>5.0</b>	<b>5.1</b>	<b>4.7</b>	<b>5.0</b>	<b>5.5</b>	<b>4.8</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	26,220,798	51,341,405	51,112,903	24,499,157	260,077,472	211,583,335	43,132,906
INPATIENT AMBULATORY SERVICE	0	5,843,699	8,837,318	4,770,191	62,452,147	24,676,766	4,080,159
INPATIENT SURGERY	1,504,048	11,093,941	13,927,147	17,053,872	219,354,505	201,665,449	11,603,867
OTHER INPATIENT ANCILLARY SERVICE	114,957,597	83,700,860	171,068,679	117,051,173	857,497,271	1,787,385,930	78,029,695
OUTPATIENT AND AMBULATORY SURGERY	26,178	24,618,566	9,005,037	14,565,883	114,560,135	77,904,133	8,960,499
OTHER OUTPATIENT AMBULATORY SERVICES	0	8,122,385	17,226,138	19,160,062	86,083,639	44,995,135	14,850,671
OTHER OUTPATIENT ANCILLARY SERVICES	147,597	69,887,734	88,630,681	110,025,635	395,558,011	479,861,646	60,684,325
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>142,856,218</b>	<b>254,608,590</b>	<b>359,807,903</b>	<b>307,125,973</b>	<b>1,995,583,180</b>	<b>2,828,072,394</b>	<b>221,342,122</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	KINDRED HOSPITAL CENTRAL TAMPA	MEMORIAL HOSPITAL OF TAMPA	SOUTH BAY HOSPITAL	SOUTH FLORIDA BAPTIST HOSPITAL	ST. JOSEPH'S HOSPITAL	TAMPA GENERAL HOSPITAL	TOWN & COUNTRY HOSPITAL
HOSPITAL NUMBER	100143	100206	100259	100132	100075	100128	100255
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	2,488,137	6,615,684	19,830,065	23,201,179	126,537,079	180,757,763	16,378,461
MEDICARE	96,732,467	135,431,283	258,209,616	127,192,023	598,997,388	992,935,809	83,922,251
MEDICAID	0	6,890,177	15,927,152	36,972,575	392,754,355	453,787,139	15,481,622
OTHER GOVERNMENT FIXED PRICE PAYER	0	7,431,456	8,944,083	23,582,045	105,795,647	314,390,355	0
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	38,387,599	94,366,276	51,827,665	81,733,990	646,129,247	736,123,128	96,580,219
OTHER COMMERCIAL DISCOUNTED PAYERS	5,248,015	3,873,714	5,069,322	14,444,161	125,369,464	150,078,200	8,979,569
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>142,856,218</b>	<b>254,608,590</b>	<b>359,807,903</b>	<b>307,125,973</b>	<b>1,995,583,180</b>	<b>2,828,072,394</b>	<b>221,342,122</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	927,272	4,431,150	11,221,353	11,332,695	52,361,720	73,178,857	12,511,598
CONTRACTUAL ALLOWANCE-MEDICARE	70,043,969	107,427,411	217,472,509	99,304,452	456,131,501	807,371,283	66,956,154
CONTRACTUAL ALLOWANCE-MEDICAID	0	5,421,489	14,439,753	32,274,501	343,967,241	345,290,457	12,827,472
CONTRACTUAL ALLOWANCE-OTHER	40,518,657	71,695,822	40,481,260	56,903,199	424,357,962	586,324,048	70,583,841
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	1,592,666	551,497	9,249,080	21,164,000	117,762,208	285,312,731	2,700,362
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	1,271,363	73,535	0	0	0	837,342
OTHER DEDUCTIONS FROM REVENUE	0	1,503,625	6,829,452	11,298,447	51,594,223	53,206,566	7,587,321
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>113,082,564</b>	<b>192,302,357</b>	<b>299,766,942</b>	<b>232,277,294</b>	<b>1,446,174,855</b>	<b>2,150,683,942</b>	<b>174,004,090</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>29,773,654</b>	<b>62,306,233</b>	<b>60,040,961</b>	<b>74,848,679</b>	<b>549,408,325</b>	<b>677,388,452</b>	<b>47,338,032</b>
OTHER OPERATING REVENUE	32,398	329,925	214,031	973,929	7,626,998	27,356,370	169,050
<b>NET OPERATING REVENUE</b>	<b>29,806,052</b>	<b>62,636,158</b>	<b>60,254,992</b>	<b>75,822,608</b>	<b>557,035,323</b>	<b>704,744,822</b>	<b>47,507,082</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	6,722,973	8,351,381	9,671,292	11,045,379	93,167,671	109,617,295	7,839,966
AMBULATORY SERVICES	0	1,755,467	2,593,581	4,932,564	22,452,599	24,420,690	2,703,668
ANCILLARY SERVICES	8,082,040	21,591,174	20,517,759	20,207,061	148,931,531	281,500,700	17,694,614
OTHER OPERATING EXPENSES	15,410,518	28,235,406	28,623,856	32,875,501	237,048,139	306,250,987	24,192,532
<b>TOTAL OPERATING EXPENSES</b>	<b>30,215,531</b>	<b>59,933,428</b>	<b>61,406,488</b>	<b>69,060,505</b>	<b>501,599,940</b>	<b>721,789,672</b>	<b>52,430,780</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(409,479)</b>	<b>2,702,730</b>	<b>(1,151,496)</b>	<b>6,762,103</b>	<b>55,435,383</b>	<b>(17,044,850)</b>	<b>(4,923,698)</b>
<b>OPERATING MARGIN</b>	<b>-1.4%</b>	<b>4.3%</b>	<b>-1.9%</b>	<b>8.9%</b>	<b>10.0%</b>	<b>-2.4%</b>	<b>-10.4%</b>
NON-OPERATING REVENUE	3,167	10,410	275,695	8,938,076	13,769,597	62,600,122	(5,909,778)
NON-OPERATING EXPENSE	0	0	211,229	41,781	14,096,865	991,706	135,918
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(406,312)</b>	<b>2,713,140</b>	<b>(1,087,030)</b>	<b>15,658,398</b>	<b>55,108,115</b>	<b>44,563,566</b>	<b>(10,969,394)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	(154,231)	0	(388,725)	0	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(252,081)</b>	<b>2,713,140</b>	<b>(698,305)</b>	<b>15,658,398</b>	<b>55,108,115</b>	<b>44,563,566</b>	<b>(10,969,394)</b>
<b>TOTAL MARGIN</b>	<b>-0.8%</b>	<b>4.3%</b>	<b>-1.2%</b>	<b>20.7%</b>	<b>9.9%</b>	<b>6.3%</b>	<b>-23.1%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>588</b>	<b>10,663</b>	<b>9,447</b>	<b>10,888</b>	<b>63,519</b>	<b>53,084</b>	<b>8,591</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>22,691</b>	<b>53,289</b>	<b>48,567</b>	<b>47,289</b>	<b>318,476</b>	<b>291,422</b>	<b>36,144</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$243,015.49</b>	<b>\$23,878.85</b>	<b>\$38,085.82</b>	<b>\$28,208.72</b>	<b>\$31,417.32</b>	<b>\$53,275.12</b>	<b>\$25,765.42</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$51,400.23</b>	<b>\$5,620.95</b>	<b>\$6,499.90</b>	<b>\$6,343.03</b>	<b>\$7,896.90</b>	<b>\$13,597.05</b>	<b>\$6,103.23</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$50,703.65</b>	<b>\$5,874.43</b>	<b>\$6,378.02</b>	<b>\$6,964.11</b>	<b>\$8,769.65</b>	<b>\$13,275.96</b>	<b>\$5,530.08</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$6,295.79</b>	<b>\$4,777.92</b>	<b>\$7,408.46</b>	<b>\$6,494.68</b>	<b>\$6,266.04</b>	<b>\$9,704.38</b>	<b>\$6,123.92</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,331.62</b>	<b>\$1,124.70</b>	<b>\$1,264.36</b>	<b>\$1,460.40</b>	<b>\$1,575.00</b>	<b>\$2,476.78</b>	<b>\$1,450.61</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,313.58</b>	<b>\$1,175.42</b>	<b>\$1,240.65</b>	<b>\$1,603.39</b>	<b>\$1,749.07</b>	<b>\$2,418.29</b>	<b>\$1,314.39</b>
<b>SALARY PER FTE</b>	<b>\$52,646.08</b>	<b>\$47,491.17</b>	<b>\$53,856.55</b>	<b>\$49,567.33</b>	<b>\$51,532.49</b>	<b>\$52,920.02</b>	<b>\$53,845.75</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>17.96</b>	<b>17.71</b>	<b>16.91</b>	<b>26.33</b>	<b>24.41</b>	<b>35.36</b>	<b>20.04</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Hillsborough UNIVERSITY COMMUNITY HOSP. CARROLLWOOD	Hillsborough UNIVERSITY COMMUNITY HOSPITAL	Holmes DOCTORS MEMORIAL HOSPITAL	Indian River HEALTHSOUTH TREASURE COAST REHAB HOSP	Indian River INDIAN RIVER MEDICAL CENTER	Indian River SEBASTIAN RIVER MEDICAL CENTER	Jackson CAMPBELLTON-GRACEVILLE HOSPITAL
HOSPITAL NAME							
HOSPITAL NUMBER	100069	100173	100078	110017	100105	100217	100138
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 5	B / A / 7	I / A / 1	E / E / 18	B / A / 6	E / A / 3	I / A / 1
FISCAL YEAR END	9/30/2007	9/30/2007	9/30/2007	12/31/2007	9/30/2007	12/31/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	120	475	25	90	293	117	15
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	42	12	10
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	120	475	25	90	335	129	25
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	120	475	25	90	293	117	15
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	42	12	10
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	120	475	25	90	335	129	25
<b>PHYSICIANS ON ACTIVE STAFF</b>	599	502	12	17	235	96	4
<b>NUMBER OF EMPLOYEES (FTEs)</b>	438.1	1,958.1	95.0	159.4	1,307.7	428.9	75.2
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	1,176	5,748	219	528	5,626	661	29
MEDICARE	8,754	41,963	2,667	13,706	40,142	13,885	898
MEDICARE HMO	3,521	14,537	0	0	1,979	2,560	0
MEDICAID	1,431	13,444	538	240	7,642	718	49
OTHER GOVERNMENT PAYER	63	354	0	0	0	110	0
INSURANCE/CHARGE-BASED	83	0	0	0	965	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	6,172	34,530	153	750	10,816	2,882	29
OTHER DISCOUNTED	823	3,477	141	1,818	538	353	17
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>22,023</b>	<b>114,053</b>	<b>3,718</b>	<b>17,042</b>	<b>67,708</b>	<b>21,169</b>	<b>1,022</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>5,329</b>	<b>23,774</b>	<b>1,109</b>	<b>1,193</b>	<b>14,240</b>	<b>4,782</b>	<b>321</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>184</b>	<b>0</b>	<b>11,094</b>	<b>0</b>	<b>932</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>0</b>	<b>903</b>	<b>0</b>	<b>112</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>22,023</b>	<b>114,053</b>	<b>3,902</b>	<b>17,042</b>	<b>78,802</b>	<b>21,169</b>	<b>1,954</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>5,329</b>	<b>23,774</b>	<b>1,123</b>	<b>1,193</b>	<b>15,143</b>	<b>4,782</b>	<b>433</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>50.3%</b>	<b>65.8%</b>	<b>40.7%</b>	<b>51.9%</b>	<b>63.3%</b>	<b>49.6%</b>	<b>18.7%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.1</b>	<b>4.8</b>	<b>3.4</b>	<b>14.3</b>	<b>4.8</b>	<b>4.4</b>	<b>3.2</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>72.4%</b>	<b>0.0%</b>	<b>25.5%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>13.1</b>	<b>0.0</b>	<b>12.3</b>	<b>0.0</b>	<b>8.3</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>50.3%</b>	<b>65.8%</b>	<b>42.8%</b>	<b>51.9%</b>	<b>64.4%</b>	<b>45.0%</b>	<b>21.4%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.1</b>	<b>4.8</b>	<b>3.5</b>	<b>14.3</b>	<b>5.2</b>	<b>4.4</b>	<b>4.5</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	23,934,756	164,853,969	2,061,786	10,537,652	54,056,171	14,279,692	987,834
INPATIENT AMBULATORY SERVICE	8,991,461	32,706,850	90,489	0	3,519,761	5,860,569	198,270
INPATIENT SURGERY	21,359,986	62,839,139	42,847	0	52,903,257	20,877,775	0
OTHER INPATIENT ANCILLARY SERVICE	158,325,954	622,683,987	6,356,260	14,739,755	171,705,221	104,309,688	2,137,495
OUTPATIENT AND AMBULATORY SURGERY	7,714,559	44,932,235	164,459	0	24,101,442	14,691,565	1,168
OTHER OUTPATIENT AMBULATORY SERVICES	37,280,460	46,621,973	2,225,951	0	18,623,539	15,239,573	1,306,317
OTHER OUTPATIENT ANCILLARY SERVICES	92,574,054	283,505,269	5,486,465	2,006,707	109,502,639	94,673,870	3,010,046
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>350,181,230</b>	<b>1,258,143,422</b>	<b>16,428,257</b>	<b>27,284,114</b>	<b>434,412,030</b>	<b>269,932,732</b>	<b>7,641,130</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	UNIVERSITY COMMUNITY HOSP. CARROLLWOOD	UNIVERSITY COMMUNITY HOSPITAL	DOCTORS MEMORIAL HOSPITAL	HEALTHSOUTH TREASURE COAST REHAB HOSP	INDIAN RIVER MEDICAL CENTER	SEBASTIAN RIVER MEDICAL CENTER	CAMPBELLTON-GRACEVILLE HOSPITAL	
HOSPITAL NUMBER	100069	100173	100078	110017	100105	100217	100138	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	27,598,264	84,009,756	1,603,639	768,645	35,919,936	12,635,766	722,496	
MEDICARE	136,987,907	537,194,908	8,958,189	21,222,984	262,911,481	176,825,164	4,979,578	
MEDICAID	24,484,747	113,858,015	3,386,482	573,219	36,877,181	10,367,912	1,104,395	
OTHER GOVERNMENT FIXED PRICE PAYER	6,222,090	18,835,152	0	0	2,381,927	802,788	0	
INSURANCE/CHARGE BASED PAYERS	1,351,714	0	0	0	4,990,436	0	0	
COMMERCIAL HMO/PPO	132,029,925	462,801,435	1,302,905	1,256,806	88,258,801	60,182,906	668,798	
OTHER COMMERCIAL DISCOUNTED PAYERS	21,506,583	41,444,156	1,177,042	3,462,460	3,072,268	9,118,196	165,863	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>350,181,230</b>	<b>1,258,143,422</b>	<b>16,428,257</b>	<b>27,284,114</b>	<b>434,412,030</b>	<b>269,932,732</b>	<b>7,641,130</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	17,691,241	41,753,989	609,938	169,980	11,583,034	7,869,741	572,537	
CONTRACTUAL ALLOWANCE-MEDICARE	111,387,275	436,355,190	5,263,892	5,102,492	168,299,884	146,052,631	1,614,363	
CONTRACTUAL ALLOWANCE-MEDICAID	21,339,558	98,554,238	910,879	411,315	26,753,887	9,236,838	535,361	
CONTRACTUAL ALLOWANCE-OTHER	104,946,859	357,742,560	1,092,726	1,924,310	52,184,590	35,613,647	559,250	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	9,392,986	51,031,111	1,290,304	622,652	20,534,066	0	167,165	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	1,424,913	4,895,441	70,110	0	6,821,808	2,727,546	23,188	
OTHER DEDUCTIONS FROM REVENUE	8,792,985	10,658,943	22,995	0	2,011,249	9,986,591	15,795	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>274,975,817</b>	<b>1,000,991,472</b>	<b>9,260,844</b>	<b>8,230,749</b>	<b>288,188,518</b>	<b>211,486,994</b>	<b>3,487,659</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>75,205,413</b>	<b>257,151,950</b>	<b>7,167,413</b>	<b>19,053,365</b>	<b>146,223,512</b>	<b>58,445,738</b>	<b>4,153,471</b>	
OTHER OPERATING REVENUE	449,325	6,802,817	26,177	48,578	4,482,379	219,823	415,352	
<b>NET OPERATING REVENUE</b>	<b>75,654,738</b>	<b>263,954,767</b>	<b>7,193,590</b>	<b>19,101,943</b>	<b>150,705,891</b>	<b>58,665,561</b>	<b>4,568,823</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	8,009,427	43,166,687	1,183,132	2,998,132	32,502,343	7,410,208	807,184	
AMBULATORY SERVICES	4,948,429	9,651,604	945,356	47,608	5,664,922	2,877,767	998,081	
ANCILLARY SERVICES	31,362,587	93,093,757	2,574,718	3,867,961	65,617,214	19,670,901	1,275,563	
OTHER OPERATING EXPENSES	25,886,371	114,765,116	2,544,580	9,235,938	60,163,836	23,736,235	1,998,223	
<b>TOTAL OPERATING EXPENSES</b>	<b>70,206,814</b>	<b>260,677,164</b>	<b>7,247,786</b>	<b>16,149,639</b>	<b>163,948,315</b>	<b>53,695,111</b>	<b>5,079,051</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>5,447,924</b>	<b>3,277,603</b>	<b>(54,196)</b>	<b>2,952,304</b>	<b>(13,242,424)</b>	<b>4,970,450</b>	<b>(510,228)</b>	
<b>OPERATING MARGIN</b>	<b>7.2%</b>	<b>1.2%</b>	<b>-0.8%</b>	<b>15.5%</b>	<b>-8.8%</b>	<b>8.5%</b>	<b>-11.2%</b>	
NON-OPERATING REVENUE	2,646,350	10,238,256	258,809	276,000	16,589,114	1,164,241	432,156	
NON-OPERATING EXPENSE	1,379,858	4,503,027	0	371,510	4,133,974	1,391,248	0	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>6,714,416</b>	<b>9,012,832</b>	<b>204,613</b>	<b>2,856,794</b>	<b>(787,284)</b>	<b>4,743,443</b>	<b>(78,072)</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	1,105,231	0	1,829,783	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>6,714,416</b>	<b>9,012,832</b>	<b>204,613</b>	<b>1,751,563</b>	<b>(787,284)</b>	<b>2,913,660</b>	<b>(78,072)</b>	
<b>TOTAL MARGIN</b>	<b>8.9%</b>	<b>3.4%</b>	<b>2.8%</b>	<b>9.2%</b>	<b>-0.5%</b>	<b>5.0%</b>	<b>-1.7%</b>	
<b>ADJUSTED ADMISSIONS</b>	<b>8,830</b>	<b>34,288</b>	<b>2,166</b>	<b>1,290</b>	<b>22,681</b>	<b>8,916</b>	<b>922</b>	
<b>ADJUSTED PATIENT DAYS</b>	<b>36,493</b>	<b>164,493</b>	<b>7,260</b>	<b>18,428</b>	<b>107,843</b>	<b>39,471</b>	<b>2,936</b>	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$39,656.19</b>	<b>\$36,693.42</b>	<b>\$7,586.30</b>	<b>\$21,150.45</b>	<b>\$19,153.13</b>	<b>\$30,273.58</b>	<b>\$8,285.98</b>	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$7,950.55</b>	<b>\$7,602.58</b>	<b>\$3,346.91</b>	<b>\$12,519.08</b>	<b>\$7,228.45</b>	<b>\$6,022.03</b>	<b>\$5,507.68</b>	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$8,567.50</b>	<b>\$7,698.17</b>	<b>\$3,321.88</b>	<b>\$14,807.69</b>	<b>\$6,644.59</b>	<b>\$6,579.48</b>	<b>\$4,954.39</b>	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$9,595.78</b>	<b>\$7,648.63</b>	<b>\$2,262.83</b>	<b>\$1,480.61</b>	<b>\$4,028.19</b>	<b>\$6,838.69</b>	<b>\$2,602.54</b>	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,923.83</b>	<b>\$1,584.73</b>	<b>\$998.31</b>	<b>\$876.38</b>	<b>\$1,520.25</b>	<b>\$1,360.35</b>	<b>\$1,729.91</b>	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,073.12</b>	<b>\$1,604.66</b>	<b>\$990.85</b>	<b>\$1,036.59</b>	<b>\$1,397.46</b>	<b>\$1,486.28</b>	<b>\$1,556.13</b>	
<b>SALARY PER FTE</b>	<b>\$53,040.72</b>	<b>\$52,041.82</b>	<b>\$38,848.69</b>	<b>\$46,415.68</b>	<b>\$54,020.23</b>	<b>\$46,704.53</b>	<b>\$33,014.44</b>	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>24.97</b>	<b>24.76</b>	<b>27.22</b>	<b>17.99</b>	<b>25.22</b>	<b>22.60</b>	<b>53.27</b>	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Jackson	Lake	Lake	Lake	Lake	Lee	Lee
HOSPITAL NAME	JACKSON HOSPITAL	FLORIDA HOSPITAL WATERMAN	LEESBURG REGIONAL MEDICAL CENTER	LIFESTREAM BEHAVIORAL CENTER, INC.	SOUTH LAKE HOSPITAL	CAPE CORAL HOSPITAL	GULF COAST HOSPITAL
HOSPITAL NUMBER	100142	100057	100084	104018	100051	100244	111522
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	J / A / 1	A / A / 3	B / A / 5	B / B / 15	B / A / 3	B / A / 3	B / A / 2
FISCAL YEAR END	9/30/2007	12/31/2007	6/30/2007	6/30/2007	9/30/2007	9/30/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	100	204	294	40	104	291	120
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	100	204	294	40	104	291	120
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	62	204	294	40	104	279	120
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	62	204	294	40	104	279	120
<b>PHYSICIANS ON ACTIVE STAFF</b>	28	211	276	5	112	661	661
<b>NUMBER OF EMPLOYEES (FTEs)</b>	402.3	1,150.5	1,542.3	123.9	775.0	1,150.8	367.2
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	1,152	2,868	5,118	1,004	1,661	1,474	1,680
MEDICARE	6,949	30,607	58,336	4,523	13,106	32,021	3,812
MEDICARE HMO	0	1,057	0	0	1,948	3,965	502
MEDICAID	2,147	4,785	5,714	0	4,207	5,977	3,566
OTHER GOVERNMENT PAYER	0	0	0	0	0	0	0
INSURANCE/CHARGE-BASED	0	0	0	200	894	0	296
OTHER CHARGE-BASED	0	0	0	0	0	5,838	0
COMMERCIAL HMO/PPO	2,553	7,277	11,243	3,647	5,085	6,776	4,114
OTHER DISCOUNTED	0	1,638	543	0	541	2,961	519
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>12,801</b>	<b>48,232</b>	<b>80,954</b>	<b>9,374</b>	<b>27,442</b>	<b>59,012</b>	<b>14,489</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>3,055</b>	<b>11,691</b>	<b>19,167</b>	<b>2,034</b>	<b>7,305</b>	<b>15,363</b>	<b>5,003</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>12,801</b>	<b>48,232</b>	<b>80,954</b>	<b>9,374</b>	<b>27,442</b>	<b>59,012</b>	<b>14,489</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>3,055</b>	<b>11,691</b>	<b>19,167</b>	<b>2,034</b>	<b>7,305</b>	<b>15,363</b>	<b>5,003</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>35.1%</b>	<b>64.8%</b>	<b>75.4%</b>	<b>64.2%</b>	<b>72.3%</b>	<b>55.6%</b>	<b>33.1%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.2</b>	<b>4.1</b>	<b>4.2</b>	<b>4.6</b>	<b>3.8</b>	<b>3.8</b>	<b>2.9</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>35.1%</b>	<b>64.8%</b>	<b>75.4%</b>	<b>64.2%</b>	<b>72.3%</b>	<b>55.6%</b>	<b>33.1%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.2</b>	<b>4.1</b>	<b>4.2</b>	<b>4.6</b>	<b>3.8</b>	<b>3.8</b>	<b>2.9</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	10,139,572	55,316,099	79,562,585	9,228,446	28,195,239	75,481,947	15,636,843
INPATIENT AMBULATORY SERVICE	2,316,626	17,801,250	13,477,831	0	5,340,364	15,450,246	1,989,838
INPATIENT SURGERY	2,457,833	18,763,181	26,823,015	0	29,227,528	24,681,991	7,559,010
OTHER INPATIENT ANCILLARY SERVICE	21,700,133	202,593,712	383,053,163	267,704	116,158,465	197,283,759	73,196,302
OUTPATIENT AND AMBULATORY SURGERY	4,858,575	21,424,215	10,990,011	0	46,762,230	19,675,398	9,518,605
OTHER OUTPATIENT AMBULATORY SERVICES	14,645,004	32,721,180	26,415,724	0	17,300,614	30,309,554	9,432,155
OTHER OUTPATIENT ANCILLARY SERVICES	50,910,515	217,985,037	165,366,752	0	117,214,682	106,275,542	50,851,295
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>107,028,258</b>	<b>566,604,674</b>	<b>705,689,081</b>	<b>9,496,150</b>	<b>360,199,122</b>	<b>469,158,437</b>	<b>168,184,048</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	JACKSON HOSPITAL	FLORIDA HOSPITAL WATERMAN	LEESBURG REGIONAL MEDICAL CENTER	LIFESTREAM BEHAVIORAL CENTER, INC.	SOUTH LAKE HOSPITAL	CAPE CORAL HOSPITAL	GULF COAST HOSPITAL
HOSPITAL NUMBER	100142	100057	100084	104018	100051	100244	111522
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	9,429,367	37,212,161	43,460,758	3,465,470	26,682,427	26,733,595	19,503,203
MEDICARE	43,881,585	328,731,063	473,766,310	4,131,828	159,341,046	236,920,452	50,078,172
MEDICAID	18,622,917	46,180,266	51,901,492	0	27,457,123	44,352,046	41,390,974
OTHER GOVERNMENT FIXED PRICE PAYER	0	4,626,904	3,468,453	0	8,813,490	3,544,379	1,417,625
INSURANCE/CHARGE BASED PAYERS	0	0	0	122,387	0	13,188,611	0
COMMERCIAL HMO/PPO	35,094,389	137,928,706	97,436,570	1,776,466	128,369,110	127,400,462	47,749,395
OTHER COMMERCIAL DISCOUNTED PAYERS	0	11,925,574	35,655,498	0	9,535,926	17,018,892	8,044,679
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>107,028,258</b>	<b>566,604,674</b>	<b>705,689,081</b>	<b>9,496,151</b>	<b>360,199,122</b>	<b>469,158,437</b>	<b>168,184,048</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	7,751,640	14,657,064	18,067,210	397,625	16,021,704	15,649,755	12,238,359
CONTRACTUAL ALLOWANCE-MEDICARE	30,799,420	256,240,515	343,004,344	1,168,910	126,929,650	176,370,401	38,116,388
CONTRACTUAL ALLOWANCE-MEDICAID	10,518,693	36,240,976	42,546,493	0	18,796,483	35,048,505	33,556,480
CONTRACTUAL ALLOWANCE-OTHER	17,755,168	72,295,240	62,366,743	882,776	87,397,748	66,876,508	32,428,407
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	1,455,959
CHARITY/UNCOMPENSATED CARE-OTHER	4,177,099	31,088,184	15,768,508	1,761,084	6,405,303	14,778,924	0
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	392,848	76,507	11,824,567	66,094	11,073,203	0	0
OTHER DEDUCTIONS FROM REVENUE	30,944	7,090,823	12,899,136	1,374,753	159,718	10,818,666	311,637
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>71,425,812</b>	<b>417,689,309</b>	<b>506,477,001</b>	<b>5,651,242</b>	<b>266,783,809</b>	<b>319,542,759</b>	<b>118,107,230</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>35,602,446</b>	<b>148,915,365</b>	<b>199,212,080</b>	<b>3,844,908</b>	<b>93,415,313</b>	<b>149,615,678</b>	<b>50,076,818</b>
OTHER OPERATING REVENUE	835,191	1,319,203	1,968,571	0	778,580	1,958,419	619,925
<b>NET OPERATING REVENUE</b>	<b>36,437,637</b>	<b>150,234,568</b>	<b>201,180,651</b>	<b>3,844,908</b>	<b>94,193,893</b>	<b>151,574,097</b>	<b>50,696,743</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	5,112,789	18,927,070	37,409,809	5,000,220	12,966,051	21,712,078	4,118,644
AMBULATORY SERVICES	5,741,166	6,214,480	7,348,295	0	7,109,652	5,320,583	2,247,603
ANCILLARY SERVICES	10,831,921	56,079,749	80,594,233	146,436	34,268,626	56,449,034	18,259,480
OTHER OPERATING EXPENSES	15,814,361	68,002,173	80,614,309	2,716,865	34,535,588	55,771,363	30,355,926
<b>TOTAL OPERATING EXPENSES</b>	<b>37,500,237</b>	<b>149,223,472</b>	<b>205,966,646</b>	<b>7,863,521</b>	<b>88,879,917</b>	<b>139,253,058</b>	<b>54,981,653</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(1,062,600)</b>	<b>1,011,096</b>	<b>(4,785,995)</b>	<b>(4,018,613)</b>	<b>5,313,976</b>	<b>12,321,039</b>	<b>(4,284,910)</b>
<b>OPERATING MARGIN</b>	<b>-2.9%</b>	<b>0.7%</b>	<b>-2.4%</b>	<b>-104.5%</b>	<b>5.6%</b>	<b>8.1%</b>	<b>-8.5%</b>
NON-OPERATING REVENUE	1,959,818	19,617,315	32,044,722	7,077,905	13,015,728	2,066,356	25,995
NON-OPERATING EXPENSE	7,697	5,275,850	15,520,608	2,334,595	5,016,149	0	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>889,521</b>	<b>15,352,561</b>	<b>11,738,119</b>	<b>724,697</b>	<b>13,313,555</b>	<b>14,387,395</b>	<b>(4,258,915)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>889,521</b>	<b>15,352,561</b>	<b>11,738,119</b>	<b>724,697</b>	<b>13,313,555</b>	<b>14,387,395</b>	<b>(4,258,915)</b>
<b>TOTAL MARGIN</b>	<b>2.4%</b>	<b>10.2%</b>	<b>5.8%</b>	<b>18.8%</b>	<b>14.1%</b>	<b>9.5%</b>	<b>-8.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>9,390</b>	<b>22,731</b>	<b>27,571</b>	<b>2,034</b>	<b>14,939</b>	<b>23,921</b>	<b>8,713</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>39,344</b>	<b>93,777</b>	<b>116,450</b>	<b>9,374</b>	<b>56,120</b>	<b>91,884</b>	<b>25,235</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$11,398.50</b>	<b>\$24,926.85</b>	<b>\$25,595.24</b>	<b>\$4,668.71</b>	<b>\$24,111.17</b>	<b>\$19,613.01</b>	<b>\$19,301.75</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$3,993.77</b>	<b>\$6,564.84</b>	<b>\$7,470.38</b>	<b>\$3,866.04</b>	<b>\$5,949.48</b>	<b>\$5,821.43</b>	<b>\$6,310.00</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$3,880.61</b>	<b>\$6,609.33</b>	<b>\$7,296.79</b>	<b>\$1,890.32</b>	<b>\$6,305.19</b>	<b>\$6,336.50</b>	<b>\$5,818.24</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,720.29</b>	<b>\$6,042.04</b>	<b>\$6,060.03</b>	<b>\$1,013.03</b>	<b>\$6,418.34</b>	<b>\$5,105.99</b>	<b>\$6,664.82</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$953.13</b>	<b>\$1,591.26</b>	<b>\$1,768.72</b>	<b>\$838.87</b>	<b>\$1,583.74</b>	<b>\$1,515.53</b>	<b>\$2,178.82</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$926.12</b>	<b>\$1,602.04</b>	<b>\$1,727.62</b>	<b>\$410.17</b>	<b>\$1,678.43</b>	<b>\$1,649.63</b>	<b>\$2,009.02</b>
<b>SALARY PER FTE</b>	<b>\$44,198.24</b>	<b>\$49,061.72</b>	<b>\$48,998.77</b>	<b>\$28,015.33</b>	<b>\$47,043.91</b>	<b>\$53,433.87</b>	<b>\$56,172.19</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>21.27</b>	<b>25.52</b>	<b>27.55</b>	<b>27.49</b>	<b>28.72</b>	<b>26.05</b>	<b>30.27</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE					
COUNTY	Lee	Lee	Lee	Leon	Leon	Leon	Leon
HOSPITAL NAME	LEE MEMORIAL HEALTH SYSTEM	LEHIGH REGIONAL MEDICAL CENTER	SOUTHWEST FLORIDA REGIONAL MED. CENTER	CAPITAL REGIONAL MEDICAL CENTER	EASTSIDE PSYCHIATRIC HOSPITAL	HEALTHSOUTH REHABILITATION HOSPITAL	SSH - TALLAHASSEE
HOSPITAL NUMBER	100012	100107	100220	100254	110044	110021	23960059
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 7	E / A / 2	B / A / 5	E / A / 6	B / B / 15	D / E / 18	E / J / 12
FISCAL YEAR END	9/30/2007	12/31/2007	9/30/2007	12/31/2007	6/30/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	729	88	400	198	24	76	29
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	789	88	400	198	24	76	29
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	649	88	400	198	24	76	29
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	709	88	400	198	24	76	29
<b>PHYSICIANS ON ACTIVE STAFF</b>	660	50	661	252	3	58	0
<b>NUMBER OF EMPLOYEES (FTEs)</b>	3,055.8	276.7	1,089.8	657.7	52.9	151.2	27.1
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	10,771	1,552	3,601	1,963	2,002	157	0
MEDICARE	52,558	6,401	35,822	19,241	2,920	11,578	498
MEDICARE HMO	12,792	1,140	4,709	3,166	0	0	71
MEDICAID	24,619	1,775	4,620	5,569	0	1,342	0
OTHER GOVERNMENT PAYER	0	141	0	1,472	1,687	0	0
INSURANCE/CHARGE-BASED	10,251	0	464	0	0	0	0
OTHER CHARGE-BASED	3,208	0	0	0	0	0	0
COMMERCIAL HMO/PPO	42,019	2,531	16,032	9,687	237	1,312	130
OTHER DISCOUNTED	4,399	291	2,096	334	115	1,084	0
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>160,617</b>	<b>13,831</b>	<b>67,344</b>	<b>41,432</b>	<b>6,961</b>	<b>15,473</b>	<b>699</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>32,837</b>	<b>3,759</b>	<b>14,470</b>	<b>8,777</b>	<b>906</b>	<b>1,031</b>	<b>20</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>10,864</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>966</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>171,481</b>	<b>13,831</b>	<b>67,344</b>	<b>41,432</b>	<b>6,961</b>	<b>15,473</b>	<b>699</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>33,803</b>	<b>3,759</b>	<b>14,470</b>	<b>8,777</b>	<b>906</b>	<b>1,031</b>	<b>20</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>60.4%</b>	<b>43.1%</b>	<b>46.1%</b>	<b>57.3%</b>	<b>79.5%</b>	<b>55.8%</b>	<b>6.6%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.9</b>	<b>3.7</b>	<b>4.7</b>	<b>4.7</b>	<b>7.7</b>	<b>15.0</b>	<b>35.0</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>49.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>11.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>59.5%</b>	<b>43.1%</b>	<b>46.1%</b>	<b>57.3%</b>	<b>79.5%</b>	<b>55.8%</b>	<b>6.6%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>5.1</b>	<b>3.7</b>	<b>4.7</b>	<b>4.7</b>	<b>7.7</b>	<b>15.0</b>	<b>35.0</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	238,901,312	8,174,856	102,917,283	55,380,678	6,339,873	7,310,487	768,901
INPATIENT AMBULATORY SERVICE	36,754,948	6,148,792	10,641,792	5,529,444	0	0	0
INPATIENT SURGERY	74,784,713	10,746,608	65,643,972	33,281,528	0	0	5,866
OTHER INPATIENT ANCILLARY SERVICE	537,252,479	88,213,977	410,479,220	257,587,415	0	12,615,192	1,500,486
OUTPATIENT AND AMBULATORY SURGERY	42,488,661	8,513,158	34,846,984	20,068,415	0	0	0
OTHER OUTPATIENT AMBULATORY SERVICES	49,609,250	22,986,006	10,003,075	20,095,680	0	0	0
OTHER OUTPATIENT ANCILLARY SERVICES	226,501,029	72,767,754	125,462,217	153,197,303	0	1,464,586	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,206,292,392</b>	<b>217,551,151</b>	<b>759,994,543</b>	<b>545,140,463</b>	<b>6,339,873</b>	<b>21,390,265</b>	<b>2,275,253</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	LEE MEMORIAL HEALTH SYSTEM	LEHIGH REGIONAL MEDICAL CENTER	SOUTHWEST FLORIDA REGIONAL MED. CENTER	CAPITAL REGIONAL MEDICAL CENTER	EASTSIDE PSYCHIATRIC HOSPITAL	HEALTHSOUTH REHABILITATION HOSPITAL	SSH - TALLAHASSEE	
HOSPITAL NUMBER	100012	100107	100220	100254	110044	110021	23960059	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	79,574,694	33,755,889	40,641,123	36,831,288	2,010,261	185,751	0	
MEDICARE	496,093,739	86,566,334	457,407,290	232,479,809	2,263,000	15,399,628	1,852,983	
MEDICAID	181,995,233	32,259,274	52,129,938	62,944,696	0	1,974,702	0	
OTHER GOVERNMENT FIXED PRICE PAYER	8,977,507	2,922,150	5,566,687	17,969,621	1,776,687	0	0	
INSURANCE/CHARGE BASED PAYERS	24,873,387	0	0	0	0	0	0	
COMMERCIAL HMO/PPO	313,836,680	55,431,620	180,922,608	185,123,687	118,393	1,985,738	422,270	
OTHER COMMERCIAL DISCOUNTED PAYERS	100,941,152	6,615,884	23,326,897	9,791,362	171,532	1,844,446	0	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,206,292,392</b>	<b>217,551,151</b>	<b>759,994,543</b>	<b>545,140,463</b>	<b>6,339,873</b>	<b>21,390,265</b>	<b>2,275,253</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	44,959,644	18,219,039	24,507,416	28,034,752	368,482	385,775	7,350	
CONTRACTUAL ALLOWANCE-MEDICARE	351,266,110	73,956,056	368,052,796	188,849,986	1,407,029	3,265,377	1,496,257	
CONTRACTUAL ALLOWANCE-MEDICAID	127,229,202	25,905,560	46,315,464	51,615,730	0	1,170,986	0	
CONTRACTUAL ALLOWANCE-OTHER	166,746,630	41,711,617	125,246,124	135,721,162	1,163,756	1,251,410	289,871	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	70,255,106	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	0	28,024	8,181,599	7,697,511	778,148	109,966	0	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	962,407	0	77,412	0	0	0	
OTHER DEDUCTIONS FROM REVENUE	24,106,769	23,284,210	1,407,002	9,668,035	0	35,427	0	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>784,563,461</b>	<b>184,066,913</b>	<b>573,710,401</b>	<b>421,664,588</b>	<b>3,717,415</b>	<b>6,218,941</b>	<b>1,793,478</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>421,728,931</b>	<b>33,484,238</b>	<b>186,284,142</b>	<b>123,475,875</b>	<b>2,622,458</b>	<b>15,171,324</b>	<b>481,775</b>	
OTHER OPERATING REVENUE	10,573,933	289,281	715,457	936,254	0	52,087	5,643	
<b>NET OPERATING REVENUE</b>	<b>432,302,864</b>	<b>33,773,519</b>	<b>186,999,599</b>	<b>124,412,129</b>	<b>2,622,458</b>	<b>15,223,411</b>	<b>487,418</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	84,597,113	6,004,508	28,369,418	13,233,144	1,620,107	2,316,436	913,698	
AMBULATORY SERVICES	10,759,806	2,647,737	3,735,006	4,435,501	0	0	0	
ANCILLARY SERVICES	147,974,659	11,273,976	74,741,802	40,898,209	0	2,949,192	727,415	
OTHER OPERATING EXPENSES	141,265,893	14,891,146	81,479,129	58,002,904	1,850,870	8,255,253	3,764,707	
<b>TOTAL OPERATING EXPENSES</b>	<b>384,597,471</b>	<b>34,817,367</b>	<b>188,325,355</b>	<b>116,569,758</b>	<b>3,470,977</b>	<b>13,520,881</b>	<b>5,405,820</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>47,705,393</b>	<b>(1,043,848)</b>	<b>(1,325,756)</b>	<b>7,842,371</b>	<b>(848,519)</b>	<b>1,702,530</b>	<b>(4,918,402)</b>	
<b>OPERATING MARGIN</b>	<b>11.0%</b>	<b>-3.1%</b>	<b>-0.7%</b>	<b>6.3%</b>	<b>-32.4%</b>	<b>11.2%</b>	<b>-1009.1%</b>	
NON-OPERATING REVENUE	46,301,027	(397,227)	66,746	1,306,396	0	1,175,599	0	
NON-OPERATING EXPENSE	0	956,822	0	2,768,023	0	635,234	0	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>94,006,420</b>	<b>(2,397,897)</b>	<b>(1,259,010)</b>	<b>6,380,744</b>	<b>(848,519)</b>	<b>2,242,895</b>	<b>(4,918,402)</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(924,989)	0	2,362,752	0	0	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>94,006,420</b>	<b>(1,472,908)</b>	<b>(1,259,010)</b>	<b>4,017,992</b>	<b>(848,519)</b>	<b>2,242,895</b>	<b>(4,918,402)</b>	
<b>TOTAL MARGIN</b>	<b>21.7%</b>	<b>-4.4%</b>	<b>-0.7%</b>	<b>3.2%</b>	<b>-32.4%</b>	<b>14.7%</b>	<b>-1009.1%</b>	
<b>ADJUSTED ADMISSIONS</b>	<b>47,105</b>	<b>7,281</b>	<b>19,022</b>	<b>13,722</b>	<b>906</b>	<b>1,109</b>	<b>20</b>	
<b>ADJUSTED PATIENT DAYS</b>	<b>230,405</b>	<b>26,789</b>	<b>88,527</b>	<b>64,777</b>	<b>6,961</b>	<b>16,651</b>	<b>701</b>	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$25,608.73</b>	<b>\$29,880.76</b>	<b>\$39,954.45</b>	<b>\$39,726.13</b>	<b>\$6,997.65</b>	<b>\$19,279.61</b>	<b>\$113,481.20</b>	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$8,164.73</b>	<b>\$4,782.18</b>	<b>\$9,900.64</b>	<b>\$8,494.81</b>	<b>\$3,831.10</b>	<b>\$12,186.73</b>	<b>\$269,622.29</b>	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$9,177.48</b>	<b>\$4,638.81</b>	<b>\$9,830.95</b>	<b>\$9,066.31</b>	<b>\$2,894.55</b>	<b>\$13,721.26</b>	<b>\$24,310.61</b>	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$5,235.52</b>	<b>\$8,121.02</b>	<b>\$8,584.89</b>	<b>\$8,415.63</b>	<b>\$910.77</b>	<b>\$1,284.64</b>	<b>\$3,246.96</b>	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,669.22</b>	<b>\$1,299.71</b>	<b>\$2,127.32</b>	<b>\$1,799.55</b>	<b>\$498.63</b>	<b>\$812.03</b>	<b>\$7,714.51</b>	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,876.27</b>	<b>\$1,260.74</b>	<b>\$2,112.35</b>	<b>\$1,920.62</b>	<b>\$376.74</b>	<b>\$914.28</b>	<b>\$695.58</b>	
<b>SALARY PER FTE</b>	<b>\$57,523.14</b>	<b>\$52,315.21</b>	<b>\$63,116.18</b>	<b>\$48,540.17</b>	<b>\$29,425.99</b>	<b>\$42,583.66</b>	<b>\$64,888.15</b>	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>27.59</b>	<b>21.48</b>	<b>25.61</b>	<b>21.12</b>	<b>15.81</b>	<b>18.89</b>	<b>80.44</b>	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Leon	Levy	Madison	Manatee	Manatee	Manatee	Manatee
HOSPITAL NAME	TALLAHASSEE MEMORIAL HOSPITAL	NATURE COAST REGIONAL	MADISON COUNTY MEMORIAL HOSPITAL	BLAKE MEDICAL CENTER	LAKESWOOD RANCH MEDICAL CENTER	MANATEE GLENS HOSPITAL	MANATEE MEMORIAL HOSPITAL
HOSPITAL NUMBER	100135	100139	100004	100213	23960046	110028	100035
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 9	E / A / 1	B / A / 1	E / A / 5	D / A / 2	B / B / 15	D / A / 6
FISCAL YEAR END	9/30/2007	9/30/2007	9/30/2007	12/31/2007	12/31/2007	6/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	657	20	25	383	120	27	319
SUBACUTE LICENSED BEDS FISCAL YEAR END	113	20	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	770	40	25	383	120	27	319
ACUTE STAFFED BEDS FISCAL YEAR END	517	20	25	383	120	27	319
SUBACUTE STAFFED BEDS FISCAL YEAR END	113	20	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	630	40	25	383	120	27	319
PHYSICIANS ON ACTIVE STAFF	430	0	13	235	319	12	427
NUMBER OF EMPLOYEES (FTEs)	2,816.9	60.7	80.5	835.3	306.2	52.4	1,101.1
ACUTE CARE PATIENT DAYS							
SELF PAY	6,980	643	44	1,954	807	1,072	7,482
MEDICARE	30,669	1,058	2,413	41,632	5,468	2,664	36,841
MEDICARE HMO	9,509	0	0	6,457	461	0	7,070
MEDICAID	20,761	478	251	1,638	774	0	12,202
OTHER GOVERNMENT PAYER	2,904	8	0	849	5	0	0
INSURANCE/CHARGE-BASED	8,610	0	71	0	146	57	543
OTHER CHARGE-BASED	237	0	0	0	0	0	0
COMMERCIAL HMO/PPO	32,896	474	341	10,301	4,884	1,708	11,777
OTHER DISCOUNTED	1,187	2	2	459	275	0	1,059
TOTAL ACUTE CARE PATIENT DAYS	113,753	2,663	3,122	63,290	12,820	5,501	76,974
TOTAL ACUTE CARE ADMISSIONS	22,960	996	706	12,552	3,839	794	16,461
SUBACUTE CARE PATIENT DAYS	11,989	838	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	695	46	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	125,742	3,501	3,122	63,290	12,820	5,501	76,974
TOTAL ACUTE AND SUBACUTE ADMISSIONS	23,655	1,042	706	12,552	3,839	794	16,461
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	47.4%	36.5%	34.2%	45.3%	29.3%	55.8%	66.1%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	5.0	2.7	4.4	5.0	3.3	6.9	4.7
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	29.1%	11.5%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	17.3	18.2	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	44.7%	24.0%	34.2%	45.3%	29.3%	55.8%	66.1%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	5.3	3.4	4.4	5.0	3.3	6.9	4.7
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	124,474,459	1,931,384	1,374,346	97,420,554	14,826,074	4,474,722	80,394,029
INPATIENT AMBULATORY SERVICE	13,629,512	617,742	73,016	6,455,943	2,836,206	0	13,991,883
INPATIENT SURGERY	61,971,486	0	3,814	39,629,124	4,323,536	0	24,530,446
OTHER INPATIENT ANCILLARY SERVICE	351,392,927	3,762,043	3,375,051	368,988,483	50,492,011	884,117	293,263,660
OUTPATIENT AND AMBULATORY SURGERY	79,737,973	0	133,990	9,026,095	5,843,558	0	13,201,580
OTHER OUTPATIENT AMBULATORY SERVICES	61,086,762	4,114,411	4,205,603	9,394,541	10,849,826	0	28,412,565
OTHER OUTPATIENT ANCILLARY SERVICES	303,201,437	3,000,135	7,133,239	124,488,171	49,501,790	0	120,898,001
TOTAL GROSS PATIENT SERVICE REVENUES	995,494,556	13,425,715	16,299,059	655,402,911	138,673,001	5,358,839	574,692,164

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	TALLAHASSEE MEMORIAL HOSPITAL	NATURE COAST REGIONAL	MADISON COUNTY MEMORIAL HOSPITAL	BLAKE MEDICAL CENTER	LAKEWOOD RANCH MEDICAL CENTER	MANATEE GLENS HOSPITAL	MANATEE MEMORIAL HOSPITAL
HOSPITAL NUMBER	100135	100139	100004	100213	23960046	110028	100035
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	66,830,524	2,686,964	2,119,897	25,566,957	13,924,957	959,681	72,029,207
MEDICARE	353,720,246	6,259,347	6,910,496	454,135,495	56,134,144	2,333,873	293,457,976
MEDICAID	136,301,290	2,073,419	2,891,644	18,818,966	5,909,022	0	68,445,704
OTHER GOVERNMENT FIXED PRICE PAYER	22,897,418	0	0	4,151,678	1,496,303	0	4,648,385
INSURANCE/CHARGE BASED PAYERS	77,038,258	0	801,077	0	2,518,515	99,373	6,211,770
COMMERCIAL HMO/PPO	331,306,255	2,405,985	3,246,776	145,662,406	56,533,899	1,965,912	121,576,910
OTHER COMMERCIAL DISCOUNTED PAYERS	7,400,565	0	329,169	7,067,409	2,156,161	0	8,322,212
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>995,494,556</b>	<b>13,425,715</b>	<b>16,299,059</b>	<b>655,402,911</b>	<b>138,673,001</b>	<b>5,358,839</b>	<b>574,692,164</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	48,451,414	2,368,220	2,228,778	17,133,323	8,601,619	213,908	31,947,821
CONTRACTUAL ALLOWANCE-MEDICARE	249,927,558	2,817,848	3,476,509	361,810,634	38,637,335	500,407	209,821,792
CONTRACTUAL ALLOWANCE-MEDICAID	89,637,854	1,273,510	835,998	16,622,119	5,573,793	0	51,439,006
CONTRACTUAL ALLOWANCE-OTHER	205,903,362	1,775,494	2,887,921	100,980,300	39,476,968	522,776	82,633,885
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	23,290,690	251,000	576,563	5,909,709	453,015	849,234	16,212,970
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	13,654,407	0	51,068	640,258	963,555	0	227,673
OTHER DEDUCTIONS FROM REVENUE	29,263,582	0	7,834	6,554,176	4,229,305	0	13,555,371
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>660,128,867</b>	<b>8,486,072</b>	<b>10,064,671</b>	<b>509,650,519</b>	<b>97,935,590</b>	<b>2,086,325</b>	<b>405,838,518</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>335,365,689</b>	<b>4,939,643</b>	<b>6,234,388</b>	<b>145,752,392</b>	<b>40,737,411</b>	<b>3,272,514</b>	<b>168,853,646</b>
OTHER OPERATING REVENUE	3,523,975	947,627	28,519	818,517	398,396	266,309	530,562
<b>NET OPERATING REVENUE</b>	<b>338,889,664</b>	<b>5,887,270</b>	<b>6,262,907</b>	<b>146,570,909</b>	<b>41,135,807</b>	<b>3,538,823</b>	<b>169,384,208</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	47,073,703	549,987	785,948	21,588,303	7,489,473	1,615,955	30,384,414
AMBULATORY SERVICES	23,812,292	1,765,960	544,352	2,999,599	3,331,376	0	9,881,528
ANCILLARY SERVICES	103,114,703	1,166,702	1,574,458	58,536,674	16,304,898	104,913	63,957,403
OTHER OPERATING EXPENSES	146,657,319	2,167,202	3,928,487	58,567,037	23,573,562	1,659,168	58,079,640
<b>TOTAL OPERATING EXPENSES</b>	<b>320,658,017</b>	<b>5,649,851</b>	<b>6,833,245</b>	<b>141,691,613</b>	<b>50,699,309</b>	<b>3,380,036</b>	<b>162,302,985</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>18,231,647</b>	<b>237,419</b>	<b>(570,338)</b>	<b>4,879,296</b>	<b>(9,563,502)</b>	<b>158,787</b>	<b>7,081,223</b>
<b>OPERATING MARGIN</b>	<b>5.4%</b>	<b>4.0%</b>	<b>-9.1%</b>	<b>3.3%</b>	<b>-23.2%</b>	<b>4.5%</b>	<b>4.2%</b>
NON-OPERATING REVENUE	9,017,474	187,004	890,282	14,012,517	132,817	349,978	315,470
NON-OPERATING EXPENSE	7,068,864	0	605,040	0	1,892	0	11,981
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>20,180,257</b>	<b>424,423</b>	<b>(285,096)</b>	<b>18,891,813</b>	<b>(9,432,577)</b>	<b>508,765</b>	<b>7,384,712</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(45,000)	0	6,972,642	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>20,180,257</b>	<b>469,423</b>	<b>(285,096)</b>	<b>11,919,171</b>	<b>(9,432,577)</b>	<b>508,765</b>	<b>7,384,712</b>
<b>TOTAL MARGIN</b>	<b>6.0%</b>	<b>8.0%</b>	<b>-4.6%</b>	<b>8.1%</b>	<b>-22.9%</b>	<b>14.4%</b>	<b>4.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>42,166</b>	<b>2,453</b>	<b>2,432</b>	<b>16,155</b>	<b>7,492</b>	<b>833</b>	<b>23,139</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>208,906</b>	<b>6,559</b>	<b>10,756</b>	<b>81,458</b>	<b>25,017</b>	<b>5,774</b>	<b>108,199</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$23,609.04</b>	<b>\$5,472.99</b>	<b>\$6,700.94</b>	<b>\$40,569.11</b>	<b>\$18,510.63</b>	<b>\$6,429.64</b>	<b>\$24,836.97</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$7,604.69</b>	<b>\$2,303.16</b>	<b>\$2,809.31</b>	<b>\$8,770.64</b>	<b>\$6,767.55</b>	<b>\$4,055.44</b>	<b>\$7,014.39</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$8,037.07</b>	<b>\$2,399.94</b>	<b>\$2,574.83</b>	<b>\$9,072.67</b>	<b>\$5,490.97</b>	<b>\$4,245.95</b>	<b>\$7,320.43</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$4,765.27</b>	<b>\$2,046.98</b>	<b>\$1,515.33</b>	<b>\$8,045.88</b>	<b>\$5,543.08</b>	<b>\$928.04</b>	<b>\$5,311.42</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,534.94</b>	<b>\$861.41</b>	<b>\$635.29</b>	<b>\$1,739.44</b>	<b>\$2,026.57</b>	<b>\$585.35</b>	<b>\$1,500.04</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,622.21</b>	<b>\$897.61</b>	<b>\$582.27</b>	<b>\$1,799.34</b>	<b>\$1,644.29</b>	<b>\$612.85</b>	<b>\$1,565.48</b>
<b>SALARY PER FTE</b>	<b>\$50,198.62</b>	<b>\$35,912.21</b>	<b>\$43,420.84</b>	<b>\$53,563.28</b>	<b>\$55,165.79</b>	<b>\$37,411.41</b>	<b>\$52,609.10</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>28.05</b>	<b>19.25</b>	<b>15.57</b>	<b>21.33</b>	<b>25.46</b>	<b>18.88</b>	<b>21.17</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Manatee	Marion	Marion	Marion	Marion	Marion	Martin
HOSPITAL NAME	MANATEE PALMS YOUTH SERVICES	KINDRED HOSPITAL OCALA	MUNROE REGIONAL MEDICAL CENTER	OCALA REGIONAL MEDICAL CENTER	TEN BROECK CENTRAL FLORIDA, INC.	THE CENTERS, INC.	MARTIN MEMORIAL MEDICAL CENTER
HOSPITAL NUMBER	110049	23960060	100062	100212	23960073	23960047	100044
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / G / 13	E / F / 12	B / A / 6	E / A / 6	E / B / 15	H / B / 15	B / A / 6
FISCAL YEAR END	12/31/2007	12/31/2007	9/30/2007	12/31/2007	12/31/2007	6/30/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	0	31	421	270	5	15	344
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	60	31	421	270	5	15	344
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	0	31	364	270	5	15	309
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	60	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	60	31	364	270	5	15	309
<b>PHYSICIANS ON ACTIVE STAFF</b>	5	54	416	249	3	2	314
<b>NUMBER OF EMPLOYEES (FTEs)</b>	67.1	67.0	2,139.0	1,027.2	68.6	279.7	1,999.1
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	0	59	2,726	4,679	39	108	3,121
MEDICARE	0	5,775	63,162	43,662	0	2,980	42,039
MEDICARE HMO	0	0	5,617	3,926	0	0	6,116
MEDICAID	0	134	12,676	5,202	0	114	7,836
OTHER GOVERNMENT PAYER	0	0	1,735	1,233	0	0	202
INSURANCE/CHARGE-BASED	0	561	1,632	0	0	0	1,726
OTHER CHARGE-BASED	0	0	2,040	0	0	0	0
COMMERCIAL HMO/PPO	0	1,064	18,707	10,575	228	1,272	18,417
OTHER DISCOUNTED	0	0	472	668	0	0	0
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>7,593</b>	<b>108,767</b>	<b>69,945</b>	<b>267</b>	<b>4,474</b>	<b>79,457</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>282</b>	<b>25,259</b>	<b>14,284</b>	<b>61</b>	<b>730</b>	<b>17,588</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>7,052</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>58</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>7,052</b>	<b>7,593</b>	<b>108,767</b>	<b>69,945</b>	<b>267</b>	<b>4,474</b>	<b>79,457</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>58</b>	<b>282</b>	<b>25,259</b>	<b>14,284</b>	<b>61</b>	<b>730</b>	<b>17,588</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>0.0%</b>	<b>67.1%</b>	<b>70.8%</b>	<b>71.0%</b>	<b>14.6%</b>	<b>81.7%</b>	<b>63.3%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>0.0</b>	<b>26.9</b>	<b>4.3</b>	<b>4.9</b>	<b>4.4</b>	<b>6.1</b>	<b>4.5</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>32.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>121.6</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>32.2%</b>	<b>67.1%</b>	<b>70.8%</b>	<b>71.0%</b>	<b>14.6%</b>	<b>81.7%</b>	<b>63.3%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>121.6</b>	<b>26.9</b>	<b>4.3</b>	<b>4.9</b>	<b>4.4</b>	<b>6.1</b>	<b>4.5</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	1,534,589	7,684,116	90,788,617	64,379,101	317,800	2,947,626	131,646,906
INPATIENT AMBULATORY SERVICE	0	0	21,658,005	19,796,169	0	0	17,698,651
INPATIENT SURGERY	0	584,752	125,123,930	46,188,784	0	0	92,829,459
OTHER INPATIENT ANCILLARY SERVICE	0	24,438,006	405,605,967	532,946,529	0	37,382	366,095,900
OUTPATIENT AND AMBULATORY SURGERY	0	0	56,579,896	23,941,462	0	0	60,398,204
OTHER OUTPATIENT AMBULATORY SERVICES	0	0	41,412,019	38,983,064	0	0	42,508,450
OTHER OUTPATIENT ANCILLARY SERVICES	0	0	160,107,014	204,312,870	0	0	302,495,129
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,534,589</b>	<b>32,706,874</b>	<b>901,275,448</b>	<b>930,547,979</b>	<b>317,800</b>	<b>2,985,008</b>	<b>1,013,672,699</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	MANATEE PALMS YOUTH SERVICES	KINDRED HOSPITAL OCALA	MUNROE REGIONAL MEDICAL CENTER	OCALA REGIONAL MEDICAL CENTER	TEN BROECK CENTRAL FLORIDA, INC.	THE CENTERS, INC.	MARTIN MEMORIAL MEDICAL CENTER	
HOSPITAL NUMBER	110049	23960060	100062	100212	23960073	23960047	100044	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	0	0	39,890,433	79,043,374	21,400	66,224	62,744,071	
MEDICARE	0	25,244,746	519,533,118	532,850,145	0	1,998,830	572,732,980	
MEDICAID	0	481,027	86,418,353	68,579,896	0	78,350	54,316,237	
OTHER GOVERNMENT FIXED PRICE PAYER	1,508,693	0	15,738,758	13,740,641	0	0	26,992,294	
INSURANCE/CHARGE BASED PAYERS	0	0	33,091,935	0	0	0	23,378,155	
COMMERCIAL HMO/PPO	25,896	6,981,101	201,203,702	218,640,809	296,400	841,604	273,508,962	
OTHER COMMERCIAL DISCOUNTED PAYERS	0	0	5,399,149	17,693,114	0	0	0	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,534,589</b>	<b>32,706,874</b>	<b>901,275,448</b>	<b>930,547,979</b>	<b>317,800</b>	<b>2,985,008</b>	<b>1,013,672,699</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	16,455	0	31,757,247	50,156,064	0	306,774	33,006,121	
CONTRACTUAL ALLOWANCE-MEDICARE	0	18,594,763	387,947,343	455,211,102	0	912,800	465,668,099	
CONTRACTUAL ALLOWANCE-MEDICAID	0	417,042	61,979,231	58,975,290	0	25,251	51,903,390	
CONTRACTUAL ALLOWANCE-OTHER	273,467	3,777,772	130,316,460	155,211,126	166,544	515,346	175,507,406	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	0	276,551	15,981,823	11,849,047	1,500	0	31,511,084	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	13,257,005	640,437	0	0	4,418,707	
OTHER DEDUCTIONS FROM REVENUE	0	0	6,155,376	27,143,418	0	0	12,132,030	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>289,922</b>	<b>23,066,128</b>	<b>647,394,485</b>	<b>759,186,484</b>	<b>168,044</b>	<b>1,760,171</b>	<b>774,146,837</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>1,244,667</b>	<b>9,640,746</b>	<b>253,880,963</b>	<b>171,361,495</b>	<b>149,756</b>	<b>1,224,837</b>	<b>239,525,862</b>	
OTHER OPERATING REVENUE	188,158	0	8,450,318	1,413,367	0	1,695	2,971,988	
<b>NET OPERATING REVENUE</b>	<b>1,432,825</b>	<b>9,640,746</b>	<b>262,331,281</b>	<b>172,774,862</b>	<b>149,756</b>	<b>1,226,532</b>	<b>242,497,850</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	1,206,619	1,941,105	43,644,657	23,355,575	90,160	838,768	35,449,872	
AMBULATORY SERVICES	0	78,416	10,992,117	7,967,103	0	0	9,926,465	
ANCILLARY SERVICES	0	2,682,546	107,849,449	63,540,614	0	45,169	94,171,098	
OTHER OPERATING EXPENSES	1,677,150	4,371,460	96,545,453	77,378,683	95,564	834,913	107,372,738	
<b>TOTAL OPERATING EXPENSES</b>	<b>2,883,769</b>	<b>9,073,527</b>	<b>259,031,676</b>	<b>172,241,975</b>	<b>185,724</b>	<b>1,718,850</b>	<b>246,920,173</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(1,450,944)</b>	<b>567,219</b>	<b>3,299,605</b>	<b>532,887</b>	<b>(35,968)</b>	<b>(492,318)</b>	<b>(4,422,323)</b>	
<b>OPERATING MARGIN</b>	<b>-101.3%</b>	<b>5.9%</b>	<b>1.3%</b>	<b>0.3%</b>	<b>-24.0%</b>	<b>-40.1%</b>	<b>-1.8%</b>	
NON-OPERATING REVENUE	1,452,049	3,989	15,431,707	5,760,998	3,789,805	21,461,928	16,311,743	
NON-OPERATING EXPENSE	3,275,025	0	12,253,082	3,932,494	4,991,344	19,287,906	3,128,596	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(3,273,920)</b>	<b>571,208</b>	<b>6,478,230</b>	<b>2,361,391</b>	<b>(1,237,507)</b>	<b>1,681,704</b>	<b>8,760,824</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	221,928	2,535,337	837,454	0	0	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(3,273,920)</b>	<b>349,280</b>	<b>3,942,893</b>	<b>1,523,937</b>	<b>(1,237,507)</b>	<b>1,681,704</b>	<b>8,760,824</b>	
<b>TOTAL MARGIN</b>	<b>-228.5%</b>	<b>3.6%</b>	<b>1.5%</b>	<b>0.9%</b>	<b>-826.3%</b>	<b>137.1%</b>	<b>3.6%</b>	
<b>ADJUSTED ADMISSIONS</b>	65	282	35,858	20,133	61	730	29,689	
<b>ADJUSTED PATIENT DAYS</b>	7,917	7,593	154,407	98,588	267	4,477	134,127	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	\$23,568.65	\$115,981.82	\$25,134.60	\$46,218.97	\$5,209.84	\$4,086.73	\$34,142.74	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	\$44,289.73	\$32,175.63	\$7,223.83	\$8,555.01	\$3,044.66	\$2,353.25	\$8,316.82	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	\$22,005.73	\$34,187.04	\$7,315.85	\$8,581.48	\$2,455.02	\$1,679.23	\$8,167.86	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	\$193.84	\$4,307.50	\$5,837.02	\$9,438.73	\$1,190.26	\$666.81	\$7,557.58	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	\$364.27	\$1,194.99	\$1,677.59	\$1,747.08	\$695.60	\$383.97	\$1,840.95	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	\$180.99	\$1,269.69	\$1,698.96	\$1,752.49	\$560.88	\$273.99	\$1,807.98	
<b>SALARY PER FTE</b>	\$37,874.95	\$49,473.55	\$47,556.32	\$49,187.22	\$36,147.36	\$44,651.60	\$54,065.65	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	17.63	18.35	28.81	21.67	534.41	129.96	31.00	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Martin	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade
HOSPITAL NAME	SANDYPINES HOSPITAL	CEDARS MEDICAL CENTER	KENDALL REGIONAL MEDICAL CENTER	WEST GABLES REHABILITATION HOSPITAL	ANNE BATES LEACH EYE HOSPITAL	AVENTURA HOSPITAL AND MEDICAL CENTER	BAPTIST HOSPITAL OF MIAMI
HOSPITAL NUMBER	110055	100009	100209	110041	100240	100131	100008
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / G / 13	D / A / 7	D / A / 4	E / E / 18	B / E / 14	D / A / 6	B / A / 7
FISCAL YEAR END	12/31/2007	11/30/2007	12/31/2007	12/31/2007	5/31/2007	12/31/2007	9/30/2007
ACUTE LICENSED BEDS FISCAL YEAR END	0	560	412	60	100	407	584
SUBACUTE LICENSED BEDS FISCAL YEAR END	80	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	80	560	412	60	100	407	584
ACUTE STAFFED BEDS FISCAL YEAR END	0	560	412	60	54	407	574
SUBACUTE STAFFED BEDS FISCAL YEAR END	80	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	80	560	412	60	54	407	574
PHYSICIANS ON ACTIVE STAFF	3	372	92	7	235	240	659
NUMBER OF EMPLOYEES (FTEs)	111.3	1,049.5	1,093.7	162.1	605.0	1,011.8	3,753.1
ACUTE CARE PATIENT DAYS							
SELF PAY	0	4,621	3,498	0	59	4,789	6,350
MEDICARE	0	43,566	25,096	7,820	219	45,490	47,246
MEDICARE HMO	0	13,557	22,060	4,743	67	17,181	28,867
MEDICAID	0	15,136	11,182	797	5	8,144	28,395
OTHER GOVERNMENT PAYER	0	1,233	2,452	0	21	496	298
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	1,320
OTHER CHARGE-BASED	0	0	0	0	0	0	2,576
COMMERCIAL HMO/PPO	0	10,817	9,053	691	140	14,302	59,411
OTHER DISCOUNTED	0	573	764	380	74	1,982	375
TOTAL ACUTE CARE PATIENT DAYS	0	89,503	74,105	14,431	585	92,384	174,838
TOTAL ACUTE CARE ADMISSIONS	0	14,575	17,084	1,135	154	16,387	32,522
SUBACUTE CARE PATIENT DAYS	25,728	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	165	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	25,728	89,503	74,105	14,431	585	92,384	174,838
TOTAL ACUTE AND SUBACUTE ADMISSIONS	165	14,575	17,084	1,135	154	16,387	32,522
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	0.0%	43.8%	49.3%	65.9%	1.6%	62.2%	82.0%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	0.0	6.1	4.3	12.7	3.8	5.6	5.4
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	88.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	155.9	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	88.1%	43.8%	49.3%	65.9%	1.6%	62.2%	82.0%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	155.9	6.1	4.3	12.7	3.8	5.6	5.4
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	4,646,069	110,957,084	113,069,285	7,227,794	854,194	85,416,320	382,447,847
INPATIENT AMBULATORY SERVICE	0	13,179,198	36,900,476	0	1,959	15,991,980	43,711,473
INPATIENT SURGERY	0	43,172,258	109,318,744	0	1,368,304	51,291,234	133,400,043
OTHER INPATIENT ANCILLARY SERVICE	0	428,439,449	441,068,494	14,247,655	1,570,227	561,821,372	1,035,716,557
OUTPATIENT AND AMBULATORY SURGERY	0	12,646,007	30,771,618	0	60,470,556	12,327,775	97,680,542
OTHER OUTPATIENT AMBULATORY SERVICES	0	8,830,217	54,071,932	0	22,861,590	16,304,780	108,136,560
OTHER OUTPATIENT ANCILLARY SERVICES	0	109,665,759	178,997,400	1,977,316	128,075,466	173,281,396	467,872,849
TOTAL GROSS PATIENT SERVICE REVENUES	4,646,069	726,889,972	964,197,949	23,452,765	215,202,296	916,434,857	2,268,965,871

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	SANDYPINES HOSPITAL	CEDARS MEDICAL CENTER	KENDALL REGIONAL MEDICAL CENTER	WEST GABLES REHABILITATION HOSPITAL	ANNE BATES LEACH EYE HOSPITAL	AVENTURA HOSPITAL AND MEDICAL CENTER	BAPTIST HOSPITAL OF MIAMI
HOSPITAL NUMBER	110055	100009	100209	110041	100240	100131	100008
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	1,740,292	40,354,074	76,570,351	0	19,893,839	53,335,329	123,664,537
MEDICARE	0	434,110,858	526,075,784	20,470,860	81,269,353	566,971,454	891,141,671
MEDICAID	0	104,235,478	141,940,226	1,102,867	21,212,825	60,391,924	277,119,364
OTHER GOVERNMENT FIXED PRICE PAYER	0	6,448,789	18,833,809	0	17,108,247	4,395,700	3,284,671
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	64,976,155
COMMERCIAL HMO/PPO	2,905,777	134,396,132	179,276,794	1,356,465	55,170,677	207,026,309	896,924,241
OTHER COMMERCIAL DISCOUNTED PAYERS	0	7,344,641	21,500,985	522,573	20,547,355	24,314,141	11,855,232
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>4,646,069</b>	<b>726,889,972</b>	<b>964,197,949</b>	<b>23,452,765</b>	<b>215,202,296</b>	<b>916,434,857</b>	<b>2,268,965,871</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	25,186	11,270,074	35,610,980	168,722	7,210,207	27,037,354	83,578,939
CONTRACTUAL ALLOWANCE-MEDICARE	0	326,481,726	404,391,314	6,079,545	59,893,032	453,216,702	713,457,316
CONTRACTUAL ALLOWANCE-MEDICAID	0	87,686,200	122,246,015	699,488	15,163,474	55,231,554	204,995,770
CONTRACTUAL ALLOWANCE-OTHER	1,982,712	98,075,246	161,529,925	798,823	37,096,192	150,084,810	500,472,207
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	0	16,905,501	16,956,679	0	11,888,365	14,488,166	70,383,262
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	476,397	121,743	81,420	0	8,586,207	1,289,056	0
OTHER DEDUCTIONS FROM REVENUE	0	18,985,523	24,186,976	0	220,925	25,373,816	40,167,175
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>2,484,295</b>	<b>559,526,013</b>	<b>765,003,309</b>	<b>7,746,578</b>	<b>140,058,402</b>	<b>726,721,458</b>	<b>1,613,054,669</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>2,161,774</b>	<b>167,363,959</b>	<b>199,194,640</b>	<b>15,706,187</b>	<b>75,143,894</b>	<b>189,713,399</b>	<b>655,911,202</b>
OTHER OPERATING REVENUE	6,268	4,661,454	2,111,721	65,971	2,475,298	637,210	9,781,907
<b>NET OPERATING REVENUE</b>	<b>2,168,042</b>	<b>172,025,413</b>	<b>201,306,361</b>	<b>15,772,158</b>	<b>77,619,192</b>	<b>190,350,609</b>	<b>665,693,109</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	846,385	32,355,306	32,128,284	2,640,431	2,319,024	40,168,830	91,791,446
AMBULATORY SERVICES	0	6,171,496	7,718,713	0	7,314,296	6,676,496	28,249,416
ANCILLARY SERVICES	148,297	64,396,255	49,916,253	2,920,837	29,138,923	61,924,479	205,315,827
OTHER OPERATING EXPENSES	1,540,993	71,318,051	88,498,561	9,312,165	35,272,339	83,121,848	283,533,805
<b>TOTAL OPERATING EXPENSES</b>	<b>2,535,675</b>	<b>174,241,108</b>	<b>178,261,811</b>	<b>14,873,433</b>	<b>74,044,582</b>	<b>191,891,653</b>	<b>608,890,494</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(367,633)</b>	<b>(2,215,695)</b>	<b>23,044,550</b>	<b>898,725</b>	<b>3,574,610</b>	<b>(1,541,044)</b>	<b>56,802,615</b>
<b>OPERATING MARGIN</b>	<b>-17.0%</b>	<b>-1.3%</b>	<b>11.4%</b>	<b>5.7%</b>	<b>4.6%</b>	<b>-0.8%</b>	<b>8.5%</b>
NON-OPERATING REVENUE	7,756,567	4,646,829	5,565,362	1,551,367	601,492	3,319,207	(2,443,599)
NON-OPERATING EXPENSE	6,310,133	1,653,364	1,101,029	1,081,336	1,041,554	6,919,525	254,228
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>1,078,801</b>	<b>777,770</b>	<b>27,508,883</b>	<b>1,368,756</b>	<b>3,134,548</b>	<b>(5,141,362)</b>	<b>54,104,788</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	405,954	0	0	0	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>672,847</b>	<b>777,770</b>	<b>27,508,883</b>	<b>1,368,756</b>	<b>3,134,548</b>	<b>(5,141,362)</b>	<b>54,104,788</b>
<b>TOTAL MARGIN</b>	<b>31.0%</b>	<b>0.5%</b>	<b>13.7%</b>	<b>8.7%</b>	<b>4.0%</b>	<b>-2.7%</b>	<b>8.1%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>165</b>	<b>17,964</b>	<b>23,769</b>	<b>1,243</b>	<b>9,570</b>	<b>21,143</b>	<b>46,883</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>25,763</b>	<b>110,317</b>	<b>103,100</b>	<b>15,804</b>	<b>36,353</b>	<b>119,196</b>	<b>252,043</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$28,120.06</b>	<b>\$40,462.80</b>	<b>\$40,566.14</b>	<b>\$18,868.03</b>	<b>\$22,487.55</b>	<b>\$43,344.80</b>	<b>\$48,396.25</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$15,347.02</b>	<b>\$9,699.24</b>	<b>\$7,499.91</b>	<b>\$11,965.85</b>	<b>\$7,737.28</b>	<b>\$9,075.94</b>	<b>\$12,987.42</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$13,121.95</b>	<b>\$9,575.91</b>	<b>\$8,469.45</b>	<b>\$12,688.89</b>	<b>\$8,110.81</b>	<b>\$9,003.05</b>	<b>\$14,199.00</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$180.34</b>	<b>\$6,589.11</b>	<b>\$9,352.03</b>	<b>\$1,483.97</b>	<b>\$5,919.80</b>	<b>\$7,688.47</b>	<b>\$9,002.29</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$98.42</b>	<b>\$1,579.46</b>	<b>\$1,729.01</b>	<b>\$941.12</b>	<b>\$2,036.82</b>	<b>\$1,609.88</b>	<b>\$2,415.82</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$84.15</b>	<b>\$1,559.38</b>	<b>\$1,952.53</b>	<b>\$997.98</b>	<b>\$2,135.15</b>	<b>\$1,596.95</b>	<b>\$2,641.19</b>
<b>SALARY PER FTE</b>	<b>\$35,235.35</b>	<b>\$51,653.49</b>	<b>\$52,609.11</b>	<b>\$43,175.57</b>	<b>\$45,141.58</b>	<b>\$54,633.58</b>	<b>\$54,737.61</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>8.99</b>	<b>18.10</b>	<b>22.06</b>	<b>21.33</b>	<b>34.62</b>	<b>17.66</b>	<b>30.97</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade
HOSPITAL NAME	CORAL GABLES HOSPITAL	DOCTORS HOSPITAL	DOUGLAS GARDENS HOSPITAL	HEALTHSOUTH REHAB HOSPITAL MIAMI	HIALEAH HOSPITAL	HOMESTEAD HOSPITAL	JACKSON MEMORIAL HOSPITAL
HOSPITAL NUMBER	100183	100020	100197	103038	100053	100125	100022
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	D / A / 4	B / A / 4	B / A / 14	E / E / 18	E / A / 4	B / A / 2	H / D / 8
FISCAL YEAR END	12/31/2007	9/30/2007	6/30/2007	12/31/2007	12/31/2007	9/30/2007	9/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	256	281	32	60	378	120	2,139
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	256	281	32	60	378	120	2,139
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	154	148	32	60	378	120	1,814
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	154	148	32	60	378	120	1,814
<b>PHYSICIANS ON ACTIVE STAFF</b>	63	194	106	59	92	279	937
<b>NUMBER OF EMPLOYEES (FTEs)</b>	444.8	842.0	129.0	159.8	652.1	769.1	9,923.6
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	2,174	1,407	2,160	287	4,722	6,308	46,323
MEDICARE	16,970	20,985	2,817	6,218	19,628	8,372	85,078
MEDICARE HMO	6,647	7,875	0	0	10,780	6,444	25,735
MEDICAID	3,108	1,640	0	507	12,443	12,074	191,977
OTHER GOVERNMENT PAYER	0	16	0	0	0	183	57,770
INSURANCE/CHARGE-BASED	0	495	0	0	0	413	27,791
OTHER CHARGE-BASED	0	478	0	0	0	31	0
COMMERCIAL HMO/PPO	2,728	9,755	0	4,733	4,941	5,067	50,838
OTHER DISCOUNTED	128	247	0	3,432	584	105	782
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>31,755</b>	<b>42,898</b>	<b>4,977</b>	<b>15,177</b>	<b>53,098</b>	<b>38,997</b>	<b>486,294</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>6,112</b>	<b>7,843</b>	<b>540</b>	<b>716</b>	<b>11,730</b>	<b>8,502</b>	<b>70,373</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>31,755</b>	<b>42,898</b>	<b>4,977</b>	<b>15,177</b>	<b>53,098</b>	<b>38,997</b>	<b>486,294</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>6,112</b>	<b>7,843</b>	<b>540</b>	<b>716</b>	<b>11,730</b>	<b>8,502</b>	<b>70,373</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>34.0%</b>	<b>41.8%</b>	<b>42.6%</b>	<b>69.3%</b>	<b>38.5%</b>	<b>89.0%</b>	<b>62.3%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>5.2</b>	<b>5.5</b>	<b>9.2</b>	<b>21.2</b>	<b>4.5</b>	<b>4.6</b>	<b>6.9</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>34.0%</b>	<b>41.8%</b>	<b>42.6%</b>	<b>69.3%</b>	<b>38.5%</b>	<b>89.0%</b>	<b>62.3%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>5.2</b>	<b>5.5</b>	<b>9.2</b>	<b>21.2</b>	<b>4.5</b>	<b>4.6</b>	<b>6.9</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	124,163,013	89,518,160	920,366	9,107,085	79,929,115	62,641,914	741,021,307
INPATIENT AMBULATORY SERVICE	9,753,518	14,523,676	0	0	8,645,102	14,722,309	59,495,199
INPATIENT SURGERY	10,341,624	35,096,952	0	0	12,689,999	16,142,604	185,219,959
OTHER INPATIENT ANCILLARY SERVICE	125,292,409	212,707,941	4,172,033	13,759,093	363,158,511	203,618,581	1,844,097,626
OUTPATIENT AND AMBULATORY SURGERY	15,932,685	51,056,892	0	0	9,094,080	10,978,521	46,541,426
OTHER OUTPATIENT AMBULATORY SERVICES	7,270,865	13,778,094	3,249,750	0	11,073,631	43,097,568	122,491,286
OTHER OUTPATIENT ANCILLARY SERVICES	62,907,032	143,872,018	2,170,519	4,246,407	98,108,710	115,356,565	654,437,011
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>355,661,146</b>	<b>560,553,733</b>	<b>10,512,668</b>	<b>27,112,585</b>	<b>582,699,148</b>	<b>466,558,062</b>	<b>3,653,303,814</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	CORAL GABLES HOSPITAL	DOCTORS HOSPITAL	DOUGLAS GARDENS HOSPITAL	HEALTHSOUTH REHAB HOSPITAL - MIAMI	HIALEAH HOSPITAL	HOMESTEAD HOSPITAL	JACKSON MEMORIAL HOSPITAL
HOSPITAL NUMBER	100183	100020	100197	103038	100053	100125	100022
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	30,577,799	20,442,764	2,388,164	466,989	61,215,044	84,593,721	352,611,040
MEDICARE	237,095,837	270,165,294	6,153,332	10,161,780	309,209,462	153,855,645	803,808,077
MEDICAID	36,184,038	15,640,506	0	1,214,120	130,598,268	128,649,787	1,136,748,051
OTHER GOVERNMENT FIXED PRICE PAYER	0	116,066	0	0	0	2,071,440	676,257,109
INSURANCE/CHARGE BASED PAYERS	0	27,404,475	0	0	0	8,250,231	248,599,486
COMMERCIAL HMO/PPO	49,125,161	216,946,923	0	8,655,659	76,802,124	86,047,872	435,280,051
OTHER COMMERCIAL DISCOUNTED PAYERS	2,678,311	9,837,705	1,971,172	6,614,037	4,874,250	3,089,366	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>355,661,146</b>	<b>560,553,733</b>	<b>10,512,668</b>	<b>27,112,585</b>	<b>582,699,148</b>	<b>466,558,062</b>	<b>3,653,303,814</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	7,080,527	21,861,626	124,448	261,641	10,788,635	62,197,087	167,476,400
CONTRACTUAL ALLOWANCE-MEDICARE	192,506,998	212,225,714	1,075,942	1,843,313	250,482,785	120,209,597	349,592,882
CONTRACTUAL ALLOWANCE-MEDICAID	31,885,556	13,131,426	0	862,936	108,193,098	91,683,599	642,484,455
CONTRACTUAL ALLOWANCE-OTHER	38,594,641	122,637,025	0	7,925,069	60,752,752	50,006,229	624,201,928
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	1,729,854	4,873,145	0	0	12,444,076	34,091,680	850,801,360
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	0	0	0	0	0
OTHER DEDUCTIONS FROM REVENUE	20,294,285	16,044,998	3,556,993	126,219	37,526,605	8,358,921	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>292,091,861</b>	<b>390,773,934</b>	<b>4,757,383</b>	<b>11,019,178</b>	<b>480,187,951</b>	<b>366,547,113</b>	<b>2,634,557,025</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>63,569,285</b>	<b>169,779,799</b>	<b>5,755,285</b>	<b>16,093,407</b>	<b>102,511,197</b>	<b>100,010,949</b>	<b>1,018,746,789</b>
OTHER OPERATING REVENUE	497,109	1,040,374	374,247	42,846	1,133,549	1,930,557	21,743,707
<b>NET OPERATING REVENUE</b>	<b>64,066,394</b>	<b>170,820,173</b>	<b>6,129,532</b>	<b>16,136,253</b>	<b>103,644,746</b>	<b>101,941,506</b>	<b>1,040,490,496</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	13,009,939	22,021,082	1,047,871	2,722,070	20,932,908	17,716,164	361,327,346
AMBULATORY SERVICES	3,238,115	6,207,955	4,733,631	368	4,589,121	11,419,876	129,542,164
ANCILLARY SERVICES	21,379,194	46,392,082	1,204,251	3,559,119	28,319,883	34,781,614	414,154,586
OTHER OPERATING EXPENSES	32,103,879	75,232,762	4,365,170	7,818,258	46,037,537	59,816,376	514,597,702
<b>TOTAL OPERATING EXPENSES</b>	<b>69,731,127</b>	<b>149,853,881</b>	<b>11,350,923</b>	<b>14,099,815</b>	<b>99,879,449</b>	<b>123,734,030</b>	<b>1,419,621,798</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(5,664,733)</b>	<b>20,966,292</b>	<b>(5,221,391)</b>	<b>2,036,438</b>	<b>3,765,297</b>	<b>(21,792,524)</b>	<b>(379,131,302)</b>
<b>OPERATING MARGIN</b>	<b>-8.8%</b>	<b>12.3%</b>	<b>-85.2%</b>	<b>12.6%</b>	<b>3.6%</b>	<b>-21.4%</b>	<b>-36.4%</b>
NON-OPERATING REVENUE	154,776	(2,406,356)	924,843	(14,745)	3,295,940	(9,049,496)	579,636,671
NON-OPERATING EXPENSE	0	698,899	0	0	1,192,144	0	173,609,589
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(5,509,957)</b>	<b>17,861,037</b>	<b>(4,296,548)</b>	<b>2,021,693</b>	<b>5,869,093</b>	<b>(30,842,020)</b>	<b>26,895,780</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	784,645	(2,227,000)	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(5,509,957)</b>	<b>17,861,037</b>	<b>(4,296,548)</b>	<b>1,237,048</b>	<b>8,096,093</b>	<b>(30,842,020)</b>	<b>26,895,780</b>
<b>TOTAL MARGIN</b>	<b>-8.6%</b>	<b>10.5%</b>	<b>-70.1%</b>	<b>7.7%</b>	<b>7.8%</b>	<b>-30.3%</b>	<b>2.6%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>8,178</b>	<b>12,633</b>	<b>1,154</b>	<b>850</b>	<b>14,775</b>	<b>13,485</b>	<b>92,527</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>42,490</b>	<b>69,096</b>	<b>10,640</b>	<b>18,024</b>	<b>66,880</b>	<b>61,854</b>	<b>639,385</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$43,488.61</b>	<b>\$44,372.93</b>	<b>\$9,106.19</b>	<b>\$31,885.61</b>	<b>\$39,439.42</b>	<b>\$34,597.74</b>	<b>\$39,483.55</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$8,526.40</b>	<b>\$11,862.30</b>	<b>\$9,832.30</b>	<b>\$16,582.01</b>	<b>\$6,760.24</b>	<b>\$9,175.53</b>	<b>\$15,342.75</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$7,833.74</b>	<b>\$13,521.97</b>	<b>\$5,309.47</b>	<b>\$18,976.96</b>	<b>\$7,015.09</b>	<b>\$7,559.50</b>	<b>\$11,245.24</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$8,370.41</b>	<b>\$8,112.66</b>	<b>\$988.01</b>	<b>\$1,504.26</b>	<b>\$8,712.65</b>	<b>\$7,542.89</b>	<b>\$5,713.78</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,641.11</b>	<b>\$2,168.77</b>	<b>\$1,066.80</b>	<b>\$782.28</b>	<b>\$1,493.42</b>	<b>\$2,000.42</b>	<b>\$2,220.29</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,507.79</b>	<b>\$2,472.21</b>	<b>\$576.07</b>	<b>\$895.27</b>	<b>\$1,549.72</b>	<b>\$1,648.10</b>	<b>\$1,627.33</b>
<b>SALARY PER FTE</b>	<b>\$50,944.99</b>	<b>\$53,764.99</b>	<b>\$47,292.85</b>	<b>\$45,828.10</b>	<b>\$54,802.59</b>	<b>\$58,113.37</b>	<b>\$65,812.66</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>21.77</b>	<b>25.35</b>	<b>25.22</b>	<b>18.44</b>	<b>20.28</b>	<b>25.86</b>	<b>32.28</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade
HOSPITAL NAME	KINDRED HOSPITAL-CORAL GABLES	LARKIN COMMUNITY HOSPITAL, INC.	MERCY HOSPITAL	METROPOLITAN HOSPITAL OF MIAMI	MIAMI CHILDREN'S HOSPITAL	MOUNT SINAI MEDICAL CENTER	NORTH SHORE MEDICAL CENTER
HOSPITAL NUMBER	100152	100181	100061	100076	110199	100034	100029
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / F / 12	E / A / 4	A / A / 7	C / A / 4	B / E / 14	B / D / 8	E / A / 4
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	53	130	483	146	275	933	357
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	0	22	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	53	130	483	146	275	955	357
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	53	130	358	146	250	933	357
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	0	22	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	53	130	358	146	250	955	357
<b>PHYSICIANS ON ACTIVE STAFF</b>	99	80	759	314	507	333	100
<b>NUMBER OF EMPLOYEES (FTEs)</b>	156.1	459.2	1,900.8	519.4	2,443.9	2,801.1	815.0
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	449	0	5,800	2,971	2,558	5,286	5,818
MEDICARE	10,503	18,971	42,036	12,124	288	83,557	18,278
MEDICARE HMO	0	0	22,176	3,622	0	13,168	9,201
MEDICAID	43	3,259	6,954	1,774	41,675	10,798	20,762
OTHER GOVERNMENT PAYER	0	0	0	0	1,167	0	0
INSURANCE/CHARGE-BASED	0	0	0	2,868	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	5,470	4,741	17,973	2,614	19,248	30,011	6,556
OTHER DISCOUNTED	0	4,898	3,262	0	4,073	1,757	230
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>16,465</b>	<b>31,869</b>	<b>98,201</b>	<b>25,973</b>	<b>69,009</b>	<b>144,577</b>	<b>60,845</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>530</b>	<b>4,970</b>	<b>19,151</b>	<b>5,295</b>	<b>12,368</b>	<b>20,447</b>	<b>11,349</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>16,465</b>	<b>31,869</b>	<b>98,201</b>	<b>25,973</b>	<b>69,009</b>	<b>144,577</b>	<b>60,845</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>530</b>	<b>4,970</b>	<b>19,151</b>	<b>5,295</b>	<b>12,368</b>	<b>20,447</b>	<b>11,349</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>85.1%</b>	<b>67.2%</b>	<b>55.7%</b>	<b>48.7%</b>	<b>68.8%</b>	<b>42.5%</b>	<b>46.7%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>31.1</b>	<b>6.4</b>	<b>5.1</b>	<b>4.9</b>	<b>5.6</b>	<b>7.1</b>	<b>5.4</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>85.1%</b>	<b>67.2%</b>	<b>55.7%</b>	<b>48.7%</b>	<b>68.8%</b>	<b>41.5%</b>	<b>46.7%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>31.1</b>	<b>6.4</b>	<b>5.1</b>	<b>4.9</b>	<b>5.6</b>	<b>7.1</b>	<b>5.4</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	19,525,316	39,856,212	171,787,666	38,938,358	195,687,509	284,321,903	91,482,980
INPATIENT AMBULATORY SERVICE	0	3,787,301	26,835,653	3,643,484	10,649,189	34,976,859	7,833,794
INPATIENT SURGERY	432,998	5,404,423	201,887,382	10,242,447	22,992,658	92,127,472	10,117,972
OTHER INPATIENT ANCILLARY SERVICE	58,184,260	56,769,415	505,148,026	87,773,492	318,219,718	551,889,063	256,681,159
OUTPATIENT AND AMBULATORY SURGERY	0	3,411,013	70,764,486	9,325,993	20,490,898	40,181,234	12,142,956
OTHER OUTPATIENT AMBULATORY SERVICES	0	9,646,779	38,227,093	3,193,268	62,797,973	29,997,619	14,199,176
OTHER OUTPATIENT ANCILLARY SERVICES	0	10,742,244	179,108,099	27,670,804	182,336,411	362,176,432	132,538,342
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>78,142,574</b>	<b>129,617,387</b>	<b>1,193,758,405</b>	<b>180,787,846</b>	<b>813,174,356</b>	<b>1,395,670,582</b>	<b>524,996,379</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	KINDRED HOSPITAL-CORAL GABLES	LARKIN COMMUNITY HOSPITAL, INC.	MERCY HOSPITAL	METROPOLITAN HOSPITAL OF MIAMI	MIAMI CHILDREN'S HOSPITAL	MOUNT SINAI MEDICAL CENTER	NORTH SHORE MEDICAL CENTER
HOSPITAL NUMBER	100152	100181	100061	100076	110199	100034	100029
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	2,077,189	0	63,707,293	28,525,998	29,619,951	69,451,351	57,709,381
MEDICARE	45,404,518	71,619,212	735,960,476	101,290,075	3,007,468	760,508,313	224,411,480
MEDICAID	193,134	13,228,836	82,092,650	15,494,971	472,973,307	101,088,710	141,166,343
OTHER GOVERNMENT FIXED PRICE PAYER	0	0	0	0	16,056,699	3,219,810	0
INSURANCE/CHARGE BASED PAYERS	0	0	0	18,531,159	0	0	0
COMMERCIAL HMO/PPO	30,467,733	31,718,295	276,242,921	16,945,643	270,981,455	438,546,109	98,143,418
OTHER COMMERCIAL DISCOUNTED PAYERS	0	13,051,044	35,755,065	0	20,535,476	22,856,289	3,565,757
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>78,142,574</b>	<b>129,617,387</b>	<b>1,193,758,405</b>	<b>180,787,846</b>	<b>813,174,356</b>	<b>1,395,670,582</b>	<b>524,996,379</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	0	3,135,592	27,835,712	16,861,677	11,728,728	36,216,055	12,923,031
CONTRACTUAL ALLOWANCE-MEDICARE	33,123,036	48,880,789	571,232,577	76,147,184	2,308,220	568,531,842	172,778,078
CONTRACTUAL ALLOWANCE-MEDICAID	161,745	10,347,267	72,433,460	13,067,270	342,631,346	78,686,829	110,172,782
CONTRACTUAL ALLOWANCE-OTHER	23,398,487	23,321,157	235,050,163	26,682,112	159,243,997	315,856,314	67,611,374
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	2,077,189	1,366,534	9,785,747	1,676,959	11,556,171	18,201,254	16,652,573
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	125,599	1,004,322	394,368	0	0	0
OTHER DEDUCTIONS FROM REVENUE	0	50,397	33,528,160	5,060,772	0	18,403,352	30,557,558
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>58,760,457</b>	<b>87,227,335</b>	<b>950,870,141</b>	<b>139,890,342</b>	<b>527,468,462</b>	<b>1,035,895,646</b>	<b>410,695,396</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>19,382,117</b>	<b>42,390,052</b>	<b>242,888,264</b>	<b>40,897,504</b>	<b>285,705,894</b>	<b>359,774,936</b>	<b>114,300,983</b>
OTHER OPERATING REVENUE	29,422	623,698	2,252,497	276,643	22,499,170	17,659,831	1,976,798
<b>NET OPERATING REVENUE</b>	<b>19,411,539</b>	<b>43,013,750</b>	<b>245,140,761</b>	<b>41,174,147</b>	<b>308,205,064</b>	<b>377,434,767</b>	<b>116,277,781</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	5,253,675	10,284,630	43,153,009	9,101,101	48,477,872	61,207,359	25,442,173
AMBULATORY SERVICES	143,548	2,244,962	9,180,083	4,798,215	14,859,579	12,974,876	5,547,088
ANCILLARY SERVICES	4,641,168	10,435,208	95,537,469	14,231,617	73,033,609	153,648,716	32,877,558
OTHER OPERATING EXPENSES	9,566,690	17,527,967	106,783,603	18,580,994	161,482,763	162,798,122	51,186,997
<b>TOTAL OPERATING EXPENSES</b>	<b>19,605,081</b>	<b>40,492,767</b>	<b>254,654,164</b>	<b>46,711,927</b>	<b>297,853,823</b>	<b>390,629,073</b>	<b>115,053,816</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(193,542)</b>	<b>2,520,983</b>	<b>(9,513,403)</b>	<b>(5,537,780)</b>	<b>10,351,241</b>	<b>(13,194,306)</b>	<b>1,223,965</b>
<b>OPERATING MARGIN</b>	<b>-1.0%</b>	<b>5.9%</b>	<b>-3.9%</b>	<b>-13.4%</b>	<b>3.4%</b>	<b>-3.5%</b>	<b>1.1%</b>
NON-OPERATING REVENUE	0	61,343	37,232,156	95,559	59,491,776	1,731,892	1,750,608
NON-OPERATING EXPENSE	0	27,443	23,679,249	0	43,475,324	0	502,025
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(193,542)</b>	<b>2,554,883</b>	<b>4,039,504</b>	<b>(5,442,221)</b>	<b>26,367,693</b>	<b>(11,462,414)</b>	<b>2,472,548</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	(68,518)	0	0	0	(10,234,872)	0	(3,050,000)
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(125,024)</b>	<b>2,554,883</b>	<b>4,039,504</b>	<b>(5,442,221)</b>	<b>36,602,565</b>	<b>(11,462,414)</b>	<b>5,522,548</b>
<b>TOTAL MARGIN</b>	<b>-0.6%</b>	<b>5.9%</b>	<b>1.6%</b>	<b>-13.2%</b>	<b>11.9%</b>	<b>-3.0%</b>	<b>4.7%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>530</b>	<b>6,168</b>	<b>25,357</b>	<b>6,820</b>	<b>19,205</b>	<b>30,173</b>	<b>16,405</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>16,471</b>	<b>39,552</b>	<b>130,024</b>	<b>33,451</b>	<b>107,156</b>	<b>213,344</b>	<b>87,951</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$147,383.33</b>	<b>\$21,013.79</b>	<b>\$47,078.11</b>	<b>\$26,510.09</b>	<b>\$42,342.19</b>	<b>\$46,256.34</b>	<b>\$32,002.38</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$36,976.80</b>	<b>\$6,564.76</b>	<b>\$10,042.77</b>	<b>\$6,849.67</b>	<b>\$15,509.32</b>	<b>\$12,946.51</b>	<b>\$7,013.37</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$36,611.76</b>	<b>\$6,973.46</b>	<b>\$9,667.59</b>	<b>\$6,037.63</b>	<b>\$16,048.31</b>	<b>\$12,509.22</b>	<b>\$7,087.98</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$4,744.19</b>	<b>\$3,277.12</b>	<b>\$9,181.10</b>	<b>\$5,404.49</b>	<b>\$7,588.69</b>	<b>\$6,541.87</b>	<b>\$5,969.18</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,190.26</b>	<b>\$1,023.78</b>	<b>\$1,958.52</b>	<b>\$1,396.41</b>	<b>\$2,779.63</b>	<b>\$1,830.98</b>	<b>\$1,308.16</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,178.51</b>	<b>\$1,087.52</b>	<b>\$1,885.36</b>	<b>\$1,230.86</b>	<b>\$2,876.23</b>	<b>\$1,769.13</b>	<b>\$1,322.07</b>
<b>SALARY PER FTE</b>	<b>\$51,542.41</b>	<b>\$41,568.78</b>	<b>\$52,874.63</b>	<b>\$39,033.14</b>	<b>\$64,366.49</b>	<b>\$48,236.91</b>	<b>\$53,868.88</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>19.71</b>	<b>24.15</b>	<b>30.41</b>	<b>28.84</b>	<b>47.44</b>	<b>27.31</b>	<b>19.27</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade	Miami-Dade
HOSPITAL NAME	PALM SPRINGS GENERAL HOSPITAL	PALMETTO GENERAL HOSPITAL	SISTER EMMANUEL HOSP. FOR CONT. CARE	SOUTH MIAMI HOSPITAL	SSH - MIAMI	ST. CATHERINES' REHABILITATION HOSPITAL	UNIVERSITY OF MIAMI HOSPITAL & CLINICS
HOSPITAL NUMBER	100050	100187	23960044	100154	23960028	103004	100079
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 4	E / A / 4	A / J / 12	B / A / 7	E / J / 12	A / E / 18	B / E / 14
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007	9/30/2007	5/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	247	360	29	445	47	0	40
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	60	0
TOTAL LICENSED BEDS FISCAL YEAR END	247	360	29	445	47	60	40
ACUTE STAFFED BEDS FISCAL YEAR END	247	360	29	345	47	0	40
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	60	0
TOTAL STAFFED BEDS FISCAL YEAR END	247	360	29	345	47	60	40
PHYSICIANS ON ACTIVE STAFF	133	202	183	843	0	157	427
NUMBER OF EMPLOYEES (FTEs)	731.9	1,279.2	89.2	2,090.4	136.7	64.8	1,011.3
ACUTE CARE PATIENT DAYS							
SELF PAY	2,133	6,300	0	3,161	0	0	176
MEDICARE	31,008	31,359	8,397	25,606	11,989	0	2,673
MEDICARE HMO	0	16,301	0	12,805	1,963	0	519
MEDICAID	2,557	20,665	560	13,612	62	0	583
OTHER GOVERNMENT PAYER	0	0	0	65	0	0	48
INSURANCE/CHARGE-BASED	2,400	0	0	816	0	0	1,037
OTHER CHARGE-BASED	0	0	0	2,360	0	0	0
COMMERCIAL HMO/PPO	10,155	15,762	0	31,511	845	0	3,189
OTHER DISCOUNTED	0	764	333	280	0	0	0
TOTAL ACUTE CARE PATIENT DAYS	48,253	91,151	9,290	90,216	14,859	0	8,225
TOTAL ACUTE CARE ADMISSIONS	9,610	18,990	315	17,680	575	0	1,581
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	9,335	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	716	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	48,253	91,151	9,290	90,216	14,859	9,335	8,225
TOTAL ACUTE AND SUBACUTE ADMISSIONS	9,610	18,990	315	17,680	575	716	1,581
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	53.5%	69.4%	87.8%	55.5%	86.6%	0.0%	56.3%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	5.0	4.8	29.5	5.1	25.8	0.0	5.2
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	42.6%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	13.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	53.5%	69.4%	87.8%	55.5%	86.6%	42.6%	56.3%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	5.0	4.8	29.5	5.1	25.8	13.0	5.2
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	48,727,607	214,988,308	18,367,175	188,653,809	16,520,390	14,003,750	5,205,177
INPATIENT AMBULATORY SERVICE	12,703,612	18,716,439	0	20,803,077	0	0	20,709
INPATIENT SURGERY	7,342,607	52,782,468	2,154,736	70,389,847	68,638	0	32,418,138
OTHER INPATIENT ANCILLARY SERVICE	106,632,417	521,444,825	37,642,600	490,004,769	27,610,522	7,757,280	58,635,710
OUTPATIENT AND AMBULATORY SURGERY	5,723,119	41,636,940	0	66,636,601	0	0	42,790,552
OTHER OUTPATIENT AMBULATORY SERVICES	7,431,075	26,772,472	0	47,984,616	0	1,664,730	10,745,006
OTHER OUTPATIENT ANCILLARY SERVICES	42,278,835	225,441,595	0	298,217,382	0	252,544	413,512,761
TOTAL GROSS PATIENT SERVICE REVENUES	230,839,272	1,101,783,047	58,164,511	1,182,690,101	44,199,550	23,678,304	563,328,053

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	PALM SPRINGS GENERAL HOSPITAL	PALMETTO GENERAL HOSPITAL	SISTER EMMANUEL HOSP. FOR CONT. CARE	SOUTH MIAMI HOSPITAL	SSH - MIAMI	ST. CATHERINES' REHABILITATION HOSPITAL	UNIVERSITY OF MIAMI HOSPITAL & CLINICS	
HOSPITAL NUMBER	100050	100187	23960044	100154	23960028	103004	100079	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	15,852,503	93,322,016	0	65,253,268	0	266,623	18,171,625	
MEDICARE	127,869,624	498,106,201	52,056,167	465,135,061	40,977,631	20,782,361	201,056,888	
MEDICAID	13,879,329	213,320,014	2,021,776	114,604,387	131,436	2,531,735	25,459,722	
OTHER GOVERNMENT FIXED PRICE PAYER	0	0	0	1,207,168	0	0	3,678,724	
INSURANCE/CHARGE BASED PAYERS	17,328,640	0	0	40,849,782	0	0	68,900,126	
COMMERCIAL HMO/PPO	55,909,176	284,307,060	0	487,736,187	3,090,483	97,585	246,060,968	
OTHER COMMERCIAL DISCOUNTED PAYERS	0	12,727,756	4,086,568	7,904,248	0	0	0	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>230,839,272</b>	<b>1,101,783,047</b>	<b>58,164,511</b>	<b>1,182,690,101</b>	<b>44,199,550</b>	<b>23,678,304</b>	<b>563,328,053</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	11,208,212	17,646,951	579,810	35,567,135	414,260	0	8,979,394	
CONTRACTUAL ALLOWANCE-MEDICARE	85,372,167	397,046,070	39,676,951	366,345,247	23,873,836	10,102,473	155,866,397	
CONTRACTUAL ALLOWANCE-MEDICAID	11,192,188	177,972,991	1,817,575	85,063,233	265,403	1,908,408	22,487,545	
CONTRACTUAL ALLOWANCE-OTHER	46,927,701	216,535,095	3,522,857	285,133,701	2,015,887	52,432	157,210,811	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	0	15,717,019	676,889	25,703,727	0	150,290	2,972,573	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	4,016,348	0	0	0	0	36,391	2,839,232	
OTHER DEDUCTIONS FROM REVENUE	5,077,422	60,254,495	0	33,512,684	0	0	5,060,768	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>163,794,038</b>	<b>885,172,621</b>	<b>46,274,082</b>	<b>831,325,727</b>	<b>26,569,386</b>	<b>12,249,994</b>	<b>355,416,720</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>67,045,234</b>	<b>216,610,426</b>	<b>11,890,429</b>	<b>351,364,374</b>	<b>17,630,164</b>	<b>11,428,310</b>	<b>207,911,333</b>	
OTHER OPERATING REVENUE	622,636	2,523,662	5,467	3,442,734	8,272	65,474	2,214,412	
<b>NET OPERATING REVENUE</b>	<b>67,667,870</b>	<b>219,134,088</b>	<b>11,895,896</b>	<b>354,807,108</b>	<b>17,638,436</b>	<b>11,493,784</b>	<b>210,125,745</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	11,240,814	40,760,325	3,713,095	52,645,949	5,877,316	2,504,883	7,554,835	
AMBULATORY SERVICES	2,423,657	7,292,208	0	11,337,257	0	618,840	14,281,227	
ANCILLARY SERVICES	18,095,298	66,845,913	3,019,643	111,075,079	5,880,103	2,838,686	71,411,844	
OTHER OPERATING EXPENSES	34,468,178	88,623,175	3,725,093	158,706,640	6,930,654	3,832,802	103,523,613	
<b>TOTAL OPERATING EXPENSES</b>	<b>66,227,947</b>	<b>203,521,621</b>	<b>10,457,831</b>	<b>333,764,925</b>	<b>18,688,073</b>	<b>9,795,211</b>	<b>196,771,519</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>1,439,923</b>	<b>15,612,467</b>	<b>1,438,065</b>	<b>21,042,183</b>	<b>(1,049,637)</b>	<b>1,698,573</b>	<b>13,354,226</b>	
<b>OPERATING MARGIN</b>	<b>2.1%</b>	<b>7.1%</b>	<b>12.1%</b>	<b>5.9%</b>	<b>-6.0%</b>	<b>14.8%</b>	<b>6.4%</b>	
NON-OPERATING REVENUE	2,717,447	2,162,902	56,219	(1,771,681)	54,442	276,037	131,411	
NON-OPERATING EXPENSE	140,779	1,842,849	0	370,963	0	0	483,436	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>4,016,591</b>	<b>15,932,520</b>	<b>1,494,284</b>	<b>18,899,539</b>	<b>(995,195)</b>	<b>1,974,610</b>	<b>13,002,201</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	4,350,000	0	0	0	0	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>4,016,591</b>	<b>11,582,520</b>	<b>1,494,284</b>	<b>18,899,539</b>	<b>(995,195)</b>	<b>1,974,610</b>	<b>13,002,201</b>	
<b>TOTAL MARGIN</b>	<b>5.9%</b>	<b>5.3%</b>	<b>12.6%</b>	<b>5.3%</b>	<b>-5.6%</b>	<b>17.2%</b>	<b>6.2%</b>	
<b>ADJUSTED ADMISSIONS</b>	<b>12,749</b>	<b>26,094</b>	<b>315</b>	<b>27,599</b>	<b>575</b>	<b>781</b>	<b>9,287</b>	
<b>ADJUSTED PATIENT DAYS</b>	<b>64,013</b>	<b>125,248</b>	<b>9,291</b>	<b>140,827</b>	<b>14,862</b>	<b>10,186</b>	<b>48,313</b>	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$18,106.95</b>	<b>\$42,224.09</b>	<b>\$184,631.89</b>	<b>\$42,853.41</b>	<b>\$76,854.40</b>	<b>\$30,308.69</b>	<b>\$60,659.55</b>	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$5,194.90</b>	<b>\$7,799.64</b>	<b>\$33,196.34</b>	<b>\$12,093.59</b>	<b>\$32,494.92</b>	<b>\$12,538.06</b>	<b>\$21,188.49</b>	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$5,307.84</b>	<b>\$8,397.97</b>	<b>\$37,761.20</b>	<b>\$12,856.02</b>	<b>\$30,669.80</b>	<b>\$14,712.27</b>	<b>\$22,626.48</b>	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$3,606.16</b>	<b>\$8,796.78</b>	<b>\$6,260.39</b>	<b>\$8,398.16</b>	<b>\$2,974.04</b>	<b>\$2,324.69</b>	<b>\$11,659.91</b>	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,034.61</b>	<b>\$1,624.94</b>	<b>\$1,125.60</b>	<b>\$2,370.03</b>	<b>\$1,257.46</b>	<b>\$961.68</b>	<b>\$4,072.83</b>	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,057.10</b>	<b>\$1,749.60</b>	<b>\$1,280.39</b>	<b>\$2,519.45</b>	<b>\$1,186.83</b>	<b>\$1,128.44</b>	<b>\$4,349.24</b>	
<b>SALARY PER FTE</b>	<b>\$37,391.87</b>	<b>\$53,017.64</b>	<b>\$50,392.00</b>	<b>\$54,362.05</b>	<b>\$50,524.03</b>	<b>\$62,344.04</b>	<b>\$49,779.29</b>	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>23.78</b>	<b>21.24</b>	<b>19.97</b>	<b>30.87</b>	<b>19.13</b>	<b>13.23</b>	<b>43.54</b>	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Miami-Dade	Monroe	Monroe	Monroe	Nassau	Okaloosa	Okaloosa
HOSPITAL NAME	WESTCHESTER GENERAL HOSPITAL	FISHERMEN'S HOSPITAL	LOWER KEYS MEDICAL CENTER	MARINERS HOSPITAL	BAPTIST MEDICAL CENTER - NASSAU	FORT WALTON BEACH MEDICAL CENTER, INC.	TWIN CITIES HOSPITAL
HOSPITAL NUMBER	100165	100024	100150	100160	100140	100223	100054
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 2	E / A / 3	E / A / 2	B / A / 2	A / A / 2	E / A / 6	E / A / 3
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	9/30/2007	9/30/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	197	58	152	42	54	257	65
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	15	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	197	58	167	42	54	257	65
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	197	58	152	42	54	257	65
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	15	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	197	58	167	42	54	257	65
<b>PHYSICIANS ON ACTIVE STAFF</b>	246	18	51	56	43	185	56
<b>NUMBER OF EMPLOYEES (FTEs)</b>	610.3	142.9	388.0	195.0	310.1	828.4	198.5
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	424	335	3,853	662	684	2,364	421
MEDICARE	31,345	1,401	7,817	2,842	4,563	37,894	5,313
MEDICARE HMO	1,198	63	146	174	201	787	65
MEDICAID	7,920	158	2,842	102	832	7,642	398
OTHER GOVERNMENT PAYER	0	58	369	41	0	950	110
INSURANCE/CHARGE-BASED	0	0	0	161	20	0	0
OTHER CHARGE-BASED	0	0	0	6	0	0	0
COMMERCIAL HMO/PPO	4,079	537	3,886	893	1,626	14,266	1,616
OTHER DISCOUNTED	170	119	298	36	307	921	82
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>45,136</b>	<b>2,671</b>	<b>19,211</b>	<b>4,917</b>	<b>8,233</b>	<b>64,824</b>	<b>8,005</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>6,637</b>	<b>703</b>	<b>4,592</b>	<b>1,022</b>	<b>2,267</b>	<b>12,054</b>	<b>2,157</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>45,136</b>	<b>2,671</b>	<b>19,211</b>	<b>4,917</b>	<b>8,233</b>	<b>64,824</b>	<b>8,005</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>6,637</b>	<b>703</b>	<b>4,592</b>	<b>1,022</b>	<b>2,267</b>	<b>12,054</b>	<b>2,157</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>62.8%</b>	<b>12.6%</b>	<b>34.6%</b>	<b>32.1%</b>	<b>41.8%</b>	<b>69.1%</b>	<b>33.7%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>6.8</b>	<b>3.8</b>	<b>4.2</b>	<b>4.8</b>	<b>3.6</b>	<b>5.4</b>	<b>3.7</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>62.8%</b>	<b>12.6%</b>	<b>31.5%</b>	<b>32.1%</b>	<b>41.8%</b>	<b>69.1%</b>	<b>33.7%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>6.8</b>	<b>3.8</b>	<b>4.2</b>	<b>4.8</b>	<b>3.6</b>	<b>5.4</b>	<b>3.7</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	43,020,617	2,692,551	19,817,124	13,045,190	7,852,309	89,030,922	10,972,942
INPATIENT AMBULATORY SERVICE	2,659,155	520,987	2,763,353	2,164,178	1,094,173	7,130,552	3,691,364
INPATIENT SURGERY	1,123,890	3,297,066	9,998,394	2,628,380	2,929,105	61,670,805	9,372,460
OTHER INPATIENT ANCILLARY SERVICE	64,755,620	13,068,330	63,998,194	22,283,344	21,085,708	467,477,666	80,408,288
OUTPATIENT AND AMBULATORY SURGERY	1,377,162	6,813,495	9,789,141	5,795,655	11,026,620	38,070,883	12,872,478
OTHER OUTPATIENT AMBULATORY SERVICES	3,636,645	4,560,876	9,834,040	9,668,921	6,046,602	21,605,649	9,158,233
OTHER OUTPATIENT ANCILLARY SERVICES	17,249,278	24,938,918	55,781,929	51,674,576	59,241,749	212,585,511	84,148,352
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>133,822,367</b>	<b>55,892,223</b>	<b>171,982,175</b>	<b>107,260,244</b>	<b>109,276,266</b>	<b>897,571,988</b>	<b>210,624,117</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	WESTCHESTER GENERAL HOSPITAL	FISHERMEN'S HOSPITAL	LOWER KEYS MEDICAL CENTER	MARINERS HOSPITAL	BAPTIST MEDICAL CENTER - NASSAU	FORT WALTON BEACH MEDICAL CENTER, INC.	TWIN CITIES HOSPITAL
HOSPITAL NUMBER	100165	100024	100150	100160	100140	100223	100054
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	2,020,319	7,138,002	27,626,641	14,850,251	11,206,942	60,016,708	16,317,924
MEDICARE	83,838,147	21,369,888	59,325,709	49,931,923	42,602,208	440,506,691	108,884,263
MEDICAID	19,200,659	2,971,346	19,079,918	4,084,330	8,345,796	93,827,408	11,653,209
OTHER GOVERNMENT FIXED PRICE PAYER	0	877,535	5,323,006	893,211	4,537,665	18,901,464	2,221,714
INSURANCE/CHARGE BASED PAYERS	0	0	0	6,022,634	488,748	0	0
COMMERCIAL HMO/PPO	27,932,411	20,821,358	54,192,840	30,377,967	41,147,671	272,295,721	67,860,694
OTHER COMMERCIAL DISCOUNTED PAYERS	830,831	2,714,094	6,434,061	1,099,928	947,236	12,023,996	3,686,313
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>133,822,367</b>	<b>55,892,223</b>	<b>171,982,175</b>	<b>107,260,244</b>	<b>109,276,266</b>	<b>897,571,988</b>	<b>210,624,117</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	1,859,040	2,423,783	7,549,848	8,801,396	6,780,907	41,059,640	11,411,800
CONTRACTUAL ALLOWANCE-MEDICARE	58,975,797	15,542,246	43,625,121	39,402,085	32,939,188	382,510,726	96,745,857
CONTRACTUAL ALLOWANCE-MEDICAID	11,679,739	1,791,967	12,574,508	2,667,635	4,338,338	86,621,078	10,769,177
CONTRACTUAL ALLOWANCE-OTHER	18,673,384	9,870,374	19,630,775	11,872,680	20,551,664	187,948,193	44,843,486
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	1,225,468	1,007,099	7,647,392	6,170,657	2,551,640	4,184,464	1,289,681
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	95,001	324,314	1,312,047	0	3,220,307	423,506	361,897
OTHER DEDUCTIONS FROM REVENUE	0	5,307,264	17,881,276	2,582,104	238,609	27,514,317	7,758,880
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>92,508,429</b>	<b>36,267,047</b>	<b>110,220,967</b>	<b>71,496,557</b>	<b>70,620,653</b>	<b>730,261,924</b>	<b>173,180,778</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>41,313,938</b>	<b>19,625,176</b>	<b>61,761,208</b>	<b>35,763,687</b>	<b>38,655,613</b>	<b>167,310,064</b>	<b>37,443,339</b>
OTHER OPERATING REVENUE	1,128,360	600,675	716,267	801,856	210,113	1,031,765	176,158
<b>NET OPERATING REVENUE</b>	<b>42,442,298</b>	<b>20,225,851</b>	<b>62,477,475</b>	<b>36,565,543</b>	<b>38,865,726</b>	<b>168,341,829</b>	<b>37,619,497</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	10,269,874	1,179,954	7,562,881	3,445,876	3,910,473	20,608,944	3,299,694
AMBULATORY SERVICES	2,776,925	989,079	2,365,814	2,393,360	2,625,233	4,412,323	1,583,560
ANCILLARY SERVICES	11,287,273	6,975,273	16,348,161	10,007,835	12,314,848	42,982,447	14,042,522
OTHER OPERATING EXPENSES	29,197,667	12,077,648	35,749,038	19,853,363	14,706,106	64,905,199	18,684,282
<b>TOTAL OPERATING EXPENSES</b>	<b>53,531,739</b>	<b>21,221,954</b>	<b>62,025,894</b>	<b>35,700,434</b>	<b>33,556,660</b>	<b>132,908,913</b>	<b>37,610,058</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(11,089,441)</b>	<b>(996,103)</b>	<b>451,581</b>	<b>865,109</b>	<b>5,309,066</b>	<b>35,432,916</b>	<b>9,439</b>
<b>OPERATING MARGIN</b>	<b>-26.1%</b>	<b>-4.9%</b>	<b>0.7%</b>	<b>2.4%</b>	<b>13.7%</b>	<b>21.0%</b>	<b>0.0%</b>
NON-OPERATING REVENUE	317,143	245,026	2,226,644	(324,070)	751,986	25,880,438	1,984,273
NON-OPERATING EXPENSE	0	268,030	0	92,865	169,981	1,112,346	524,068
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(10,772,298)</b>	<b>(1,019,107)</b>	<b>2,678,225</b>	<b>448,174</b>	<b>5,891,071</b>	<b>60,201,008</b>	<b>1,469,644</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(393,121)	1,033,277	0	0	22,306,158	542,767
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(10,772,298)</b>	<b>(625,986)</b>	<b>1,644,948</b>	<b>448,174</b>	<b>5,891,071</b>	<b>37,894,850</b>	<b>926,877</b>
<b>TOTAL MARGIN</b>	<b>-25.4%</b>	<b>-3.1%</b>	<b>2.6%</b>	<b>1.2%</b>	<b>15.2%</b>	<b>22.5%</b>	<b>2.5%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>8,029</b>	<b>2,052</b>	<b>8,260</b>	<b>2,829</b>	<b>7,740</b>	<b>17,337</b>	<b>4,385</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>54,600</b>	<b>7,795</b>	<b>34,554</b>	<b>13,612</b>	<b>28,110</b>	<b>93,237</b>	<b>16,272</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$16,668.15</b>	<b>\$27,242.36</b>	<b>\$20,822.27</b>	<b>\$37,910.50</b>	<b>\$14,117.91</b>	<b>\$51,770.94</b>	<b>\$48,036.43</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,667.61</b>	<b>\$10,343.77</b>	<b>\$7,509.62</b>	<b>\$12,618.11</b>	<b>\$4,335.34</b>	<b>\$7,666.04</b>	<b>\$8,577.62</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$5,286.37</b>	<b>\$9,858.26</b>	<b>\$7,564.29</b>	<b>\$12,923.88</b>	<b>\$5,021.24</b>	<b>\$9,709.77</b>	<b>\$8,579.77</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,450.96</b>	<b>\$7,170.11</b>	<b>\$4,977.14</b>	<b>\$7,879.71</b>	<b>\$3,887.44</b>	<b>\$9,626.79</b>	<b>\$12,943.73</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$980.43</b>	<b>\$2,722.45</b>	<b>\$1,795.02</b>	<b>\$2,622.68</b>	<b>\$1,193.76</b>	<b>\$1,425.50</b>	<b>\$2,311.30</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$777.33</b>	<b>\$2,594.67</b>	<b>\$1,808.09</b>	<b>\$2,686.23</b>	<b>\$1,382.63</b>	<b>\$1,805.53</b>	<b>\$2,311.88</b>
<b>SALARY PER FTE</b>	<b>\$40,801.66</b>	<b>\$53,740.93</b>	<b>\$52,928.47</b>	<b>\$62,148.84</b>	<b>\$50,638.61</b>	<b>\$49,364.61</b>	<b>\$56,135.39</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>23.25</b>	<b>38.13</b>	<b>23.36</b>	<b>29.80</b>	<b>22.95</b>	<b>18.48</b>	<b>25.37</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Okaloosa	Okaloosa	Okeechobee	Orange	Orange	Orange	Orange
HOSPITAL NAME	GULF COAST TREATMENT CENTER	NORTH OKALOOSA MEDICAL CENTER	RAULERSON HOSPITAL	FLORIDA HOSPITAL	HEALTH CENTRAL	LA AMISTAD RESIDENTIAL TREATMENT CENTER	LAKESIDE BEHAVIORAL HEALTHCARE
HOSPITAL NUMBER	111520	100122	100252	100007	100030	110051	100129
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / G / 13	E / A / 2	E / A / 2	A / A / 9	J / A / 3	E / J / 13	B / B / 15
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007	6/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	0	110	100	2,004	171	0	56
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	24	0	0	0	0	40	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	24	110	100	2,004	171	40	56
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	0	110	100	1,983	171	0	56
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	24	0	0	0	0	40	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	24	110	100	1,983	171	40	56
<b>PHYSICIANS ON ACTIVE STAFF</b>	1	68	33	1,895	219	9	1
<b>NUMBER OF EMPLOYEES (FTEs)</b>	30.6	474.3	325.8	12,244.1	983.0	99.2	555.9
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	0	1,517	1,059	31,933	6,544	0	264
MEDICARE	0	12,152	13,576	205,080	14,024	0	4,056
MEDICARE HMO	0	0	2,552	25,823	3,944	0	0
MEDICAID	0	2,369	1,437	87,941	3,944	0	0
OTHER GOVERNMENT PAYER	0	0	203	9,573	0	0	0
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	0	5,399	2,998	121,761	12,335	0	4,415
OTHER DISCOUNTED	0	145	172	28,910	3,003	0	0
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>21,582</b>	<b>21,997</b>	<b>511,021</b>	<b>43,794</b>	<b>0</b>	<b>8,735</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>5,993</b>	<b>4,450</b>	<b>108,560</b>	<b>10,559</b>	<b>0</b>	<b>1,684</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>7,789</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,830</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>234</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>7,789</b>	<b>21,582</b>	<b>21,997</b>	<b>511,021</b>	<b>43,794</b>	<b>12,830</b>	<b>8,735</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>27</b>	<b>5,993</b>	<b>4,450</b>	<b>108,560</b>	<b>10,559</b>	<b>234</b>	<b>1,684</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>0.0%</b>	<b>53.8%</b>	<b>60.3%</b>	<b>69.9%</b>	<b>70.2%</b>	<b>0.0%</b>	<b>42.7%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>0.0</b>	<b>3.6</b>	<b>4.9</b>	<b>4.7</b>	<b>4.1</b>	<b>0.0</b>	<b>5.2</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>88.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>87.9%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>288.5</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>54.8</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>88.9%</b>	<b>53.8%</b>	<b>60.3%</b>	<b>69.9%</b>	<b>70.2%</b>	<b>87.9%</b>	<b>42.7%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>288.5</b>	<b>3.6</b>	<b>4.9</b>	<b>4.7</b>	<b>4.1</b>	<b>54.8</b>	<b>5.2</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	6,189,824	19,007,462	20,880,701	983,054,359	50,444,511	7,642,782	8,550,094
INPATIENT AMBULATORY SERVICE	0	8,362,173	2,859,339	164,701,849	12,676,549	0	0
INPATIENT SURGERY	0	31,195,925	5,088,740	240,477,132	17,447,142	0	0
OTHER INPATIENT ANCILLARY SERVICE	0	164,892,792	96,496,360	2,353,977,379	161,456,070	0	2,709,413
OUTPATIENT AND AMBULATORY SURGERY	0	23,719,494	5,165,504	189,232,292	20,635,227	0	0
OTHER OUTPATIENT AMBULATORY SERVICES	0	22,139,666	7,806,827	263,423,827	34,544,026	0	0
OTHER OUTPATIENT ANCILLARY SERVICES	0	176,941,492	59,321,550	1,027,802,162	116,907,414	0	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>6,189,824</b>	<b>446,259,004</b>	<b>197,619,021</b>	<b>5,222,669,000</b>	<b>414,110,939</b>	<b>7,642,782</b>	<b>11,259,507</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	GULF COAST TREATMENT CENTER	NORTH OKALOOSA MEDICAL CENTER	RAULERSON HOSPITAL	FLORIDA HOSPITAL	HEALTH CENTRAL	LA AMISTAD RESIDENTIAL TREATMENT CENTER	LAKESIDE BEHAVIORAL HEALTHCARE	
HOSPITAL NUMBER	111520	100122	100252	100007	100030	110051	100129	
<b>GROSS REVENUES BY PAYER</b>								
SELF-PAY	0	29,048,462	17,271,109	398,574,370	59,524,235	1,591,562	847,884	
MEDICARE	0	190,002,045	118,440,613	2,072,324,882	168,833,994	0	6,422,898	
MEDICAID	0	50,825,981	18,120,855	647,683,640	43,538,854	0	0	
OTHER GOVERNMENT FIXED PRICE PAYER	360,867	0	1,818,729	187,636,896	4,663,113	1,889,947	0	
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0	
COMMERCIAL HMO/PPO	5,828,957	171,372,923	38,343,586	1,672,622,711	86,608,928	3,285,024	3,988,725	
OTHER COMMERCIAL DISCOUNTED PAYERS	0	5,009,593	3,624,129	243,826,501	50,941,815	876,249	0	
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>6,189,824</b>	<b>446,259,004</b>	<b>197,619,021</b>	<b>5,222,669,000</b>	<b>414,110,939</b>	<b>7,642,782</b>	<b>11,259,507</b>	
<b>DEDUCTIONS FROM REVENUES</b>								
PROVISIONS FOR BAD DEBTS	37,621	15,482,722	12,174,509	51,848,257	27,651,990	63,033	771,781	
CONTRACTUAL ALLOWANCE-MEDICARE	0	165,459,029	92,109,181	1,613,209,769	128,632,741	0	4,318,607	
CONTRACTUAL ALLOWANCE-MEDICAID	0	47,971,247	15,069,525	486,837,835	35,307,631	0	0	
CONTRACTUAL ALLOWANCE-OTHER	3,500,024	132,819,415	20,534,383	1,169,872,214	95,349,861	1,220,880	1,824,132	
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0	
CHARITY/UNCOMPENSATED CARE-OTHER	0	11,647,487	1,279,226	379,438,693	25,140,556	174,900	0	
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0	
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	208,541	0	0	0	468,615	0	
OTHER DEDUCTIONS FROM REVENUE	0	2,508,727	4,943,176	0	0	0	0	
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>3,537,645</b>	<b>376,097,168</b>	<b>146,110,000</b>	<b>3,701,206,768</b>	<b>312,082,779</b>	<b>1,927,428</b>	<b>6,914,520</b>	
<b>NET PATIENT SERVICE REVENUE</b>	<b>2,652,179</b>	<b>70,161,836</b>	<b>51,509,021</b>	<b>1,521,462,232</b>	<b>102,028,160</b>	<b>5,715,354</b>	<b>4,344,987</b>	
OTHER OPERATING REVENUE	500	521,176	402,332	5,549,772	3,467,626	0	0	
<b>NET OPERATING REVENUE</b>	<b>2,652,679</b>	<b>70,683,012</b>	<b>51,911,353</b>	<b>1,527,012,004</b>	<b>105,495,786</b>	<b>5,715,354</b>	<b>4,344,987</b>	
<b>OPERATING EXPENSES</b>								
DAILY HOSPITAL SERVICES	1,197,944	8,564,223	8,402,742	272,882,363	18,806,187	1,023,341	2,269,378	
AMBULATORY SERVICES	0	2,094,519	2,046,079	76,271,473	5,047,656	0	0	
ANCILLARY SERVICES	4,543	20,111,686	12,657,762	455,923,620	35,916,791	566,510	353,027	
OTHER OPERATING EXPENSES	1,359,705	27,891,917	22,644,829	645,826,134	44,171,337	4,991,372	1,378,391	
<b>TOTAL OPERATING EXPENSES</b>	<b>2,562,192</b>	<b>58,662,345</b>	<b>45,751,412</b>	<b>1,450,903,590</b>	<b>103,941,971</b>	<b>6,581,223</b>	<b>4,000,796</b>	
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>90,487</b>	<b>12,020,667</b>	<b>6,159,941</b>	<b>76,108,414</b>	<b>1,553,815</b>	<b>(865,869)</b>	<b>344,191</b>	
<b>OPERATING MARGIN</b>	<b>3.4%</b>	<b>17.0%</b>	<b>11.9%</b>	<b>5.0%</b>	<b>1.5%</b>	<b>-15.1%</b>	<b>7.9%</b>	
NON-OPERATING REVENUE	0	1,113,342	4,030,035	155,462,454	1,848,464	6,378,963	33,605,867	
NON-OPERATING EXPENSE	0	1,540,922	40,886	94,466,937	3,177,793	1,388,247	32,826,367	
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>90,487</b>	<b>11,593,087</b>	<b>10,149,090</b>	<b>137,103,931</b>	<b>224,486</b>	<b>4,124,847</b>	<b>1,123,691</b>	
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	38,362	4,521,338	3,748,142	0	0	1,659,000	0	
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>52,125</b>	<b>7,071,749</b>	<b>6,400,948</b>	<b>137,103,931</b>	<b>224,486</b>	<b>2,465,847</b>	<b>1,123,691</b>	
<b>TOTAL MARGIN</b>	<b>2.0%</b>	<b>10.0%</b>	<b>12.3%</b>	<b>9.0%</b>	<b>0.2%</b>	<b>43.1%</b>	<b>25.9%</b>	
<b>ADJUSTED ADMISSIONS</b>	<b>27</b>	<b>11,988</b>	<b>7,070</b>	<b>152,749</b>	<b>18,639</b>	<b>255</b>	<b>1,684</b>	
<b>ADJUSTED PATIENT DAYS</b>	<b>7,790</b>	<b>43,170</b>	<b>34,949</b>	<b>719,032</b>	<b>77,308</b>	<b>13,987</b>	<b>8,735</b>	
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$229,234.22</b>	<b>\$37,226.17</b>	<b>\$27,950.93</b>	<b>\$34,191.09</b>	<b>\$22,217.01</b>	<b>\$29,960.40</b>	<b>\$6,686.17</b>	
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$94,888.34</b>	<b>\$4,893.51</b>	<b>\$6,471.01</b>	<b>\$9,498.59</b>	<b>\$5,576.48</b>	<b>\$25,798.99</b>	<b>\$2,375.77</b>	
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$98,239.43</b>	<b>\$5,896.26</b>	<b>\$7,342.26</b>	<b>\$9,996.84</b>	<b>\$5,659.84</b>	<b>\$22,404.71</b>	<b>\$2,580.16</b>	
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$794.62</b>	<b>\$10,337.15</b>	<b>\$5,654.48</b>	<b>\$7,263.47</b>	<b>\$5,356.66</b>	<b>\$546.43</b>	<b>\$1,289.01</b>	
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$328.92</b>	<b>\$1,358.86</b>	<b>\$1,309.09</b>	<b>\$2,017.86</b>	<b>\$1,344.52</b>	<b>\$470.54</b>	<b>\$458.02</b>	
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$340.54</b>	<b>\$1,637.30</b>	<b>\$1,485.34</b>	<b>\$2,123.70</b>	<b>\$1,364.62</b>	<b>\$408.63</b>	<b>\$497.42</b>	
<b>SALARY PER FTE</b>	<b>\$30,230.33</b>	<b>\$46,306.65</b>	<b>\$49,032.21</b>	<b>\$54,491.56</b>	<b>\$50,034.25</b>	<b>\$42,869.71</b>	<b>\$32,548.84</b>	
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>8.17</b>	<b>22.85</b>	<b>19.39</b>	<b>35.42</b>	<b>26.45</b>	<b>14.75</b>	<b>132.37</b>	

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Orange ORLANDO REGIONAL HEALTHCARE SYSTEM, INC.	Orange SSH - ORLANDO	Orange UNIVERSITY BEHAVIORAL CENTER	Osceola OSCEOLA REGIONAL HOSPITAL, INC.	Osceola ST CLOUD REGIONAL MEDICAL CENTER	Palm Beach JFK MEDICAL CENTER	Palm Beach PALMS WEST HOSPITAL
HOSPITAL NAME							
HOSPITAL NUMBER	100006	23960043	110047	100110	100074	100080	110006
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / D / 8	E / J / 12	E / G / 13	E / A / 6	E / A / 2	D / A / 7	D / A / 4
FISCAL YEAR END	9/30/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	1,600	75	0	235	84	424	175
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	104	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	1,600	75	104	235	84	424	175
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	1,343	75	0	235	84	424	175
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	104	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	1,343	75	104	235	84	424	175
<b>PHYSICIANS ON ACTIVE STAFF</b>	1,587	0	4	125	140	337	254
<b>NUMBER OF EMPLOYEES (FTEs)</b>	10,544.4	130.2	142.2	1,043.7	349.0	1,589.6	646.4
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	24,800	0	0	4,437	1,530	6,554	2,342
MEDICARE	96,623	10,257	0	24,491	9,096	49,285	11,802
MEDICARE HMO	25,323	912	0	10,678	2,182	27,012	3,774
MEDICAID	88,237	144	0	11,959	1,183	12,430	9,681
OTHER GOVERNMENT PAYER	10,729	0	0	478	190	9,130	1,697
INSURANCE/CHARGE-BASED	20,765	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	125,367	2,861	0	11,152	3,481	17,493	15,588
OTHER DISCOUNTED	2,752	0	0	425	134	1,378	379
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>394,596</b>	<b>14,174</b>	<b>0</b>	<b>63,620</b>	<b>17,796</b>	<b>123,282</b>	<b>45,263</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>81,413</b>	<b>517</b>	<b>0</b>	<b>13,088</b>	<b>4,045</b>	<b>25,100</b>	<b>11,056</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>31,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>431</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>394,596</b>	<b>14,174</b>	<b>31,534</b>	<b>63,620</b>	<b>17,796</b>	<b>123,282</b>	<b>45,263</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>81,413</b>	<b>517</b>	<b>431</b>	<b>13,088</b>	<b>4,045</b>	<b>25,100</b>	<b>11,056</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>67.6%</b>	<b>51.8%</b>	<b>0.0%</b>	<b>74.2%</b>	<b>58.0%</b>	<b>79.7%</b>	<b>70.9%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.8</b>	<b>27.4</b>	<b>0.0</b>	<b>4.9</b>	<b>4.4</b>	<b>4.9</b>	<b>4.1</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>83.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>73.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>67.6%</b>	<b>51.8%</b>	<b>83.1%</b>	<b>74.2%</b>	<b>58.0%</b>	<b>79.7%</b>	<b>70.9%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.8</b>	<b>27.4</b>	<b>73.2</b>	<b>4.9</b>	<b>4.4</b>	<b>4.9</b>	<b>4.1</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	700,875,648	16,209,820	5,340,995	86,481,066	11,438,474	155,709,483	59,545,760
INPATIENT AMBULATORY SERVICE	84,752,291	0	0	20,963,193	3,967,347	30,179,550	11,141,817
INPATIENT SURGERY	200,494,400	295,367	0	31,138,678	6,576,358	124,860,408	35,294,364
OTHER INPATIENT ANCILLARY SERVICE	1,938,280,232	36,723,951	0	430,252,718	77,273,497	940,979,172	255,332,539
OUTPATIENT AND AMBULATORY SURGERY	171,156,079	0	0	14,322,107	5,376,498	52,063,348	31,366,265
OTHER OUTPATIENT AMBULATORY SERVICES	96,412,633	0	40,326	47,618,552	13,626,615	33,086,276	20,679,657
OTHER OUTPATIENT ANCILLARY SERVICES	1,067,688,727	0	0	280,878,857	58,861,446	379,464,862	138,734,023
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>4,259,660,010</b>	<b>53,229,138</b>	<b>5,381,321</b>	<b>911,655,171</b>	<b>177,120,235</b>	<b>1,716,343,099</b>	<b>552,094,425</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	ORLANDO REGIONAL HEALTHCARE SYSTEM, INC.	SSH - ORLANDO	UNIVERSITY BEHAVIORAL CENTER	OSCEOLA REGIONAL HOSPITAL, INC.	ST CLOUD REGIONAL MEDICAL CENTER	JFK MEDICAL CENTER	PALMS WEST HOSPITAL
HOSPITAL NUMBER	100006	23960043	110047	100110	100074	100080	110006
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	374,031,094	0	720,445	96,587,935	21,014,917	114,653,707	36,230,906
MEDICARE	1,357,927,640	42,190,198	0	424,827,979	82,548,554	986,551,825	154,031,169
MEDICAID	592,630,474	555,960	0	137,061,997	13,815,192	130,351,947	91,527,948
OTHER GOVERNMENT FIXED PRICE PAYER	119,734,280	0	0	8,473,219	1,515,845	74,989,468	23,279,924
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	1,560,011,170	10,482,980	4,604,724	231,657,877	54,818,777	382,687,193	238,406,677
OTHER COMMERCIAL DISCOUNTED PAYERS	255,325,352	0	56,152	13,046,164	3,406,950	27,108,959	8,617,801
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>4,259,660,010</b>	<b>53,229,138</b>	<b>5,381,321</b>	<b>911,655,171</b>	<b>177,120,235</b>	<b>1,716,343,099</b>	<b>552,094,425</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	133,426,582	(127,720)	57,091	63,105,105	13,048,738	67,267,616	24,122,548
CONTRACTUAL ALLOWANCE-MEDICARE	1,024,353,801	26,767,308	0	346,110,727	66,232,641	814,119,254	124,746,345
CONTRACTUAL ALLOWANCE-MEDICAID	433,713,914	263,285	0	117,981,743	8,933,052	115,404,062	75,514,452
CONTRACTUAL ALLOWANCE-OTHER	1,148,966,657	6,517,781	2,672,407	165,537,302	33,869,320	294,827,464	185,630,245
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	205,998,161	0	0	9,091,301	1,090	63,644,233	16,204,807
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	115,073,849	0	38,029	498,689	72,180	4,324,590	833,819
OTHER DEDUCTIONS FROM REVENUE	23,876,628	0	0	37,325,238	15,720,647	43,686,009	14,232,915
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>3,085,409,592</b>	<b>33,420,654</b>	<b>2,767,527</b>	<b>739,650,105</b>	<b>137,877,668</b>	<b>1,403,273,228</b>	<b>441,285,131</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>1,174,250,418</b>	<b>19,808,484</b>	<b>2,613,794</b>	<b>172,005,066</b>	<b>39,242,567</b>	<b>313,069,871</b>	<b>110,809,294</b>
OTHER OPERATING REVENUE	28,159,377	38,508	45,919	1,556,853	151,847	1,841,150	680,071
<b>NET OPERATING REVENUE</b>	<b>1,202,409,795</b>	<b>19,846,992</b>	<b>2,659,713</b>	<b>173,561,919</b>	<b>39,394,414</b>	<b>314,911,021</b>	<b>111,489,365</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	201,511,893	6,850,284	1,544,477	27,247,047	6,907,243	59,290,938	20,531,247
AMBULATORY SERVICES	42,289,922	0	10,145	7,375,557	2,875,618	7,928,724	4,203,194
ANCILLARY SERVICES	366,701,466	7,458,138	251,211	57,026,811	12,473,805	114,799,854	31,650,720
OTHER OPERATING EXPENSES	565,516,591	9,258,257	2,099,280	72,057,700	13,550,679	142,456,391	49,109,451
<b>TOTAL OPERATING EXPENSES</b>	<b>1,176,019,872</b>	<b>23,566,679</b>	<b>3,905,113</b>	<b>163,707,115</b>	<b>35,807,345</b>	<b>324,475,907</b>	<b>105,494,612</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>26,389,923</b>	<b>(3,719,687)</b>	<b>(1,245,400)</b>	<b>9,854,804</b>	<b>3,587,069</b>	<b>(9,564,886)</b>	<b>5,994,753</b>
<b>OPERATING MARGIN</b>	<b>2.2%</b>	<b>-18.7%</b>	<b>-46.8%</b>	<b>5.7%</b>	<b>9.1%</b>	<b>-3.0%</b>	<b>5.4%</b>
NON-OPERATING REVENUE	62,607,708	85,904	10,231,332	598,009	74,149	1,809,566	8,835,428
NON-OPERATING EXPENSE	0	0	7,886,888	969,474	2,576	5,748,337	2,420,904
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>88,997,631</b>	<b>(3,633,783)</b>	<b>1,099,044</b>	<b>9,483,339</b>	<b>3,658,642</b>	<b>(13,503,657)</b>	<b>12,409,277</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(1,360,936)	409,723	3,497,188	0	(5,116,083)	4,586,921
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>88,997,631</b>	<b>(2,272,847)</b>	<b>689,321</b>	<b>5,986,151</b>	<b>3,658,642</b>	<b>(8,387,574)</b>	<b>7,822,356</b>
<b>TOTAL MARGIN</b>	<b>7.4%</b>	<b>-11.5%</b>	<b>25.9%</b>	<b>3.4%</b>	<b>9.3%</b>	<b>-2.7%</b>	<b>7.0%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>122,065</b>	<b>517</b>	<b>438</b>	<b>21,081</b>	<b>7,264</b>	<b>34,577</b>	<b>17,065</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>591,629</b>	<b>14,184</b>	<b>32,043</b>	<b>102,475</b>	<b>31,957</b>	<b>169,829</b>	<b>69,863</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$34,896.73</b>	<b>\$102,883.28</b>	<b>\$12,287.25</b>	<b>\$43,244.55</b>	<b>\$24,383.91</b>	<b>\$49,638.55</b>	<b>\$32,352.71</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$9,634.40</b>	<b>\$45,550.57</b>	<b>\$8,916.60</b>	<b>\$7,765.48</b>	<b>\$4,929.55</b>	<b>\$9,384.20</b>	<b>\$6,181.98</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$9,850.59</b>	<b>\$38,361.01</b>	<b>\$6,072.96</b>	<b>\$8,232.94</b>	<b>\$5,423.38</b>	<b>\$9,107.58</b>	<b>\$6,533.27</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$7,199.89</b>	<b>\$3,752.69</b>	<b>\$167.94</b>	<b>\$8,896.33</b>	<b>\$5,542.42</b>	<b>\$10,106.32</b>	<b>\$7,902.52</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,987.77</b>	<b>\$1,661.47</b>	<b>\$121.87</b>	<b>\$1,597.53</b>	<b>\$1,120.48</b>	<b>\$1,910.61</b>	<b>\$1,510.02</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,032.37</b>	<b>\$1,399.23</b>	<b>\$83.00</b>	<b>\$1,693.69</b>	<b>\$1,232.72</b>	<b>\$1,854.29</b>	<b>\$1,595.83</b>
<b>SALARY PER FTE</b>	<b>\$48,396.46</b>	<b>\$60,197.51</b>	<b>\$37,584.11</b>	<b>\$54,444.50</b>	<b>\$48,941.09</b>	<b>\$58,201.27</b>	<b>\$52,970.23</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>37.07</b>	<b>19.09</b>	<b>9.23</b>	<b>21.18</b>	<b>22.72</b>	<b>19.47</b>	<b>19.24</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Palm Beach	Palm Beach	Palm Beach	Palm Beach	Palm Beach	Palm Beach	Palm Beach
HOSPITAL NAME	A.G. HOLLEY STATE HOSPITAL	BETHESDA MEMORIAL HOSPITAL	BOCA RATON COMMUNITY HOSPITAL	COLUMBIA HOSPITAL (PALM BEACHES)	DELRAY MEDICAL CENTER	GLADES GENERAL HOSPITAL	GOOD SAMARITAN MEDICAL CENTER
HOSPITAL NUMBER	103000	100002	100168	100234	100258	100130	110403
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	K / J / 11	B / A / 4	B / A / 7	D / A / 4	E / A / 7	J / A / 2	E / A / 4
FISCAL YEAR END	6/30/2007	9/30/2007	6/30/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	0	390	400	250	493	73	333
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	100	0	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	100	390	400	250	493	73	333
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	0	372	400	250	493	73	333
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	100	0	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	100	372	400	250	493	73	333
<b>PHYSICIANS ON ACTIVE STAFF</b>	0	242	562	109	409	38	311
<b>NUMBER OF EMPLOYEES (FTEs)</b>	175.9	1,646.0	2,085.3	522.4	1,186.7	266.3	675.2
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	0	6,337	3,124	5,024	4,478	948	2,403
MEDICARE	0	39,984	61,078	16,305	57,805	2,849	20,336
MEDICARE HMO	0	9,526	0	5,050	11,995	0	3,424
MEDICAID	0	14,473	1,124	8,642	3,742	3,662	4,987
OTHER GOVERNMENT PAYER	0	2,651	239	1,027	1,760	779	784
INSURANCE/CHARGE-BASED	0	5,200	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	0	16,507	26,703	7,288	12,985	3,606	9,853
OTHER DISCOUNTED	0	335	2,213	190	2,323	0	304
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>95,013</b>	<b>94,481</b>	<b>43,526</b>	<b>95,088</b>	<b>11,844</b>	<b>42,091</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>17,817</b>	<b>19,406</b>	<b>9,186</b>	<b>18,435</b>	<b>3,340</b>	<b>8,594</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>14,298</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>14,298</b>	<b>95,013</b>	<b>94,481</b>	<b>43,526</b>	<b>95,088</b>	<b>11,844</b>	<b>42,091</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>75</b>	<b>17,817</b>	<b>19,406</b>	<b>9,186</b>	<b>18,435</b>	<b>3,340</b>	<b>8,594</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>0.0%</b>	<b>66.7%</b>	<b>64.7%</b>	<b>47.7%</b>	<b>52.8%</b>	<b>44.5%</b>	<b>34.6%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>0.0</b>	<b>5.3</b>	<b>4.9</b>	<b>4.7</b>	<b>5.2</b>	<b>3.5</b>	<b>4.9</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>39.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>190.6</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>39.2%</b>	<b>66.7%</b>	<b>64.7%</b>	<b>47.7%</b>	<b>52.8%</b>	<b>44.5%</b>	<b>34.6%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>190.6</b>	<b>5.3</b>	<b>4.9</b>	<b>4.7</b>	<b>5.2</b>	<b>3.5</b>	<b>4.9</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	998,517	112,920,500	95,961,185	76,122,792	147,113,769	12,921,312	52,968,308
INPATIENT AMBULATORY SERVICE	0	27,234,630	15,179,088	13,834,010	37,735,293	2,615,922	7,137,012
INPATIENT SURGERY	0	57,595,643	65,873,279	15,900,388	68,421,546	3,259,611	13,789,120
OTHER INPATIENT ANCILLARY SERVICE	0	433,583,371	395,917,286	142,250,887	711,654,733	48,378,188	240,129,237
OUTPATIENT AND AMBULATORY SURGERY	0	46,013,108	34,861,315	15,790,630	22,513,198	1,902,345	14,649,814
OTHER OUTPATIENT AMBULATORY SERVICES	0	66,156,739	28,877,131	23,416,538	24,855,908	10,486,982	12,499,507
OTHER OUTPATIENT ANCILLARY SERVICES	0	256,151,096	544,946,745	78,229,981	165,908,840	28,151,748	104,181,764
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>998,517</b>	<b>999,655,087</b>	<b>1,181,616,029</b>	<b>365,545,226</b>	<b>1,178,203,287</b>	<b>107,716,108</b>	<b>445,354,762</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	A.G. HOLLEY STATE HOSPITAL	BETHESDA MEMORIAL HOSPITAL	BOCA RATON COMMUNITY HOSPITAL	COLUMBIA HOSPITAL (PALM BEACHES)	DELRAY MEDICAL CENTER	GLADES GENERAL HOSPITAL	GOOD SAMARITAN MEDICAL CENTER
HOSPITAL NUMBER	103000	100002	100168	100234	100258	100130	110403
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	0	42,588,982	36,248,895	39,295,657	69,224,834	10,834,024	31,909,998
MEDICARE	0	484,343,886	717,829,618	176,137,630	827,225,581	20,118,928	228,347,900
MEDICAID	998,517	192,635,200	14,667,344	43,913,704	41,101,330	28,973,076	44,577,561
OTHER GOVERNMENT FIXED PRICE PAYER	0	20,791,446	2,270,106	11,605,692	20,848,843	7,000,371	8,390,730
INSURANCE/CHARGE BASED PAYERS	0	20,032,100	0	0	0	0	0
COMMERCIAL HMO/PPO	0	235,403,860	371,808,364	85,262,535	184,784,913	40,789,709	128,145,220
OTHER COMMERCIAL DISCOUNTED PAYERS	0	3,859,613	38,791,702	9,330,008	35,017,786	0	3,983,353
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>998,517</b>	<b>999,655,087</b>	<b>1,181,616,029</b>	<b>365,545,226</b>	<b>1,178,203,287</b>	<b>107,716,108</b>	<b>445,354,762</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	0	39,422,278	21,975,567	20,836,174	13,066,741	10,577,769	10,167,990
CONTRACTUAL ALLOWANCE-MEDICARE	0	387,430,909	571,396,660	141,501,572	694,224,748	15,465,270	181,893,727
CONTRACTUAL ALLOWANCE-MEDICAID	0	143,125,994	14,278,753	37,161,008	37,228,436	21,649,340	37,346,616
CONTRACTUAL ALLOWANCE-OTHER	0	181,757,741	254,242,037	66,355,128	140,120,672	26,452,278	90,138,331
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	0	37,119,855	6,601,798	11,897,411	28,788,324	9,252,786	9,857,221
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	1,659,076	18,136,952	1,585,194	0	252,138	0
OTHER DEDUCTIONS FROM REVENUE	0	8,610,734	11,495,553	16,451,450	47,886,737	30,938	17,213,425
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>0</b>	<b>799,126,587</b>	<b>898,127,320</b>	<b>295,787,937</b>	<b>961,315,658</b>	<b>83,680,519</b>	<b>346,617,310</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>998,517</b>	<b>200,528,500</b>	<b>283,488,709</b>	<b>69,757,289</b>	<b>216,887,629</b>	<b>24,035,589</b>	<b>98,737,452</b>
OTHER OPERATING REVENUE	2,969,036	9,100,984	540,664	420,998	1,265,936	1,733,727	801,838
<b>NET OPERATING REVENUE</b>	<b>3,967,553</b>	<b>209,629,484</b>	<b>284,029,373</b>	<b>70,178,287</b>	<b>218,153,565</b>	<b>25,769,316</b>	<b>99,539,290</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	793,515	40,541,358	41,741,023	14,769,303	42,362,982	4,967,269	17,224,277
AMBULATORY SERVICES	0	7,355,307	6,893,365	3,898,617	11,612,637	1,954,685	4,497,258
ANCILLARY SERVICES	920,869	70,622,884	155,646,215	21,658,162	78,802,769	9,226,230	35,589,206
OTHER OPERATING EXPENSES	9,302,199	77,575,767	122,327,329	41,944,581	82,152,043	15,598,243	52,883,887
<b>TOTAL OPERATING EXPENSES</b>	<b>11,016,583</b>	<b>196,095,316</b>	<b>326,607,932</b>	<b>82,270,663</b>	<b>214,930,431</b>	<b>31,746,427</b>	<b>110,194,628</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(7,049,030)</b>	<b>13,534,168</b>	<b>(42,578,559)</b>	<b>(12,092,376)</b>	<b>3,223,134</b>	<b>(5,977,111)</b>	<b>(10,655,338)</b>
<b>OPERATING MARGIN</b>	<b>-177.7%</b>	<b>6.5%</b>	<b>-15.0%</b>	<b>-17.2%</b>	<b>1.5%</b>	<b>-23.2%</b>	<b>-10.7%</b>
NON-OPERATING REVENUE	0	13,800,081	23,413,973	2,430,859	8,881,980	5,277,972	5,522,918
NON-OPERATING EXPENSE	0	3,395,841	1,894,314	1,285,285	0	129,064	4,311,579
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(7,049,030)</b>	<b>23,938,408</b>	<b>(21,058,900)</b>	<b>(10,946,802)</b>	<b>12,105,114</b>	<b>(828,203)</b>	<b>(9,443,999)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	(4,041,775)	3,399,000	0	(1,750,000)
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(7,049,030)</b>	<b>23,938,408</b>	<b>(21,058,900)</b>	<b>(6,905,027)</b>	<b>8,706,114</b>	<b>(828,203)</b>	<b>(7,693,999)</b>
<b>TOTAL MARGIN</b>	<b>-177.7%</b>	<b>11.4%</b>	<b>-7.4%</b>	<b>-9.8%</b>	<b>4.0%</b>	<b>-3.2%</b>	<b>-7.7%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>298</b>	<b>28,586</b>	<b>40,191</b>	<b>13,565</b>	<b>22,607</b>	<b>5,448</b>	<b>12,293</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>56,812</b>	<b>152,443</b>	<b>195,676</b>	<b>64,275</b>	<b>116,608</b>	<b>19,319</b>	<b>60,208</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$3,350.63</b>	<b>\$34,969.68</b>	<b>\$29,399.94</b>	<b>\$26,947.80</b>	<b>\$52,116.32</b>	<b>\$19,771.85</b>	<b>\$36,228.19</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$36,967.35</b>	<b>\$6,859.76</b>	<b>\$8,126.37</b>	<b>\$6,064.95</b>	<b>\$9,507.17</b>	<b>\$5,827.22</b>	<b>\$8,963.98</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$13,313.56</b>	<b>\$7,333.21</b>	<b>\$7,066.97</b>	<b>\$5,173.51</b>	<b>\$9,649.74</b>	<b>\$4,730.09</b>	<b>\$8,097.20</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$17.58</b>	<b>\$6,557.57</b>	<b>\$6,038.62</b>	<b>\$5,687.23</b>	<b>\$10,103.95</b>	<b>\$5,575.65</b>	<b>\$7,396.95</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$193.91</b>	<b>\$1,286.35</b>	<b>\$1,669.12</b>	<b>\$1,279.99</b>	<b>\$1,843.18</b>	<b>\$1,643.27</b>	<b>\$1,830.24</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$69.84</b>	<b>\$1,375.14</b>	<b>\$1,451.53</b>	<b>\$1,091.85</b>	<b>\$1,870.83</b>	<b>\$1,333.88</b>	<b>\$1,653.26</b>
<b>SALARY PER FTE</b>	<b>\$41,646.88</b>	<b>\$46,233.12</b>	<b>\$50,553.46</b>	<b>\$52,300.74</b>	<b>\$57,451.67</b>	<b>\$53,179.80</b>	<b>\$51,014.64</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>6.44</b>	<b>22.46</b>	<b>22.17</b>	<b>16.91</b>	<b>21.17</b>	<b>28.67</b>	<b>23.33</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Palm Beach	Palm Beach OAKWOOD	Palm Beach	Palm Beach	Palm Beach	Palm Beach	Palm Beach
HOSPITAL NAME	JUPITER MEDICAL CENTER, INC.	CENTER OF THE PALM BEACHES, INC.	PALM BEACH GARDENS MEDICAL CENTER	PINECREST REHABILITATION HOSPITAL, INC.	TENET ST. MARY'S, INC.	WELLINGTON REGIONAL MEDICAL CENTER	WEST BOCA MEDICAL CENTER
HOSPITAL NUMBER	100253	104008	100176	110014	100010	110010	110008
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 4	B / B / 15	E / A / 5	E / E / 18	E / A / 4	E / A / 4	E / A / 4
FISCAL YEAR END	9/30/2007	9/30/2007	12/31/2007	5/31/2007	12/31/2007	12/31/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	156	44	199	0	463	143	185
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	90	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	156	44	199	90	463	143	185
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	156	44	199	0	463	143	185
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	90	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	156	44	199	90	463	143	185
<b>PHYSICIANS ON ACTIVE STAFF</b>	311	2	213	10	347	340	282
<b>NUMBER OF EMPLOYEES (FTEs)</b>	1,167.3	63.5	673.2	55.0	1,405.3	694.9	686.7
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	2,516	640	1,885	0	12,324	1,305	2,026
MEDICARE	23,209	2,127	26,887	0	13,391	10,597	11,350
MEDICARE HMO	4,796	501	8,226	0	3,306	5,813	5,388
MEDICAID	873	0	2,354	0	42,298	6,641	6,937
OTHER GOVERNMENT PAYER	767	6,203	803	0	4,721	986	308
INSURANCE/CHARGE-BASED	0	47	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	11,897	1,434	9,847	0	24,877	14,973	16,874
OTHER DISCOUNTED	1,353	2	376	0	2,242	1,027	217
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>45,411</b>	<b>10,954</b>	<b>50,378</b>	<b>0</b>	<b>103,159</b>	<b>41,342</b>	<b>43,100</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>10,507</b>	<b>2,085</b>	<b>10,387</b>	<b>0</b>	<b>17,024</b>	<b>10,431</b>	<b>9,867</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,397</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>45,411</b>	<b>10,954</b>	<b>50,378</b>	<b>4,397</b>	<b>103,159</b>	<b>41,342</b>	<b>43,100</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>10,507</b>	<b>2,085</b>	<b>10,387</b>	<b>293</b>	<b>17,024</b>	<b>10,431</b>	<b>9,867</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>79.8%</b>	<b>68.2%</b>	<b>69.4%</b>	<b>0.0%</b>	<b>61.0%</b>	<b>79.2%</b>	<b>63.8%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.3</b>	<b>5.3</b>	<b>4.9</b>	<b>0.0</b>	<b>6.1</b>	<b>4.0</b>	<b>4.4</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>13.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>15.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>79.8%</b>	<b>68.2%</b>	<b>69.4%</b>	<b>13.4%</b>	<b>61.0%</b>	<b>79.2%</b>	<b>63.8%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.3</b>	<b>5.3</b>	<b>4.9</b>	<b>15.0</b>	<b>6.1</b>	<b>4.0</b>	<b>4.4</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	42,874,537	7,841,328	79,858,104	5,708,058	155,655,321	60,163,485	68,475,668
INPATIENT AMBULATORY SERVICE	13,308,833	0	6,526,359	0	22,583,979	7,869,786	5,527,276
INPATIENT SURGERY	31,926,644	0	26,874,560	11,043	18,978,303	11,351,041	7,662,047
OTHER INPATIENT ANCILLARY SERVICE	243,663,209	0	446,460,311	12,689,189	418,427,600	220,264,780	208,991,880
OUTPATIENT AND AMBULATORY SURGERY	21,707,890	0	7,160,287	0	7,189,962	10,159,824	17,624,392
OTHER OUTPATIENT AMBULATORY SERVICES	27,845,428	0	10,866,205	0	29,493,142	22,833,746	9,410,650
OTHER OUTPATIENT ANCILLARY SERVICES	260,022,629	0	108,167,921	1,912,533	157,252,189	153,843,061	93,595,720
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>641,349,170</b>	<b>7,841,328</b>	<b>685,913,747</b>	<b>20,320,823</b>	<b>809,580,496</b>	<b>486,485,723</b>	<b>411,287,633</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	JUPITER MEDICAL CENTER, INC.	OAKWOOD CENTER OF THE PALM BEACHES, INC.	PALM BEACH GARDENS MEDICAL CENTER	PINECREST REHABILITATION HOSPITAL, INC.	TENET ST. MARY'S, INC.	WELLINGTON REGIONAL MEDICAL CENTER	WEST BOCA MEDICAL CENTER
HOSPITAL NUMBER	100253	104008	100176	110014	100010	110010	110008
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	29,128,889	434,120	29,654,803	190,981	93,590,951	24,760,186	28,294,072
MEDICARE	334,095,762	2,378,552	430,821,088	14,164,345	146,276,869	176,597,573	146,377,360
MEDICAID	14,191,011	0	24,570,577	400,296	269,545,742	52,718,233	53,043,099
OTHER GOVERNMENT FIXED PRICE PAYER	10,463,806	4,211,811	12,935,612	846,445	54,820,826	16,597,908	3,009,933
INSURANCE/CHARGE BASED PAYERS	0	31,923	0	0	0	0	0
COMMERCIAL HMO/PPO	217,014,574	784,922	181,763,275	3,662,694	216,214,629	201,108,746	176,554,983
OTHER COMMERCIAL DISCOUNTED PAYERS	36,455,128	0	6,168,392	1,056,062	29,131,479	14,703,077	4,008,186
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>641,349,170</b>	<b>7,841,328</b>	<b>685,913,747</b>	<b>20,320,823</b>	<b>809,580,496</b>	<b>486,485,723</b>	<b>411,287,633</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	19,861,146	434,120	9,295,454	6,446	21,773,827	19,564,497	6,129,277
CONTRACTUAL ALLOWANCE-MEDICARE	267,798,380	1,253,101	350,991,161	10,183,742	112,298,352	138,180,757	117,330,553
CONTRACTUAL ALLOWANCE-MEDICAID	12,596,527	0	22,220,415	314,978	212,280,566	43,400,961	43,566,956
CONTRACTUAL ALLOWANCE-OTHER	189,466,362	530,759	123,636,532	2,979,006	142,643,345	152,927,835	117,410,849
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	9,185,620	4,170,449	15,284,516	877,357	88,301,874	15,045,954	6,081,579
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	0	0	0	371,267	0
OTHER DEDUCTIONS FROM REVENUE	4,206,500	0	15,808,062	191,375	40,427,608	10,268,597	18,084,735
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>503,114,535</b>	<b>6,388,429</b>	<b>537,236,140</b>	<b>14,552,904</b>	<b>617,725,572</b>	<b>379,759,868</b>	<b>308,603,949</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>138,234,635</b>	<b>1,452,899</b>	<b>148,677,607</b>	<b>5,767,919</b>	<b>191,854,924</b>	<b>106,725,855</b>	<b>102,683,684</b>
OTHER OPERATING REVENUE	1,986,316	35,045	388,382	2,348	3,576,275	1,374,158	495,973
<b>NET OPERATING REVENUE</b>	<b>140,220,951</b>	<b>1,487,944</b>	<b>149,065,989</b>	<b>5,770,267</b>	<b>195,431,199</b>	<b>108,100,013</b>	<b>103,179,657</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	17,916,954	2,355,433	22,079,164	1,684,935	44,021,477	14,039,373	19,850,161
AMBULATORY SERVICES	4,959,894	0	3,248,678	51,125	16,069,941	5,666,087	6,285,747
ANCILLARY SERVICES	57,430,249	0	64,912,916	1,974,819	55,985,179	41,257,924	31,174,858
OTHER OPERATING EXPENSES	57,785,501	1,540,126	58,193,592	3,496,802	84,188,180	42,593,412	44,239,406
<b>TOTAL OPERATING EXPENSES</b>	<b>138,092,598</b>	<b>3,895,559</b>	<b>148,434,350</b>	<b>7,207,681</b>	<b>200,264,777</b>	<b>103,556,796</b>	<b>101,550,172</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>2,128,353</b>	<b>(2,407,615)</b>	<b>631,639</b>	<b>(1,437,414)</b>	<b>(4,833,578)</b>	<b>4,543,217</b>	<b>1,629,485</b>
<b>OPERATING MARGIN</b>	<b>1.5%</b>	<b>-161.8%</b>	<b>0.4%</b>	<b>-24.9%</b>	<b>-2.5%</b>	<b>4.2%</b>	<b>1.6%</b>
NON-OPERATING REVENUE	21,438,046	2,642,767	2,549,791	1,417,114	8,220,721	737,764	266,744
NON-OPERATING EXPENSE	15,503,074	0	1,847,103	1,020,715	3,211,853	0	271,238
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>8,063,325</b>	<b>235,152</b>	<b>1,334,327</b>	<b>(1,041,015)</b>	<b>175,290</b>	<b>5,280,981</b>	<b>1,624,991</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	(1,956,000)	(395,000)	(3,636,000)	2,083,000	393,000
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>8,063,325</b>	<b>235,152</b>	<b>3,290,327</b>	<b>(646,015)</b>	<b>3,811,290</b>	<b>3,197,981</b>	<b>1,231,991</b>
<b>TOTAL MARGIN</b>	<b>5.8%</b>	<b>15.8%</b>	<b>2.2%</b>	<b>-11.2%</b>	<b>2.0%</b>	<b>3.0%</b>	<b>1.2%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>20,460</b>	<b>2,094</b>	<b>12,760</b>	<b>323</b>	<b>22,529</b>	<b>17,119</b>	<b>14,090</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>88,427</b>	<b>11,003</b>	<b>61,886</b>	<b>4,854</b>	<b>136,516</b>	<b>67,848</b>	<b>61,545</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$31,346.70</b>	<b>\$3,744.10</b>	<b>\$53,755.76</b>	<b>\$62,819.67</b>	<b>\$35,935.46</b>	<b>\$28,418.41</b>	<b>\$29,190.87</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,749.44</b>	<b>\$1,860.06</b>	<b>\$11,632.95</b>	<b>\$22,281.78</b>	<b>\$8,889.30</b>	<b>\$6,049.34</b>	<b>\$7,207.46</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,853.46</b>	<b>\$710.47</b>	<b>\$11,682.45</b>	<b>\$17,838.17</b>	<b>\$8,674.75</b>	<b>\$6,314.74</b>	<b>\$7,323.11</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$7,252.86</b>	<b>\$712.66</b>	<b>\$11,083.43</b>	<b>\$4,186.07</b>	<b>\$5,930.31</b>	<b>\$7,170.25</b>	<b>\$6,682.74</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,561.66</b>	<b>\$354.05</b>	<b>\$2,398.50</b>	<b>\$1,484.78</b>	<b>\$1,466.97</b>	<b>\$1,526.31</b>	<b>\$1,650.02</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,585.72</b>	<b>\$135.23</b>	<b>\$2,408.70</b>	<b>\$1,188.67</b>	<b>\$1,431.57</b>	<b>\$1,593.27</b>	<b>\$1,676.50</b>
<b>SALARY PER FTE</b>	<b>\$52,118.99</b>	<b>\$35,833.86</b>	<b>\$57,016.70</b>	<b>\$57,385.82</b>	<b>\$59,282.21</b>	<b>\$52,636.90</b>	<b>\$58,905.80</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>27.46</b>	<b>12.00</b>	<b>22.63</b>	<b>9.71</b>	<b>21.41</b>	<b>21.30</b>	<b>23.21</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Pasco	Pasco	Pasco	Pasco	Pasco	Pinellas	Pinellas
HOSPITAL NAME	NEW PORT RICHEY HOSPITAL, INC.	REGIONAL MEDICAL CENTER BAYONET POINT	Pasco FLORIDA HOSPITAL ZEPHYRHILLS, INC.	MORTON PLANT NORTH BAY HOSPITAL	PASCO REGIONAL MEDICAL CENTER	EDWARD WHITE HOSPITAL, INC.	LARGO MEDICAL CENTER, INC.
HOSPITAL NUMBER	100191	100256	100046	100063	100211	100239	100248
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 4	E / A / 5	A / A / 3	B / A / 3	E / A / 2	E / A / 3	E / A / 5
FISCAL YEAR END	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	389	290	154	122	120	167	256
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	389	290	154	122	120	167	256
ACUTE STAFFED BEDS FISCAL YEAR END	389	290	154	122	120	167	256
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	389	290	154	122	120	167	256
PHYSICIANS ON ACTIVE STAFF	224	112	101	219	30	122	330
NUMBER OF EMPLOYEES (FTEs)	883.3	845.1	683.7	456.4	333.3	257.6	706.6
ACUTE CARE PATIENT DAYS							
SELF PAY	3,028	3,194	3,047	1,664	801	737	2,121
MEDICARE	38,164	31,856	19,845	14,280	6,392	9,766	34,072
MEDICARE HMO	11,686	14,442	6,370	4,456	4,311	1,808	10,093
MEDICAID	6,382	4,100	3,781	2,330	1,764	1,355	3,017
OTHER GOVERNMENT PAYER	840	1,265	206	525	265	588	1,602
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	9,308	7,841	5,343	3,731	2,915	2,560	10,351
OTHER DISCOUNTED	317	494	598	717	140	208	609
TOTAL ACUTE CARE PATIENT DAYS	69,725	63,192	39,190	27,703	16,588	17,022	61,865
TOTAL ACUTE CARE ADMISSIONS	12,562	12,038	9,422	5,249	5,127	3,197	12,989
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	69,725	63,192	39,190	27,703	16,588	17,022	61,865
TOTAL ACUTE AND SUBACUTE ADMISSIONS	12,562	12,038	9,422	5,249	5,127	3,197	12,989
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	49.1%	59.7%	69.7%	62.2%	37.9%	27.9%	66.2%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	5.6	5.2	4.2	5.3	3.2	5.3	4.8
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	49.1%	59.7%	69.7%	62.2%	37.9%	27.9%	66.2%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	5.6	5.2	4.2	5.3	3.2	5.3	4.8
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	117,539,999	105,628,286	64,428,029	35,746,485	12,910,399	19,632,561	85,457,749
INPATIENT AMBULATORY SERVICE	9,182,081	13,710,679	20,981,660	3,662,109	6,695,612	1,572,323	12,504,322
INPATIENT SURGERY	34,935,313	83,150,205	14,769,472	11,706,668	16,368,656	19,917,704	77,592,973
OTHER INPATIENT ANCILLARY SERVICE	389,085,478	474,759,994	240,686,091	104,821,466	111,796,722	96,876,651	439,594,479
OUTPATIENT AND AMBULATORY SURGERY	11,989,499	10,355,453	6,527,515	8,275,364	13,259,144	12,301,470	12,084,865
OTHER OUTPATIENT AMBULATORY SERVICES	25,485,155	24,351,174	24,145,939	14,509,054	24,509,872	14,233,197	19,071,060
OTHER OUTPATIENT ANCILLARY SERVICES	150,191,321	129,040,762	83,922,525	61,719,840	76,523,534	40,794,314	104,744,483
TOTAL GROSS PATIENT SERVICE REVENUES	738,408,846	840,996,553	455,461,231	240,440,986	262,063,939	205,328,220	751,049,931

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	NEW PORT RICHEY HOSPITAL, INC.	REGIONAL MEDICAL CENTER BAYONET POINT	FLORIDA HOSPITAL ZEPHYRHILLS, INC.	MORTON PLANT NORTH BAY HOSPITAL	PASCO REGIONAL MEDICAL CENTER	EDWARD WHITE HOSPITAL, INC.	LARGO MEDICAL CENTER, INC.
HOSPITAL NUMBER	100191	100256	100046	100063	100211	100239	100248
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	49,172,580	40,985,502	38,397,760	27,180,682	18,786,960	12,029,915	31,658,350
MEDICARE	470,945,476	590,610,552	274,031,078	126,705,103	135,783,104	109,471,351	479,237,988
MEDICAID	69,028,759	49,720,975	42,951,581	22,107,039	27,678,545	11,762,260	34,395,359
OTHER GOVERNMENT FIXED PRICE PAYER	7,565,035	12,694,991	4,912,383	4,805,070	5,596,632	6,161,309	15,791,430
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	131,105,794	137,812,267	88,301,366	47,544,409	69,112,819	55,509,388	176,512,056
OTHER COMMERCIAL DISCOUNTED PAYERS	10,591,202	9,172,266	6,867,063	12,098,683	5,105,879	10,393,997	13,454,748
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>738,408,846</b>	<b>840,996,553</b>	<b>455,461,231</b>	<b>240,440,986</b>	<b>262,063,939</b>	<b>205,328,220</b>	<b>751,049,931</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	28,585,378	15,813,942	1,636,180	9,097,552	9,465,219	8,182,722	24,067,806
CONTRACTUAL ALLOWANCE-MEDICARE	403,824,233	493,685,914	216,528,570	98,504,169	112,061,679	90,767,255	401,055,010
CONTRACTUAL ALLOWANCE-MEDICAID	61,272,429	45,291,625	38,438,492	22,075,102	24,246,268	9,987,268	31,659,626
CONTRACTUAL ALLOWANCE-OTHER	102,041,656	102,598,767	51,244,543	29,673,340	59,325,785	44,217,904	128,648,634
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	12,779,092	12,703,068	38,118,675	11,059,511	333,799	6,903,826	11,411,193
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	171,027	193,924	50,679	0	14,713	18,708	120,712
OTHER DEDUCTIONS FROM REVENUE	12,724,813	13,226,648	3,061,608	12,491,877	12,753,365	5,703,446	10,387,793
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>621,398,628</b>	<b>683,513,888</b>	<b>349,078,747</b>	<b>182,901,551</b>	<b>218,200,828</b>	<b>165,781,129</b>	<b>607,350,774</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>117,010,218</b>	<b>157,482,665</b>	<b>106,382,484</b>	<b>57,539,435</b>	<b>43,863,111</b>	<b>39,547,091</b>	<b>143,699,157</b>
OTHER OPERATING REVENUE	1,102,636	406,086	1,095,681	569,748	377,909	226,794	687,211
<b>NET OPERATING REVENUE</b>	<b>118,112,854</b>	<b>157,888,751</b>	<b>107,478,165</b>	<b>58,109,183</b>	<b>44,241,020</b>	<b>39,773,885</b>	<b>144,386,368</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	28,406,950	29,324,622	18,278,323	10,134,389	6,791,035	6,249,241	23,782,582
AMBULATORY SERVICES	4,897,033	5,218,571	4,056,639	3,119,547	2,838,492	2,152,987	3,867,007
ANCILLARY SERVICES	36,782,298	57,709,526	32,151,037	19,466,426	14,893,275	14,141,246	51,587,467
OTHER OPERATING EXPENSES	60,174,726	59,735,914	41,695,320	25,828,987	20,071,615	22,387,464	54,496,384
<b>TOTAL OPERATING EXPENSES</b>	<b>130,261,007</b>	<b>151,988,633</b>	<b>96,181,319</b>	<b>58,549,349</b>	<b>44,594,417</b>	<b>44,930,938</b>	<b>133,733,440</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(12,148,153)</b>	<b>5,900,118</b>	<b>11,296,846</b>	<b>(440,166)</b>	<b>(353,397)</b>	<b>(5,157,053)</b>	<b>10,652,928</b>
<b>OPERATING MARGIN</b>	<b>-10.3%</b>	<b>3.7%</b>	<b>10.5%</b>	<b>-0.8%</b>	<b>-0.8%</b>	<b>-13.0%</b>	<b>7.4%</b>
NON-OPERATING REVENUE	452,569	22,485,732	8,294,211	236,483	88,561	1,121,506	15,437,943
NON-OPERATING EXPENSE	68,560	1,003,164	4,002,829	10,415	276,468	3,371,356	83,817
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(11,764,144)</b>	<b>27,382,686</b>	<b>15,588,228</b>	<b>(214,098)</b>	<b>(541,304)</b>	<b>(7,406,903)</b>	<b>26,007,054</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	(4,318,128)	10,145,357	0	0	(208,808)	(2,736,091)	9,605,198
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(7,446,016)</b>	<b>17,237,329</b>	<b>15,588,228</b>	<b>(214,098)</b>	<b>(332,496)</b>	<b>(4,670,812)</b>	<b>16,401,856</b>
<b>TOTAL MARGIN</b>	<b>-6.3%</b>	<b>10.9%</b>	<b>14.5%</b>	<b>-0.4%</b>	<b>-0.8%</b>	<b>-11.7%</b>	<b>11.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>16,985</b>	<b>15,006</b>	<b>12,734</b>	<b>8,212</b>	<b>9,222</b>	<b>4,777</b>	<b>15,995</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>94,272</b>	<b>78,774</b>	<b>52,966</b>	<b>43,343</b>	<b>29,836</b>	<b>25,434</b>	<b>76,181</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$43,475.41</b>	<b>\$56,042.40</b>	<b>\$35,767.25</b>	<b>\$29,277.64</b>	<b>\$28,418.70</b>	<b>\$42,984.28</b>	<b>\$46,956.05</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$7,669.40</b>	<b>\$10,128.23</b>	<b>\$7,553.09</b>	<b>\$7,129.35</b>	<b>\$4,835.90</b>	<b>\$9,406.03</b>	<b>\$8,361.09</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,954.15</b>	<b>\$10,521.40</b>	<b>\$8,440.23</b>	<b>\$7,075.75</b>	<b>\$4,797.58</b>	<b>\$8,326.43</b>	<b>\$9,027.11</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$7,832.74</b>	<b>\$10,676.01</b>	<b>\$8,599.11</b>	<b>\$5,547.35</b>	<b>\$8,783.62</b>	<b>\$8,073.12</b>	<b>\$9,858.76</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,381.76</b>	<b>\$1,929.42</b>	<b>\$1,815.90</b>	<b>\$1,350.83</b>	<b>\$1,494.67</b>	<b>\$1,766.60</b>	<b>\$1,755.47</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,252.89</b>	<b>\$2,004.31</b>	<b>\$2,029.19</b>	<b>\$1,340.67</b>	<b>\$1,482.83</b>	<b>\$1,563.84</b>	<b>\$1,895.31</b>
<b>SALARY PER FTE</b>	<b>\$52,322.17</b>	<b>\$55,193.56</b>	<b>\$54,989.71</b>	<b>\$49,684.43</b>	<b>\$49,183.21</b>	<b>\$57,186.58</b>	<b>\$57,799.40</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>19.49</b>	<b>22.31</b>	<b>26.85</b>	<b>21.90</b>	<b>23.24</b>	<b>21.07</b>	<b>19.29</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Pinellas	Pinellas	Pinellas	Pinellas	Pinellas	Pinellas	Pinellas
HOSPITAL NAME	NORTHSIDE HOSPITAL & HEART INSTITUTE	ST. PETERSBURG GENERAL HOSPITAL	ALL CHILDREN'S HOSPITAL, INC.	BAYFRONT MEDICAL CENTER	HEALTHSOUTH REHABILITATION HOSPITAL	HELEN ELLIS MEMORIAL HOSPITAL	PINELLAS KINDRED HOSPITAL-BAY AREA-ST PETERSBURG
HOSPITAL NUMBER	100238	100180	100250	100032	110045	100055	23960011
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 5	E / A / 4	B / E / 14	B / A / 9	D / E / 18	B / A / 3	E / F / 12
FISCAL YEAR END	12/31/2007	12/31/2007	9/30/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	288	219	216	502	70	150	82
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	18	0
TOTAL LICENSED BEDS FISCAL YEAR END	288	219	216	502	70	168	82
ACUTE STAFFED BEDS FISCAL YEAR END	232	219	216	382	70	150	82
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	18	0
TOTAL STAFFED BEDS FISCAL YEAR END	232	219	216	382	70	168	82
PHYSICIANS ON ACTIVE STAFF	226	230	214	547	7	182	105
NUMBER OF EMPLOYEES (FTEs)	647.8	560.1	1,854.7	1,785.7	178.0	475.9	176.5
ACUTE CARE PATIENT DAYS							
SELF PAY	2,958	2,014	355	5,719	155	993	410
MEDICARE	30,912	16,588	208	24,741	14,034	12,224	11,901
MEDICARE HMO	9,556	4,510	29	9,395	0	3,318	0
MEDICAID	5,769	5,683	36,795	20,059	338	2,354	0
OTHER GOVERNMENT PAYER	3,333	1,698	623	3,852	0	497	0
INSURANCE/CHARGE-BASED	0	0	413	0	0	0	0
OTHER CHARGE-BASED	0	0	0	18,812	0	0	0
COMMERCIAL HMO/PPO	7,995	7,272	22,292	7,673	3,156	4,391	7,336
OTHER DISCOUNTED	346	306	1,226	2,061	1,490	555	0
TOTAL ACUTE CARE PATIENT DAYS	60,869	38,071	61,941	92,312	19,173	24,332	19,647
TOTAL ACUTE CARE ADMISSIONS	10,045	7,691	8,630	17,908	1,337	5,813	433
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	4,610	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	411	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	60,869	38,071	61,941	92,312	19,173	28,942	19,647
TOTAL ACUTE AND SUBACUTE ADMISSIONS	10,045	7,691	8,630	17,908	1,337	6,224	433
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	57.9%	47.6%	78.6%	50.4%	75.0%	44.4%	65.6%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	6.1	5.0	7.2	5.2	14.3	4.2	45.4
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	70.2%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	11.2	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	57.9%	47.6%	78.6%	50.4%	75.0%	47.2%	65.6%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	6.1	5.0	7.2	5.2	14.3	4.7	45.4
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	104,163,474	45,673,203	138,550,376	134,860,771	8,833,800	37,488,721	22,670,473
INPATIENT AMBULATORY SERVICE	9,417,800	5,872,413	5,603,503	34,508,160	0	13,124,092	0
INPATIENT SURGERY	40,760,570	36,274,877	11,666,521	96,730,229	0	12,044,738	2,034,910
OTHER INPATIENT ANCILLARY SERVICE	449,385,746	303,913,067	285,109,974	423,516,459	15,839,985	114,361,053	103,738,857
OUTPATIENT AND AMBULATORY SURGERY	10,037,476	31,890,538	16,869,800	14,510,135	0	24,433,396	0
OTHER OUTPATIENT AMBULATORY SERVICES	12,767,394	20,638,952	48,846,919	93,183,120	0	17,143,971	0
OTHER OUTPATIENT ANCILLARY SERVICES	116,349,908	126,851,918	111,679,866	141,837,188	3,226,674	61,349,603	0
TOTAL GROSS PATIENT SERVICE REVENUES	742,882,368	571,114,968	618,326,959	939,146,062	27,900,459	279,945,574	128,444,240

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	NORTHSIDE HOSPITAL & HEART INSTITUTE	ST. PETERSBURG GENERAL HOSPITAL	ALL CHILDREN'S HOSPITAL, INC.	BAYFRONT MEDICAL CENTER	HEALTHSOUTH REHABILITATION HOSPITAL	HELEN ELLIS MEMORIAL HOSPITAL	KINDRED HOSPITAL-BAY AREA-ST PETERSBURG
HOSPITAL NUMBER	100238	100180	100250	100032	110045	100055	23960011
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	49,515,623	40,607,276	5,077,489	73,537,229	312,596	14,977,876	414,243
MEDICARE	446,312,627	264,393,384	9,103,047	329,099,466	19,231,649	155,318,676	74,202,285
MEDICAID	63,628,632	75,326,903	318,579,089	162,668,784	599,000	34,813,307	(534)
OTHER GOVERNMENT FIXED PRICE PAYER	37,429,921	27,349,231	16,281,969	40,250,903	0	6,649,525	0
INSURANCE/CHARGE BASED PAYERS	0	0	4,191,020	0	0	0	0
COMMERCIAL HMO/PPO	133,964,469	152,424,160	257,322,961	205,196,115	5,075,883	58,243,674	53,828,246
OTHER COMMERCIAL DISCOUNTED PAYERS	12,031,096	11,014,014	7,771,384	128,393,565	2,681,331	9,942,516	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>742,882,368</b>	<b>571,114,968</b>	<b>618,326,959</b>	<b>939,146,062</b>	<b>27,900,459</b>	<b>279,945,574</b>	<b>128,444,240</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	27,531,726	26,501,776	5,738,800	53,377,000	605,393	9,921,353	0
CONTRACTUAL ALLOWANCE-MEDICARE	380,375,003	229,496,553	6,405,856	260,439,375	3,337,223	124,822,766	59,555,812
CONTRACTUAL ALLOWANCE-MEDICAID	56,398,974	69,681,168	217,741,399	124,499,776	377,211	28,244,248	228
CONTRACTUAL ALLOWANCE-OTHER	114,644,694	123,516,614	124,203,233	210,602,037	3,620,740	49,331,986	37,171,313
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	29,276,776	29,998,742	6,338,633	53,395,197	0	5,832,735	414,243
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	256,883	131,842	1,923,622	6,995,773	0	928,140	0
OTHER DEDUCTIONS FROM REVENUE	14,322,947	10,720,864	8,845,887	3,410,538	0	2,267,325	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>622,807,003</b>	<b>490,047,559</b>	<b>371,197,430</b>	<b>712,719,696</b>	<b>7,940,567</b>	<b>221,348,553</b>	<b>97,141,596</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>120,075,365</b>	<b>81,067,409</b>	<b>247,129,529</b>	<b>226,426,366</b>	<b>19,959,892</b>	<b>58,597,021</b>	<b>31,302,644</b>
OTHER OPERATING REVENUE	757,811	785,271	18,925,295	3,117,750	42,510	329,249	44,158
<b>NET OPERATING REVENUE</b>	<b>120,833,176</b>	<b>81,852,680</b>	<b>266,054,824</b>	<b>229,544,116</b>	<b>20,002,402</b>	<b>58,926,270</b>	<b>31,346,802</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	23,674,865	13,363,824	40,704,636	33,182,743	3,899,320	10,786,542	5,850,721
AMBULATORY SERVICES	3,515,147	4,306,008	23,739,637	18,265,819	46,574	4,566,209	191,651
ANCILLARY SERVICES	42,220,956	28,457,656	69,980,101	73,254,598	4,030,818	22,613,850	7,350,673
OTHER OPERATING EXPENSES	53,222,636	39,339,933	110,835,285	104,773,726	7,801,554	31,502,127	14,215,399
<b>TOTAL OPERATING EXPENSES</b>	<b>122,633,604</b>	<b>85,467,421</b>	<b>245,259,659</b>	<b>229,476,886</b>	<b>15,778,266</b>	<b>69,468,728</b>	<b>27,608,444</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(1,800,428)</b>	<b>(3,614,741)</b>	<b>20,795,165</b>	<b>67,230</b>	<b>4,224,136</b>	<b>(10,542,458)</b>	<b>3,738,358</b>
<b>OPERATING MARGIN</b>	<b>-1.5%</b>	<b>-4.4%</b>	<b>7.8%</b>	<b>0.0%</b>	<b>21.1%</b>	<b>-17.9%</b>	<b>11.9%</b>
NON-OPERATING REVENUE	5,627,272	6,586,279	28,558,175	8,212,311	316,267	2,232,459	0
NON-OPERATING EXPENSE	2,522,083	947,129	2,972,407	2,151,108	587,817	2,350,187	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>1,304,761</b>	<b>2,024,409</b>	<b>46,380,933</b>	<b>6,128,433</b>	<b>3,952,586</b>	<b>(10,660,186)</b>	<b>3,738,358</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	488,372	758,376	0	0	0	0	1,443,382
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>816,389</b>	<b>1,266,033</b>	<b>46,380,933</b>	<b>6,128,433</b>	<b>3,952,586</b>	<b>(10,660,186)</b>	<b>2,294,976</b>
<b>TOTAL MARGIN</b>	<b>0.7%</b>	<b>1.5%</b>	<b>17.4%</b>	<b>2.7%</b>	<b>19.8%</b>	<b>-18.1%</b>	<b>7.3%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>12,452</b>	<b>11,258</b>	<b>12,640</b>	<b>24,587</b>	<b>1,514</b>	<b>9,586</b>	<b>433</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>75,455</b>	<b>55,727</b>	<b>90,724</b>	<b>126,739</b>	<b>21,713</b>	<b>40,126</b>	<b>19,654</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$59,659.63</b>	<b>\$50,730.17</b>	<b>\$48,917.55</b>	<b>\$38,197.49</b>	<b>\$18,426.51</b>	<b>\$29,202.52</b>	<b>\$296,536.02</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$9,848.50</b>	<b>\$7,591.78</b>	<b>\$19,403.17</b>	<b>\$9,333.42</b>	<b>\$10,420.56</b>	<b>\$7,246.63</b>	<b>\$63,738.93</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$9,703.91</b>	<b>\$7,270.69</b>	<b>\$21,048.33</b>	<b>\$9,336.15</b>	<b>\$13,210.34</b>	<b>\$6,146.89</b>	<b>\$72,369.58</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$9,845.42</b>	<b>\$10,248.37</b>	<b>\$6,815.49</b>	<b>\$7,410.09</b>	<b>\$1,284.94</b>	<b>\$6,976.59</b>	<b>\$6,535.35</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,625.26</b>	<b>\$1,533.67</b>	<b>\$2,703.37</b>	<b>\$1,810.63</b>	<b>\$726.66</b>	<b>\$1,731.25</b>	<b>\$1,404.74</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,601.40</b>	<b>\$1,468.81</b>	<b>\$2,932.58</b>	<b>\$1,811.16</b>	<b>\$921.20</b>	<b>\$1,468.51</b>	<b>\$1,594.95</b>
<b>SALARY PER FTE</b>	<b>\$57,104.87</b>	<b>\$50,011.98</b>	<b>\$55,316.63</b>	<b>\$47,926.19</b>	<b>\$46,398.73</b>	<b>\$49,619.39</b>	<b>\$52,115.08</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>17.86</b>	<b>20.91</b>	<b>42.52</b>	<b>29.31</b>	<b>17.05</b>	<b>24.67</b>	<b>18.68</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Pinellas	Pinellas	Pinellas	Pinellas	Pinellas	Pinellas	Polk
HOSPITAL NAME	MEASE HEALTH CARE	MORTON PLANT HOSPITAL	PALMS OF PASADENA HOSPITAL	ST. ANTHONY'S HOSPITAL	SUN COAST HOSPITAL, INC.	WINDMOOR HEALTHCARE	BARTOW REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	100043	100127	100126	100067	100015	104017	100121
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 6	B / A / 7	D / A / 6	A / A / 4	B / A / 4	E / B / 15	E / A / 2
FISCAL YEAR END	12/31/2007	12/31/2007	9/30/2007	12/31/2007	9/30/2007	12/31/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	443	687	307	365	200	100	72
SUBACUTE LICENSED BEDS FISCAL YEAR END	30	0	0	30	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	473	687	307	395	200	100	72
ACUTE STAFFED BEDS FISCAL YEAR END	418	483	307	365	165	100	72
SUBACUTE STAFFED BEDS FISCAL YEAR END	30	0	0	30	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	448	483	307	395	165	100	72
PHYSICIANS ON ACTIVE STAFF	462	467	90	280	117	4	69
NUMBER OF EMPLOYEES (FTEs)	1,777.8	2,162.6	582.4	1,014.1	482.7	156.2	321.6
ACUTE CARE PATIENT DAYS							
SELF PAY	3,544	4,671	807	1,467	1,553	4,443	900
MEDICARE	50,230	53,627	22,313	31,964	15,013	17,947	7,201
MEDICARE HMO	13,936	16,777	0	7,030	5,953	0	1,413
MEDICAID	9,458	12,517	1,581	7,562	1,819	0	1,870
OTHER GOVERNMENT PAYER	3,543	4,832	99	3,789	845	12	1,544
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	21,454	24,302	10,451	7,957	3,475	3,176	4,358
OTHER DISCOUNTED	1,934	4,335	611	1,012	1,386	0	219
TOTAL ACUTE CARE PATIENT DAYS	104,099	121,061	35,862	60,781	30,044	25,578	17,505
TOTAL ACUTE CARE ADMISSIONS	23,107	29,454	6,081	11,071	5,798	1,859	4,261
SUBACUTE CARE PATIENT DAYS	1,799	0	0	8,834	0	0	0
SUBACUTE CARE ADMISSIONS	160	0	0	803	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	105,898	121,061	35,862	69,615	30,044	25,578	17,505
TOTAL ACUTE AND SUBACUTE ADMISSIONS	23,267	29,454	6,081	11,874	5,798	1,859	4,261
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	64.4%	48.3%	32.0%	45.6%	41.2%	70.1%	66.6%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	4.5	4.1	5.9	5.5	5.2	13.8	4.1
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	16.4%	0.0%	0.0%	80.7%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	11.2	0.0	0.0	11.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	61.3%	48.3%	32.0%	48.3%	41.2%	70.1%	66.6%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	4.6	4.1	5.9	5.9	5.2	13.8	4.1
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	139,955,840	161,895,285	49,957,092	72,024,327	25,505,867	18,253,288	10,682,744
INPATIENT AMBULATORY SERVICE	17,694,501	19,937,780	7,470,233	13,611,483	6,562,546	0	3,197,745
INPATIENT SURGERY	67,853,070	84,226,937	19,376,214	49,585,479	6,001,819	0	7,770,772
OTHER INPATIENT ANCILLARY SERVICE	396,124,160	536,351,318	133,802,294	199,348,654	100,734,832	1,568,153	77,979,330
OUTPATIENT AND AMBULATORY SURGERY	49,123,608	45,295,803	10,110,596	42,780,263	6,039,071	0	9,775,289
OTHER OUTPATIENT AMBULATORY SERVICES	38,716,671	24,999,541	12,431,298	24,183,859	13,298,884	2,159,300	22,681,979
OTHER OUTPATIENT ANCILLARY SERVICES	271,168,433	306,626,916	59,790,522	123,252,664	52,550,441	0	64,803,884
TOTAL GROSS PATIENT SERVICE REVENUES	980,636,283	1,179,333,580	292,938,249	524,786,729	210,693,460	21,980,741	196,891,743

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	MEASE HEALTH CARE	MORTON PLANT HOSPITAL	PALMS OF PASADENA HOSPITAL	ST. ANTHONY'S HOSPITAL	SUN COAST HOSPITAL, INC.	WINDMOOR HEALTHCARE	BARTOW REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	100043	100127	100126	100067	100015	104017	100121
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	52,899,063	69,751,351	9,213,444	23,810,240	13,217,678	2,609,366	18,985,171
MEDICARE	503,469,259	619,116,753	159,400,063	282,636,082	133,036,449	15,524,194	64,278,825
MEDICAID	56,420,921	70,157,755	9,738,183	43,274,651	11,390,169	0	28,661,768
OTHER GOVERNMENT FIXED PRICE PAYER	27,149,344	42,733,023	1,022,055	26,508,252	1,639,488	978,417	18,822,334
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	296,859,870	312,935,530	105,265,520	132,576,165	35,055,278	2,868,764	61,878,100
OTHER COMMERCIAL DISCOUNTED PAYERS	43,837,826	64,639,168	8,298,984	15,981,339	16,354,398	0	4,265,545
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>980,636,283</b>	<b>1,179,333,580</b>	<b>292,938,249</b>	<b>524,786,729</b>	<b>210,693,460</b>	<b>21,980,741</b>	<b>196,891,743</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	22,765,794	24,361,887	4,106,635	8,548,996	8,314,821	885,028	11,247,204
CONTRACTUAL ALLOWANCE-MEDICARE	390,689,984	462,392,075	126,662,713	216,852,372	96,919,255	6,682,661	52,240,291
CONTRACTUAL ALLOWANCE-MEDICAID	55,726,929	66,750,699	7,284,315	35,766,151	10,769,663	0	23,725,129
CONTRACTUAL ALLOWANCE-OTHER	181,272,341	191,620,401	73,694,619	89,740,674	33,240,797	1,676,644	46,104,295
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	25,363,202	40,202,416	3,324,972	24,034,915	4,693,022	0	14,999,540
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	0	1,315,186	0	639,923	0	97,324
OTHER DEDUCTIONS FROM REVENUE	32,219,403	51,030,359	3,267,749	16,163,752	2,326,979	0	12,571,781
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>708,037,653</b>	<b>836,357,837</b>	<b>219,656,189</b>	<b>391,106,860</b>	<b>156,904,460</b>	<b>9,244,333</b>	<b>160,985,564</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>272,598,630</b>	<b>342,975,743</b>	<b>73,282,060</b>	<b>133,679,869</b>	<b>53,789,000</b>	<b>12,736,408</b>	<b>35,906,179</b>
OTHER OPERATING REVENUE	2,538,039	4,992,057	327,011	4,696,730	609,389	109,702	485,201
<b>NET OPERATING REVENUE</b>	<b>275,136,669</b>	<b>347,967,800</b>	<b>73,609,071</b>	<b>138,376,599</b>	<b>54,398,389</b>	<b>12,846,110</b>	<b>36,391,380</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	38,050,696	46,911,777	12,483,981	26,038,327	9,913,081	3,230,594	6,271,272
AMBULATORY SERVICES	12,589,124	10,464,671	2,363,713	7,319,472	2,807,678	267,238	2,812,444
ANCILLARY SERVICES	85,849,462	133,219,264	26,223,990	47,312,695	19,192,363	816,079	10,676,809
OTHER OPERATING EXPENSES	120,824,638	150,072,035	30,645,121	61,006,412	28,595,836	8,975,257	16,973,506
<b>TOTAL OPERATING EXPENSES</b>	<b>257,313,920</b>	<b>340,667,747</b>	<b>71,716,805</b>	<b>141,676,906</b>	<b>60,508,958</b>	<b>13,289,168</b>	<b>36,734,031</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>17,822,749</b>	<b>7,300,053</b>	<b>1,892,266</b>	<b>(3,300,307)</b>	<b>(6,110,569)</b>	<b>(443,058)</b>	<b>(342,651)</b>
<b>OPERATING MARGIN</b>	<b>6.5%</b>	<b>2.1%</b>	<b>2.6%</b>	<b>-2.4%</b>	<b>-11.2%</b>	<b>-3.4%</b>	<b>-0.9%</b>
NON-OPERATING REVENUE	29,941,784	55,656,977	5,805,777	3,450,537	3,604,793	0	561,459
NON-OPERATING EXPENSE	1,329,206	5,447,641	4,787,511	0	3,542,411	0	400
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>46,435,327</b>	<b>57,509,389</b>	<b>2,910,532</b>	<b>150,230</b>	<b>(6,048,187)</b>	<b>(443,058)</b>	<b>218,408</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	0	84,251
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>46,435,327</b>	<b>57,509,389</b>	<b>2,910,532</b>	<b>150,230</b>	<b>(6,048,187)</b>	<b>(443,058)</b>	<b>134,157</b>
<b>TOTAL MARGIN</b>	<b>16.9%</b>	<b>16.5%</b>	<b>4.0%</b>	<b>0.1%</b>	<b>-11.1%</b>	<b>-3.4%</b>	<b>0.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>37,099</b>	<b>43,757</b>	<b>8,513</b>	<b>18,108</b>	<b>8,846</b>	<b>2,072</b>	<b>8,519</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>167,135</b>	<b>179,849</b>	<b>50,205</b>	<b>99,416</b>	<b>45,841</b>	<b>28,506</b>	<b>35,000</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$26,432.82</b>	<b>\$26,951.79</b>	<b>\$34,410.16</b>	<b>\$28,980.53</b>	<b>\$23,816.64</b>	<b>\$10,609.47</b>	<b>\$23,110.78</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$6,935.84</b>	<b>\$7,785.42</b>	<b>\$8,424.26</b>	<b>\$7,823.89</b>	<b>\$6,839.89</b>	<b>\$6,414.30</b>	<b>\$4,311.77</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$7,416.24</b>	<b>\$7,952.25</b>	<b>\$8,646.53</b>	<b>\$7,641.63</b>	<b>\$6,149.16</b>	<b>\$6,200.45</b>	<b>\$4,271.55</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$5,867.33</b>	<b>\$6,557.34</b>	<b>\$5,834.82</b>	<b>\$5,278.68</b>	<b>\$4,596.22</b>	<b>\$771.09</b>	<b>\$5,625.54</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,539.56</b>	<b>\$1,894.18</b>	<b>\$1,428.47</b>	<b>\$1,425.09</b>	<b>\$1,319.99</b>	<b>\$466.19</b>	<b>\$1,049.55</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,646.19</b>	<b>\$1,934.77</b>	<b>\$1,466.16</b>	<b>\$1,391.89</b>	<b>\$1,186.69</b>	<b>\$450.65</b>	<b>\$1,039.76</b>
<b>SALARY PER FTE</b>	<b>\$48,237.86</b>	<b>\$47,692.29</b>	<b>\$48,054.43</b>	<b>\$50,785.81</b>	<b>\$52,099.74</b>	<b>\$46,753.53</b>	<b>\$48,566.90</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>22.12</b>	<b>25.01</b>	<b>24.13</b>	<b>21.22</b>	<b>21.90</b>	<b>11.40</b>	<b>19.11</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Polk	Polk	Polk	Polk	Putnam	Santa Rosa	Santa Rosa
HOSPITAL NAME	HEART OF FLORIDA REGIONAL MEDICAL CENTER	LAKE WALES MEDICAL CENTER	LAKELAND REGIONAL MEDICAL CENTER	WINTER HAVEN HOSPITAL, INC.	PUTNAM COMMUNITY MEDICAL CENTER	JAY HOSPITAL, INC.	SANTA ROSA MEDICAL CENTER
HOSPITAL NUMBER	100137	100099	100157	100052	100232	100048	100124
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 3	E / A / 2	B / A / 7	B / A / 6	E / A / 3	B / A / 1	E / A / 1
FISCAL YEAR END	12/31/2007	12/31/2007	9/30/2007	9/30/2007	12/31/2007	9/30/2007	12/31/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	142	154	851	527	131	31	129
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	0	10	24	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	142	154	851	527	141	55	129
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	142	154	851	527	131	31	129
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	0	10	24	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	142	154	851	527	141	55	129
<b>PHYSICIANS ON ACTIVE STAFF</b>	99	44	306	287	102	6	47
<b>NUMBER OF EMPLOYEES (FTEs)</b>	692.3	355.6	3,694.2	2,314.3	450.2	120.6	327.1
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	1,002	1,082	8,460	5,281	1,365	280	1,620
MEDICARE	19,725	9,330	79,599	39,684	18,597	3,206	8,358
MEDICARE HMO	4,731	2,245	20,894	8,643	621	98	279
MEDICAID	7,250	1,263	26,009	6,748	3,538	494	3,019
OTHER GOVERNMENT PAYER	1,908	1,252	7,046	3,723	138	81	82
INSURANCE/CHARGE-BASED	0	0	4,212	0	0	0	0
OTHER CHARGE-BASED	0	0	614	0	0	14	0
COMMERCIAL HMO/PPO	7,005	2,857	40,652	12,737	2,536	631	3,635
OTHER DISCOUNTED	517	169	0	2,095	320	36	365
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>42,138</b>	<b>18,198</b>	<b>187,486</b>	<b>78,911</b>	<b>27,115</b>	<b>4,840</b>	<b>17,358</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>11,197</b>	<b>5,600</b>	<b>37,082</b>	<b>16,726</b>	<b>5,697</b>	<b>1,091</b>	<b>4,756</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,357</b>	<b>4,685</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171</b>	<b>171</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>42,138</b>	<b>18,198</b>	<b>187,486</b>	<b>78,911</b>	<b>29,472</b>	<b>9,525</b>	<b>17,358</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>11,197</b>	<b>5,600</b>	<b>37,082</b>	<b>16,726</b>	<b>5,868</b>	<b>1,262</b>	<b>4,756</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>81.3%</b>	<b>32.4%</b>	<b>60.4%</b>	<b>41.0%</b>	<b>56.7%</b>	<b>42.8%</b>	<b>36.9%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>3.8</b>	<b>3.2</b>	<b>5.1</b>	<b>4.7</b>	<b>4.8</b>	<b>4.4</b>	<b>3.6</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>64.6%</b>	<b>53.5%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>13.8</b>	<b>27.4</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>81.3%</b>	<b>32.4%</b>	<b>60.4%</b>	<b>41.0%</b>	<b>57.3%</b>	<b>47.4%</b>	<b>36.9%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>3.8</b>	<b>3.2</b>	<b>5.1</b>	<b>4.7</b>	<b>5.0</b>	<b>7.5</b>	<b>3.6</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	29,299,411	33,084,547	225,403,265	145,101,570	15,164,321	2,322,639	11,820,583
INPATIENT AMBULATORY SERVICE	9,303,827	9,830,314	27,458,746	22,556,152	5,815,513	993,885	3,990,273
INPATIENT SURGERY	33,262,328	13,729,467	71,750,864	70,788,878	4,955,066	38,466	5,455,148
OTHER INPATIENT ANCILLARY SERVICE	313,862,560	100,512,177	806,227,410	292,763,250	74,492,286	13,145,483	79,515,636
OUTPATIENT AND AMBULATORY SURGERY	24,341,627	11,666,326	31,586,770	44,611,811	4,145,307	599,344	8,438,416
OTHER OUTPATIENT AMBULATORY SERVICES	25,129,304	13,598,773	58,614,846	30,632,773	21,040,630	7,117,610	14,651,660
OTHER OUTPATIENT ANCILLARY SERVICES	150,277,586	66,938,825	404,350,601	191,626,741	45,478,381	15,659,752	84,281,612
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>585,476,643</b>	<b>249,360,429</b>	<b>1,625,392,502</b>	<b>798,081,175</b>	<b>171,091,504</b>	<b>39,877,179</b>	<b>208,153,328</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	HEART OF FLORIDA REGIONAL MEDICAL CENTER	LAKE WALES MEDICAL CENTER	LAKELAND REGIONAL MEDICAL CENTER	WINTER HAVEN HOSPITAL, INC.	PUTNAM COMMUNITY MEDICAL CENTER	JAY HOSPITAL, INC.	SANTA ROSA MEDICAL CENTER
HOSPITAL NUMBER	100137	100099	100157	100052	100232	100048	100124
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	31,364,303	14,052,760	111,453,695	58,231,285	16,454,045	5,464,249	19,759,485
MEDICARE	291,640,596	134,946,370	746,369,813	439,853,216	95,485,172	17,229,886	80,295,044
MEDICAID	80,771,791	24,698,348	200,327,956	56,598,292	28,678,001	5,621,844	31,210,876
OTHER GOVERNMENT FIXED PRICE PAYER	31,666,330	18,600,706	67,023,079	45,030,491	2,697,332	375,141	1,197,427
INSURANCE/CHARGE BASED PAYERS	0	0	57,855,063	0	0	658,617	0
COMMERCIAL HMO/PPO	133,048,610	48,203,483	442,362,896	186,958,593	25,417,493	10,420,823	68,518,577
OTHER COMMERCIAL DISCOUNTED PAYERS	16,985,013	8,858,762	0	11,409,298	2,359,461	106,619	7,171,919
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>585,476,643</b>	<b>249,360,429</b>	<b>1,625,392,502</b>	<b>798,081,175</b>	<b>171,091,504</b>	<b>39,877,179</b>	<b>208,153,328</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	14,619,005	7,702,996	56,311,900	33,178,177	16,139,397	1,420,000	11,296,196
CONTRACTUAL ALLOWANCE-MEDICARE	243,396,290	112,268,137	573,018,097	347,083,563	64,777,915	13,237,907	62,546,885
CONTRACTUAL ALLOWANCE-MEDICAID	71,475,780	23,123,587	174,065,686	58,943,442	20,523,763	3,730,898	26,041,446
CONTRACTUAL ALLOWANCE-OTHER	97,964,687	36,707,982	235,407,861	107,540,984	16,524,394	5,429,139	46,361,226
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	26,292,340	16,744,554	117,338,010	37,271,898	1,372,265	2,732,477	1,314,195
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	1,741,974	900,577	0	1,508,908	113,864	91,316	375,472
OTHER DEDUCTIONS FROM REVENUE	28,499,189	3,896,493	10,569,808	9,986,062	2,077,889	750,626	14,523,335
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>483,989,265</b>	<b>201,344,326</b>	<b>1,166,711,362</b>	<b>595,513,034</b>	<b>121,529,487</b>	<b>27,392,363</b>	<b>162,458,755</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>101,487,378</b>	<b>48,016,103</b>	<b>458,681,140</b>	<b>202,568,141</b>	<b>49,562,017</b>	<b>12,484,816</b>	<b>45,694,573</b>
OTHER OPERATING REVENUE	725,695	445,952	6,146,207	3,488,039	666,081	83,931	602,193
<b>NET OPERATING REVENUE</b>	<b>102,213,073</b>	<b>48,462,055</b>	<b>464,827,347</b>	<b>206,056,180</b>	<b>50,228,098</b>	<b>12,568,747</b>	<b>46,296,766</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	13,409,522	6,497,862	86,934,074	41,601,060	8,933,488	1,547,576	5,521,614
AMBULATORY SERVICES	4,363,069	2,215,108	20,701,076	8,422,466	2,942,968	422,135	2,722,431
ANCILLARY SERVICES	34,486,633	11,750,069	143,560,742	74,455,656	15,562,806	2,666,930	14,390,296
OTHER OPERATING EXPENSES	46,278,191	23,219,373	180,989,605	81,105,170	27,419,050	7,476,766	26,499,280
<b>TOTAL OPERATING EXPENSES</b>	<b>98,537,415</b>	<b>43,682,412</b>	<b>432,185,497</b>	<b>205,584,352</b>	<b>54,858,312</b>	<b>12,113,407</b>	<b>49,133,621</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>3,675,658</b>	<b>4,779,643</b>	<b>32,641,850</b>	<b>471,828</b>	<b>(4,630,214)</b>	<b>455,340</b>	<b>(2,836,855)</b>
<b>OPERATING MARGIN</b>	<b>3.6%</b>	<b>9.9%</b>	<b>7.0%</b>	<b>0.2%</b>	<b>-9.2%</b>	<b>3.6%</b>	<b>-6.1%</b>
NON-OPERATING REVENUE	668,575	122,873	3,805,773	20,128,087	1,604,993	630,453	737,330
NON-OPERATING EXPENSE	86,846	199,764	8,999,369	13,304,280	3,494,050	18,717	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>4,257,387</b>	<b>4,702,752</b>	<b>27,448,254</b>	<b>7,295,635</b>	<b>(6,519,271)</b>	<b>1,067,076</b>	<b>(2,099,525)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	1,642,287	1,825,276	0	0	0	23,016	(809,892)
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>2,615,100</b>	<b>2,877,476</b>	<b>27,448,254</b>	<b>7,295,635</b>	<b>(6,519,271)</b>	<b>1,044,060</b>	<b>(1,289,633)</b>
<b>TOTAL MARGIN</b>	<b>2.6%</b>	<b>5.9%</b>	<b>5.9%</b>	<b>3.5%</b>	<b>-13.0%</b>	<b>8.3%</b>	<b>-2.8%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>17,123</b>	<b>8,942</b>	<b>54,112</b>	<b>25,827</b>	<b>9,811</b>	<b>2,737</b>	<b>9,984</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>64,438</b>	<b>29,057</b>	<b>273,590</b>	<b>121,848</b>	<b>46,698</b>	<b>12,141</b>	<b>36,439</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$34,193.19</b>	<b>\$27,887.62</b>	<b>\$30,037.52</b>	<b>\$30,901.11</b>	<b>\$17,438.01</b>	<b>\$14,571.02</b>	<b>\$20,848.62</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$5,754.81</b>	<b>\$4,885.29</b>	<b>\$7,986.86</b>	<b>\$7,960.07</b>	<b>\$5,591.27</b>	<b>\$4,426.21</b>	<b>\$4,921.22</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$5,969.48</b>	<b>\$5,419.83</b>	<b>\$8,590.08</b>	<b>\$7,978.34</b>	<b>\$5,119.35</b>	<b>\$4,592.59</b>	<b>\$4,637.08</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$9,085.89</b>	<b>\$8,581.75</b>	<b>\$5,940.98</b>	<b>\$6,549.81</b>	<b>\$3,663.81</b>	<b>\$3,284.50</b>	<b>\$5,712.41</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,529.18</b>	<b>\$1,503.33</b>	<b>\$1,579.68</b>	<b>\$1,687.22</b>	<b>\$1,174.76</b>	<b>\$997.73</b>	<b>\$1,348.39</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,586.22</b>	<b>\$1,667.82</b>	<b>\$1,698.99</b>	<b>\$1,691.09</b>	<b>\$1,075.60</b>	<b>\$1,035.23</b>	<b>\$1,270.54</b>
<b>SALARY PER FTE</b>	<b>\$48,460.28</b>	<b>\$46,545.83</b>	<b>\$50,530.01</b>	<b>\$45,556.71</b>	<b>\$47,394.00</b>	<b>\$37,903.57</b>	<b>\$48,717.35</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>22.35</b>	<b>25.46</b>	<b>28.09</b>	<b>39.51</b>	<b>20.05</b>	<b>20.66</b>	<b>18.67</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE					
COUNTY	Santa Rosa	Sarasota	Sarasota	Sarasota	Sarasota	Sarasota	Sarasota
HOSPITAL NAME	WEST FLORIDA COMMUNITY CARE CENTER	ENGLEWOOD COMMUNITY HOSPITAL, INC.	DOCTORS HOSPITAL OF SARASOTA	HEALTHSOUTH REHAB HOSPITAL OF SARASOTA	HEALTHSOUTH RIDGELAKE HOSPITAL	SARASOTA MEMORIAL HOSPITAL	VENICE REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	104027	110004	100166	110013	23960049	100087	100070
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	K / B / 11	E / A / 3	E / A / 5	D / E / 18	E / J / 18	J / A / 7	E / A / 5
FISCAL YEAR END	6/30/2007	12/31/2007	12/31/2007	12/31/2007	12/31/2007	9/30/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	100	85	168	76	40	806	312
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	15	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	100	100	168	76	40	806	312
ACUTE STAFFED BEDS FISCAL YEAR END	90	85	168	76	40	806	312
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	15	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	90	100	168	76	40	806	312
PHYSICIANS ON ACTIVE STAFF	3	45	220	72	44	697	138
NUMBER OF EMPLOYEES (FTEs)	92.5	269.8	429.5	200.2	96.3	3,069.1	790.0
ACUTE CARE PATIENT DAYS							
SELF PAY	20,934	726	743	146	0	8,586	1,434
MEDICARE	2,361	10,068	15,382	18,375	7,015	73,474	30,417
MEDICARE HMO	0	1,612	4,063	0	0	3,492	1,100
MEDICAID	0	261	717	549	104	15,314	847
OTHER GOVERNMENT PAYER	0	169	401	0	0	0	209
INSURANCE/CHARGE-BASED	0	0	0	0	0	2,960	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	0	1,573	4,517	3,698	733	28,629	6,775
OTHER DISCOUNTED	24	133	380	1,637	1,986	3,268	843
TOTAL ACUTE CARE PATIENT DAYS	23,319	14,542	26,203	24,405	9,838	135,723	41,625
TOTAL ACUTE CARE ADMISSIONS	188	3,413	6,425	1,528	325	27,337	9,825
SUBACUTE CARE PATIENT DAYS	0	461	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	113	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	23,319	15,003	26,203	24,405	9,838	135,723	41,625
TOTAL ACUTE AND SUBACUTE ADMISSIONS	188	3,526	6,425	1,528	325	27,337	9,825
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	63.9%	46.9%	42.7%	88.0%	67.4%	46.1%	36.6%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	124.0	4.3	4.1	16.0	30.3	5.0	4.2
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	8.4%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	4.1	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	63.9%	41.1%	42.7%	88.0%	67.4%	46.1%	36.6%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	124.0	4.3	4.1	16.0	30.3	5.0	4.2
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	20,674,753	21,255,390	39,127,527	16,766,275	10,059,948	158,976,841	35,092,740
INPATIENT AMBULATORY SERVICE	0	4,035,781	5,053,812	0	0	23,830,187	9,027,748
INPATIENT SURGERY	0	7,597,128	41,274,089	0	0	125,139,941	47,669,039
OTHER INPATIENT ANCILLARY SERVICE	0	88,577,233	189,369,892	18,871,416	13,427,877	497,383,001	204,103,194
OUTPATIENT AND AMBULATORY SURGERY	0	7,695,874	13,634,389	0	3,058,825	56,373,584	6,447,345
OTHER OUTPATIENT AMBULATORY SERVICES	0	10,172,039	11,277,562	0	0	61,929,395	17,775,873
OTHER OUTPATIENT ANCILLARY SERVICES	0	72,706,128	83,760,465	0	366,000	373,770,931	103,447,681
TOTAL GROSS PATIENT SERVICE REVENUES	20,674,753	212,039,573	383,497,736	35,637,691	26,912,650	1,297,403,880	423,563,620

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	WEST FLORIDA COMMUNITY CARE CENTER	ENGLEWOOD COMMUNITY HOSPITAL, INC.	DOCTORS HOSPITAL OF SARASOTA	HEALTHSOUTH REHAB HOSPITAL OF SARASOTA	HEALTHSOUTH RIDGELAKE HOSPITAL	SARASOTA MEMORIAL HOSPITAL	VENICE REGIONAL MEDICAL CENTER
HOSPITAL NUMBER	104027	110004	100166	110013	23960049	100087	100070
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	19,122,215	13,327,674	13,315,804	257,726	0	94,712,168	17,573,232
MEDICARE	1,533,591	148,975,384	253,370,006	26,368,429	18,377,152	701,820,323	294,909,567
MEDICAID	0	4,652,664	8,312,284	745,906	275,316	80,284,354	9,540,828
OTHER GOVERNMENT FIXED PRICE PAYER	18,947	1,188,821	2,016,881	0	0	5,342,374	2,092,298
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	66,213,487	0
COMMERCIAL HMO/PPO	0	39,881,580	96,085,163	5,871,098	2,390,191	349,031,174	87,769,019
OTHER COMMERCIAL DISCOUNTED PAYERS	0	4,013,450	10,397,598	2,394,532	5,869,991	0	11,678,676
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>20,674,753</b>	<b>212,039,573</b>	<b>383,497,736</b>	<b>35,637,691</b>	<b>26,912,650</b>	<b>1,297,403,880</b>	<b>423,563,620</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	242,079	7,036,648	8,542,948	669,391	666,105	56,578,867	7,753,109
CONTRACTUAL ALLOWANCE-MEDICARE	680,329	125,059,590	208,680,465	6,981,044	9,341,851	519,435,573	217,315,409
CONTRACTUAL ALLOWANCE-MEDICAID	0	4,144,617	7,160,503	614,881	112,146	64,322,524	9,362,892
CONTRACTUAL ALLOWANCE-OTHER	18,125	31,612,321	70,495,445	3,857,300	3,064,693	241,594,308	59,053,585
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	12,985,430	2,963,454	3,504,483	0	0	28,566,482	290,069
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	101,234	142,264	0	0	1,729,004	1,103,083
OTHER DEDUCTIONS FROM REVENUE	0	4,172,935	5,916,321	34,583	0	10,871,121	16,746,224
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>13,925,963</b>	<b>175,090,799</b>	<b>304,442,429</b>	<b>12,157,199</b>	<b>13,184,795</b>	<b>923,097,879</b>	<b>311,624,371</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>6,748,790</b>	<b>36,948,774</b>	<b>79,055,307</b>	<b>23,480,492</b>	<b>13,727,855</b>	<b>374,306,001</b>	<b>111,939,249</b>
OTHER OPERATING REVENUE	50,952	134,231	624,483	74,836	25,746	7,189,532	233,103
<b>NET OPERATING REVENUE</b>	<b>6,799,742</b>	<b>37,083,005</b>	<b>79,679,790</b>	<b>23,555,328</b>	<b>13,753,601</b>	<b>381,495,533</b>	<b>112,172,352</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	4,454,656	5,797,091	10,715,844	4,527,069	4,080,527	72,470,059	13,692,904
AMBULATORY SERVICES	0	2,220,728	4,331,537	22,417	461,222	21,737,363	4,083,525
ANCILLARY SERVICES	0	12,269,784	31,336,791	3,715,264	3,757,559	151,604,524	42,262,729
OTHER OPERATING EXPENSES	1,974,752	21,053,057	36,449,849	9,842,244	6,279,230	163,172,477	59,418,671
<b>TOTAL OPERATING EXPENSES</b>	<b>6,429,408</b>	<b>41,340,660</b>	<b>82,834,021</b>	<b>18,106,994</b>	<b>14,578,538</b>	<b>408,984,423</b>	<b>119,457,829</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>370,334</b>	<b>(4,257,655)</b>	<b>(3,154,231)</b>	<b>5,448,334</b>	<b>(824,937)</b>	<b>(27,488,890)</b>	<b>(7,285,477)</b>
<b>OPERATING MARGIN</b>	<b>5.4%</b>	<b>-11.5%</b>	<b>-4.0%</b>	<b>23.1%</b>	<b>-6.0%</b>	<b>-7.2%</b>	<b>-6.5%</b>
NON-OPERATING REVENUE	931,165	2,694,366	4,292,993	1,481,538	345,316	87,196,778	5,587,892
NON-OPERATING EXPENSE	0	91,009	2,344,066	2,093,914	266,185	3,459,444	3,631,535
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>1,301,499</b>	<b>(1,654,298)</b>	<b>(1,205,304)</b>	<b>4,835,958</b>	<b>(745,806)</b>	<b>56,248,444</b>	<b>(5,329,120)</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(603,399)	(435,781)	0	0	0	(2,055,707)
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>1,301,499</b>	<b>(1,050,899)</b>	<b>(769,523)</b>	<b>4,835,958</b>	<b>(745,806)</b>	<b>56,248,444</b>	<b>(3,273,413)</b>
<b>TOTAL MARGIN</b>	<b>19.1%</b>	<b>-2.8%</b>	<b>-1.0%</b>	<b>20.5%</b>	<b>-5.4%</b>	<b>14.7%</b>	<b>-2.9%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>188</b>	<b>5,999</b>	<b>9,022</b>	<b>1,531</b>	<b>373</b>	<b>44,867</b>	<b>14,117</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>23,376</b>	<b>25,561</b>	<b>36,795</b>	<b>24,456</b>	<b>11,283</b>	<b>222,758</b>	<b>59,808</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$109,701.74</b>	<b>\$35,344.23</b>	<b>\$42,506.51</b>	<b>\$23,274.22</b>	<b>\$72,201.16</b>	<b>\$28,916.37</b>	<b>\$30,003.92</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$34,114.90</b>	<b>\$6,890.95</b>	<b>\$9,181.24</b>	<b>\$11,825.29</b>	<b>\$39,111.25</b>	<b>\$9,115.39</b>	<b>\$8,462.02</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$36,079.92</b>	<b>\$6,181.25</b>	<b>\$8,831.63</b>	<b>\$15,383.49</b>	<b>\$36,898.11</b>	<b>\$8,502.72</b>	<b>\$7,945.94</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$884.43</b>	<b>\$8,295.27</b>	<b>\$10,422.64</b>	<b>\$1,457.20</b>	<b>\$2,385.18</b>	<b>\$5,824.27</b>	<b>\$7,082.01</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$275.04</b>	<b>\$1,617.30</b>	<b>\$2,251.25</b>	<b>\$740.38</b>	<b>\$1,292.05</b>	<b>\$1,836.00</b>	<b>\$1,997.34</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$290.88</b>	<b>\$1,450.74</b>	<b>\$2,165.52</b>	<b>\$963.16</b>	<b>\$1,218.94</b>	<b>\$1,712.60</b>	<b>\$1,875.53</b>
<b>SALARY PER FTE</b>	<b>\$35,073.69</b>	<b>\$54,657.27</b>	<b>\$60,715.56</b>	<b>\$48,161.46</b>	<b>\$64,131.38</b>	<b>\$48,885.30</b>	<b>\$48,935.24</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>8.23</b>	<b>21.95</b>	<b>24.28</b>	<b>17.03</b>	<b>17.75</b>	<b>28.66</b>	<b>27.47</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Seminole CENTRAL FLORIDA REGIONAL HOSPITAL, INC.	St. Johns  FLAGLER HOSPITAL WEST	St. Lucie  LAWNWOOD REGIONAL MEDICAL CENTER	St. Lucie  PORT SAINT LUCIE HOSPITAL	St. Lucie  SAINT LUCIE MEDICAL CENTER	Sumter  THE VILLAGES REGIONAL HOSPITAL	Suwannee  SHANDS AT LIVE OAK
HOSPITAL NAME							
HOSPITAL NUMBER	100161	100219	100246	110022	100260	23960032	100146
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	E / A / 6	B / A / 3	E / A / 6	E / B / 15	E / A / 3	B / A / 3	B / A / 1
FISCAL YEAR END	12/31/2007	9/30/2007	12/31/2007	12/31/2007	12/31/2007	6/30/2007	6/30/2007
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	208	302	341	75	194	60	15
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	18	14	0	0	0	0	0
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	226	316	341	75	194	60	15
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	208	302	341	75	194	60	15
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	18	14	0	0	0	0	0
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	226	316	341	75	194	60	15
<b>PHYSICIANS ON ACTIVE STAFF</b>	148	284	134	2	206	224	10
<b>NUMBER OF EMPLOYEES (FTEs)</b>	708.7	1,335.1	933.4	98.9	646.1	408.6	145.8
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	3,184	3,716	6,264	816	2,739	968	101
MEDICARE	20,746	36,451	42,515	12,717	30,087	20,137	1,712
MEDICARE HMO	4,759	1,277	7,840	0	5,536	0	58
MEDICAID	4,285	6,744	13,530	0	4,398	415	239
OTHER GOVERNMENT PAYER	713	0	744	0	284	0	49
INSURANCE/CHARGE-BASED	0	5,622	0	0	0	0	28
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	8,662	9,501	10,484	3,432	8,688	2,073	168
OTHER DISCOUNTED	196	64	612	44	486	1,027	0
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>42,545</b>	<b>63,375</b>	<b>81,989</b>	<b>17,009</b>	<b>52,218</b>	<b>24,620</b>	<b>2,355</b>
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>9,242</b>	<b>13,843</b>	<b>14,802</b>	<b>1,205</b>	<b>11,377</b>	<b>5,715</b>	<b>740</b>
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>5,811</b>	<b>3,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUBACUTE CARE ADMISSIONS</b>	<b>579</b>	<b>319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>48,356</b>	<b>67,074</b>	<b>81,989</b>	<b>17,009</b>	<b>52,218</b>	<b>24,620</b>	<b>2,355</b>
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>9,821</b>	<b>14,162</b>	<b>14,802</b>	<b>1,205</b>	<b>11,377</b>	<b>5,715</b>	<b>740</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>56.0%</b>	<b>57.5%</b>	<b>65.9%</b>	<b>62.1%</b>	<b>73.7%</b>	<b>112.4%</b>	<b>43.0%</b>
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>4.6</b>	<b>4.6</b>	<b>5.5</b>	<b>14.1</b>	<b>4.6</b>	<b>4.3</b>	<b>3.2</b>
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>88.4%</b>	<b>72.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>10.0</b>	<b>11.6</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>58.6%</b>	<b>58.2%</b>	<b>65.9%</b>	<b>62.1%</b>	<b>73.7%</b>	<b>112.4%</b>	<b>43.0%</b>
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>4.9</b>	<b>4.7</b>	<b>5.5</b>	<b>14.1</b>	<b>4.6</b>	<b>4.3</b>	<b>3.2</b>
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	37,569,848	67,600,722	113,324,370	20,558,222	61,537,918	20,891,625	2,369,629
INPATIENT AMBULATORY SERVICE	12,787,126	9,233,933	15,555,608	0	7,164,679	14,205,836	431,760
INPATIENT SURGERY	35,182,582	24,791,624	32,554,115	0	92,756,722	5,465,473	17,965
OTHER INPATIENT ANCILLARY SERVICE	254,052,402	294,043,139	556,541,272	0	316,592,820	84,828,039	4,968,923
OUTPATIENT AND AMBULATORY SURGERY	20,687,507	13,590,261	11,150,506	0	18,268,946	5,895,399	1,212,635
OTHER OUTPATIENT AMBULATORY SERVICES	26,692,637	26,115,668	29,792,012	0	16,838,474	8,401,199	11,232,036
OTHER OUTPATIENT ANCILLARY SERVICES	134,552,560	161,054,120	165,106,561	237,655	120,869,706	63,738,319	22,385,805
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>521,524,662</b>	<b>596,429,467</b>	<b>924,024,444</b>	<b>20,795,877</b>	<b>634,029,265</b>	<b>203,425,890</b>	<b>42,618,753</b>

2007 STATE OF FLORIDA		FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES					
HOSPITAL NAME	CENTRAL FLORIDA REGIONAL HOSPITAL, INC.	FLAGLER HOSPITAL WEST	LAWNWOOD REGIONAL MEDICAL CENTER	PORT SAINT LUCIE HOSPITAL	SAINT LUCIE MEDICAL CENTER	THE VILLAGES REGIONAL HOSPITAL	SHANDS AT LIVE OAK
HOSPITAL NUMBER	100161	100219	100246	110022	100260	23960032	100146
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	52,823,713	43,886,481	91,105,235	990,558	45,905,314	14,523,695	6,122,632
MEDICARE	245,765,487	299,546,064	500,766,229	15,536,391	381,330,647	145,129,776	19,182,410
MEDICAID	56,179,568	43,147,723	144,299,634	0	47,247,546	4,899,150	6,712,820
OTHER GOVERNMENT FIXED PRICE PAYER	6,993,390	0	9,024,258	0	3,543,392	2,193,230	1,349,262
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	1,258,470
COMMERCIAL HMO/PPO	152,582,251	136,173,605	164,454,461	4,216,128	144,564,031	28,099,851	7,993,159
OTHER COMMERCIAL DISCOUNTED PAYERS	7,180,253	73,675,594	14,374,627	52,800	11,438,335	8,580,188	0
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>521,524,662</b>	<b>596,429,467</b>	<b>924,024,444</b>	<b>20,795,877</b>	<b>634,029,265</b>	<b>203,425,890</b>	<b>42,618,753</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	35,071,057	24,604,268	62,684,114	600,969	33,388,752	6,754,228	4,328,260
CONTRACTUAL ALLOWANCE-MEDICARE	195,218,341	232,885,391	418,205,014	8,578,596	323,574,992	109,213,903	11,748,072
CONTRACTUAL ALLOWANCE-MEDICAID	48,650,097	38,496,577	119,784,392	0	41,537,021	4,779,148	4,359,720
CONTRACTUAL ALLOWANCE-OTHER	105,217,692	126,430,642	102,745,893	3,108,451	85,267,448	21,378,973	5,843,194
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	5,604,575	15,899,031	18,988,214	301,600	5,202,053	2,362,060	2,279,842
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	894,814	8,468,247	486,478	69,652	0	4,341,510	0
OTHER DEDUCTIONS FROM REVENUE	23,378,339	120,373	27,370,636	0	14,063,911	579,122	0
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>414,034,915</b>	<b>446,904,529</b>	<b>750,264,741</b>	<b>12,659,268</b>	<b>503,034,177</b>	<b>149,408,944</b>	<b>28,559,088</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>107,489,747</b>	<b>149,524,938</b>	<b>173,759,703</b>	<b>8,136,609</b>	<b>130,995,088</b>	<b>54,016,946</b>	<b>14,059,665</b>
OTHER OPERATING REVENUE	939,575	2,452,434	2,758,495	3,303	660,524	368,865	1,871,247
<b>NET OPERATING REVENUE</b>	<b>108,429,322</b>	<b>151,977,372</b>	<b>176,518,198</b>	<b>8,139,912</b>	<b>131,655,612</b>	<b>54,385,811</b>	<b>15,930,912</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	18,646,874	29,744,185	33,929,109	2,976,662	18,656,773	9,648,875	1,359,349
AMBULATORY SERVICES	4,730,474	9,570,115	6,694,111	0	3,790,838	3,899,385	4,170,607
ANCILLARY SERVICES	37,344,818	55,687,519	45,076,759	400,495	38,545,340	17,097,136	4,369,802
OTHER OPERATING EXPENSES	54,996,822	59,597,198	71,909,081	5,011,139	50,239,231	22,995,167	4,847,851
<b>TOTAL OPERATING EXPENSES</b>	<b>115,718,988</b>	<b>154,599,017</b>	<b>157,609,060</b>	<b>8,388,296</b>	<b>111,232,182</b>	<b>53,640,563</b>	<b>14,747,609</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(7,289,666)</b>	<b>(2,621,645)</b>	<b>18,909,138</b>	<b>(248,384)</b>	<b>20,423,430</b>	<b>745,248</b>	<b>1,183,303</b>
<b>OPERATING MARGIN</b>	<b>-6.7%</b>	<b>-1.7%</b>	<b>10.7%</b>	<b>-3.1%</b>	<b>15.5%</b>	<b>1.4%</b>	<b>7.4%</b>
NON-OPERATING REVENUE	485,152	13,120,585	2,579,540	3,953	8,807,613	1,356,311	2,617
NON-OPERATING EXPENSE	38,638	854,833	2,643,328	0	1,244,152	25,711	0
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(6,843,152)</b>	<b>9,644,107</b>	<b>18,845,350</b>	<b>(244,431)</b>	<b>27,986,891</b>	<b>2,075,848</b>	<b>1,185,920</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	(2,533,044)	0	7,055,773	0	10,356,924	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(4,310,108)</b>	<b>9,644,107</b>	<b>11,789,577</b>	<b>(244,431)</b>	<b>17,629,967</b>	<b>2,075,848</b>	<b>1,185,920</b>
<b>TOTAL MARGIN</b>	<b>-4.0%</b>	<b>6.3%</b>	<b>6.7%</b>	<b>-3.0%</b>	<b>13.4%</b>	<b>3.8%</b>	<b>7.4%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>14,441</b>	<b>21,081</b>	<b>19,134</b>	<b>1,219</b>	<b>15,165</b>	<b>9,479</b>	<b>4,469</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>66,476</b>	<b>96,510</b>	<b>105,983</b>	<b>17,208</b>	<b>69,605</b>	<b>40,837</b>	<b>14,221</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$36,115.19</b>	<b>\$28,292.75</b>	<b>\$48,292.71</b>	<b>\$17,058.06</b>	<b>\$41,808.21</b>	<b>\$21,459.88</b>	<b>\$9,537.25</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$8,013.45</b>	<b>\$7,333.70</b>	<b>\$8,237.19</b>	<b>\$6,880.60</b>	<b>\$7,334.71</b>	<b>\$5,658.67</b>	<b>\$3,300.23</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$7,508.65</b>	<b>\$7,209.33</b>	<b>\$9,225.45</b>	<b>\$6,676.86</b>	<b>\$8,681.44</b>	<b>\$5,737.29</b>	<b>\$3,565.03</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$7,845.26</b>	<b>\$6,179.99</b>	<b>\$8,718.59</b>	<b>\$1,208.48</b>	<b>\$9,108.97</b>	<b>\$4,981.45</b>	<b>\$2,996.84</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,740.75</b>	<b>\$1,601.90</b>	<b>\$1,487.11</b>	<b>\$487.45</b>	<b>\$1,598.05</b>	<b>\$1,313.54</b>	<b>\$1,037.01</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,631.09</b>	<b>\$1,574.73</b>	<b>\$1,665.53</b>	<b>\$473.02</b>	<b>\$1,891.47</b>	<b>\$1,331.79</b>	<b>\$1,120.22</b>
<b>SALARY PER FTE</b>	<b>\$55,351.54</b>	<b>\$44,605.30</b>	<b>\$53,770.56</b>	<b>\$39,657.82</b>	<b>\$55,278.12</b>	<b>\$49,796.56</b>	<b>\$54,259.11</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>22.17</b>	<b>28.77</b>	<b>18.32</b>	<b>11.95</b>	<b>19.31</b>	<b>20.81</b>	<b>21.32</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Taylor	Union	Union	Volusia	Volusia	Volusia	Volusia
HOSPITAL NAME	DOCTORS MEMORIAL HOSPITAL	LAKE BUTLER HOSPITAL/HAND SURGERY CENTER	RECEPTION AND MEDICAL CENTER HOSPITAL	BERT FISH MEDICAL CENTER	FLORIDA HOSPITAL DELAND	FLORIDA HOSPITAL MEMORIAL	FLORIDA HOSPITAL- ORMOND & OCEANSIDE
HOSPITAL NUMBER	100106	100241	110183	100014	100045	100072	100068
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	B / A / 1	E / A / 1	K / A / 11	J / A / 3	A / A / 3	A / A / 3	A / A / 5
FISCAL YEAR END	5/31/2007	12/31/2007	6/30/2007	9/30/2007	12/31/2007	12/31/2007	12/31/2007
ACUTE LICENSED BEDS FISCAL YEAR END	48	25	153	112	156	139	324
SUBACUTE LICENSED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL LICENSED BEDS FISCAL YEAR END	48	25	153	112	156	139	324
ACUTE STAFFED BEDS FISCAL YEAR END	48	25	138	112	156	139	324
SUBACUTE STAFFED BEDS FISCAL YEAR END	0	0	0	0	0	0	0
TOTAL STAFFED BEDS FISCAL YEAR END	48	25	138	112	156	139	324
PHYSICIANS ON ACTIVE STAFF	15	5	14	169	119	137	260
NUMBER OF EMPLOYEES (FTEs)	313.0	73.5	250.0	628.6	706.1	757.8	1,272.2
ACUTE CARE PATIENT DAYS							
SELF PAY	806	105	0	872	4,203	2,842	2,165
MEDICARE	4,105	558	0	11,548	15,248	16,315	29,024
MEDICARE HMO	0	0	0	4,951	2,426	4,126	7,226
MEDICAID	1,081	57	0	907	3,263	2,407	4,518
OTHER GOVERNMENT PAYER	0	0	0	0	352	143	185
INSURANCE/CHARGE-BASED	0	0	0	0	0	0	0
OTHER CHARGE-BASED	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	1,320	62	0	910	9,318	11,155	12,803
OTHER DISCOUNTED	0	72	37,908	3,429	1,003	724	914
TOTAL ACUTE CARE PATIENT DAYS	7,312	854	37,908	22,617	35,813	37,712	56,835
TOTAL ACUTE CARE ADMISSIONS	2,378	153	2,346	4,951	8,648	9,000	11,855
SUBACUTE CARE PATIENT DAYS	0	0	0	0	0	0	0
SUBACUTE CARE ADMISSIONS	0	0	0	0	0	0	0
TOTAL ACUTE AND SUBACUTE PATIENT DAYS	7,312	854	37,908	22,617	35,813	37,712	56,835
TOTAL ACUTE AND SUBACUTE ADMISSIONS	2,378	153	2,346	4,951	8,648	9,000	11,855
PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)	41.7%	9.4%	67.9%	55.3%	62.9%	74.3%	48.1%
AVERAGE LENGTH OF STAY (ACUTE INPATIENT)	3.1	5.6	16.2	4.6	4.1	4.2	4.8
PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)	41.7%	9.4%	67.9%	55.3%	62.9%	74.3%	48.1%
AVERAGE LENGTH OF STAY (TOTAL INPATIENT)	3.1	5.6	16.2	4.6	4.1	4.2	4.8
GROSS REVENUES BY TYPE							
DAILY HOSPITAL SERVICE	4,743,596	1,623,591	0	24,604,409	44,511,085	38,871,680	69,560,738
INPATIENT AMBULATORY SERVICE	1,029,069	16,341	0	4,185,685	9,431,967	10,825,964	7,372,444
INPATIENT SURGERY	1,752,094	76,741	0	11,662,213	8,722,301	13,552,512	22,220,488
OTHER INPATIENT ANCILLARY SERVICE	7,661,803	862,899	0	64,741,785	113,890,668	143,083,853	226,203,410
OUTPATIENT AND AMBULATORY SURGERY	2,920,717	1,821,929	0	11,841,178	5,479,499	7,958,166	10,576,363
OTHER OUTPATIENT AMBULATORY SERVICES	6,858,425	3,626,472	0	13,943,379	18,737,495	24,246,746	17,345,294
OTHER OUTPATIENT ANCILLARY SERVICES	11,900,014	4,425,597	0	65,785,468	118,472,882	123,072,382	132,978,413
TOTAL GROSS PATIENT SERVICE REVENUES	36,865,718	12,453,570	0	196,764,117	319,245,897	361,611,303	486,257,150

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	DOCTORS MEMORIAL HOSPITAL	LAKE BUTLER HOSPITAL/HAND SURGERY CENTER	RECEPTION AND MEDICAL CENTER HOSPITAL	BERT FISH MEDICAL CENTER	FLORIDA HOSPITAL DELAND	FLORIDA HOSPITAL FISH MEMORIAL	FLORIDA HOSPITAL- ORMOND & OCEANSIDE
HOSPITAL NUMBER	100106	100241	110183	100014	100045	100072	100068
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	3,991,658	2,773,922	0	18,840,263	51,682,119	39,499,153	24,841,726
MEDICARE	20,520,352	2,542,488	0	123,919,721	123,674,379	153,155,053	322,850,288
MEDICAID	4,759,637	2,394,550	0	9,591,198	32,655,596	23,991,229	30,661,202
OTHER GOVERNMENT FIXED PRICE PAYER	0	64,492	0	1,019,384	5,559,266	4,034,667	1,105,686
INSURANCE/CHARGE BASED PAYERS	0	0	0	0	0	0	0
COMMERCIAL HMO/PPO	7,594,071	3,582,082	0	15,350,236	95,407,196	133,327,727	96,551,340
OTHER COMMERCIAL DISCOUNTED PAYERS	0	1,096,036	0	28,043,315	10,267,341	7,603,474	10,246,908
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>36,865,718</b>	<b>12,453,570</b>	<b>0</b>	<b>196,764,117</b>	<b>319,245,897</b>	<b>361,611,303</b>	<b>486,257,150</b>
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	3,661,019	901,514	0	7,946,561	8,130,539	25,517,368	9,381,190
CONTRACTUAL ALLOWANCE-MEDICARE	6,856,242	1,092,257	0	81,821,602	93,888,333	111,384,844	215,709,711
CONTRACTUAL ALLOWANCE-MEDICAID	1,689,471	(96,339)	0	7,993,639	27,567,915	20,582,898	23,663,349
CONTRACTUAL ALLOWANCE-OTHER	6,042,545	1,831,797	0	21,789,206	56,964,556	74,969,787	64,829,963
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	2,186,317	0	0	0	0	0
CHARITY/UNCOMPENSATED CARE-OTHER	3,798,936	0	0	11,621,012	27,775,970	10,407,100	16,514,035
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	0	0	0	0	0	0
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	0	28,435	0	97,821	83,574	16,398	9,782
OTHER DEDUCTIONS FROM REVENUE	0	16,003	0	6,593	15,395,204	8,921,400	5,011,089
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>22,048,213</b>	<b>5,959,984</b>	<b>0</b>	<b>131,276,434</b>	<b>229,806,091</b>	<b>251,799,795</b>	<b>335,119,119</b>
<b>NET PATIENT SERVICE REVENUE</b>	<b>14,817,505</b>	<b>6,493,586</b>	<b>0</b>	<b>65,487,683</b>	<b>89,439,806</b>	<b>109,811,508</b>	<b>151,138,031</b>
OTHER OPERATING REVENUE	264,289	140,809	0	328,273	838,082	1,241,879	606,578
<b>NET OPERATING REVENUE</b>	<b>15,081,794</b>	<b>6,634,395</b>	<b>0</b>	<b>65,815,956</b>	<b>90,277,888</b>	<b>111,053,387</b>	<b>151,744,609</b>
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	2,455,892	673,536	5,668,136	10,481,765	14,104,153	16,696,872	22,938,950
AMBULATORY SERVICES	939,362	854,512	0	5,104,261	3,249,042	4,964,679	5,510,775
ANCILLARY SERVICES	5,443,496	1,051,189	3,634,585	27,381,723	30,574,770	38,447,232	55,471,650
OTHER OPERATING EXPENSES	10,631,853	3,494,455	210,844	40,708,501	38,406,882	45,240,734	62,408,829
<b>TOTAL OPERATING EXPENSES</b>	<b>19,470,603</b>	<b>6,073,692</b>	<b>9,513,565</b>	<b>83,676,250</b>	<b>86,334,847</b>	<b>105,349,517</b>	<b>146,330,204</b>
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(4,388,809)</b>	<b>560,703</b>	<b>(9,513,565)</b>	<b>(17,860,294)</b>	<b>3,943,041</b>	<b>5,703,870</b>	<b>5,414,405</b>
<b>OPERATING MARGIN</b>	<b>-29.1%</b>	<b>8.5%</b>	<b>N/A</b>	<b>-27.1%</b>	<b>4.4%</b>	<b>5.1%</b>	<b>3.6%</b>
NON-OPERATING REVENUE	10,178,235	576,687	0	19,451,444	1,768,269	4,916,371	37,461,656
NON-OPERATING EXPENSE	6,743,560	197,928	0	476,762	264,895	2,629,957	33,799,239
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>(954,134)</b>	<b>939,462</b>	<b>(9,513,565)</b>	<b>1,114,388</b>	<b>5,446,415</b>	<b>7,990,284</b>	<b>9,076,822</b>
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	0	0	0	0	0	0
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>(954,134)</b>	<b>939,462</b>	<b>(9,513,565)</b>	<b>1,114,388</b>	<b>5,446,415</b>	<b>7,990,284</b>	<b>9,076,822</b>
<b>TOTAL MARGIN</b>	<b>-6.3%</b>	<b>14.2%</b>	<b>N/A</b>	<b>1.7%</b>	<b>6.0%</b>	<b>7.2%</b>	<b>6.0%</b>
<b>ADJUSTED ADMISSIONS</b>	<b>5,814</b>	<b>840</b>	<b>2,346</b>	<b>9,557</b>	<b>15,828</b>	<b>15,957</b>	<b>17,937</b>
<b>ADJUSTED PATIENT DAYS</b>	<b>17,877</b>	<b>4,691</b>	<b>37,908</b>	<b>43,659</b>	<b>65,549</b>	<b>66,862</b>	<b>85,992</b>
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$6,340.82</b>	<b>\$14,817.78</b>	<b>\$0.00</b>	<b>\$20,588.11</b>	<b>\$20,169.07</b>	<b>\$22,662.20</b>	<b>\$27,109.66</b>
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$3,348.90</b>	<b>\$7,226.73</b>	<b>\$4,055.23</b>	<b>\$8,755.34</b>	<b>\$5,454.40</b>	<b>\$6,602.26</b>	<b>\$8,158.16</b>
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$2,594.03</b>	<b>\$7,893.88</b>	<b>\$0.00</b>	<b>\$6,886.55</b>	<b>\$5,703.51</b>	<b>\$6,959.72</b>	<b>\$8,460.02</b>
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$2,062.15</b>	<b>\$2,654.71</b>	<b>\$0.00</b>	<b>\$4,506.86</b>	<b>\$4,870.36</b>	<b>\$5,408.35</b>	<b>\$5,654.70</b>
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,089.12</b>	<b>\$1,294.72</b>	<b>\$250.96</b>	<b>\$1,916.60</b>	<b>\$1,317.11</b>	<b>\$1,575.63</b>	<b>\$1,701.68</b>
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$843.63</b>	<b>\$1,414.24</b>	<b>\$0.00</b>	<b>\$1,507.51</b>	<b>\$1,377.26</b>	<b>\$1,660.94</b>	<b>\$1,764.64</b>
<b>SALARY PER FTE</b>	<b>\$42,038.82</b>	<b>\$55,978.60</b>	<b>\$8,261.10</b>	<b>\$48,340.73</b>	<b>\$50,707.74</b>	<b>\$54,557.47</b>	<b>\$55,216.96</b>
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>36.42</b>	<b>32.59</b>	<b>N/A</b>	<b>29.95</b>	<b>22.41</b>	<b>23.57</b>	<b>30.77</b>

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - UTILIZATION AND GROSS REVENUE						
COUNTY	Volusia	Walton	Walton	Washington NORTHWEST FLORIDA COMMUNITY HOSPITAL			
HOSPITAL NAME	HALIFAX MEDICAL CENTER	HEALTHMARK REGIONAL MEDICAL CENTER	SACRED HEART HOSPITAL - EMERALD COAST				
HOSPITAL NUMBER	100017	100081	23960041	100147			
TYPE OF CONTROL/ TYPE OF HOSPITAL/ GROUP #	J / A / 9	E / A / 1	A / A / 3	E / A / 1			
FISCAL YEAR END	9/30/2007	9/30/2007	6/30/2007	9/30/2007			
<b>ACUTE LICENSED BEDS FISCAL YEAR END</b>	764	50	50	25			
<b>SUBACUTE LICENSED BEDS FISCAL YEAR END</b>	0	0	0	34			
<b>TOTAL LICENSED BEDS FISCAL YEAR END</b>	764	50	50	59			
<b>ACUTE STAFFED BEDS FISCAL YEAR END</b>	582	50	50	25			
<b>SUBACUTE STAFFED BEDS FISCAL YEAR END</b>	0	0	0	34			
<b>TOTAL STAFFED BEDS FISCAL YEAR END</b>	582	50	50	59			
<b>PHYSICIANS ON ACTIVE STAFF</b>	485	15	88	16			
<b>NUMBER OF EMPLOYEES (FTEs)</b>	3,472.0	147.7	322.3	143.8			
<b>ACUTE CARE PATIENT DAYS</b>							
SELF PAY	12,853	424	551	128			
MEDICARE	54,920	2,479	5,355	1,458			
MEDICARE HMO	18,696	0	178	0			
MEDICAID	20,813	465	441	336			
OTHER GOVERNMENT PAYER	792	0	1	0			
INSURANCE/CHARGE-BASED	0	0	0	116			
OTHER CHARGE-BASED	0	0	0	0			
COMMERCIAL HMO/PPO	34,424	0	2,373	535			
OTHER DISCOUNTED	4,979	651	141	0			
<b>TOTAL ACUTE CARE PATIENT DAYS</b>	<b>147,477</b>	<b>4,019</b>	<b>9,040</b>	<b>2,573</b>			
<b>TOTAL ACUTE CARE ADMISSIONS</b>	<b>29,560</b>	<b>1,292</b>	<b>2,420</b>	<b>645</b>			
<b>SUBACUTE CARE PATIENT DAYS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,115</b>			
<b>SUBACUTE CARE ADMISSIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>398</b>			
<b>TOTAL ACUTE AND SUBACUTE PATIENT DAYS</b>	<b>147,477</b>	<b>4,019</b>	<b>9,040</b>	<b>14,688</b>			
<b>TOTAL ACUTE AND SUBACUTE ADMISSIONS</b>	<b>29,560</b>	<b>1,292</b>	<b>2,420</b>	<b>1,043</b>			
<b>PERCENTAGE OF OCCUPANCY (LIC. ACUTE BEDS)</b>	<b>52.9%</b>	<b>22.0%</b>	<b>49.5%</b>	<b>28.2%</b>			
<b>AVERAGE LENGTH OF STAY (ACUTE INPATIENT)</b>	<b>5.0</b>	<b>3.1</b>	<b>3.7</b>	<b>4.0</b>			
<b>PERCENTAGE OF OCCUPANCY (LIC. SUBACUTE BEDS)</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>97.6%</b>			
<b>AVERAGE LENGTH OF STAY (SUBACUTE INPATIENT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>30.4</b>			
<b>PERCENTAGE OF OCCUPANCY ( TOTAL LIC. BEDS)</b>	<b>52.9%</b>	<b>22.0%</b>	<b>49.5%</b>	<b>68.2%</b>			
<b>AVERAGE LENGTH OF STAY (TOTAL INPATIENT)</b>	<b>5.0</b>	<b>3.1</b>	<b>3.7</b>	<b>14.1</b>			
<b>GROSS REVENUES BY TYPE</b>							
DAILY HOSPITAL SERVICE	212,358,236	2,878,247	12,884,542	2,339,030			
INPATIENT AMBULATORY SERVICE	51,911,975	1,031,640	3,657,985	179,287			
INPATIENT SURGERY	79,708,273	404,104	22,444,028	194,089			
OTHER INPATIENT ANCILLARY SERVICE	429,011,929	7,421,300	45,895,306	3,597,529			
OUTPATIENT AND AMBULATORY SURGERY	27,523,556	1,027,485	22,901,794	1,303,682			
OTHER OUTPATIENT AMBULATORY SERVICES	63,385,278	4,702,730	16,337,913	6,489,677			
OTHER OUTPATIENT ANCILLARY SERVICES	212,545,625	8,222,265	95,199,133	15,007,942			
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,076,444,872</b>	<b>25,687,771</b>	<b>219,320,701</b>	<b>29,111,236</b>			

2007 STATE OF FLORIDA	FINANCIAL ANALYSIS ANNUAL REPORT - REVENUES AND EXPENSES						
HOSPITAL NAME	HALIFAX MEDICAL CENTER	HEALTHMARK REGIONAL MEDICAL CENTER	SACRED HEART HOSPITAL - EMERALD COAST	NORTHWEST FLORIDA COMMUNITY HOSPITAL			
HOSPITAL NUMBER	100017	100081	23960041	100147			
<b>GROSS REVENUES BY PAYER</b>							
SELF-PAY	109,561,401	3,753,062	14,131,525	2,974,035			
MEDICARE	515,487,496	11,947,240	97,060,176	11,796,261			
MEDICAID	104,885,379	3,951,607	9,891,006	5,269,602			
OTHER GOVERNMENT FIXED PRICE PAYER	15,568,102	0	4,750,838	0			
INSURANCE/CHARGE BASED PAYERS	0	0	0	4,524,761			
COMMERCIAL HMO/PPO	298,122,880	0	84,591,280	4,546,577			
OTHER COMMERCIAL DISCOUNTED PAYERS	32,819,614	6,035,862	8,895,876	0			
<b>TOTAL GROSS PATIENT SERVICE REVENUES</b>	<b>1,076,444,872</b>	<b>25,687,771</b>	<b>219,320,701</b>	<b>29,111,236</b>			
<b>DEDUCTIONS FROM REVENUES</b>							
PROVISIONS FOR BAD DEBTS	79,489,484	3,516,488	9,257,774	2,650,806			
CONTRACTUAL ALLOWANCE-MEDICARE	354,157,564	7,287,306	81,118,588	6,717,187			
CONTRACTUAL ALLOWANCE-MEDICAID	69,571,812	2,837,448	6,759,472	1,948,563			
CONTRACTUAL ALLOWANCE-OTHER	154,635,454	2,913,101	58,983,742	1,531,233			
CHARITY/UNCOMPENSATED CARE-HILL BURTON	0	0	0	0			
CHARITY/UNCOMPENSATED CARE-OTHER	41,036,286	372,760	7,203,981	0			
RESTRICTED DONATIONS AND GRANTS-INDIGENT	0	(498,212)	0	0			
ADMINISTRATIVE/COURTESY/POLICY ADJUSTMENTS	3,850,635	0	2,032,540	0			
OTHER DEDUCTIONS FROM REVENUE	0	127,103	0	2,722,507			
<b>TOTAL DEDUCTION FROM REVENUE</b>	<b>702,741,235</b>	<b>16,555,994</b>	<b>165,356,097</b>	<b>15,570,296</b>			
<b>NET PATIENT SERVICE REVENUE</b>	<b>373,703,637</b>	<b>9,131,777</b>	<b>53,964,604</b>	<b>13,540,940</b>			
OTHER OPERATING REVENUE	18,177,631	252,064	1,942,127	471,923			
<b>NET OPERATING REVENUE</b>	<b>391,881,268</b>	<b>9,383,841</b>	<b>55,906,731</b>	<b>14,012,863</b>			
<b>OPERATING EXPENSES</b>							
DAILY HOSPITAL SERVICES	63,407,675	919,699	4,200,406	1,344,190			
AMBULATORY SERVICES	34,250,344	525,332	2,054,235	1,741,096			
ANCILLARY SERVICES	144,050,177	3,276,007	18,001,283	4,021,495			
OTHER OPERATING EXPENSES	163,131,888	5,317,008	21,493,010	7,525,452			
<b>TOTAL OPERATING EXPENSES</b>	<b>404,840,084</b>	<b>10,038,046</b>	<b>45,748,934</b>	<b>14,632,233</b>			
<b>EXCESS (DEFICIT) OF OPER. REV. OVER OPER. EXP.</b>	<b>(12,958,816)</b>	<b>(654,205)</b>	<b>10,157,797</b>	<b>(619,370)</b>			
<b>OPERATING MARGIN</b>	<b>-3.3%</b>	<b>-7.0%</b>	<b>18.2%</b>	<b>-4.4%</b>			
NON-OPERATING REVENUE	67,861,732	1,211,779	228,484	229,111			
NON-OPERATING EXPENSE	14,440,916	952,043	4,021	33,308			
<b>EXCESS (DEFICIT) OF REVENUES OVER EXPENSES PRIOR TO TAXES OR EXTRAORDINARY ITEMS</b>	<b>40,462,000</b>	<b>(394,469)</b>	<b>10,382,260</b>	<b>(423,567)</b>			
PROVISION FOR INCOME TAXES AND EXTRAORDINARY ITEMS	0	(79,375)	0	0			
<b>EXCESS (DEFICIT) OF TOTAL REV. OVER TOTAL EXP.</b>	<b>40,462,000</b>	<b>(315,094)</b>	<b>10,382,260</b>	<b>(423,567)</b>			
<b>TOTAL MARGIN</b>	<b>10.3%</b>	<b>-3.4%</b>	<b>18.6%</b>	<b>-3.0%</b>			
<b>ADJUSTED ADMISSIONS</b>	<b>41,971</b>	<b>2,856</b>	<b>6,345</b>	<b>3,767</b>			
<b>ADJUSTED PATIENT DAYS</b>	<b>209,395</b>	<b>8,884</b>	<b>23,700</b>	<b>15,028</b>			
<b>GROSS REVENUE/ADJUSTED ADMISSION</b>	<b>\$25,647.56</b>	<b>\$8,994.78</b>	<b>\$34,568.53</b>	<b>\$7,727.54</b>			
<b>OPERATING EXPENSES/ADJUSTED ADMISSION</b>	<b>\$9,645.79</b>	<b>\$3,514.90</b>	<b>\$7,210.78</b>	<b>\$3,884.11</b>			
<b>NET OPERATING REVENUE/ADJUSTED ADMISSION</b>	<b>\$9,337.03</b>	<b>\$3,285.83</b>	<b>\$8,811.82</b>	<b>\$3,719.70</b>			
<b>GROSS REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$5,140.75</b>	<b>\$2,891.58</b>	<b>\$9,253.97</b>	<b>\$1,937.14</b>			
<b>OPERATING EXPENSES/ADJUSTED PATIENT DAY</b>	<b>\$1,933.38</b>	<b>\$1,129.95</b>	<b>\$1,930.32</b>	<b>\$973.67</b>			
<b>NET OPERATING REVENUE/ADJUSTED PATIENT DAY</b>	<b>\$1,871.50</b>	<b>\$1,056.30</b>	<b>\$2,358.92</b>	<b>\$932.45</b>			
<b>SALARY PER FTE</b>	<b>\$51,269.54</b>	<b>\$30,831.54</b>	<b>\$49,694.99</b>	<b>\$41,348.64</b>			
<b>MAN HOURS/ADJUSTED PATIENT DAY</b>	<b>34.49</b>	<b>34.58</b>	<b>28.29</b>	<b>19.90</b>			